Company registration number: 08300433
Charity registration number: 1157877

# International Society For Krishna Consciousness Bhaktivedanta Manor Limited

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 December 2025

# International Society For Krishna Consciousness Bhaktivedanta Manor Limited

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# International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Reference and Administrative Details

**Trustees**

**Trustees**

Mrs J Griesser

Mrs P Naysmith

Mr K C Patel (Resigned on 13th July 2025)

Mr N B Gor (Resigned on 21st June 2026)

Mr S K Agarwal

Mr W J M Fleming

Mr D K Patel

Mr. M Paw ( Appointed on 13th July 2025)

Mr. D Hume (Appointed on 21st June 2026)

**Secretary**

Mr. N Bashir

**Principal and registered office**

Dharam Marg Hilfield Lane
Aldenham
Watford
Hertfordshire
WD25 8EZ

**Company Registration Number**

08300433

**Charity Registration Number**

1157877

**Auditor**

KNAV
Statutory Auditors
Hygeia Building
Ground Floor
66-68 College Road
Harrow
Middlesex
HA1 1BE

ISKCON

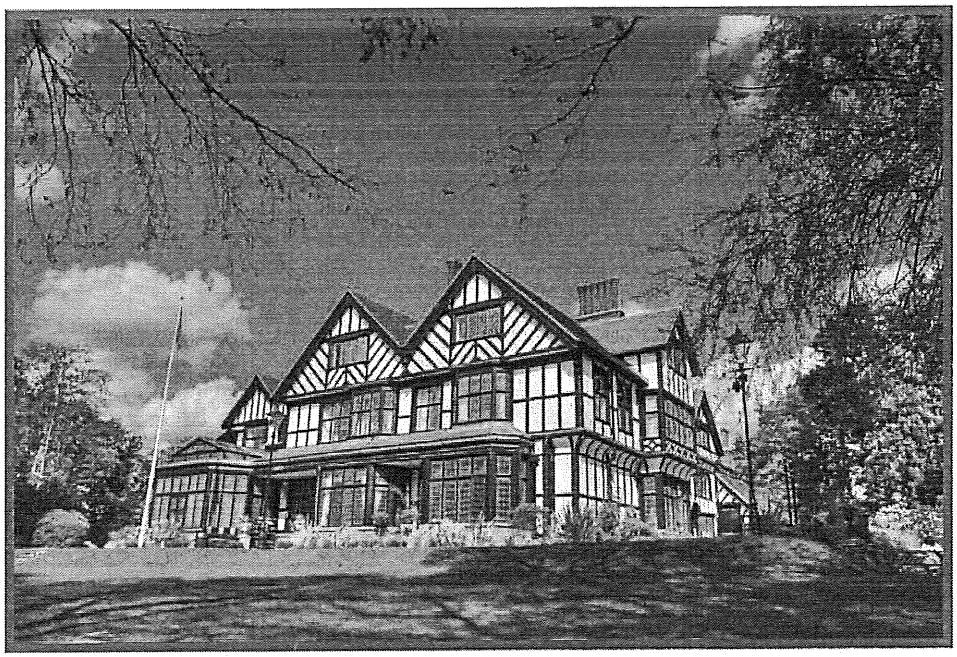
# International Society for Krishna Consciousness

# Bhaktivedanta Manor

*Charity Number: 1157877*

# Trustees' Annual Report

*31st December 2025*



# International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Trustees' Report

The trustees, who are directors for the purposes of company law, present their annual report together with the financial statements and auditors' report of the charitable company for the year ended 31 December 2025 and confirm they comply with the requirements of the Charities Act 2011, the trust deed and the Charities SORP (FRS 102).

**Objectives and activities**
The organisation is a charitable company (number: 08300433) limited by guarantee, incorporated on 20 November 2012 and registered as a charity (number: 1157877) on 16 July 2014. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association.

The objectives of the charity are to advance, transmit, spread and propagate the religion of Krishna Consciousness as revealed in the teachings of Bhagavad Gita As It Is and Srimad Bhagavatam as taught by the Founder - Acarya A.C. Bhaktivedanta Swami Prabhupada and in accordance with the tenets of the International Society for Krishna Consciousness. More specifically the aims and objectives of the Charity are summarised below:

**The Purposes of ISKCON**

1) To systematically propagate spiritual knowledge to society at large and to educate all people in the techniques of spiritual life in order to check the imbalance of values in life and to achieve real unity and peace in the world.

2) To propagate a consciousness of Krishna (God), as it is revealed in the great scriptures of India, Bhagavad-gita and Srimad-Bhagavatam.

3) To bring the members of the Society together with each other and nearer to Krishna, the prime entity, thus developing the idea within the members, and humanity at large, that each soul is part and parcel of the quality of Godhead (Krishna).

4) To teach and encourage the sankirtana movement, congregational chanting of the holy name of God, as revealed in the teachings of Lord Sri Caitanya Mahaprabhu.

5) To erect for the members and for society at large a holy place of transcendental pastimes dedicated to the personality of Krishna.

6) To bring the members closer together for the purpose of teaching a simpler, more natural way of life.

7) With a view towards achieving the aforementioned purposes, to publish and distribute periodicals, magazines, books and other writings.

**Public benefit**
In setting the Charity's objectives and planning the Charity's activities, the Trustees have given careful consideration to the Charity Commission's general guidance on public benefit. The Trustees always ensure that the activities undertaken by the Charity further its charitable objects and aims.

**Structure, Governance and Management**
The directors of the charitable company are also charity trustees for the purposes of charity law and under the Company's Articles. The International Society for Krishna Consciousness Limited, is the sole member or parent entity of ISKCON BM.

**Nature of governing document**
The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

# International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Trustees' Report

**Recruitment and appointment of trustees**
The power to appoint new trustees is vested in the members of the charity. In considering the recruitment of a new trustee, the members would look to seasoned individuals with broad management experience, relevant charity related skills, empathy and knowledge of the charity's work.

**Induction and training of trustees**
New trustees are invited to spend time with existing Trustees of the Board as part of their induction. Additional training and updates are offered as appropriate.

**The Trustees (Board of Trustees)**
All trustees give their time voluntarily [note: the temple president isn't a volunteer] and other than the temple president, receive no benefits from the Charity. Any expenses, if reclaimed from the Charity, will be set out in the notes to the accounts. Conflicts of interest are recorded and carefully monitored to ensure that trustees undertake their duty to act in the Charity's best interest.

**Purpose**

The Board of Directors are responsible for the Charity's administration. They ensure that ISKCON BM is effectively achieving its stated purposes and is compliant with the requirements of the governing documents and the law. Their key role is related to the charity's performance and compliance including the following below:

1) Direction and management of administration.

2) Appointing the President and Managing Director in collaboration with the Temple Council, Senior Management Team and GBC secretary.

3) Ensuring the charity is well run, solvent and delivering as per stated in its charitable objects.

4) Final sign off on the annual budget and high-level accounts.

5) Ensure compliance with requirements of the Charity Commission.

6) Sign off the annual achievement reports, annual returns and submitting accounts as required by law.

7) Ensure that the charity does not breach any of the requirements or rules set out in its governing document and that it remains true to the charitable purpose and objects set out therein.

8) Comply with the requirements of other legislation and other regulators (if any) which govern the activities of the charity.

9) Act with integrity and avoid any personal conflicts of interest or misuse of charity funds or assets.

10) Ensure that charitable funds and assets are being used reasonably, and only in furtherance of the charity's objects.

11) Avoid undertaking activities that might place the charity's endowment, funds, assets or reputation at risk.

12) Take special care when investing the funds of the charity, or borrowing funds for the charity to use.

13) Consider getting external professional advice on all matters where there may be material risk to the charity, or where the trustees may be in breach of their duties.

## International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Trustees' Report

The Board of Trustees are supported in their governance of the Charity by two subcommittees i.e. the Temple Council and the Patrons Council. The Senior Management Team oversee the efficient running of the Charity's operations. The roles of each of these committees are detailed below:

**Senior Management Team (S.M.T.)**

**Purpose**

1) The management team runs the operations of the temple on a daily, practical basis.

2) They are responsible for the delivery and practical implementation of the annual budget and strategic plans.

3) They take care of most temple services and operations, ensuring that the appropriate devotional culture and etiquettes are maintained and that goal and targets are achieved.

4) They engage with the temple's various councils and committees ensuring that performance targets are met and policies are followed. The various bodies, including the Temple Council, Patron Council Trustees etc function to assist the SMT in successfully managing ISKCON Bhaktivedanta Manor.

5) They maintain harmony, collaboration and progress.

**Temple Council (T.C.)**

**Purpose**

The Temple Council has a broad and inclusive membership, deliberately and by its own constitution. It seeks to represent the religious community (Krishna Community) as a whole, effectively providing a voice to those who make significant contributions to the society and its mission but may not be in Temple management. It combines leaders, various communities and other active stakeholders. Each member must be in good spiritual standing and not engaged in any activity that opposes the values and standards of ISKCON.

The Temple Council is governed by terms of reference.

1) Takes on board views and experience of all generations, levels of expertise and all the different community interest groups.

2) Helps form new Temple policies and initiatives.

3) Keeps existing policies up-to-date and help form 'position statements' on social and practical issues.

4) Addresses contemporary issues and how they may affect Temple policies.

5) Agrees on annual priorities for ISKCON Bhaktivedanta Manor.

6) Nominates and appoints new Trustees and its own members through a democratic/ voting process.

7) Focuses very much on the 'Seven Purposes of ISKCON', playing the role of a 'watchdog' to help ensure that the mood and priorities of the movement are upheld.

8) Delegates funding to a variety of ISKCON projects, on an annual basis.

**The Patrons Council (P.C.)**

**Purpose**
The specific executive duties of the PC are to:

1) Work with the Charity's management to increase and keep steady the number of Patrons and ensure their care and cultivation in Krishna consciousness.

2) Assist the Board of Trustees on major developments, including supporting fundraising initiatives for special projects, initiatives and developments;

3) Manage the Charity's 'profit centres', including Haveli, Bakery, Shop, Reception, Weddings, Guest House, Mail Order, Farm, Shop, Horticulture, Festivals and any outsourced areas (e.g. ICT).

4) Assess the Charity's outcomes (KPIs) and effectiveness as related to financial spend;

5) Monitor the works of the Patrons Working Committee and Finance Committee;

6) Assess the appropriateness and effectiveness of any funds invested or loaned to any other legal charitable entities with similar purpose;

7) Manage the Charity's property portfolio;

8) Manage the Charity's investment budget.

9) Any other matters requested by the Board of Trustees.

*The specific advisory duties of the PC shall be to:*

1) Advise the Board on matters of Patron membership, finance, investment and development;

2) Review the Charity's budget, internal and external financial statements and reports to ensure that they reflect best practice and advise the Board accordingly;

3) Review the business / operating models for each of the Charity's departments as and when required, and advise the Board accordingly;

4) Ensure arrangements for the annual Patron's Dinner.

5) Consider and advise the Board on the Charity's annual and long-term strategic aims;

6) Advise on an investments policy;

7) Consider any other matters when requested to do so by the Board.

**Equal Opportunities**
The Charity is an equal opportunities employer and is committed to promoting equal opportunity for all staff and job applicants.

**Strategic Management of the Charity**
Through extensive educational services to schools, colleges and universities, distribution of literature and presentations from its various publications and through numerous largely attended festivals, we offer a cultural resource for the re-spiritualisation of society. It seeks to live out the charity's objective, in particular how to alleviate the suffering of humanity and enact the teachings of the scriptures the charity subscribes to.

**ISKCON BM's Strategy (in summary):**
The key elements of our medium long term strategy are:

**1. Education, training in religious practice: pastoral care**

Regular classes, presentations and seminars are held for the benefit of members and the wider public, who are given insights into how to lead a more fulfilling life. This is in house training, school visits and we visit private homes and schools on invitation. In addition, events are held in universities. ISKCON BM also conducts residential courses for training both men and women in spiritual practice to enable them to learn the techniques of spiritual life as full-time residents or in their own homes.

**2. Public festivals – promoting spiritual techniques**

Festivals are an important part of our activities. They give opportunities for the public to be introduced to our spiritual teachings and allow existing members to become more involved and deepen their relationship with each other. Our festivals are cultural, entertaining, colourful and uplifting and are open to all. Our most major festival is Janmashtami, the celebration of Lord Krishna's birth in this world thousands of years ago.

Large portions of the grounds are transformed with tents, exhibitions, dance and drama. Children also enjoy puppet shows, face painting, drama and yoga. For adults there are multimedia presentations, worship in the main shrine, interactions, Q&A and a huge variety of live entertainment.

