Docusign Envelope ID: 4920B926-5427-8FD3-80CA-48CAE745665C

Charity registration number 1154210 (England and Wales)

ENCOMPASS

ANNUAL REPORT AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

Docusign Envelope ID: 4920B926-5427-8FD3-80CA-48CAE745665C

ENCOMPASS

LEGAL AND ADMINISTRATIVE INFORMATION

Trustees	Victoria Barber (Chairperson)	
	Andrew Presland (Secretary)	
	Cheryl Lewis	
	Chloe Cooper	
	Jennie Bone	
	Julie Robinson	
	Kathy Franklin	
	Paul Needle	
	Terry Johnson	
	Susan Dennis	(Appointed 19 May 2025)
	Vijay Paul (Treasurer)	(Appointed 19 May 2025)
Key Management Personnel	Gary Brown	Chief Executive Officer
	Martyn Leonard	Head of Finance & Services
	Georgina Henson	Homeless Services Manager
	Matt Baker	Addiction Services Manager
	Lynne Prior	Foodbank Manager
Charity registration	England and Wales	1154210
Auditor	Ellacotts Audit Services Limited	
	Countrywide House	
	23 West Bar	
	Banbury	
	Oxfordshire	
	England	
	OX16 9SA	
Bankers	Cooperative Bank PLC	
	PO Box 250	
	Delf House	
	Southway	
	Skelmersdale	
	WN8 6WT	

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ENCOMPASS

TRUSTEES' REPORT

FOR THE YEAR ENDED 31 MARCH 2026

It is my pleasure on behalf of the Board of Trustees, to present this annual report for the year ended 31 March 2026.

As Chair of Trustees, I am proud to reflect on another year of significant achievement and growth across our services. Throughout the year, Encompass remained committed to supporting some of the most vulnerable individuals in our communities through homelessness accommodation, residential rehabilitation and foodbank services.

The challenges faced by those we support continue to be considerable. Rising living costs, housing shortages, financial hardship, addiction, poor mental health and social isolation have all contributed to increasing levels of need. Against this backdrop, our staff, volunteers and supporters have demonstrated exceptional dedication and compassion.

This year marked an important milestone for our homelessness services with the opening of a new purpose-built supported accommodation project in Rushden. Across all accommodation services, nearly 7,000 nights of shelter were provided during the year and many individuals were supported to move towards stable housing and independence.

Our residential rehabilitation programme continues to demonstrate the life-changing impact of recovery support. Individuals have been helped to overcome addiction, rebuild family relationships, improve their wellbeing and contribute positively to society through volunteering, training and employment.

The work of our three foodbanks remains an essential lifeline for people facing financial crisis. More than 3,500 food parcels were distributed during the year, alongside thousands of additional provisions of food, household goods and practical support. Our foodbanks continue to provide not only emergency assistance but also signposting and access to wider community support.

None of these achievements would have been possible without the extraordinary commitment of our staff and volunteers. We are also deeply grateful to our funders, donors, local businesses, churches, community organisations and public sector partners.

The Board has continued to maintain strong governance and oversight throughout the year. Looking ahead, we are particularly excited by plans to expand recovery services and develop residential rehabilitation provision for women in Northamptonshire.

Behind every statistic is a person whose life has been changed through safe accommodation, recovery from addiction, food support or renewed hope for the future. These stories remind us why our work matters and why we remain committed to our mission.

On behalf of the Board of Trustees, I would like to thank everyone who has contributed to the success of Encompass during the past year. Together, we continue to make a meaningful difference in the lives of those facing homelessness, addiction and poverty.

Victoria Barber
Chair of Trustees

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The Trustees are pleased to present the Trustee's Report and Financial Statements for the year ended 31 March 2026.

Both the report and the financial statements have been prepared in accordance with financial accounting policies 'Accounting and Reporting by Charities: Statement of Recommended Practice' applicable to charities preparing their accounts in accordance with the 'Financial Reporting Standard' applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

Many different people and organisations make our work possible, from our grant funders to North Northants Council, our residents who put effort and time into giving back to their community, to people who donate to our foodbank and to all those who donate financially and with their time. We are grateful to them all. We are incredibly grateful to our staff and volunteers for their hard work, enthusiasm and positivity. We look forward with commitment and hope for all those who benefit from the work of Encompass.

Objectives and activities

The purposes of the charity are as follows:

1. The relief of those in need, by reason of youth, age, ill-health, disability, financial hardship or other disadvantage, through the provision of accommodation and associated services to those facing homelessness and addiction; food banks and support for those in poverty; a day centre for all those who face these issues as well as those who are marginalised; advice and support for individuals in need

2. The promotion of the efficiency and effectiveness of charities with a Christian ethos for the public benefit in Northamptonshire in particular but not exclusively by the provision of advice and support to faith groups and practical assistance to voluntary and community sectors, statutory bodies and other agencies.

These purposes are achieved through service delivery for individuals, namely:

Homeless Services: Encompass runs three homeless accommodations, two in Rushden and another in Corby, with a total of 31 beds for individuals, all of which are single units with shared facilities.

