Trustees' Annual Report for the period

From	Period start date			To	Period end date		
	Day	Month	Year		Day	Month	Year
	01	01	2025		31	12	2025

Section A Reference and administration details

Charity name	Bakiga Community Project UK
Other names charity is known by	
Registered charity number (if any)	1156306
Charity's principal address	P.O.BOX 1026
	Kabale
	Uganda

Names of the charity trustees who manage the charity

	Trustee name	Office (if any)	Dates acted if not for whole year	Name of person (or body) entitled to appoint trustee (if any)
1	Craig Smith	Director		
2	Claudia Smith			
3	Tom Mak	Treasurer		
4	Hilary Mak			
5	Andy Ritter			
6				
7				
8				
9				
10				
12				
13				
14				

Names of the trustees for the charity, if any, (for example, any custodian trustees)

Name	Dates acted if not for whole year

Names and addresses of advisers (Optional information)

Type of adviser	Name	Address

Name of chief executive or names of senior staff members (Optional information)

Section B Structure, governance and management

Description of the charity's trusts

Type of governing document (eg. trust deed, constitution)	Constitution
How the charity is constituted (eg. trust, association, company)	Charitable Incorporated Organisation ("CIO")
Trustee selection methods (eg. appointed by, elected by)	Appointed for a term of 3 years by a resolution passed at a properly convened meeting of the charity trustees.

Additional governance issues (Optional information)

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

The charity supports, raises funds for and helps to monitor the work of Bakiga Community Project, a Ugandan non-governmental organisation ("NGO") set up by Craig and Claudia Smith to carry out the development work amongst disadvantaged communities in Kabale district, Uganda.

The trustees have a very good understanding of Africa. They know the culture within which the NGO works and many of the issues that can often arise. They have either lived there for a period of time or travelled and visited the work of the charity. This helps us to effectively manage and monitor the work that is being carried out in Uganda.

Annual visits are made to Uganda to check on the work of the NGO.

In all decisions, the trustees have abided by their duty in section 4 of the 2006 Act to have due regard to guidance on public benefit published by the Commission.

Section C Objectives and activities

Summary of the objects of the charity set out in its governing document

The objects of the CIO are:

1.To develop the capacity and skills of the beneficiaries of Bakiga Community Project, Uganda, in such a way that they are better able to identify, and help meet, their communities needs and to enable their disadvantaged community to participate more fully in society.
2. The advancement of the Christian religion in Bakiga, Uganda, in particular but not exclusively by:
a) missionary, evangelism and outreach work; and
b) religious education

Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)

The UK trustees met twice during 2025 to monitor the progress of the work in Uganda and the use of transferred funds. Minutes of these meetings are available. The trustees gave advice through more informal communication on new developments, including lodge improvements and water project expansion.
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The charity supported Craig's visit to Uganda in August 2025, during which he visited springs and tanks, met with local communities, and held meetings with the Ugandan Board and staff. Craig also worked closely with managers Emmy and George, mentoring them and reviewing developments at Bakiga Lodge. This work enabled Craig to quality assure the water development work that took place during 2025 and provide further guidance for future developments of the NGO in Uganda.

In 2025, the NGO constructed 45 springs and 4 community tanks, serving an estimated 22,700 people. A new engineer, Ronald, was taken on after the retirement of Enock. Ronald is an enthusiastic and hard working young man who is an excellent new asset to the water department of the NGO. Hilary continues his work mobilising communities and collecting data, which now supports a live public map of the NGO's water developments.

The charity also supports UK community education about rural African communities and the challenges of accessing clean water. This is carried out through talks and school assemblies.

The NGO also restarted it subsidised bible distribution work.

The NGO's work creates permanent employment for around 20 Ugandans, including managers, water engineers, hospitality staff, and carpenters, providing livelihoods and reducing poverty.

Additional details of objectives and activities (Optional information)

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

Section D Achievements and performance

Section D Achievements and performance

Summary of the main achievements of the charity during the year

The charity continues to ensure that the work of the Ugandan NGO provides sustainable benefit to beneficiaries and that all resources are well managed. This includes:

Regular trustee meetings where key risks and opportunities are considered, NGO progress and accounts are monitored and scrutinised.