**3. Distribution of literature**

Many of our members distribute spiritual books, covering beneficial topics, for example, physical, mental, emotional and spiritual, including information which emphasises services to humanity, tolerance and respect to encourage unity and harmony among people of all backgrounds.

**4. Distribution of sanctified vegetarian food (Prasad)**

The food we distribute is not only vegetarian but also spiritually sanctified food called prasad, this means that anyone who eats it is physically and spiritually benefitted. A non-violent and conscious lifestyle is advocated through the focus on a vegetarian, ahimsa lifestyle. Many of the charity's members pursue a vegan lifestyle or are ahimsa vegans-consuming dairy from farms that follow the highest ethical standards of dairy production.

**5. Encouraging positive life principles and social engagement through volunteering**

We are hugely dependent on our volunteers. Without their selfless dedication our society would not be able to perform the festivals and activities ISKCON BM is reputed for holding.

**6. The overseeing of *sangas* (spiritual gatherings)**

We oversee and encourage spiritual home programmes where individuals meet regularly for study and perform devotional activities, providing teaching and important association for its members.

**7. Outreach, including youth outreach, to people of all ages and cultural backgrounds**

Outreach is a very important part of our activities. We encourage members of the public to attend our Open Days, courses, classes and retreats that are organised.

**8. Fundraising**

We strive to raise funds in a variety of ways. We have a patronage system and one-off donations systems which help to keep up the day to day running. We rely on the generous donations of our Patrons, overseen by our Patron Council.

**9. Kirtan (congregations and public chanting of the names of God)**

Typically, a call and response style chant/song/hymn set to music ('Kirtan'). Kirtan can explore spiritual ideas and express love and devotion to God. Kirtan often involves dancing and we are probably still famous for our public kirtan in town and city centres. Such activities have their cultural roots in Hinduism. Kirtan brings people together in joyous song which extols love and devotion to God.

**10. Promoting a more natural way of life through farming and horticulture**

New Gokul, ISKCON BM's Dairy Farm and Visitor Centre reintroduces a radical approach to farming in the modern world. It is called a Goshala because it shelters cows ('go' is Sanskrit for cow; and 'shala' - shelter). The herd includes milk-giving cows , working oxen and at least one mature bull. The remainder are either calves or retired. Cows bear their first calf and start giving milk at 30 months; oxen start work at 24 months. In winter, when grass stops growing and fields become waterlogged, the herd shelters indoors, where they have plenty of space and access to the open air. In the summer they prefer to be outside day and night.

A unique feature of the farm is its growing reliance on ox power and hand milking. Milk produced on a sustainable and humane farm is better for people and better for the cows. New Gokul provides for the needs of the cows for their whole lives.

**Risk management**

The Charity's risk register is reviewed and discussed by the Trustees at every meeting of the Board of Trustees. Risk management is embedded at all levels, and the risks facing the organisation are identified and documented in the risk register. The Trustees ensure that for each risk:

- Mitigation procedures are developed
- Responsibilities for implementation and review are assigned
- The status is monitored on a regular and timely basis.

# International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Trustees' Report

**Achievements and Performance**

**Chair of Trustees Summary Report Temple President**

The year 2025 continued with Bhaktivedanta Manor's ancient and modern traditions of spiritual celebrations that include dramas, classes in philosophy, as well as singing, dancing, extraordinary feasting and outreach.

As in 2024, the Manor's Temple President was invited to attend a roundtable interfaith discussion with Prime Minister Keir Starmer and Minister of Faith Mitra Fuhnbulleh, at 10 Downing Street.

Manor representatives continue to attend Holocaust Memorial events, War memorial events, local town meetings, and a number of other community and interfaith engagements. The Manor Care Team distributed free, fresh vegetarian meals to the housebound throughout the Manor area and care team members also offer transportation, companionship and solace to those in need. The Manor serves free nutritious lunches from Sunday to Friday to whoever comes, generally approximately 250 plates on the weekdays and 2500 on Sundays.

Since Covid, the Manor has been attracting many guests daily and even more on the weekends and holidays. This heavy footfall offers the welcome opportunity to introduce and attract our many guests to the diverse aspects of our devotional culture: temple worship, philosophical classes, School of Bhakti ongoing education and pilgrimage programs, volunteer services, Krishna Club for children, organic farming, cow care, and so forth.

The strategic priority for the Manor continued to take steps forward from 2023. The Manor leaders have engaged a professional planning consultant firm, LDA, to assist with a 50-year master plan for the entire estate. And these leaders are creating a Master Plan Committee within Bhaktivedanta Manor that will consult with all stakeholders, observe all legal requirements, liaison with council members, politicians, local villagers and others, and implement the master plan conscientiously.

In 2025, the Patrons Council continued to oversee the protection of Bhaktivedanta Manor assets. The Estate and Operations Committee continued with its important maintenance and development functions.

The Senior Management Team meets weekly at Bhaktivedanta Manor to ensure the temple and estate is running smoothly, to deal with all problems and difficulties, to help residents and members of the congregation, to assess risks, to safeguard, and to plan for the future of Bhaktivedanta Manor. This team does the "on the ground work" that's critical for the Manor's ongoing successful functioning. It also oversees all the staff at Bhaktivedanta Manor.

The Trustees and the Patrons Council continue to work with the Finance Team to develop a more simple and transparent view of the complex financial income and expenditure of the Manor.

The Manor's various departments worked hard towards overall financial stability, both in terms of cost control and increasing income where possible, while also preserving the Manor's policy of giving to the community as much as possible. By the grace of God, the departments' impressive efforts have left the Manor in a secure financial position.

Devotees have developed programs specifically to attract those who are unfamiliar with the Krishna culture. Every aspect of these programs, from the talk to the music, to the entertainment and feast, is done to effectively deliver the aims and objectives of Bhaktivedanta Manor.

A small group of brahmacharis went to Liverpool to establish a preaching centre there and have met with great success. Many Liverpudlians have enthusiastically engaged in kirtan, Krishna katha, offering their services and honouring

prasada. Inspired by this example, another small group of brahmacharis went to Cambridge to distribute books and introduce people to the science of self realisation, and are also enthused by the positive reception they've received. Devotees are finding that there's a hunger for genuine spiritual life.

Looking to 2026, Bhaktivedanta Manor plans to continue its trajectory of warmly hosting all who come, welcoming visitors to New Gokula, educating students in the School of Bhakti, and investing time, energy and talent into dynamic outreach programs. We also envision a close working and decision-making relationship between the Board of Trustees and its two subcommittees, i.e. the Patrons Council and Temple Council. And our Ecosystem to coordinate our many departments is becoming firmly established for the benefit of all. Also in 2026 we will be establishing a Master Plan Committee to begin to oversee our long-term strategy and development. Our goal is to gain the trust, cooperation and support of our dear neighbours, of council members, of MPs, and of the entire
Bhaktivedanta Manor community.

## DEPARTMENTAL REPORTS

### EDUCATION

#### School of Bhakti

**Purpose**
The School of Bhakti offers a range of educational, spiritual and practical courses and workshops based on the ancient Vedas. They strive to develop systematic presentations of the Krishna conscious philosophy in a way that is accessible to people from all backgrounds and walks of life.

Highlights and goals in 2025:

- Increased variation of course offerings
- Improved efficiencies and staff
- Developed links with sanga team, for example collaborated on book distribution
- Gita 2099 with Keshava Maharaj over 600 attended to see the relevance of Gita in the future
- Continued success with the community event on New Years Eve with over 700 in attendance
- Established 2 batches of Gita Life batches for kids for both age groups (4-8 and 9-14)
- Continued strategic planning and business development, comprising of a booklet of Tiered level courses and progression pathways
- Retreat to America was very successful.
-Gita Monopoly huge success at Janmashtami
- Integrated trust built amongst key stakeholders (VCC, BMF etc) and more embedded at the manor

2026 goals:
- Introduction of Pujari Courses such as Garland Marking, Turban Making, Brahminical culture etc to offer courses where the students can learn devotional skills and qualities
- Improve classroom experience with upgrade in tech and facilities
- Introduction of children day retreats with the Zebu cows in collab with the Goshalla
- Having a bigger push on being the funnel for sanga groups and introducing it as a follow on journey for students and doing monthly book distribution days with sanga teams
- More accountability and creativity encouraged within the team
- Attract new teachers and courses which can fall in a pathway for students. For example, AI in Kaliyuga to progress students onto Gita Life to progress students onto Learning Bhagavatam

- Focus on cultivating SoB volunteers and building a close knit community which will help teamwork and cultivation of students
- Provide focused training sessions for our volunteers and continue with student satisfaction surveys to maintain a high quality on courses
-Work on more online offerings to nourish our online following
-Spend more time on knowledge bank to develop SoB unique courses with slides teacher notes and student handbooks
-New website
-TedX with conversation cards

Details can be found on their website and social media outlets:
https://schoolofbhakti.com/
Facebook: School of Bhakti
Instagram: schoolofbhakti

**Krishna Club**

**Purpose**
To provide a balanced system of Krishna Conscious education for 4-14 year olds in a fun and informative way. Also to learn about Srila Prabhupada's teachings and ancient Indian culture in a nurturing and spiritual environment. That includes prayer, key festivals and scriptures. The purpose is to invest in community youth in an engaging way. Krishna Club runs every Sunday morning, during school Term time.

**Highlights and goals in 2025:**

- To meet growing demand, a new Krishna Club was launched at Krishna Avanti Primary School (KAPS) in September 2025.
- Krishna Club KAPS comprises 4 classes with 110 children, offering programmes for both children and parents, culminating in congregational arati and prasadam. Running year-round, it attracts many families weekly and has become a vibrant devotional hub.
- Krishna Club (Manor) comprises 9 classes with 340 children and 30 teachers. Optional classes include mrdanga, harmonium, Hindi, Gujarati, art, shloka, and drama, providing varied opportunities for service and talent development.
- Teenage graduates continue serving as teaching assistants and supporting technical operations. Demand for structured teenage engagement continues to grow.
- Parent classes remain highly successful, with many parents pursuing deeper study through the School of Bhakti.
- Numerous festivals were celebrated, some extended to children beyond Krishna Club.

The curriculum remains carefully tailored to each age group. Younger children learn through song, play, and joyful engagement; older students receive structured instruction; and tween and teen groups engage in cooperative discussion and thoughtful dialogue. This approach prepares them to understand and confidently share Krishna conscious teachings.

Teenage graduates continue assisting in classrooms and leading technical teams. The sound team, run by teenagers, has begun training younger children as part of succession planning.

Optional clubs enrich core learning. The newly introduced shloka and drama clubs have been especially successful. The shloka group recited an entire chapter at the 2025 Gita Jayanti and has been invited to present three chapters in 2026. The drama club now stages productions every two months, including performances at Janmashtami in Krishnaland and the Sunday Love Feast.

Festivals in 2025 were celebrated enthusiastically, incorporating interactive elements such as Holi colours, the burning of Ravana, arts and crafts, gopi dots, and Kahoot quizzes. Snana Yatra and Ratha Yatra were particular highlights, with parents building three rathas so all children could participate in honouring Sri Jagannath, Baladeva, and Subadra Devi.

The parent morning class introduced in 2024 continued successfully, with increasing attendance and participation in extended sessions. Several parents have since joined School of Bhakti courses, including Gita Life.

Krishna Club KAPS has proven an outstanding success, fostering a strong temple-centred community. Parents attend regularly, engage in service, and some sessions are led by Krishna Club graduates.

Krishna Club continues to grow, striving to nurture children in Krishna consciousness under the guidance of His Divine Grace Srila Prabhupada. We remain grateful to the leaders of Bhaktivedanta Manor for their continued support in making this service possible.

**Pre-School**

**Purpose**
To educate and encourage children aged 3-5 years old in their Krishna consciousness, and The Early Years Foundation standards for Learning and Development. The main goals for The Manor Pre School children are to help the children develop their personal, social and emotional, development, communication, language and literacy in a safe and fun environment. They ensure that all staff participate in CPD Continuous Professional Development through Herts for Learning and the Early Years Alliance.

**Highlights and goals in 2025:**

The Manor Preschool continued to provide exceptional care within a warm, nurturing, and spiritually grounded environment. Children were happy, well supported, and actively engaged in their learning. High-quality early years education was consistently delivered alongside age-appropriate introductions to Krishna conscious values and teachings.

The Preschool remained at full capacity throughout the year, with sustained high demand evidenced by a long waiting list. This reflects the strong confidence families place in the provision. Feedback from parents and carers has been overwhelmingly positive, highlighting both the quality of care and the nurturing Krishna conscious environment. One parent shared: *"We loved the preschool. The teachers are incredible at creating a loving and nurturing environment for the kids that allows them to grow and express themselves."*

Staff maintained high professional standards and actively engaged in continuing professional development (CPD), with further training planned to support ongoing improvement. All staff are up to date with the new OFSTED requirements effective from January 2026.