The aim of our homelessness accommodation is to identify the barriers that prevent individuals from sustaining their own housing and to support them in overcoming these challenges, thereby reducing the risk of returning to homelessness. This includes, but is not limited to, addressing financial difficulties through budgeting support and ensuring individuals are receiving the benefits they are entitled to; developing essential domestic skills such as cooking, cleaning, and managing bills; and improving employability through training opportunities, engagement with local Jobcentre services, and developing relevant IT skills. We also facilitate access to specialist services, including addiction support and counselling.

Our objective is not simply to provide accommodation, but to achieve lasting, positive outcomes by helping individuals address the underlying challenges they face. We aim to support residents in moving on to accommodation that best meets their longer-term needs. For some, this may mean transitioning into longer-term supported accommodation, while for others, it may involve moving directly into independent living. We continue to provide support after move-on to help ensure that tenancies are sustained.

By addressing root causes and reducing cyclical homelessness, we not only improve outcomes for individuals but also help to reduce pressure on local authority services responding to rough sleeping, as well as demand on NHS services. We prioritise resolving financial challenges, contributing to reduced reliance on the welfare system and lowering the likelihood of survival-based crime, such as theft. There are also wider economic benefits when individuals progress into employment or volunteering.

Residential Rehab: Encompass operates a Rushden-based rehabilitation programme supporting individuals struggling with substance addiction. The initial stage runs for six months in a primary care residence that accommodates up to eight people at a time. The programme is grounded in the 12-Step approach, enhanced by holistic therapies and the recovery capital model. Therapeutic activities are delivered both onsite and within the wider community.

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After this first stage, clients move into one of two follow-on houses, offering a further eight beds in total, where they complete a three-month aftercare plan. This phased approach supports a gradual transition to independent living. Residents are also required to engage in meaningful community activity—such as volunteering, education, training, or employment—which helps strengthen their long-term recovery and integration into society.

The programme equips individuals with the tools to overcome addiction while fostering a supportive recovery community that others in remission can also access. It additionally seeks to address the wider impact of addiction on families, friends and the community.

By helping residents rebuild their lives, the programme often restores family roles—enabling participants to become present fathers, supportive partners and connected family members once more.

The benefits also extend to society at large, including reductions in crime and NHS pressures linked to substance misuse. Through volunteering, training and eventual employment, residents contribute positively to the economy and reduce reliance on the benefits system.

Food Banks: Encompass operates 3 foodbanks in Rushden (serving Rushden, Higham and Wymington), Raunds (serving Raunds and surrounding villages) and Thrapston (serving Thrapston and surrounding villages). Although each operates slightly differently to reflect the needs of the communities they serve, all have the same ethos of supporting people with food and other household essentials in times of crisis. Encompass are committed to supporting our clients in resolving the crisis they face and regularly signpost people to other local services who can assist them in making sustainable changes. Throughout the year at Rushden a community cafe has operated every Wednesday morning, providing breakfasts and snacks to the homeless clients and others who are lonely or in need of food support. This is well supported by foodbank clients.

A number of the foodbank clients are homeless and parcels of food that do not require cooking are provided to support them. Clothing, sleeping bags and other essential items are also given out. The Rough Sleepers Team are available on Tuesday mornings and homeless people are encouraged to use their services.

During the year the foodbanks have received a substantial amount of donations of food, household goods and toiletries from the local community. Encompass has also been successful in obtaining a number of grants to supplement the donations enabling provision of food parcels to all in need.

Encompass relies heavily on volunteers to deliver the services and are fortunate in having a good team of willing people to carry out the various roles essential for a smooth-running operation. These are led by the Foodbank Manager, Lynne Prior.

Encompass operates from our head office in Rushden which also houses its Rushden foodbank, as well as a drop in centre and base for other agencies working to support local residents in need. This centre provides a place for agencies to come together to ensure their services are as accessible as possible to people who may be homeless or facing addiction, who find it harder to get to appointments. It also provides an accessible and free café, facilities for laundry and showers for those who are rough sleeping and support with ‘life admin’ to enable people to stay in accommodation.

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Achievements and performance

Homeless Services

Our homelessness services expanded this year with the opening of a purpose-built 16-bed supported accommodation project in Rushden. This service provides support to individuals assessed as requiring more intensive support as these needs can be met by the skilled staff team in a 24/7 staffed project. Each room is en-suite and every floor includes a communal kitchen area. The project has the capacity to accommodate up to 19 people, as we are able to support couples and we are also proud to be able to support residents with dogs.

The opening of this scheme has also enabled us to review and repurpose our smaller provision on Duck Street. This service now offers longer-term accommodation for individuals with lower support needs who require assistance in rebuilding their independence. The service is staffed for 30 hours per week, providing structured support and opportunities for residents to develop independent living skills.

Our complex needs provision in Corby, delivered in partnership with North Northamptonshire Council and funded through SHAP, has continued to achieve positive outcomes. The service supports individuals who are entrenched rough sleepers, those experiencing active addiction and individuals with a history of offending. We have tailored our support approach and warning processes to give residents the best possible chance of success, aiming to break the cycle of repeated transitions between prison, rough sleeping and unstable accommodation.