- Weekly monitoring of Ugandan accounts and lodge bookings, handled from the UK.

- UK admin is undertaken in support of the work of Bakiga Lodge. This includes handling emails, queries and bookings.

- Daily communication with the Ugandan NGO managers.

- Support for the NGO through funding subscriptions such as QuickBooks and our online lodge management software (Innstyle).

- UK charity funded the visit by Craig in August 2025 to monitor the work of the Ugandan NGO.

- Support with the construction of 45 springs and 4 community water tanks, benefiting approximately 22,700 people.
- Expansion of the NGO's staff team with the addition of Ronald, a new engineer.
- Further training and mentoring of Ugandan project managers.

- Ongoing discussions and planning for sustainable tree planting alongside water projects.

Craig also made a visit in October 2025 to support Emmy and his family after a bereavement. This visit also allowed further opportunities to monitor progress of the NGO work on the ground.

Bakiga Lodge and NGO developments:

Staff performed excellently, and service standards were praised by guests and tour operators.

New mains power connection improved energy stability, supplemented by solar. Wifi was extended to rooms and functioned well.

New Solar system was deployed. The system has 14 Solar panels and large lithium battery storage and is able to supply the whole lodge.

New cabin was constructed.

New Kitchen construction was started.

Lodge well construction was started to pump clean water to the lodge.

New motorbike was bought for the water department.

Section D Achievements and performance

Section E Financial review

Brief statement of the charity's policy on reserves	The trustees are of the view that no reserves should be retained within the charity as at the current time there are no potential liabilities or employee related costs that will need to be met should the charity decide to stop its activities. Any surplus funds will be distributed by the trustees when there is a requirement. The trustees will monitor the need to have a reserves policy should commitments be made that are dependent upon ongoing support for a period of more than 12 months.
Details of any funds materially in deficit	None.

Further financial review details (Optional information)

You **may choose** to include additional information, where relevant about: • the charity's principal sources of funds (including any fundraising); • how expenditure has supported the key objectives of the charity; • investment policy and objectives including any ethical investment policy adopted.	In 2025, the UK charity made grants totalling £10,852 to support the NGO development work. These funds were used for the construction of springs and tanks. Additional funds supported lodge operations and sustainability measures. £8,200 of these grants were used to buy a motorbike for the NGO water department and support the running of the project pick up in Uganda. The principal sources of UK charity income continue to be donations from individuals and supporters in the UK.

Section F Other optional information

Section G Declaration

The trustees declare that they have approved the trustees' report above.

Signed on behalf of the charity's trustees

Signature(s)		
Full name(s)	Craig Smith	
Position (eg Secretary, Chair, etc)	Director	
Date	14/09/2026	

BAKIGA COMMUNITY PROJECT UK

Income and Expenditure Statement
For the 12 Months to 31 December

		Unrestricted funds	Restricted funds	2025 Total	2024 Total
		£	£	£	£
Incoming resources					
	Donations received	6,747	-	**6,747**	**12,568**
	Gift aid	-	-	-	-
		6,747	**-**	**6,747**	**12,568**
Resources expended					
	IT systems	(1,114)	-	**(1,114)**	**(1,115)**
	Travel	(1,097)	-	**(1,097)**	**(2,218)**
	Administrative costs	(441)	-	**(441)**	**(370)**
	Water tank	-	-	-	**(3,430)**
	Vehicles	(8,200)	-	**(8,200)**	-
		(10,852)	**-**	**(10,852)**	**(7,133)**
Transfer between funds		-	-	-	-
Total funds carried forward		**(4,105)**	**-**	**(4,105)**	**5,435**

Balance Sheet
As at 31 December

		Unrestricted funds	Restricted funds	2025 Total	2024 Total
		£	£	£	£
Current Assets					
	Debtor	900	-	**900**	**900**
	Bank account	12,563	-	**12,563**	**16,668**
		13,463	**-**	**13,463**	**17,568**
Net Assets		**13,463**	**-**	**13,463**	**17,568**
Represented by:					
Unrestricted income funds				**13,463**	**17,568**
Restricted income funds				**200**	**200**
				13,663	**17,768**