A key highlight of the year was the celebration of Govardhan Puja, which was shared with children and their families. The event was attended by over 50 people and helped to strengthen community connections and family engagement. Overall, the Manor Preschool continues to deliver consistent, high-quality Krishna conscious education while fully meeting the developmental needs of all children.

**Ashram Residents**

**Purpose**
Ashram (monastic) life onsite offers a spiritual foundation in the form of a Krishna conscious residential lifestyle with regular morning program attendance and an atmosphere conducive to focused spiritual practice, preaching/ sharing relationships and opportunities to serve. Members may be staying in the ashram anything from a few days, to many years, depending greatly on personal nature and level of commitment to this way of life. Bhaktivedanta Manor has onsite facilities for both male and female ashrams. Naturally accommodation, and most activities are kept separatee for the different genders.

**Highlights and goals in 2025:**

**Service Expansion:**
To increase women's participation in projects, outreach, and community services, several programs were developed and strengthened, including the Be a Monk Challenge, Woofers Preaching Project, homecare visits, kirtans, the Bhakti Sastri introductory course, opportunities for ladies to give Bhagavad Gita classes, and the Ladies of Bhakti Instagram page. These initiatives empowered women to take leadership roles in devotional service while increasing the accessibility and visibility of bhakti practices.

**Key Initiatives**
Key initiatives included the development of the Be a Monk Challenge and collaboration with the Goshala Team on the Woofers Preaching Project. Ongoing collaboration with external devotees and departments supports the Ladies of Bhakti Instagram page, helping reach a wider audience and build an online community for women in bhakti.

Four young men have made a commitment to residing in the ashram for an extended period of time by adopting the saffron robes.

Throughout the year a group from the men's ashram have based themselves in Liverpool and have been running weekly 4 to 5 programs and have developed a substantial community. Steps have been taken in acquiring a permanent preaching centre there.

Since the beginning of the year, some members have been travelling to Cambridge on a weekly basis. They connect with people on book distribution and invite them to a variety of programs: university sessions, western outreach initiatives, and public Sunday classes.

They have seen success with their Immersive Temple Experience (ITE) program, where 3 or more people had the opportunity to live at the temple whilst still living a working life.

**Goals for 2026**

**Project Development**

Continue improving and standardising key programs with clear structure, sustainable leadership, and measurable outcomes:

– Be a Monk Challenge
– Veda Course
– Sabbatical Program
– Woofers Preaching Project
– Ladies of Bhakti Instagram page

The men plan to further grow the Cambridge and Liverpool communities. They aim to run the same number of courses they ran in 2025 and to explore different promotional methods with a view of maximising exposure. They are also exploring different ways of connecting with the youth to inspire the new generation to take up spiritual life seriously.

## CONGREGATIONAL DEVELOPMENT

### Sangas (Groups)

**Purpose**
Helping Bhaktivedanta Manors huge community and congregation form groups of friends, facilitating spiritual guidance offered by experienced practitioners of Krishna consciousness. These groups, called *Sangas,* are connected to the Mentorship system (which focuses on local spiritual guidance) which is designed to lead up to the various stages of Initiation (ordination) into ISKCON.

**Highlights and Goals in 2025**

2025 was the first full year of the new sanga model being operational. The sanga committee met the targets that were set for the year. Please find below the key achievements:

A fresh new curriculum was created by Kripamoya Das and HH Keshava Swami for sanga groups and rolled out in April 2025 with existing and new groups transitioning on to it.

Ongoing support for sanga leaders through forums held throughout the year.

Development of a new format for Maha Sangas in order to better meet the interests and needs of the sanga community.

Sanga leader training package introduced with senior devotees delivering the sessions.

Ratha Yatras organised and introduced by sanga groups in local towns such as Stevenage, Slough and Luton.

**Goals for 2026:**

Better retention of sanga members

Reviewing and enhancing the curriculum

Supporting sanga member spiritual progression

Working closely with mentorship committee to ensure sanga members are transitioning to mentorship after completing sanga programme

Continued support and training of sanga leaders.

**ISKCON Bhaktivedanta Manor Foundation (BMF)**

**Purpose**
The ISKCON BM Foundation (BMF) is the main fundraising and congregational care department of ISKCON BM. It was established in 1988 with the aim of providing a sound financial base for ISKCON BM's projects and activities. It has been jovially declared the BMF not only stands for Bhaktivedanta Manor Foundation, but it can also mean Be My Friend, and even Births, Marriages and Funerals. Indeed, this department oversees and often facilitates the social and cultural needs of the Manor's huge congregation.

**Highlights and goals in 2025:**

The Sunday Love Feast program for interested members of the Sunday congregation continues with momentum. We have now expanded to haveing the love feast program with the Krishna club in KAPS. This has allowed us to facilitate many more families and their children. The purpose of the initiative is to engage the most interested members amongst Sunday guest attendees in a deeper experience of Krishna consciousness. This program includes its own self-contained kirtan, class, drama/ dance performances and a vegetarian feast.

In 2025 there was a need to increase assistance and training for rotating BMF admin staff and volunteers, to maintain the huge contacts database, mail-outs, etc.

The BMF have also taken a number of Patron families on retreats to key holy places in India. This naturally requires a huge amount of organisation and commitment. The team is also hugely active during the festivals such as Sankranti and the book distribution marathon.

*Gita Jayanti*, the annual recitation of the Bhagavad-gita, took place at Bhaktivedanta Manor on Saturday 27th December. It was truly a community effort, with various devotees leading the Sanskrit verses, musical accompaniment and a traditional fire ceremony. In-between each chapter, Keshava Maharaj delivered engaging purports supported by huge screen images. No less that 3800 Gitas were sponsored for free distribution to institutions including hospitals, schools, prisons, libraries, and to interested individuals.

Funerals and Memorials:

One particular devotee works as a Funeral Director on a national level, not only for those who affiliate themselves with ISKCON but the wider Hindu community. Other devotees are also engaged in this area. This area of community service includes working with other devotees he offers pastoral and spiritual care of affected families. He has also been in regular touch with Directors within the wider Hindu/ Indian community.

## TEMPLE AND VISITORS

### Worship

Centred around the beautiful Deities in the temple room shrine, the daily worship programme attracts many guests. The Deities are the spiritual heart-beat of the Temple community and worship is organised by resident monks and senior congregation members. ISKCON BM maintains a very high standard of Deity worship which continually attracts many visitors. The shrine can aptly be called the spiritual heart-beat of the entire project.

### Festivals and the Festival Committee (F.C)

### Purpose

The Festival Committee (FC) has the challenging task of creating wonderful experiences for tens of thousands of pilgrims every year - who come from far and wide to visit the Temple. The team plans, manages and delivers five main festivals each year *(Gaura Purnima, Holi, Ramanavami, Summer Fest (Holi), Janmashtami, Diwali).* It also plays an important role in a number of smaller celebrations onsite.

### Highlights and goals in 2025:

In 2025, the Festival Committee focused on deepening the spiritual immersion of our guests while navigating the complexities of hosting large-scale events. Our primary objective was to balance traditional festival energy with operational resilience and sustainability.

### Achievements and Results: The Diwali Experience

This year, we successfully recreated the authentic festival atmosphere of the front lawn on a grander scale. By centring our layout around the spiritual "heart" of the event, we achieved a seamless flow of culture and devotion.

- **The Festival Core:** We established a vibrant hub featuring traditional **Prasad** stalls, **SOB (Spirit of Bhakti)** showcases, book distribution, and dedicated **youth preaching zones.**
- **The Kirtan Pandal:** Positioned at the very heart of the event, the continuous Harinam provided a constant spiritual heartbeat that resonated across the entire site.
- **The Lake & Diwali Walkway:** The walk to the lake was transformed into a dedicated **Diwali Walkway,** guiding pilgrims toward a breathtaking scene where the lake was lit with floating lotuses. This served as a serene space for pilgrims to offer prayers and reflections.
- **Impact:** This layout successfully bridged the gap between a high-energy festival and a meditative pilgrimage, receiving overwhelming praise for its "authentic home-away-from-home" feel.

### Operational Reflections: Learning from Janmashtami

While our vision for 2025 was ambitious, we faced significant challenges during **Janmashtami** due to an unfortunate incident with our ticketing system. This resulted in disruptions that affected the visitor experience and highlighted vulnerabilities in our current digital infrastructure.

- **The Challenge:** The volume of traffic and a technical glitch led to access issues, causing stress for both pilgrims and our onsite teams.

- **The Response:** We are currently auditing our digital architecture and exploring new, more robust platforms designed to handle peak-load surges.
- **Strategic Shift:** Our priority for the coming year is to ensure we are technologically "battle-ready" to manage major incidents with greater agility and transparency.

**Goals for 2026: Resilience and Reach**

The Festival Committee is committed to evolving from the lessons of 2025 to ensure our future celebrations are both soulful and secure.

- **Infrastructure Overhaul:** Implement a "stress-tested" ticketing and guest management system that provides a seamless entry experience even during record-breaking attendance.
- **Enhanced Security & Logistics:** Developing more robust contingency plans and communication channels to deal with major incidents swiftly and effectively.
- **Spiritual Expansion:** Building on the success of the Diwali Kirtan Pandal by integrating more interactive and educational elements into our major festivals, ensuring every visitor leaves with a deeper understanding of the Bhakti tradition.

**Performances - Bhaktivedanta Players drama group**

**Purpose**
Bhaktivedanta Manor's main drama troupe aims to entertain, educate and inspire its audience. It brings scriptures to life and provides a unique service to the community and general public. Plays are performed at all the temple's public festivals, as well as on special days in the tradition, across the UK and beyond, and at various other annual events.

**Highlights and goals in 2025:**

The Bhaktivedanta Players marked a landmark year as they celebrated the 40th anniversary of their dramatic service at Bhaktivedanta Manor, underscoring four decades of devotional theatre that has become a cherished cultural outreach for the community. The year began with reflections on the group's evolution and legacy, highlighting its role in bringing Krishna-conscious themes to life through performance and outreach within the UK and abroad.

A major highlight came in June, when the Players staged a grand anniversary celebration at the Sri Krishna Haveli. The event featured performances by both the adult troupe with the Musical Ramayan, and the Junior Bhaktivedanta Players which was a dramatization of Draupadi's Svambara from the Mahabharata. The evening concluded with strong community engagement and recognition of the group's contributions to devotional arts.

In October, the Players led an international tour to Mauritius as part of continued anniversary festivities. A core team performed in a series of Krishna-conscious dramas during five festivals commemorating the 50th anniversary of Srila Prabhupada's arrival there. These events drew large audiences and included interactive theatre workshops, demonstrating the troupe's capacity for both performance and cultural exchange overseas.
The Players closed the year with their ambitious annual Christmas show, presenting "Simha Rāja – The Lion King" with a Krishna-conscious twist in multiple sold-out performances at the Manor. This production not only entertained diverse audiences but reaffirmed the Bhaktivedanta Players' ongoing commitment to spreading devotional values through creative arts.

## Volunteers

**Purpose**
The Volunteer Care Council (VCC) was established as a vital part of ISKCON BM's program to help look after and oversee the hugely growing numbers of volunteers. This lays the foundation for a Temple that in return, gives the best spiritual support to all who come through their doors. Volunteers are engaged according to a non-binding volunteer's agreement and covered under the charity' insurance and have to abide by the charity's policies and procedures.

**Highlights and goals in 2025:**

Engaged over 35 corporate groups in structured volunteering, including seva, prasadam, tours, and knowledge of KC.
Attracted 1,350 expressions of interest in volunteering at the Manor. While not all became committed volunteers, a significant proportion proceeded to induction and began volunteering.
A growing number of people participated in 'Taster Seva Days'.

Supported festivals, which continue to grow in size, and Sundays, which have evolved into mini festivals.
Delivered the Janmashtami Clean-Up Day with over 100 corporate volunteers, ensuring effective post-festival recovery.

Expanded community engagement through the Thursday Friendship Group (50+), now operating at full capacity.

Facilitated Vanaprastha sangas and prasadam team training sangas.

Strengthened volunteer care through welfare calls to volunteers aged 50+, 60+, and 70+, alongside care provided through refreshments.

Facilitated large-scale cookie (prasadam) making to support Manor departments and preaching initiatives, including the Sankirtan team.

Organised sangas with senior devotees to nurture and educate volunteers and team leads.

Supported a high number of youth volunteers participating in the Duke of Edinburgh Award programme.