- We received 106 referrals to our accommodations in this period (2025:111). Referrals have seen a dip as the Multi agency panel opened in February 26, meaning referrals are sent to a central location within NNC rather than sent to all supported accommodation providers. Referrals are discussed weekly to place the right resident in the right accommodation
- 48 people resided with us at some point during the period (2025: 44)
- 31 were resident with us at the end of the year (2025: 15)
- 17% of those individuals were moved into their own permanent housing (2025: 21%)
- The average stay was 200 days (2025: 182days)
- We provided a total of 6,957 nights in a home for people who would otherwise be rough sleeping or sofa surfing (2025 4,644)
- 87 other individuals who were not resident were also supported via sleeping bags, food, hot drinks and being helped with laundry (2025: 144)
- In total, 3 people who lived with us during the year were asked to leave and were what we determine to be a negative outcome (2025: 8)
- 3 residents have moved on to a rehabilitation service and are successfully working on their recovery

Addiction Services

Our residential rehab for men is a longer-term programme and as such we do not measure success by how many people we get through the door. Due to the length of the programme, we believe the longer-term impact is greater. The initial phase takes 6 months and the second and third phase another 6-12 months total. Therefore, it is hard to see the full impact of our work within a defined 12-month period.

To address this, we use the outcome star within our recovery services, so that we can effectively monitor the improvements across wellbeing areas that our residents make throughout residency. We have also incorporated successes from previous years to demonstrate the impact we have had consistently over time.

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In 2026:

- 14 individuals completed the initial primary care rehab phase
- 8 were still resident at the end of the year
- 19 individuals resided within our aftercare project
- Of those who entered our aftercare programme, 95% completed their aftercare plan
- Of the 13 individuals that graduated from our aftercare project, 77% remained abstinent from all mind altering substances and were successfully supported into their own independent accommodation
- Of the 15 men who resided within the aftercare programme who had children:
    - 100% completed a “Parents Under Pressure” course to help strengthen their parenting capacity
    - 87% now have regular contact with their children
    - Of the two individuals who do not, both have begun indirect communication with caregivers to rebuild these relationships

We have been completing outcome stars with residents over a 12 month period where we track progress improvements in 10 recovery capital areas on a scale of 1 – 10. Below are the average point increases in each of these areas:

Wellbeing area	Average point score increase
Motivation and taking responsibility	5.50
Self-care living skills	6.00
Money & Personal Admin	5.50
Social network and relationships	6.00
Drug and alcohol misuse	6.50
Physical health	6.80
Emotional & mental health	5.80
Meaningful use of time	6.30
Managing tenancy and accommodation	2.80
Offending	5.00

For those who complete the primary and aftercare programme, we encourage them to engage in some form of volunteer work, training, education or employment. Of those who completed the aftercare plan in 2025/26 and started the transition back into independent living:

- 100% of them undertook volunteer work
- 72% gained employment
- 61% began education or training
- 85% of those that moved on, went on to their own independent, safe accommodation

Longer term impact: In June 2026 we held our annual reunion for those that have maintained their abstinence since moving on from our rehab project. The combined clean time of past residents at this event was over 180 years with over 50 invites sent out. All these individuals are positively contributing towards society, either through employment, volunteering, or training, positive family relationships and supporting others through recovery. Each of these individuals' recovery will positively affect the lives of their family members, close friends, children and partners. Personal recovery also contributes to the mental, physical, relational and emotional well-being across the individual's wider circle. We also recognise that most, if not all these individuals were engaging in criminal activity whilst in active addiction and are now no longer doing so.

Food Banks

Encompass deliver three foodbank projects, one in Rushden, one in Raunds, and one in Thrapston. In total over 3,500 parcels were distributed across the region in the 12 months leading up to April 2026. In Rushden alone there was also over 3,000 additional instances of clients receiving support in the form of fresh produce, goods donated by our local retailers, distributors and manufacturers. These were clients who did not want or did not qualify for full food parcels but were still needing some support to manage.

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The number of homeless people we support remains high and in the 12 month period to 31 March 2026 a total of 452 parcels were distributed that were suitable for someone homeless with no access to cooking facilities. We also provide them with sleeping bags, warm clothing, flasks, trainers, back packs and other essentials.

To help families during the summer holidays each foodbank provided additional support for the children. Rushden foodbank gave out 85 extra child-friendly parcels during this time.

At Christmas each foodbank supported clients with additional food and seasonal items. Thrapston and Raunds gave out Christmas hampers. Thrapston distributed 35 hampers and Raunds 36. Rushden, who operated a different system of letting clients select from a range of goods supported 148 households.

Our aim with the foodbank has always been to try and resolve the financial crisis that someone is experiencing whatever the cause. We have a good relationship with various organisations e.g. Community Law and Employment Plus who will accept referrals to help with financial difficulties.

We operate a free café each Wednesday morning in Rushden offering light cooked meals e.g. beans on toast, soup, and hot and cold drinks to anyone in the community who wishes to access it. We registered with the Warm Spaces scheme and throughout the winter provided warmth, refreshments and company to between 8 and 15 people a week. Most of the individuals also accessed the foodbank.

To increase the awareness of the local community of the foodbanks a representative from the foodbank has given several short talks during the year. These have included speaking to several local community groups, schools and other young people's services. We need the support of people in the community and always take any opportunity that is offered to have a presence.

Our achievements for 2025 to 2026 include:

- We have broadened the range of products our foodbanks offer and altered our processes to give more choice and independence to our clients
- A closer working relationship across the 3 foodbanks, supporting each other when stocks are low
- Closer working relationships with other North Northants foodbank projects, including securing joint grants through the Household Support Fund and North Northants Council
- Securing funding to enable us to provide household goods to our clients where this has been a factor in their financial difficulties. This has included white goods, kitchen equipment, furniture and bedding.

Our foodbanks are the beneficiary of significant donations in kind from local residents and several local businesses. We estimate the value of this produce to be in excess of £130,000 and makes an immeasurable impact in the lives of those struggling in our communities.

Future Plans

There have been significant developments in recent years within our Homeless Services. Specifically, the opening of Foundations in Rushden, re-shaping of our project on Duck Street Rushden and securing of a multi-year contract to operate Envision, the complex needs project in Corby.

Our focus for the coming year is on expanding capacity within our Recovery Services with a particular focus on creating female residential rehab bed spaces in Northamptonshire. We are working hard to identify a suitable property and are proud to be working closely with excellent partners and funders to make this a reality.

Public Benefit

Encompass provides a range of services to those in need, primarily those experiencing poverty, homelessness and addiction, as well as loneliness and marginalisation. In nearly all cases, the secondary impact of these issues goes beyond the individual, with a high proportion of the clients being involved in crime, having reliance on benefits, unemployment, mental and physical health issues and negative personal relationships. By addressing the root cause, these secondary issues are both passively and actively addressed by the charity, thus reducing the impact on the wider public.

The Trustees have given regard to the Charity Commission's guidance and their duty in Section 4 of the Charities Act 2006 regarding public benefit and believe the activities and aims of the organisation satisfy the public benefit requirement.

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Financial review

Results for the year end are shown in the detailed financial statements below. These should be read in conjunction with the narrative in the annual report as well as the notes. All the information has been produced in accordance with the Charities Statements of Recommended Practice (SORP).

Income:

The total income has increased 20.8% in the year to 31 March 2026. The breakdown of income sources is as follows:

- 55% Housing Benefit (2025: 44%) (including welfare benefits from residents)
- 21% Grants (2025: 35%) (councils, trusts and foundations)
- 15% Other Income (2025: 8%) (individuals, groups, corporations and companies).
- 9% In Kind Donations (2025: 13%) (Non-financial donations)

Encompass receives a number of 'In Kind Donations' which help it deliver its charitable aims. It has identified these in the financial statements under 'In Kind Donations' and incorporates primarily the donations of food, household items and toiletries for its food bank delivery, and free use of buildings for storage for the foodbanks.

Expenditure:

The total expenditure has increased 35.6% in the year to 31 March 2026. The breakdown of expenditure is as follows:

- 50.2% Staffing Costs (2025: 52%) (including recruitment, training, travel, subsistence)
- 23.3% Premises Costs (2025: 19%) (including rent, rates, insurance and utilities)
- 24.2% Resident/Client costs (2025: 24%) (food, household goods, travel)
- 2.3% Governance (2025: 5%)

We anticipate a continuing increase in costs into 2026/7. Energy price volatility continues to be a factor as well as wage inflation which is expected to be at a level of 3-4% in 2026/7. Oil prices specifically are expected to impact on the cost of general living items such as food and household goods, which are items that form part of our service delivery for our residents.

At the year end of 2025/26 we had a small surplus of £599. This was significantly due to carrying a higher level of cost versus revenue for our new homeless shelter in Rushden. We acquired the property in May 2025 and the project opened in September 2025.

Acknowledgements

Whilst housing benefit makes up a large portion of our income, this is not enough to fund everything we do and we would not achieve what we do each year without the support of companies and businesses, community groups, other charities, grant makers, trusts and foundations and those individuals in the community who support us each month. Whether this support is financial through a monthly or one-off donation, is a large grant to fund our work or equipment purchase or is a company that donates food to us each month, we are very grateful. Your contribution helps to keep people fed, sheltered and free from addiction.

Funds and Reserves

At the end of the financial period, 31 March 2026 the charity had £626,361 total reserves carried forward (2025: £625,762). This consisted of:

- £569,349 unrestricted funds (2025: £558,556)
- £57,012 restricted funds (2025: £67,206)

The total free reserves (unrestricted funds minus tangible fixed assets) total £341,984(2025: £317,871).