Supported the Lovefeast and Children's Club programmes at Krishna Avanti School through volunteer engagement.

Attendees also signed up as Manor volunteers and completed induction.

Worked in partnership with the School of Bhakti to develop volunteer training materials and deliver ethos training for new volunteers.

**Volunteer Care Council Priorities for 2026**

Develop the corporate volunteering programme through a systematic strategy in collaboration with Manor departments.

Launch an additional Friday Friendship Group to meet growing demand.

Enhance one-to-one volunteer care through personal contact, welfare calls, visits, retreats, and sangas.

Pilot a volunteer management app to improve onboarding, volunteer management, and overall experience.

Develop training for festival volunteers and team leads in collaboration with the School of Bhakti.

Refine training and standards for all volunteers.

Restructure and broaden the volunteer programme to provide more flexible and accessible opportunities.

**The Devotee Care Office**

This new department has been formed to help ensure that member of the Bhaktivedanta Manor community are spiritually happy, materially well-situated and embedding the positive culture of care, helping one-another especially the more vulnerable, one of the cardinal principles given by the movement's historical spiritual teachers. With a growing and aging community and congregation, the need for a department of this nature has grown particularly necessary.

**Highlights and goals in 2025:**

**Meals on Wheels – Prasadam Seva**
Twelve volunteers delivered lunch prasadam seven days a week across Bushey, Watford, Radlett, Borehamwood and Stanmore. In 2025, over 5,000 meals were provided to housebound or unwell devotees. Three referrals were received from Age UK to support residents in Watford and Croxley Green. A further 70 meals per week (over 3,000 annually) were supplied to One Vision Charity for individuals unable to prepare hot food.

**Hospital Support & Chaplaincy**
The DCO team supported 23 Hindu patients in local hospitals, including end-of-life care. In September 2025, 20 devotees completed a two-day Chaplaincy Training course to qualify as Hindu Chaplains.

**Women's Empowerment**
Since January 2025, 110 women attended wellbeing and health awareness sessions. The first International Women's Day event welcomed 70 women for talks, activities and health access. Six fully booked weekly women's fitness sessions were also held at the Haveli.

**Devotee Care Fest**
Held in November with the Bhaktivedanta Medical Association, the event attracted 150 attendees, with over 90 receiving consultations.

**Legal & Social Support**
Online workshops on Lasting Power of Attorney and living wills supported 17 individuals in completing LPAs. Six devotees initiated Adult Care plans, two families relocated to local care homes, and two devotees were assisted with housing following eviction. Eight individuals were referred to the weekly Friendship Group.

**Health Initiatives**
Twenty senior devotees received reflexology sessions. The Herts Health Bus screened 55 devotees, and 14 community members received dental care through the BMA network.

**Community Development**
Monthly kirtan visits continued in care homes. The DCO helped establish care programmes in Soho and Scotland, developed an Adult Safeguarding Policy, and secured £8,000 from Hertfordshire County Council to support partnerships including One Vision, Age UK and local health networks.

## OUTREACH

### Friends: Krishna Wisdom

**Purpose**
Krishna Wisdom helps make Krishna consciousness accessible to those who are new to the philosophy, culture and practice in a fun and innovative way. It also aims to provide on-going nourishment and inspire growth and commitment to practice Krishna Consciousness for those members.

**Highlights and goals in 2025:**

The Krishna Wisdom department at Bhaktivedanta Manor continued its mission to share the timeless teachings of Krishna consciousness with those unfamiliar with Vedic culture, offering a variety of engaging spiritual experiences and community events. A highlight of the year was the launch of the **Cows and Farm Retreat**, a nature-based programme designed to connect people with simple living and spiritual principles. Participants worked alongside the Manor's goshala, caring for cows, preparing bedding, and planting seeds on the organic farm, fostering both practical skills and deeper appreciation of harmony with nature.

Early in the year, Krishna Wisdom organised a **Well-Being Retreat** for new guests, drawing over 150 attendees to explore the temple grounds, participate in yoga and sound bath sessions, and hear talks on resilience and the *Bhagavad-gita*. This event aimed to make Krishna consciousness accessible and welcoming to first-time visitors.

Throughout 2025, the department's **Wisdom blog** featured regular articles on spiritual growth, self-care, relationships, and inner reflection, providing ongoing guidance and insights for a broad audience. Topics ranged from understanding the heart in bhakti to practical advice on self-improvement.

To conclude the year, Krishna Wisdom hosted its **annual Christmas Party**, bringing together around 70 guests for mantra singing, uplifting talks, kirtan and community connection. The festive event exemplified the department's focus on creating joyful, inclusive spaces for people to explore spiritual teachings in an open-hearted and engaging environment.

www.krishnawisdom.com

### Book Distribution

**Purpose**
To distribute Srila Prabhupada's books all over the UK in a variety of dynamic and effective ways, inspiring people to share Krishna Consciousness and help people who received the books to take their next steps in spiritual life. Every December ISKCON devotees around the world make a special effort to distribute Srila Prabhupada's books as widely as possible, for the spiritual benefit of society. The profound teachings of Krishna Consciousness are distributed by devotees in many different ways, and the majority of participants are member of community-based groups that proactively preach.

# International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Trustees' Report

Highlights and goals in 2025:

Liverpool:

A team of brahmacaris from Bhaktivedanta Manor based in Liverpool continues an active outreach program through book distribution, harinama processions, and regular weekly events. They run Saturday programs and Wisdom Wednesdays, attracting around 30 regular attendees, alongside kirtans with local bohemians and musicians.
In one month, devotees distributed books five days a week, held four Saturday programs attended by around 350 people, and ran weekly Wednesday sangas with 25–30 participants. Major events included filling Adelphi Hall with 300 people, a concert attended by 150, and a Friday kirtan with 40 local artists. Around 600 people received prasadam, Liverpool Echo published a positive article, and two young men were brought to the Manor for residential experiences. The team also hosts multiple sangas by age group, weekly Thursday kirtans, and Saturday western outreach events. During Ratha Yatra on 23 August, monks and volunteers prepared and distributed prasadam and set up outreach stalls in the city centre.
The Liverpool team are currently on the look out for a larger premises.

Youth:

ISKCON Pandava Sena and Krishna Consciousness University Societies

**Purpose**
ISKCON Pandava Sena ('PS'), established in 1994 at Bhaktivedanta Manor, hosts university programmes, international retreats, socials, kirtans and much more aimed at interested people aged 8 – 25. For older members attending university, there is a natural working relationship with the Krishna Consciousness University Societies (KCSocs).

KCSocs are student-run societies providing a forum to share Krishna Consciousness. Through weekly discussions, mantra-meditation sessions, and delicious free food, KC Socs has been credited as one of the best university societies nationwide. They currently operate in 15 universities across the country.

*Websites:*
kcsoc.com
psena.com

Pandava Sena

It has been a vibrant and impactful season for Pandava Sena, filled with flagship events, retreats, trips and powerful community moments.

Highlights included a series of inspiring Flagship programmes. HH Keshava Maharaj's "Every Town and Village" event coincided with Gaura Purnima and reminded us how each devotee brings unique value to a community. HG Vaisesika Prabhu reignited enthusiasm for book distribution, while HG Vraja Bihari Prabhu explored how trials strengthen bhakti. HH Indradyumna Maharaj's Nrsimha Caturdasi talk emphasised fearless faith, and HG Mahatma Prabhu shared practical guidance on improving japa by beginning with gratitude. A special conversation with HH Sivarama Maharaj encouraged patience and sincerity in prayer.

RISE boys' programmes continued to create meaningful spaces for growth. Sessions explored the life of Jayananda Prabhu, balancing service and sadhana, spiritual chastity during Kartik, and navigating money, marriage and mission. Evenings concluded with heartfelt kirtans that strengthened brotherhood across generations.

Empower events featured insightful sessions on Advaita Acharya and Sanatana Goswami, highlighting humility and dedication in devotional life.

The annual Summer Party brought the community together in glorious sunshine with inflatables, games and kirtan, capturing the joyful spirit of PS.

Summer trips were major highlights. The main Senagetaway retreat in Sweden welcomed 80 youth for eight days themed around Saranagati, the six limbs of surrender. Days were filled with classes, debates, sacred sanga, harinama in Stockholm and unforgettable kirtans. Meanwhile, the Evolve kids' trip at The Vedanta hosted 70 young attendees for five days of yoga, workshops, storytelling and a memorable bonfire finale.

Janmashtami 2025 stood out as a creative triumph. A courtroom-themed murder mystery explored the four defects of the human condition, supported by impressive stage design including a 12-foot justice scale. The event welcomed many new sign-ups and saw record merch sales with the launch of new PS zip-up hoodies. Follow-up events "Blind Spots" (SNL) and "The Next Step" (Project X) successfully engaged newcomers.

The OMNOM Day Retreat unpacked the theme "Spiritual Revolution," reflecting on belonging, identity, energy, hope and purpose within PS. Sena also participated in Interfaith Week, contributed to a Diwali council celebration with a Ramayana play, and celebrated 20 Youth Outreach members passing their VTE exams.

Exciting developments continue, including the launch of the redesigned PS website and upcoming trips such as Senaventure and Senagetaway 2026 in Radhadesh, Belgium.

**KCSOC**

KCSOC has experienced remarkable growth nationwide. Freshers' Fairs were the biggest to date, with standout successes including 400+ sign-ups at QMUL, 350 in Manchester alongside 85 book distributions, and a determined first launch at Keele yielding 130+ sign-ups.

Major events strengthened student engagement. "Office Hours with a Swami" at UCL encouraged introspection and spiritual prioritisation. The largest-ever Day Retreat welcomed over 300 students for workshops ranging from cow care to careers, ending with an electrifying kirtan. A separate February retreat gathered 170+ students for immersive sessions and a vibrant finale.

The Weekend Retreat at The Vedanta in Lincoln hosted 70 attendees for interactive discussions, debates on God and free will, storytelling and uplifting kirtans.

The live Words of Wisdom (WOW) Podcast series expanded across campuses, covering topics such as the existence of God, material vs spiritual relationships, leadership principles, and lessons from the Mahabharata.

Community spirit continued through the Hyde Park Summer Picnic, the popular Friday Night Kirtan (FNK) at ISKCON Soho, and a memorable Halloween flagship filled with storytelling and creativity.

Leadership Launchpad united committee members nationwide, equipping them with practical outreach training and a shared vision for sustainable growth.

Together, Pandava Sena and KCSOC continue to foster dynamic, thoughtful and spiritually grounded youth communities across the UK.

**Public Kirtans**

**Purpose**
Public kirtan events allow everyone to experience the pleasure of chanting Krishna's names. Processions outside of the Temple create awareness of Hare Krishna devotees and encourage members of the public to spiritually benefit, learn more and visit local temples. During and as part of such processions, often books and leaflets etc are distributed.

**Highlights and goals in 2025:**

The team have been visiting towns, boroughs etc within a 30-mile radius of Bhaktivedanta Manor. In 2025, they were venturing into London suburbs somewhat more than previously.

2026 spring, there is the plan to organise extra hari namas: 3 days a week, in honour of ISKCON's 60th anniversary.

**Communications/ Publications**

**Purpose**
This area of Bhaktivedanta Manor works to create and sustain favourable and honest relations and environments with external audiences, so that ISKCON as a whole may be better understood by all parts of society as a growing and diverse religious community. Significantly, the Communications team looks to ensure that ISKCON Bhaktivedeanta Manor's spiritual message is both practical and relevant in the contemporary world.

Every year they attend a wide variety of local and national events, representing the society. This includes working with the wider Hindu community, academics, the media, interfaith events and local functions. They also host many special guests to the Manor's annual public festivals, and at other times.

There are also on-going publications such as community newsletters, annual magazines and oversees ISKCON's presence on social media, which is maintained by volunteers.

Bhaktivedanta Manor's social media outlets include:

| | |
|---|---|
| Facebook: | https://www.facebook.com/bhaktivedantamanor |
| Youtube: | https://www.youtube.com/user/BhaktivedantaManor |
| Instagram: | https://www.instagram.com/bhaktivedanta_manor/ |
| Youtube LiveStream: | https://www.youtube.com/user/ManorRecordings |

**Highlights and goals in 2025:**

Leaders and representatives from Bhaktivedanta Manor continued to engage widely in public, interfaith and community activities across the UK. Dr Diviash Thakrar was officially handed the role of Head of the Manor's Communicatioins Operations, which is a team that focuses on hosting invited guests to the Temple's major festivals.