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Reserves policy

The funding of the Charity's activities is dependent on benefits, including Housing Benefit, Universal Credit, and other associated benefits (55% in 2026), grants (21% in 2026) and donations (15% in 2026). The primary vulnerabilities within the charity's finances are changes within public sector policy relating to Housing Benefit and welfare benefits. The Charity is also dependent on securing a number grants each year for its operation which carries risk should these not be secured. The charity also experiences fluctuations in income when occupancy of our projects is lower than anticipated, normally due to unexpected departures and turn-around times for bedrooms to be prepared for new residents.

In 2026 26% (2025: 21%) of the Charity's expenditure was on its Addiction Rehabilitation Activity which operates on a six-month cycle. Similarly, the average length of stay in our homeless accommodation provisions is 200 days (2025:182 days) before being moved on. In the event of a change in income in the worst-case scenario, it would likely take 6-8 weeks to reaccommodate those who are homeless, and maximum 6 months for those in the rehab to complete the programme.

The Trustees feel that putting the beneficiaries at the forefront of any financial challenges, whether that is due to an unexpected loss of funding or a cash flow issue, should be what determines our Reserve level. On this basis, it is the decision of the Board of Trustees that the reserves level should not be less than 3 months and not more than five months of total expenditure (calculated as an average of the previous 3 months).

The reserve fund is held in the bank Current Account and deposits held with a number of different financial institutions under the Insignis umbrella. These are reviewed regularly by the Trustees at Board meetings. It is also used for month-by-month changes in cash flow if required

It is recognised that at the end of the 2025/26 financial year, the free reserves level (unrestricted funds minus tangible fixed assets) is currently at £341,984 which is approximately 3.1 months of total expenditure.

Major risks

Risk Management

Encompass holds a risk register which is reviewed on a quarterly basis by the Trustees. Identification of new risks between the reviews is delegated to the CEO and the Chairman as part of the reporting and supervision structure. Day to day management of the risks is delegated to the CEO. Any new risks that are identified are raised with the Board at the next meeting, or if more urgent, this is done sooner in order to put in place mitigation measures.

Throughout 2025/26, there were no risks identified that were deemed to be unmanageable or for which risk mitigation measures could not be put in place. At the end of 2025/26 and looking forward to 2026/27, the following risks were identified as the primary risks to the organisation:

Risk	Mitigation
Risk of adverse changes to National Funding streams for Supported Accommodations.	Consider supplementary funding streams that could diversify the funding model for each of our streams of work and engage with consultations and ensure the voice of small charity providers is heard in any reviews to policy.
Risk of serious incidents within our homeless projects due to the multiple complex needs of our client group	Maintain high staffing levels to ensure sufficient supervision, equip staff with high quality and ongoing risk assessments for residents.

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Contribution made by volunteers

Encompass is incredibly lucky to have the support of volunteers to enable the delivery of its work.

Rushden, Higham, Raunds and Thrapston food banks operate almost exclusively due to the volunteers that give up their time and support to deliver the service.

Recovery House relies on volunteers to ensure it has 24/7 provision of staffing, to ensure someone is always available for individuals to access support, ensuring the security and safety of the project.

Both our homeless accommodations also utilise volunteers to provide additional support to residents, cooking meals, to help with collecting and sorting donations, translating and to provide 24/7 support.

We also have volunteers who help on an ad-hoc basis with collections and deliveries, administration in the office, extra support at Christmas with our Christmas event.

Encompass could not deliver the services it does without the support of its volunteers. The contribution of volunteers is not included in the financial statements and it is not possible to attribute a true monetary value to the time and difference that they make.

Structure, governance and management

Encompass is a Charitable Incorporated Organisation (CIO) registered in England and Wales (no 1154210), first constituted with the Charity Commission on 15th October 2013, last amended 3rd May 2022. In 2022, the charity changed its name from East Northants Faith Group (ENFG) with a working name of East Northants Community Services (ENCS), to Encompass, with effect from 3rd May 2022. The constitution was updated to reflect the change of name and a change of the charitable objectives and was also approved by the Charity Commission from this date. The working name of ENCS has been retained with the Charity Commission to allow a period of transition.

The trustees who served during the year and up to the date of signature of the financial statements were:

Victoria Barber (Chairperson)	
Andrew Presland (Secretary)	
Cheryl Lewis	
Chloe Cooper	
Jennie Bone	
Julie Robinson	
Kathy Franklin	
Paul Needle	
Terry Johnson	
Susan Dennis	(Appointed 19 May 2025)
Vijay Paul (Treasurer)	(Appointed 19 May 2025)
Martin Coles	(Resigned 16 September 2025)

Recruitment and appointment of trustees

Vacancies for new Trustees are advertised locally and nationally. Potential new Trustees follow a selection process which includes being interviewed by fellow Trustees and an informal meeting with the CEO, as well as shadowing of a Board meeting, and an invitation to visit the charity's services to meet staff and volunteers. New Trustees will be elected pending the successful selection process and the completion of subsequent documentation such as a DBS check, personal references, a self-disclosure form and a conflict-of-interest form. The charity's Trustee Handbook describes the role and the duties of a Trustee, personal specifications, the code of conduct for the Trustee and governance policies on conflict of interest, persons with significant control, the recruitment of Trustees and the expenses policy.

Trustees are recruited to enhance the skillset of the Board. The performance and skillset of the Board is reviewed informally at the end of each Board meeting and on an ongoing basis. When skills gaps are identified, we proactively recruit additional trustees into the team to meet this need.

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Organisational structure

Whilst Trustees retain overall responsibility for the organisation, the day to day management of this is delegated to the Chief Executive Officer, who reports to the whole Board on a monthly basis and meets regularly with the Chairman, Treasurer as well as other Board members informally. The CEO is supported by a Head of Finance and Services and three Service Managers (Homelessness, Addiction & Foodbanks). These roles comprise the Management Team and the Key management personnel reflected in the financial statements.

The CEO is responsible for implementing the decisions and policies, as well as the business plan and budgets that are approved by Trustees. The CEO and the senior managers have financial authority to approve expenditure up to a limit as outlined in the financial authority policy after which it must be approved by Trustees or, depending on the amount, the whole Board.

The Board of Trustees meet 9 months of the year, with the CEO & Head of Finance in attendance but not voting on the decisions taken. The Board also conducts extra meetings as needed if there is a particular issue requiring a decision or action. The Chairman meets with the CEO on at least a monthly basis, often more regularly. At present the charity does not have any sub-committees or task and finish groups.

Remuneration policy

The remuneration of key management personnel, and the rest of the employed staff, is determined on an annual basis during the budget setting period for the following year. The recommendation for pay is provided by the Treasurer and Chairman and agreed by the rest of the Board. Consideration is given to the minimum wage, national living wage and industry and geographical comparisons when setting salaries as well as consideration to charity finances. Trustees are not remunerated but may claim expenses for travel.

Statement of Trustees' responsibilities

The trustees are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that year.

In preparing these financial statements, the trustees are required to:
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The trustees are responsible for keeping sufficient accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

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Public Benefit

Encompass provides a range of services to those in need, primarily those experiencing poverty, homelessness, and addiction, as well as loneliness and marginalisation. In nearly all cases, the secondary impact of these issues goes beyond the individual, with a high proportion of the clients being involved in crime, having reliance on benefits, unemployment, mental and physical health issues and negative personal relationships. By addressing the root cause, these secondary issues are both passively and actively addressed by the charity, thus reducing the impact on the wider public.

The Trustees have given regard to the Charity Commission's guidance and their duty in Section 4 of the Charities Act 2006 regarding public benefit and believe the activities and aims of the organisation satisfy the public benefit requirement.

This report was presented and approved by the Board of Trustees

.....

Victoria Barber (Chairperson)

Chair of Trustees

Date: 8/10/2026 | 16:08 BST .....

Docusign Envelope ID: 4920B926-5427-8FD3-80CA-48CAE745665C

ENCOMPASS

INDEPENDENT AUDITOR'S REPORT
TO THE TRUSTEES OF ENCOMPASS

Opinion
We have audited the financial statements of Encompass (the 'charity') for the year ended 31 March 2026 which comprise the statement of financial activities, the balance sheet, the statement of cash flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 *The Financial Reporting Standard applicable in the UK and Republic of Ireland* (United Kingdom Generally Accepted Accounting Practice).

In our opinion, the financial statements:
- give a true and fair view of the state of the charity's affairs as at 31 March 2026 and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the Charities Act 2011.

Basis for opinion
We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the *Auditor's responsibilities for the audit of the financial statements* section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern
In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information
The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon. Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit, or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Matters on which we are required to report by exception
We have nothing to report in respect of the following matters in relation to which the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:
- the information given in the financial statements is inconsistent in any material respect with the Trustees' report; or
- sufficient accounting records have not been kept; or
- the financial statements are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

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Responsibilities of trustees

As explained more fully in the statement of Trustees' responsibilities, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error. In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulations made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

The extent to which our procedures are capable of detecting irregularities, including fraud, is detailed below.

Extent to which the audit was considered capable of detecting irregularities, including fraud

Because of the inherent limitations of an audit, there is a risk that we will not detect all irregularities, including those leading to a material misstatement in the financial statements or non-compliance with regulation. This risk increases the more that compliance with a law or regulation is removed from the events and transactions reflected in the financial statements, as we will be less likely to become aware of instances of non-compliance. The risk is also greater regarding irregularities occurring due to fraud rather than error, as fraud involves intentional concealment, forgery, collusion, omission or misrepresentation.

As part of an audit in accordance with ISAs (UK), We exercise professional judgment and maintain professional scepticism throughout the audit. We also performed the following procedures:

- Enquiry of management and those charged with governance around actual and potential litigation and claims.
- Enquiry of entity staff in compliance functions to identify any instances of non-compliance with laws and regulations.
- Reviewing minutes of meetings of those charged with governance.
- Reviewing financial statement disclosures and testing to supporting documentation to assess compliance with applicable laws and regulations.
- Reviewed income and expenditure to ensure classified to the appropriate fund.
- Reviewed minutes of board meetings for matters relevant to the audit.
- Auditing the risk of management override of controls, including thorough testing of journal entries and other adjustments for appropriateness, and evaluating the rationale of significant transactions outside the normal course of business for the charity.