**Her Grace Visakha dasi**, President of Bhaktivedanta Manor, was invited to an **Interfaith Roundtable at Number 10 Downing Street** hosted by Prime Minister Sir Keir Starmer during Interfaith Week, where faith leaders discussed cohesion and mutual respect among diverse communities—a key example of the temple's commitment to inter-

religious dialogue. **Radha Mohan das**, Communications Secretary, also attended and spoke at numerous local interfaith events, including panels, community cohesion meetings and the annual interfaith gathering at St Albans **Cathedral.**

Visakha participated in interfaith celebrations and community discussions that aligned with national and local objectives for harmony and shared values. Radha Mohan engaged on interfaith panels such as the one at **Abbot's Hill School**, representing broader Hindu perspectives and answering questions about faith and belonging.

The Manor's involvement in national cultural forums extended into the **House of Lords**, where faith leaders including Visakha spoke about mutual respect and leadership in diversity.

Together, these engagements highlight the Manor's influential role in interfaith collaboration, civic participation and cultural dialogue throughout 2025.

**Publications**

Throughout 2025 there were 12 monthly E-Newsletters (E-Zines) which reached thousands.

**Highlights and goals in 2025:**
In terms of printed publications, there was

i) The annual Janmashtami Magazine
ii) Vyasa-Puja Community Offerings Book
iii) 2026 Calendar
iv) Updated Patronship Booklet
v) In addition, many posters and signs for all the events, especially festivals like Janmashtami

**COWS, FARMING AND THE LAND**

**New Gokul dairy farm**

**Purpose**
New Gokul is ISKCON BM's dairy farm and visitor centre. They have a mixed herd of 60 animals, some of whom give milk, some who are working oxen, and some who are retired or in their childhood. It is Britain's foremost centre of cow protection and working oxen. Fifty-three acres of land belonging to Bhaktivedanta Manor is designated for cow, oxen and bull grazing.

**Highlights and goals in 2025:**

Throughout 2025, New Gokul placed a strong emphasis on **enhancing the visitor experience**, especially for families and children. The farm hosted a variety of **special cow-themed events**, interactive workshops, and storytelling sessions designed to engage young audiences and foster a love for animals and nature. Seasonal activities, arts and crafts related to cows, and guided tours ensured that visitors of all ages could learn, participate, and enjoy the spiritual and educational atmosphere.

- The Cow Hospital barns were extended to accommodate more cows that need medical care in 2024, in 2025 a new crane has been purchased (2000kg capacity) and currently being installed so both sections of the hospital can function independently.
- 29,929.90 litres of milk was produced. supplied to deities at the manor and soho temple and main kitchen.
- 3800 of ox hours were completed by the working oxen (highest number of ox hours of the Manor ever, topping last year's figure).
- 3 new miniature zebus arrived, 2 boys and a girl, bringing the total to 6 zebus (2 boys, 4 girls) to the farm, and are being trained to be able to interact with children and public. They have also completely renovated and installed new wooden pens for them in the goshala.
- we started the ox parade in 2023, we did it again in 2024 and 2025 as it has been a great success in bringing the devotees together and highlighting importance of ox work and growing our own organic veg and self-sustainability and so it has been renamed Ox parade and harvest festival as the procession goes to holland farm, with the deities, where all the harvest veg is offered to them and distributed amongst attendees, followed by kirtan, talks by senior devotees and distribution of kir made with goshala's milk and a traditional dance to welcome the deities.

**Goals for 2026:**

Have more programmes for children and non-familiar audience, especially with the zebu cows

More ox hours

Summer ox-parade (again)

**Horticulture**

**Purpose**
The horticultural side of Bhaktivedanta Manor grows vegetables, herbs and fruits to promote a healthy, eco-friendly diet. It is based at 'Holland Farm', which is placed at the opposite side of the Manor's 78-acre estate. About 8 of those acres are specifically dedicated to horticulture.
Many of the younger generation are come forward to volunteer at Bhaktivedanta Manor. Some of them are coming simply to serve the community, others for work experience, and some are taking part in the Duke of Edinburgh programme. Most, however, enter via the Worldwide Organic Farming (WWOOF) scheme.
Also on site are greenhouses dedicated to the sacred Tulasi plant. Their leaves are used in food offerings to the Temple deities and potted plants are part of the morning program of worship.

**Highlights and goals in 2025:**

Vegetables grown throughout 2025 included potatoes, tomatoes, cauliflowers, green beans, cabbage, fennel, celery, bell peppers, green peas, courgette, marrow, pumpkin, cucumber, bottle guard, aubergines, spinach, chillies, coriander, fenugreek, sunflower, red and green amaranth.

Manor community volunteers, corporate employee schemes, mentorship groups, Krishna Club children and many others enthusiastically offered their services and learnt the various stages of horticulture farming i.e. potting, seeding, planting, weeding and harvesting. Many other communities offered their

A new drip irrigation system was implemented to cover three acres of vegetable plantations as part of their commitment to water conservation and sustainable farming.

**Goals for 2026:**

Holland Farm will continue to be the favourite location for volunteering by international travelling volunteers via WWOOF.

There is hope that planning permission is granted for greenhouse facilities, as part of a "Cows and Farm Retreat" initiative designed to promote sustainable living, horticulture, and connection with nature.

**Gardens and Estate**

**Highlights and goals in 2025:**

2025 was a productive year for the gardens and grounds team, with the completion of several carried-over projects and the resolution of long-standing maintenance issues.

Major improvements were made to the lake and island, including repairs to the pipe system to restore healthy water levels, installation work on the Mahavishnu figure, and measures to prevent geese nesting. The lake path was resurfaced, improving safety and accessibility for wheelchair users and families along the Bhagavad-Gita walk. In Srila Prabhupada's garden, the stone path and fountain were repaired. Further work included moss removal from the old kitchen roof, treatment of efflorescence on the Haveli walls, and repairs to benches in the George Harrison garden.

Several garden areas were refreshed during the year. The Chakra gardens were replanted, and the Japa garden stream was repaired and enhanced with donated shrubs and new trees. Investment in a wood chipper enabled green waste to be recycled into mulch, supporting the charity's environmental objectives, while a new cardboard compressor improved recycling efficiency and reduced costs. New wooden planters were also installed at the farm entrance and car parks.

The gardens welcomed visitors through the National Garden Scheme, with visits proving successful and generating interest in future events. Flower cultivation for the deities continued throughout the year, alongside maintenance of key garden areas.

The team provided ongoing support to other departments, including refuse management, festival preparation, parking, and the maintenance of other temple-owned properties. Partnerships with local charities and volunteers enabled extensive planting around the site, enhancing seasonal displays.

Seasonal maintenance included winter gritting, leaf clearance, and drainage work to prevent flooding. Hedge replanting, tree replacement, and lawn repairs addressed the impact of changing weather conditions and supported biodiversity.

Alongside routine grounds maintenance, the team delivered visible improvements across the site. The gardens continue to attract visitors, and positive feedback highlights their contribution to the charity's public benefit and welcoming environment.

# Trustees' Report

**Financial review:**

The charity reported a net income of £1,929,415 for the year ended 31 December 2025, compared to £1,201,653 for the previous year. Included in this year's figure is a net expenditure of £220,267 that was restricted for specific purposes, as compared to a net expenditure of £105,810 restricted for specific purposes in 2024.

The increase in the net income compared to the previous year is primarily due to the increase in income from charitable activities by the charity.

The net assets of the charity have increased from £14,836,070 to £16,766,155.

**Reserves**

As of 31 December 2025, the charity's unrestricted general reserves stand at £814,715 compared to £1,249,388 in the prior year. The charity has designated general funds of £5,567,601 (2024: £3,221,184) for specific future projects and requirements, as explained in note 20 of these financial statements. These projects and requirements will further help the charity to meet its charitable objectives. Restricted reserves amounted to £1,093,380 (2024: £1,312,647).

The trustees aim to maintain a robust level of unrestricted funds to meet the future funding requirements for the charity's ongoing activities. The charity anticipates utilising these reserves to manage increased cash flow expenditures and to mitigate possible reductions in future donations. Expected outflows are set to rise due to increased charitable activities and prevailing inflationary pressures.

## International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Trustees' Report

**Trustees**

**Trustees**

Mrs J Griesser

Mrs P Naysmith

Mr K C Patel (Resigned on 13th July 2025)

Mr N B Gor (Resigned on 21st June 2026)

Mr S K Agarwal

Mr W J M Fleming

Mr D K Patel

Mr. M Paw (Appointed on 13th July 2025)

Mr. D Hume (Appointed on 21st June 2026)

**Secretary**

Mr. N Bashir

**Principal and registered office**

Dharam Marg Hilfield Lane
Aldenham
Watford
Hertfordshire
WD25 8EZ

**Company Registration Number**

08300433

**Charity Registration Number**

1157877

**Auditor**

KNAV
Statutory Auditors
Hygeia Building
Ground Floor
66-68 College Road
Harrow
Middlesex
HA1 1BE

## International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Trustees' Report

**Disclosure of information to auditor**
Each trustee has taken steps that they ought to have taken as a trustee in order to make themselves aware of any relevant audit information and to establish that the charity's auditor is aware of that information. The trustees confirm that there is no relevant information that they know of and of which they know the auditor is unaware.

**Reappointment of auditor**
The auditors KNAV are deemed to be reappointed under section 487(2) of the Companies Act 2006.

The annual report was approved by the trustees of the charity on 25/08/2026 and signed on its behalf by:

Jean Griesser

MRS J GRIESSER

Trustee

## International Society For Krishna Consciousness Bhaktivedanta Manor Limited

### Statement of Trustees' Responsibilities

The trustees (who are also the directors of International Society For Krishna Consciousness Bhaktivedanta Manor Limited for the purposes of company law) are responsible for preparing the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by the trustees of the charity on 25/08/2026 and signed on its behalf by:

MRS J GRIESSER

Trustee

# Independent Auditor's Report to the Members of International Society For Krishna Consciousness Bhaktivedanta Manor Limited

## Opinion

We have audited the financial statements of International Society For Krishna Consciousness Bhaktivedanta Manor Limited (the 'charity') for the year ended 31 December 2025, which comprise the Statement of Financial Activities, Balance Sheet, and Notes to the Financial Statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is United Kingdom Accounting Standards, comprising Charities SORP - FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and applicable law (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 December 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

## Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

## Basis for opinion

In auditing the financial statements, we have concluded that the trustee's use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the original financial statements were authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

## Independent Auditor's Report to the Members of International Society For Krishna Consciousness Bhaktivedanta Manor Limited

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

**Opinion on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Report has been prepared in accordance with applicable legal requirements.

**Matters on which we are required to report by exception**

In the light of our knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

**Responsibilities of trustees**

As explained more fully in the Statement of Trustees' Responsibilities (set out on page 30), the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## Independent Auditor's Report to the Members of International Society For Krishna Consciousness Bhaktivedanta Manor Limited

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

**Extent to which the audit was capable of detecting irregularities, including fraud**

We design our procedures so as to obtain sufficient appropriate audit evidence that the financial statements are not materially misstated due to non-compliance with laws and regulations or due to fraud or error.

We are not responsible for preventing non-compliance and cannot be expected to detect noncompliance with all laws and regulations – this responsibility lies with management with the oversight of the Trustees.

Based on our understanding of the Charity, discussions with management, we identified Companies Act 2006, the Charities Act and Financial Reporting Standard 102 as having a direct effect on the amounts and disclosures in the financial statements.

As part of the engagement team discussion about how and where the Charity's financial statements may be materially misstated due to fraud, we did not identify any areas with an increased risk of fraud.

Our audit procedures included:

- enquiry of management about the Charity's policies, procedures and related controls regarding compliance with laws and regulations and if there are any known instances of non-compliance;
- examining supporting documents for all material balances, transactions and disclosures;
- review of the trustee minutes;
- enquiry of management and review and inspection of relevant correspondence with any legal firms;
- evaluation of the selection and application of accounting policies related to subjective measurements and complex transactions;
- analytical procedures to identify any unusual or unexpected relationships;
- testing the appropriateness of journal entries recorded in the general ledger and other adjustments made in the preparation of the financial statements;
- review of accounting estimates for biases.

Owing to the inherent limitations of an audit, there is an unavoidable risk that some material misstatements of the financial statements may not be detected, even though the audit is properly planned and performed in accordance with the ISAs (UK).