A further description of our responsibilities is available on the Financial Reporting Council's website at: https://www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

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For and on behalf of Ellacotts Audit Services Limited, Statutory Auditor
Chartered Accountants
Countrywide House
23 West Bar
Banbury
Oxfordshire
OX16 9SA
England
Date: 8/10/2026 | 16:25 BST

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ENCOMPASS

STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2026

	Notes	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Income from:							
Donations and legacies	**3**	33,211	334,092	367,303	45,964	215,270	261,234
Charitable activities	**4**	964,182	349,372	1,313,554	643,750	485,358	1,129,108
Total income		997,393	683,464	1,680,857	689,714	700,628	1,390,342
Expenditure on:							
Charitable activities	**5**	1,002,400	677,858	1,680,258	645,879	592,472	1,238,351
Total expenditure		1,002,400	677,858	1,680,258	645,879	592,472	1,238,351
Net income/(expenditure)		(5,007)	5,606	599	43,835	108,156	151,991
Transfers between funds		15,800	(15,800)	-	268,000	(198,000)	70,000
Net movement in funds	**7**	10,793	(10,194)	599	311,835	(89,844)	221,991
Reconciliation of funds:							
Fund balances at 1 April 2025		558,556	67,206	625,762	246,721	157,050	403,771
Fund balances at 31 March 2026		569,349	57,012	626,361	558,556	67,206	625,762

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

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ENCOMPASS

BALANCE SHEET

AS AT 31 MARCH 2026

	Notes	2026 £	2026 £	2025 £	2025 £
Fixed assets					
Tangible assets	**11**		227,365		240,685
Current assets					
Debtors	**12**	151,451		126,808	
Investments	**13**	172,930		-	
Cash at bank and in hand		154,932		325,018	
		479,313		451,826	
Creditors: amounts falling due within one year	**14**	(80,317)		(66,749)	
Net current assets			398,996		385,077
Total assets less current liabilities			626,361		625,762
The funds of the charity					
Restricted income funds	**16**		57,012		67,206
Unrestricted funds	**17**		569,349		558,556
			626,361		625,762

The financial statements were approved by the trustees on 8/10/2026 | 16:08 BST .....

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Victoria Barber (Chairperson)
Chair of Trustees

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ENCOMPASS

STATEMENT OF CASH FLOWS

FOR THE YEAR ENDED 31 MARCH 2026

	Notes	2026 £	2026 £	2025 £	2025 £
Cash flows from operating activities					
Cash generated from operations	**21**		2,844		100,788
Investing activities					
Purchase of tangible fixed assets		-		(234,500)	
Purchase of investments		(170,000)		-	
Investment income received		(2,930)		-	
Net cash used in investing activities			(172,930)		(234,500)
Net cash generated from financing activities			-		-
Net decrease in cash and cash equivalents			(170,086)		(133,712)
Cash and cash equivalents at beginning of year			325,018		458,730
Cash and cash equivalents at end of year			154,932		325,018

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1 Accounting policies

Charity information

Encompass is a Charitable Incorporated Organisation (CIO) registered in England and Wales (registration number 1154210). The charity was originally constituted on 15 October 2013 and its constitution was last amended on 3 May 2022 to reflect a change of name and updated charitable objectives.

The charity operates under a governing document approved by the Charity Commission and is administered by a Board of Trustees, who are responsible for the overall governance and strategic direction of the charity. The trustees are also responsible for maintaining adequate accounting records, safeguarding the assets of the charity, and ensuring compliance with applicable legislation and accounting standards.

1.1 Basis of preparation

The financial statements have been prepared in accordance with the charity's governing document, the Charities Act 2011, FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Charities SORP "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)". The charity is a Public Benefit Entity as defined by FRS 102.

The financial statements have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a true and fair view. This departure has involved following the Statement of Recommended Practice for charities applying FRS 102 rather than the version of the Statement of Recommended Practice which is referred to in the Regulations but which has since been withdrawn.

The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest £.

The financial statements have been prepared under the historical cost convention. The principal accounting policies adopted are set out below.

1.2 Going concern

At the time of approving the financial statements, the trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. Thus the trustees continue to adopt the going concern basis of accounting in preparing the financial statements.

1.3 Charitable funds

Unrestricted funds are available for use at the discretion of the trustees in furtherance of their charitable objectives.

Restricted funds are subject to specific conditions by donors or grantors as to how they may be used. The purposes and uses of the restricted funds are set out in the notes to the financial statements.

Endowment funds are subject to specific conditions by donors that the capital must be maintained by the charity.

1.4 Income

Income is recognised when the charity is legally entitled to it after any performance conditions have been met, the amounts can be measured reliably, and it is probable that income will be received.