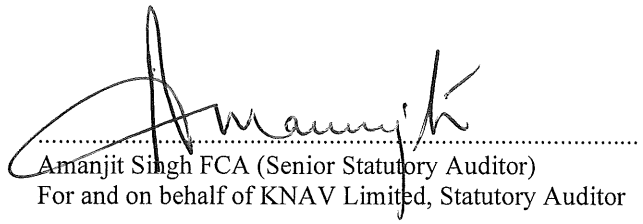
The potential effects of inherent limitations are particularly significant in the case of misstatement resulting from fraud because fraud may involve sophisticated and carefully organized schemes designed to conceal it, including deliberate failure to record transactions, collusion or intentional misrepresentations being made to us.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

## Independent Auditor's Report to the Members of International Society For Krishna Consciousness Bhaktivedanta Manor Limited

**Use of our report**

This report is made solely to the charitable company's trustees, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and its trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Amanjit Singh FCA (Senior Statutory Auditor)
For and on behalf of KNAV Limited, Statutory Auditor

Hygeia Building
Ground Floor
66-68 College Road
Harrow
Middlesex
HA1 1BE

Date: 27 August 2026

2026-89-UK

## International Society For Krishna Consciousness Bhaktivedanta Manor Limited

### Statement of Financial Activities for the Year Ended 31 December 2025
### (Including Income and Expenditure Account)

| | Note | Unrestricted funds £ | Restricted funds £ | Total 2025 £ |
|---|---|---|---|---|
| **Income and Endowments from:** | | | | |
| Donations and legacies | 3 | 4,129,142 | 59,922 | 4,189,064 |
| Charitable activities | 4 | 2,993,409 | 120,726 | 3,114,135 |
| Other trading activities | 5 | 49,560 | - | 49,560 |
| Investment income | 6 | 163,914 | - | 163,914 |
| **Total income** | | 7,336,025 | 180,648 | 7,516,673 |
| **Expenditure on:** | | | | |
| Raising funds | 7 | (2,808,874) | (130,004) | (2,938,878) |
| Charitable activities | 7 | (2,377,469) | (270,911) | (2,648,380) |
| Other trading activities | 7 | - | - | - |
| Total expenditure | | (5,186,343) | (400,915) | (5,587,258) |
| Net income/(expenditure) | | 2,149,682 | (220,267) | 1,929,415 |
| **Reconciliation of funds** | | | | |
| Total funds brought forward | | 13,524,093 | 1,312,647 | 14,836,740 |
| Transfer between funds | | (1,000) | 1,000 | - |
| Total funds carried forward | 19 | 15,672,775 | 1,093,380 | 16,766,155 |

All of the above results are derived from continuing activities. There were no other recognised gains or losses.

## International Society For Krishna Consciousness Bhaktivedanta Manor Limited

### Statement of Financial Activities for the Year Ended 31 December 2025
### (Including Income and Expenditure Account)

| | Note | Unrestricted funds £ | Restricted funds £ | Total 2024 £ |
|---|---|---|---|---|
| **Income and Endowments from:** | | | | |
| Donations and legacies | 3 | 3,456,604 | 426,907 | 3,883,511 |
| Charitable activities | 4 | 2,466,475 | 30,816 | 2,497,291 |
| Other trading activities | 5 | 48,164 | - | 48,164 |
| Investment income | 6 | 122,797 | 165 | 122,962 |
| **Total income** | | 6,094,040 | 457,888 | 6,551,928 |
| **Expenditure on:** | | | | |
| Raising funds | 7 | (2,689,200) | (405,200) | (3,094,400) |
| Charitable activities | 7 | (2,097,377) | (158,498) | (2,255,875) |
| Total expenditure | | (4,786,577) | (563,698) | (5,350,275) |
| Net income/(expenditure) | | 1,307,463 | (105,810) | 1,201,653 |
| **Reconciliation of funds** | | | | |
| Total funds brought forward | | 12,216,630 | 1,418,457 | 13,635,087 |
| Transfer Between funds | | - | - | - |
| Total funds carried forward | 19 | 13,524,093 | 1,312,647 | 14,836,740 |

All of the above results are derived from continuing activities. There were no other recognised gains or losses.

## International Society For Krishna Consciousness Bhaktivedanta Manor Limited

### (Registration number: 08300433)
### Balance Sheet as at 31 December 2025

| | Note | 2025 £ | Restated 2024 £ |
|---|---|---|---|
| **Fixed assets** | | | |
| Tangible assets | 12 | 1,585,486 | 1,540,038 |
| Investments | 13 | 100 | 100 |
| | | 1,585,586 | 1,540,138 |
| **Current assets** | | | |
| Stocks | 14 | 20,084 | 35,196 |
| Debtors (Includes debtors more than one year of £2,724,807 (2024:£ 2,774,807) | 15 | 9,046,875 | 9,179,457 |
| Cash at bank and in hand | 16 | 900,112 | 1,522,287 |
| Short term investments in financial assets | 17 | 5,775,000 | 3,300,000 |
| | | 15,742,071 | 14,036,940 |
| **Creditors: Amounts falling due within one year** | 18 | (561,502) | (740,338) |
| **Net current assets** | | 15,180,569 | 13,296,602 |
| **Net assets** | | 16,766,155 | 14,836,740 |
| **Funds of the charity:** | | | |
| **Restricted income funds** | | | |
| Restricted funds | | 1,093,380 | 1,312,647 |
| **Unrestricted income funds** | | | |
| Designated funds | | 5,567,601 | 3,221,184 |
| Fixed asset funds | | 851,620 | 789,683 |
| Loan funds | | 8,438,839 | 8,263,838 |
| General reserve | | 814,715 | 1,249,388 |
| **Total unrestricted funds** | | 15,672,775 | 13,524,093 |
| **Total funds** | 20 | 16,766,155 | 14,836,740 |

The financial statements, including the notes on pages 38 to 58 were approved by the trustees, and authorised for issue on ..25/08/2026... and signed on its behalf by:

Jean Griesser

MRS J GRIESSER

Trustee

## Notes to the Financial Statements for the Year Ended 31 December 2025

### 1 Charity status

The charity is limited by guarantee, incorporated in England and Wales, and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £Nil towards the assets of the charity in the event of liquidation.

The address of its registered office is:
Dharam Marg
Hilfield Lane
Aldenhamatford
Hertfordshire
WD25 8EZ

### 2 Accounting policies

**Summary of significant accounting policies and key accounting estimates**

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

**Statement of compliance**

The financial statements have been prepared in accordance with Accounting and Reporting Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Ireland (FRS 102) (issued in October 2019) - (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

**Basis of preparation**

International Society For Krishna Consciousness Bhaktivedenta Manor Limited meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

The functional and presentational currency is GBP Sterling (£), being the currency of the primary economic environment in which the charity operates in. The amounts are presented rounded to the nearest pound.

In preparing these financial statements, the charity has taken advantage of the exemption from disclosing certain financial instrument disclosures and the preparation of the cash flow statement as this information is included within the consolidated financial statements of the parent charity, International Society for Krishna Consciousness Limited.

**Exemption from preparing consolidated accounts**

The charity has elected not to prepare consolidated financial statements as the results of its subsidiary are consolidated into the financial statements of the parent charity, International Society for Krishna Consciousness Limited. These financial statement therefore contain information about International Society For Krishna Consciousness Bhaktivedenta Manor Limited as an individual charity and not about its group.

**Name of parent of group**

These financial statements are consolidated in the financial statements of International Society for Krishna Consciousness Limited. The financial statements of International Society for Krishna Consciousness Limited may be obtained from Oak House, 1 Watford Road, Radlett, Hertfordshire, WD7 8LA.

**Going concern**

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity. The charity was able to raise sufficient funds to meet its expenditure needs during the year and this is expected to continue for the foreseeable future. As such, these financial statements have been prepared on a going concern basis.

**Income**

Income is recognised when the charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Donations and grants are recognised when receivable. In the event that a donation is subject to fulfilling performance conditions before the charity is entitled to the funds, the income is deferred and not recognised until it is probable that those conditions will be fulfilled in the reporting period.

Income from Gift Aid tax reclaims is recognised where the donor has confirmed that gift aid can be claimed on their donation. Any amounts of Gift Aid not received by the year-end are accounted for in income and accrued income in debtors.

Income from Government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred. In respect of the furlough grant; all conditions, with respect to the eligible costs being claimed, need to be met.

For legacies, entitlement is taken on a case by case basis as the earlier of the date on which: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charity that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution.

If the legacy is in the form of an asset other than cash or an asset listed on a recognised stock exchange, recognition is subject to the value of the asset being able to be reliably measured and title to the asset has passed to the charity. Where legacies have been notified to the or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

Income received in advance for a future fundraising event or for a grant received relating to the following year are deferred until the criteria for income recognition are met.

Sponsorship from events, fundraising and events registration fees are recognised in income when the event takes place.

**Interest receivable**
Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank..

**Expenditure and irrecoverable VAT**
Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. All expenditure is accounted for on an accruals basis under the following headings.

Costs of raising funds comprises fundraising costs incurred in seeking donations, grants and legacies and costs of fundraising activities.

Expenditure on charitable activities includes those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support in furthering the purposes of the charity and their associated support costs.

Support costs comprise those costs which are incurred directly in support of expenditure on the objects of the charity and include governance cost, finance, and office costs. Governance costs are those costs incurred in connection with the compliance with constitutional and statutory requirements of the charity. Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

These costs have been allocated between cost of raising funds and expenditure on charitable activities.

All resources expended are inclusive of irrecoverable VAT.

***Grant expenditure***

Grants payable are payments made to third parties in the furtherance of the charitable objectives. Where the charity gives a grant with conditions for its payment being a specific level of service or output to be provided, such grants are only recognised in the Statement of Financial Activities once the recipient of the grant has provided the specific service or output.

Grants payable without performance conditions are recognised in the accounts when a commitment has been made and communicated to the recipient, and there are no conditions to be met relating to the grant which remain in the control of the charity.

***Grant provisions***

Provisions for grants are made when the intention to make a grant has been communicated to the recipient but there is uncertainty about either the timing of the grant or the amount of grant payable.

**Taxation**
The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

**Tangible fixed assets**
Individual fixed assets costing £1,000.00 or more are initially recorded at cost, and subsequently held at historic cost less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

**Depreciation and amortisation**
Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

| Asset class | Depreciation method and rate |
|---|---|
| Fixtures, fittings and equipment | 20% on cost; charged full in year acquired |
| Motor vehicles | 25% reducing balance basis; charged full in year acquired |
| Freehold and leasehold improvements | 2% on cost; charged full in year acquired |

**Fixed asset investments**
Investment in equity shares in subsidiary undertakings, which are not publically traded and where fair value cannot be measured reliably, are measured at cost less accumulated impairment.

**Stock**
Stock is included at the lower of cost or net realisable value. The charity deems net realisable value to be the average donation expected to be received when distributing the books to the public.

**Debtors**
Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due. Accrued income is included at the best estimate of the amounts receivable at the balance sheet date.

**Cash and cash equivalents**
Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

**Creditors**
Creditors are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors are normally recognised at their settlement amount after allowing for any trade discounts due.

**Fund structure**
Unrestricted funds are available to spend on activities that further any of the purposes of charity.

Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. The aim and purpose of each designated fund is set out in the notes to the financial statements.

Restricted funds are funds of the charity restricted for specific purposes being undertaken by the charity. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each material designated and restricted fund is set out in the notes to the financial statements.

**Pensions and other post retirement obligations**
The charity operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the charity has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

**Financial instruments**
The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

## 3 Income from donations and legacies

| | Unrestricted funds | Restricted | Total | Total |
|---|---|---|---|---|
| | General | funds | 2025 | 2024 |
| | £ | £ | £ | £ |
| Donations | 3,878,131 | 59,922 | 3,938,053 | 3,883,511 |
| Legacies | 251,011 | - | 251,011 | - |
| | 4,129,142 | 59,922 | 4,189,064 | 3,883,511 |

Legacy income of £251,011 (2024: £Nil) relates to amounts receivable from estates where entitlement had been established and the income could be measured reliably at the reporting date.

## 4 Income from Charitable activities

| | Unrestricted funds General | Restricted funds | Total 2025 | Total 2024 |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Animal Protection & Welfare | 902,393 | - | 902,393 | 651,637 |
| Books | 244,385 | 54,614 | 298,999 | 190,013 |
| Education & training | 334,157 | 43,237 | 377,394 | 311,008 |
| Festival | 1,313,738 | - | 1,313,738 | 1,203,185 |
| Religious activity | 140,182 | 22,875 | 163,057 | 141,448 |
| Ashram | 27,307 | - | 27,307 | - |
| Outreach | 31,247 | - | 31,247 | - |
| | 2,993,409 | 120,726 | 3,114,135 | 2,497,291 |

## 5 Income from other trading activities

| | Unrestricted funds General | Restricted funds | Total 2025 | Total 2024 |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Trading activities | 49,560 | - | 49,560 | 48,164 |
| | 49,560 | - | 49,560 | 48,164 |

## 6 Investment income

| | Unrestricted funds General | Restricted funds | Total 2025 | Total 2024 |
|---|---|---|---|---|
| | £ | £ | £ | £ |
| Interest on deposit accounts | 157,438 | - | 157,438 | 114,839 |
| Interest on loan | 6,476 | - | 6,476 | 8,123 |
| | 163,914 | - | 163,914 | 122,962 |

## 7 Expenditure on raising funds

### a) Costs of generating donations and legacies

| | Note | Unrestricted funds General | Restricted funds | Total 2025 | Total 2024 |
|---|---|---|---|---|---|
| | | £ | £ | £ | £ |
| Staff costs | | 1,155,493 | - | 1,155,493 | 1,006,440 |
| Premises insurance | | 88,010 | - | 88,010 | 79,887 |
| Telephone | | 7,702 | - | 7,702 | 8,303 |
| Postage and stationery | | 8,802 | - | 8,802 | 12,528 |
| Sundries | | 22,870 | - | 22,870 | 1,701 |
| Purchase | | 330,150 | - | 330,150 | 324,657 |
| Disposables | | 21,244 | - | 21,244 | 24,403 |
| Gifts & samples | | 2,355 | - | 2,355 | 245 |
| Literature & brochures | | - | - | - | 19 |
| Devotee maintenance | | 3,432 | 69 | 3,501 | - |
| Computer costs | | 40,033 | 365 | 40,398 | 32,347 |
| Repairs & maintenance | | 264,178 | 0 | 264,178 | 229,670 |
| Travelling | | 32,906 | 2,296 | 35,202 | 24,107 |
| Motor expenses | | 8,553 | - | 8,553 | 7,935 |
| Professional fees | | 234,910 | - | 234,910 | 439,195 |
| Bhoga consumptions | | - | - | - | 25 |
| Training | | 1,174 | - | 1,174 | 1,112 |
| Flowers and decorations | | 6,131 | - | 6,131 | 11,599 |
| Cleaning and disposables | | 84,595 | - | 84,595 | 79,710 |
| Donations | | 154,528 | 127,139 | 281,667 | 392,471 |
| Health & Safety compliance | | 13,725 | - | 13,725 | 14,925 |
| Rates and water | | 49,774 | - | 49,774 | 47,303 |
| Repairs and renewals | | 18,109 | - | 18,109 | 79,180 |
| Courses | | 144,204 | - | 144,204 | 122,083 |
| Depreciation - owned assets | | 93,029 | - | 93,029 | 84,593 |
| Support fees | | 48,527 | 135 | 48,662 | 35,403 |
| Support Subsidy | | 14,440 | - | 14,440 | 18,948 |
| Bad debt recovery | | (40,000) | - | (40,000) | - |
| Books | | - | - | - | 15,611 |
| | | 2,808,874 | 130,004 | 2,938,878 | 3,094,400 |

b) Costs of charitable activities

| | Note | Unrestricted funds | Restricted funds | Total | Total |
|---|---|---|---|---|---|
| | | General | | 2025 | 2024 |
| | | £ | £ | £ | £ |
| Animal Protection & Welfare | | - | 150,970 | 150,970 | 103,421 |
| Books | | 2,14,400 | 42,404 | 256,804 | 202,916 |
| Education & training | | 7,84,625 | 54,662 | 839,287 | 813,671 |
| Festival | | 8,22,013 | - | 822,013 | 754,438 |
| Religious activity | | 3,58,286 | 22,875 | 381,161 | 326,200 |
| Ashram | | 50,219 | - | 50,219 | - |
| Outreach | | 145,141 | - | 145,141 | - |
| Devotee welfare activity | | 2,785 | - | 2,785 | 55,229 |
| | | 2,377,469 | 270,911 | 2,648,380 | 2,255,875 |

### 8 Net incoming/outgoing resources

Net incoming/outgoing resources for the year include:

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Audit fees | 14,640 | 14,100 |
| Depreciation of fixed assets | 130,270 | 118,122 |

### 9 Trustees remuneration and expenses

During the year, a trustee (Ms J Griesser) received a salary from the charity which amounted to £21,872 (2024: £20,357) for her role as Temple President. Other than this, no other trustee, nor any persons connected with them, have received any remuneration from the charity during the year.

Expenses of £2,655 (2024: £40) towards travel and paraphernalia purchases was reimbursed to two trustees. Other than this, no trustees have received any reimbursement or any other benefits from the charity during the year.

### 10 Staff costs

The aggregate payroll costs were as follows:

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| **Staff costs during the year were:** | | |
| Wages and salaries | 1,794,653 | 1,545,388 |
| Social security costs | 195,669 | 121,514 |
| Pension costs | 31,608 | 27,172 |
| | 2,021,930 | 1,694,074 |

The monthly average number of persons (including senior management team) employed by the charity during the year expressed as full time equivalents was as follows:

| | 2025 | 2024 |
|---|---|---|
| | No | No |
| All employees | 92 | 83 |

No employee received emoluments of more than £60,000 during the year (2024: No employee received emoluments of more than £60,000 during the year).

## 11 Taxation

The company is limited by guarantee and a registered charity. The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 Finance Act 2010 and therefore it meets the definition of a charitable company for UK Corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

## 12 Tangible fixed assets

| | Fixtures, fittings and equipment | Motor vehicles | Assets under construction | Freehold/ Leasehold property improvements | Total |
|---|---|---|---|---|---|
| | £ | £ | £ | £ | £ |
| **Cost** | | | | | |
| At 1 January 2025 | 452,538 | 87,715 | 11,400 | 1,339,465 | 1,891,118 |
| Additions | 39,039 | 23,072 | 87,481 | 26,126 | 175,718 |
| At 31 December 2025 | 491,577 | 110,787 | 98,881 | 1,365,591 | 2,066,836 |
| **Depreciation** | | | | | |
| At 1 January 2025 | 202,256 | 64,316 | - | 84,508 | 351,080 |
| Charge for the year | 91,340 | 11,618 | - | 27,312 | 130,270 |
| At 31 December 2025 | 293,596 | 75,934 | - | 111,820 | 481,350 |
| **Net book value** | | | | | |
| At 31 December 2025 | 197,981 | 34,853 | 98,881 | 1,253,771 | 1,585,486 |
| At 31 December 2024 | 250,282 | 23,399 | 11,400 | 1,254,957 | 1,540,038 |

Included within the brought forward balance of freehold improvements is a hay barn that was completed and brought into use in 2022 and a new property purchased in 2024. These are being depreciated on a straight-line basis over their estimated useful life of 50 years. Current year additions relates to improvements to lease hold properties.

## 13 Fixed asset investments

### Shares in group undertakings and participating interests

| | Shares in group undertakings £ |
|---|---|
| **Cost** | |
| At 1 January 2025 | 100 |
| At 31 December 2025 | 100 |
| **Net book value** | |
| At 31 December 2025 | 100 |
| At 31 December 2024 | 100 |

### Details of undertakings

Details of the investments in which the charity holds 20% or more of the nominal value of any class of share capital are as follows:

| Undertaking | Country of incorporation | Holding | Proportion of voting rights and shares held | | Principal activity |
|---|---|---|---|---|---|
| | | | 2025 | 2024 | |
| **Trading subsidiary undertakings** | | | | | |
| Bhaktivedanta Manor Limited Dharam Marg, Hilfield Land, Aldenham, Hertfordshire | England and Wales | Ordinary shares | 100% | 100% | Production and sale of dairy products and the hosting of wedding events |

During the year, the trading subsidiary provided for donations of £298,905 (2024: £373,685) to its parent charity, International Society for Krishna Consciousness Bhaktivedanta Manor Limited. Of this amount, £34,035 (2024: £373,685) remained receivable from the subsidiary at the year end and is included within amounts due from group undertakings (note 15).

## 14 Stock

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Stocks | 20,084 | 35,196 |

## 15 Debtors

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Trade debtors | 60 | 2,056 |
| Due from group undertakings | 8,498,369 | 8,638,446 |
| Other debtors | 489,862 | 500,909 |
| Prepayments | 58,584 | 38,046 |
| | 9,046,875 | 9,179,457 |

Included within amounts due from fellow group undertakings is a loan of £2,664,807 (2024: £2,664,807), which is repayable after more than one year. The remaining balances due from fellow group undertakings are repayable on demand. All amounts due from fellow group undertakings are unsecured and interest free.

Included within other debtors is a loan of £100,000 (2024: £150,000) advanced to an unrelated company, which bears interest at a rate of 5% per annum. Of this balance, £60,000 (2024: £110,000) is receivable after more than one year.

Included within amounts due from fellow group undertakings is a balance of £34,033 (2024: £373,684), representing a Gift Aid donation payable by the subsidiary to the charity, in respect of profits generated during the year.

## 16 Cash and cash equivalents

| | 2025 | Restated 2024 |
|---|---|---|
| | £ | £ |
| Cash on hand | 709 | 756 |
| Cash at bank | 899,403 | 1,521,531 |
| | 900,112 | 1,522,287 |

Refer to note 17 for details of the restatement.

## 17 Short term investments in financial assets

| | 2025 | Restated 2024 |
|---|---|---|
| | £ | £ |
| Fixed term bank deposits | 5,775,000 | 3,300,000 |
| | 5,775,000 | 3,300,000 |

Fixed-term bank deposits represent bank deposits with original maturities of more than three months but less than twelve months. These deposits are not classified as cash equivalents as they have original maturities of more than three months and are therefore not considered to be short-term, highly liquid investments. The deposits are measured at amortised cost. Interest income is recognised using the effective interest method over the term of the deposit. The trustees consider the deposits to be held with reputable financial institutions and have identified no indicators of impairment at the reporting date.

Prior year comparatives have been reclassified to present fixed-term deposits with original maturities of more than three months, but less than twelve months as current asset investments rather than cash at bank and in hand. This reclassification has been made to better reflect the nature of these deposits. As a result, £3.3 million has been reclassified from cash and cash equivalents to current asset investments in the prior year balance sheet. The reclassification has no impact on total current assets, net assets, funds or the surplus for the prior year.

## 18 Creditors: amounts falling due within one year

| | 2025 | 2024 |
|---|---|---|
| | £ | £ |
| Trade creditors | 148,014 | 116,377 |
| Due to group undertakings | 1,746 | 8,569 |
| Other taxation and social security | 39,279 | 27497 |
| Other creditors | 312,055 | 221,474 |
| Accruals | 60,408 | 366,421 |
| | 561,502 | 740,338 |

Amount due to fellow group undertakings are interest free, unsecured and repayable on demand.

## 19 Pension and other schemes

**Defined contribution pension scheme**

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the scheme and amounted to £31,608 (2024 - £27,172). Contributions totalling £8,633 (2024: £7,726) were payable to the scheme at the end of the year

## 20 Funds

**Current year**

| | Balance at 1 January 2025 | Incoming resources | Resources expended | Transfers | Balance at 31 December 2025 |
|---|---|---|---|---|---|
| | £ | £ | £ | £ | £ |
| **Unrestricted funds** | | | | | |
| **(A) Designated funds** | | | | | |
| Youth Preaching (Pandava Sena) | 90,000 | - | (83,782) | 93,782 | 100,000 |
| Janmashtami | 400,000 | 1,007,857 | (556,284) | (351,573) | 500,000 |
| Manor Restoration | 950,747 | 60,105 | (109,873) | 1,004,021 | 1,905,000 |
| Consultancy & Planning | 250,000 | - | (156,403) | 906,403 | 1,000,000 |
| ISKCON Educational Services Schools Programme | 66,088 | - | - | - | 66,088 |
| Sunday School Krishna Club – Youth | 78,349 | 19,943 | (1,780) | - | 96,512 |
| Property renovations | 1,150,000 | - | (10,233) | 540,233 | 1,680,000 |
| Devotee Welfare | 20,000 | 36,641 | (2,785) | (28,856) | 25,000 |
| Outreach, Preaching and Education | 116,000 | 30,557 | (59,231) | 7,675 | 95,001 |
| ITC Development | 100,000 | - | - | - | 100,000 |
| **(B) Fixed asset funds** | | | | | |
| Other fixed assets | 789,683 | - | - | 61,937 | 851,620 |
| **(C) Loan funds** | | | | | |
| Loans to group | 8,263,838 | - | - | 175,001 | 8,438,839 |
| **(D) General reserve** | | | | | |
| General reserve | 1,249,388 | 6,180,922 | (4,205,972) | (2,409,623) | 814,715 |
| **Total unrestricted funds** | 13,524,093 | 7,336,025 | (5,186,343) | (1,000) | 15,672,775 |

## 20 Funds (continued)

Current year (continued)

| | Balance at 1 January 2025 | Incoming resources | Resources expended | Transfers | Balance at 31 December 2025 |
|---|---|---|---|---|---|
| **Restricted funds** | | | | | |
| | £ | £ | £ | £ | £ |
| Goshala | 1,011,543 | - | (150,970) | - | 860,573 |
| Nursery | 140,463 | 39,237 | (45,730) | - | 133,970 |
| ISKCON New Mayapur | 51,140 | - | (51,140) | - | - |
| India Covid -19 Appeal | (0) | 26 | - | - | 26 |
| Alumni | 3,957 | - | - | - | 3,957 |
| Ukraine Appeal | 50 | - | - | - | 50 |
| HHSBK Maharaj | 74,235 | 14,896 | (33,864) | - | 55,267 |
| TP Fund | 6,567 | - | (3,932) | - | 2,635 |
| Shaastra Daan | 24,692 | 54,614 | (42,404) | - | 36,902 |
| GeV | - | 14,375 | (14,375) | - | - |
| Ujjain | - | 8,500 | (8,500) | - | - |
| ITC | - | 30,000 | (30,000) | - | - |
| Spain | - | 15,000 | (15,000) | - | - |
| BIHS | - | 4,000 | (5,000) | 1,000 | - |
| **Total restricted funds** | 1,312,647 | 180,648 | (400,915) | 1,000 | 1,093,380 |
| **Total funds** | 14,836,740 | 7,516,673 | (5,587,258) | (0) | 16,766,155 |

20 Funds (continued)

Prior year

| | Balance at 1 January 2024 £ | Incoming resources £ | Resources expended £ | Transfers £ | Balance at 31 December 2024 £ |
|---|---|---|---|---|---|
| **Unrestricted funds** | | | | | |
| **(A) Designated funds** | | | | | |
| Youth Preaching (Pandava Sena) | 50,000 | - | (84,359) | 124,359 | 90,000 |
| Japa Garden Project | 84,975 | 208 | (4,185) | (80,998) | - |
| Janmashtami 2025 | 250,000 | 937,912 | (514,373) | (273,539) | 400,000 |
| Tulsi Garden Project | 8,603 | 100 | - | (8,703) | - |
| Manor Restoration | 525,000 | - | (134,253) | 560,000 | 950,747 |
| Basement Development & Goshala Visitor Centre | 200,000 | - | (70,382) | 120,382 | 250,000 |
| Bhaktivedanta Players Theatre | 24,500 | - | (1,408) | (23,092) | - |
| ISKCON Educational Services Schools Programme | 62,100 | 4,000 | - | (12) | 66,088 |
| Sunday School Krishna Club - Youth | 64,450 | 26,805 | (12,455) | (451) | 78,349 |
| Property renovations | 1,000,000 | - | (480,000) | 630,000 | 1,150,000 |
| Devotee Welfare | - | - | - | 20,000 | 20,000 |
| Outreach, Preaching and Education | - | - | - | 116,000 | 116,000 |
| ITC Development | - | - | - | 100,000 | 100,000 |
| **(B) Fixed asset funds** | | | | | |
| Other fixed assets | 311,464 | - | - | 478,219 | 789,683 |
| **(C) Loan funds** | | | | | |
| Loans to group | 8,233,838 | - | - | 30,000 | 8,263,838 |
| **(D) General reserve** | | | | | |
| General reserve | 1,401,700 | 5,125,015 | (3,485,162) | (1,792,165) | 1,249,388 |
| **Total unrestricted funds** | 12,216,630 | 6,094,040 | (4,786,577) | (0) | 13,524,093 |

**20 Funds (continued)**

**Prior year (continued)**

| | Balance at 1 January 2024 £ | Incoming resources £ | Resources expended £ | Transfers £ | Balance at 31 December 2024 £ |
|---|---|---|---|---|---|
| **Restricted funds** | | | | | |
| Goshala | 1,114,964 | - | (103,421) | - | 1,011,543 |
| Nursery | 151,123 | 30,816 | (41,476) | - | 140,463 |
| ISKCON Mayapur | 20,611 | 223,173 | (192,644) | - | 51,140 |
| Alumni | 3,957 | - | - | - | 3,957 |
| Ukraine Appeal | - | 50 | - | - | 50 |
| HHSBK Maharaj | 104,813 | 33,658 | (64,236) | - | 74,235 |
| TP Fund | 6,567 | - | - | - | 6,567 |
| Film Restoration | 16,422 | 62,665 | (79,087) | - | - |
| Iskcon South Africa | - | 10,000 | (10,000) | - | - |
| Panihati | - | 30,000 | (30,000) | - | - |
| South Korea | - | 12,626 | (12,626) | - | - |
| Chowpatty | - | 15,625 | (15,625) | - | - |
| Shaastra Daan | - | 39,275 | (14,583) | - | 24,692 |
| **Total restricted funds** | 1,418,457 | 457,888 | (563,698) | - | 1,312,647 |
| **Total funds** | 13,635,087 | 6,551,928 | (5,350,275) | - | 14,836,740 |

The charity's trustees have elected to designate funds from the general reserves for specific purposes. Details of these designations are provided in the subsequent sections of this note.

**20 Funds (continued)**

The specific purposes for which the funds are to be applied are as follows:

**(A) Designated funds:**
**Youth Preaching (Pandava Sena):** Support and expand preaching programmes for youth aged 12+ including college/university student outreach.

**Japa Garden Project:** Create a garden complete with deity sculptures and walkways, conducive to peaceful meditation and fostering interest in Japa chanting practice.

**Tulsi Garden Project:** Create a landscaped garden for the pleasure of the Tulsi Deity and worshippers.

**Manor Restoration:** Provide for urgent restoration works needed to maintain the grade 2 listed building of Bhaktivedanta Manor.

**Consultancy & Planning:** Funds designated for the various planned works on the Manor estate.

**Bhaktivedanta Manor Basement Development:** To facilitate the many direct and supporting activities necessary for the daily worship of the Altar Deities.

**Goshala Visitor Centre:** A recreational and educational initiative that informs and educates the public in cow welfare and protection as well as organic sustainable farming.

**Bhaktivedanta Players Theatre:** Support the charity's theatre troupe in using drama as a medium for preaching.

**ISKCON Educational Services Schools Programme:** Fund visits from schools as part of their religious education studies.
**Sunday School Krishna Club:** Provide funding for the supervised Sunday Children's Programme for children aged 6-12 years.

**(B) Fixed asset funds:**
The tangible asset fund represents the value of general funds invested in tangible assets which are not, by the nature of tangible assets, readily available for use for other purposes. The transfer in of £478,219 (2023: transfer in of £235,625) makes the value of the fund equal to the net book value of the tangible assets less any restricted tangible assets at 31 December 2024. Tangible asset expenditure financed from restricted funds is shown within the restricted fund balances.

**(C) Loan funds**
The loan funds represents the value of general funds the value of funds loaned to fellow group charities and group companies. Due to the nature of these loans, these funds are not readily available for immediate use by the charity for any other purposes.

**(D) General reserve**

General reserves represent free reserves that the charity expects to utilise for financing increased cash flow expenditures and offsetting potential reductions in donations. The general reserve balance is 3 months of expenses in accordance with the General Reserve policy adopted by the trustees. Outflows are anticipated to rise due to increased

**20 Funds (continued)**

**Restricted funds:**
**Goshala funds:** Represent donations collected for the welfare of cows, located on the same grounds as the charity.

**Nursery:** Comprise funds received for fees, Early Years funding grants, and teaching expenses incurred for young children attending the charity's nursery.

**ISKCON New Mayapur:** Represent funds for the temple in France.

**Alumni funds:** Donations collected and remitted to the I-foundation for their preaching activities.

**Ukraine Appeal funds:** Funds collected and remitted to the Lotus Trust to provide humanitarian aid in Ukraine due to the ongoing conflict.

**HHSBK Maharaj funds:** Donations collected on behalf of His Holiness Svayam Bhagavan Keshava Maharaj for his preaching activities.

**TPFund funds:** Collected for projects selected by the Temple President.

**Donation to other charities:** The charity supports various other ISKCON temples internationally.

**Shaastra Daan:** These are donations received in connection with the Gita Jayanti festival which are restricted for the purchase and distribution of books (Shaastra).

**GeV:** Funds collected to support the ISKCON Govardhan Eco Village, India.

**Ujjain:** Funds collected to support ISKCON Ujjain, India.

**Indian Tribal Care:** Funds collected for the welfare of tribal communities across India.

**Mayapur Hospital:** Funds collected for the hospital in Mayapur, India.

**Spain:** Funds collected to support a ISKCON Spain temple.

**BIHS:** Funds to support the Bhaktivedanta Institue for Higher Education.

**21 Analysis of net assets between funds**

**Current year**

| | Unrestricted funds General | Restricted funds | Total funds |
|---|---|---|---|
| | £ | £ | £ |
| Tangible fixed assets | 851,623 | 733,863 | 1,585,486 |
| Fixed asset investments | 100 | - | 100 |
| Current assets | 15,371,066 | 371,005 | 15,742,071 |
| Current liabilities | (550,014) | (11,488) | (561,502) |
| Total net assets | 15,672,775 | 1,093,380 | 16,766,155 |

21 Analysis of net assets between funds (continued)

Prior year

| | Unrestricted funds General £ | Restricted funds £ | Total funds £ |
|---|---|---|---|
| Tangible fixed assets | 789,683 | 750,355 | 1,540,037 |
| Fixed asset investments | 100 | - | 100 |
| Current assets | 13,463,162 | 573,778 | 14,036,940 |
| Current liabilities | (728,852) | (11,486) | (740,338) |
| Total net assets | 13,524,093 | 1,312,647 | 14,836,740 |

**22 Related party transactions**

The balances owed from and owed to group undertakings at the year-end is as follows:

| | 2025 £ | 2024 £ |
|---|---|---|
| **Amount due from group undertakings** | | |
| ISKCON Ltd National Office (short-term loan) | 5,774,031 | 5,599,031 |
| Bhaktivedanta Manor Limited (Long term loan net of provision) | 2,664,807 | 2,664,807 |
| Bhaktivedanta Manor (Donation amount receivable) | 34,033 | 374,608 |
| ISKCON Limited (Other debtor) | 25,498 | - |
| | 8,498,369 | 8,638,446 |
| **Amount due to group undertakings** | | |
| ISKON Ltd (BBT & National office) (Trade Creditor) | - | 8,497 |
| Bhaktivedanta Manor Limited (trade creditor) | (1,746) | - |
| ISKCON London (trade creditor) | - | 72 |
| | (1,746) | 8,569 |

During the year, the company purchased books for the amount of £161,172 (2024: £145,825) from its parent charity International Society for Krishna Consciousness Limited, a charity incorporated in England and Wales. Further, International Society for Krishna Consciousness Limited recharged affiliation fees, GBC fees, premises insurance and software expenses to the company of £134,666 (2024: £135,344).

The company received a donation of £298,904 (2024: £373,685) and was recharged expenses of £128,681 (2024: £315,069) from its subsidiary Bhaktivedanta Manor Limited, a company incorporated in England and Wales.

The transactions with fellow group company, International Society for Krishna Consciousness London Limited, charity incorporated in England Wales included donation of £108,000 (2024:£Nil) ,costs £Nil (2024: £4,671) related to retreat/festival activities, income of £17,952 (2024:£Nil) from retreat/books and recharge £547 (2024: £435) towards books and postage expenses

22 Related party transactions (continued)

**Atlantic Electronics Limited**
During the year the charity advertising income of £2,000 (2024: £1,000) from Atlantic Electronics Limited, a company which had common directors/trustees with the charity. The charity incurred a cost £5,742 (2024: £3,700) towards cost of stationery, repairs and similar expense to the company. Balance of £1,220 (2024: £Nil) was payable to the charity at the year end.

**Avanti School Trust**
During the year the charity received £5,950 (2024: Nil) and paid £3,600 (2024: £1,650) towards media, advertising and stationery costs to Avanti School Trust, a company which has common directors/trustees with the charity. There were no balances due to or from the charity at the year end.

**Krishna Cymru**
During the year the charity paid donation amounting to £1,000(2024:£Nil) and received an income from book sale of £63 (2024:£Nil) from Krishna Cymru, a charitable organisation which has common directors/trustees with the charity. There were no balances due to or from the charity at the year end

**23 Parent and ultimate parent undertaking**

The trustees consider the ultimate controlling party to be the International Society for Krishna Consciousness Limited (registered company number 00962009), a charity incorporated in the United Kingdom.

Copies of the consolidated financial statements of International Society for Krishna Consciousness Limited are available upon request from:

Oak House
1 Watford Road
Radlett
Hertfordshire
WD7 8LA