Cash donations are recognised on receipt. Other donations are recognised once the charity has been notified of the donation, unless performance conditions require deferral of the amount. Income tax recoverable in relation to donations received under Gift Aid or deeds of covenant is recognised at the time of the donation.

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1 Accounting policies **(Continued)**

Legacies are recognised on receipt or otherwise if the charity has been notified of an impending distribution, the amount is known, and receipt is expected. If the amount is not known, the legacy is treated as a contingent asset.

1.5 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement, and the amount of the obligation can be measured reliably.

Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges are allocated on the portion of the asset's use.

Allocation of support costs

Resources expended are allocated to a particular activity where the cost relates directly to that project. The cost of overall direction and administration of each activity consists of salary and overhead costs for the central function. This is apportioned on the following basis which is an estimate based on staff time and the amount attributable to each activity.

- Rehab and aftercare projects 26%
- Foodbank projects 5%
- Homeless Projects 69%

1.6 Tangible fixed assets

Tangible fixed assets are initially measured at cost and subsequently measured at cost or valuation, net of depreciation and any impairment losses.

Depreciation is recognised so as to write off the cost or valuation of assets less their residual values over their useful lives on the following bases:

Freehold land and buildings	50 years straightline
Motor vehicles	5 years straightline

The gain or loss arising on the disposal of an asset is determined as the difference between the sale proceeds and the carrying value of the asset, and is recognised in the statement of financial activities.

1.7 Impairment of fixed assets

At each reporting end date, the charity reviews the carrying amounts of its tangible assets to determine whether there is any indication that those assets have suffered an impairment loss. If any such indication exists, the recoverable amount of the asset is estimated in order to determine the extent of the impairment loss (if any).

1.8 Cash and cash equivalents

Cash and cash equivalents include cash in hand, deposits held at call with banks, other short-term liquid investments with original maturities of three months or less, and bank overdrafts. Bank overdrafts are shown within borrowings in current liabilities.

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1 Accounting policies **(Continued)**

1.9 Financial instruments

The charity has elected to apply the provisions of Section 11 'Basic Financial Instruments' and Section 12 'Other Financial Instruments Issues' of FRS 102 to all of its financial instruments.

Financial instruments are recognised in the charity's balance sheet when the charity becomes party to the contractual provisions of the instrument.

Financial assets and liabilities are offset, with the net amounts presented in the financial statements, when there is a legally enforceable right to set off the recognised amounts and there is an intention to settle on a net basis or to realise the asset and settle the liability simultaneously.

Basic financial assets

Basic financial assets, which include debtors and cash and bank balances, are initially measured at transaction price including transaction costs and are subsequently carried at amortised cost using the effective interest method unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Financial assets classified as receivable within one year are not amortised.

Basic financial liabilities

Basic financial liabilities, including creditors and bank loans are initially recognised at transaction price unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Financial liabilities classified as payable within one year are not amortised.

Debt instruments are subsequently carried at amortised cost, using the effective interest rate method.

Trade creditors are obligations to pay for goods or services that have been acquired in the ordinary course of operations from suppliers. Amounts payable are classified as current liabilities if payment is due within one year or less. If not, they are presented as non-current liabilities. Trade creditors are recognised initially at transaction price and subsequently measured at amortised cost using the effective interest method.

Derecognition of financial liabilities

Financial liabilities are derecognised when the charity's contractual obligations expire or are discharged or cancelled.

1.10 Employee benefits

The cost of any unused holiday entitlement is recognised in the period in which the employee's services are received.

Termination benefits are recognised immediately as an expense when the charity is demonstrably committed to terminate the employment of an employee or to provide termination benefits.

1.11 Retirement benefits

Payments to defined contribution retirement benefit schemes are charged as an expense as they fall due.

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2 Critical accounting estimates and judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3 Income from donations and legacies

	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Donations and gifts	33,211	334,092	367,303	45,964	215,270	261,234

4 Income from charitable activities

	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
Incoming Resources						
Benefits	916,337	-	916,337	584,964	13,795	598,759
Residents Service	20,210	-	20,210	16,095	-	16,095
Performance related grants	11,000	348,806	359,806	18,753	471,563	490,316
Fundraising	6,264	566	6,830	2,380	-	2,380
Other income	10,371	-	10,371	21,558	-	21,558
	964,182	349,372	1,313,554	643,750	485,358	1,129,108

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5 Expenditure on charitable activities

	Unrestricted funds 2026 £	Unrestricted funds 2025 £
Direct costs		
Staff costs	706,603	502,701
Depreciation and impairment	9,120	-
Resident costs	407,609	346,398
Facilities	335,987	195,524
Staff & volunteer costs	7,014	11,950
Governance	10,398	23,471
	1,476,731	1,080,044
Share of support and governance costs (see note 6)		
Support	173,851	123,543
Governance	29,676	34,764
	1,680,258	1,238,351
Analysis by fund		
Unrestricted funds	1,002,400	645,879
Restricted funds	677,858	592,472
	1,680,258	1,238,351

6 Support costs allocated to activities

	2026 £	2025 £
Staff costs	120,795	93,356
Depreciation	4,200	10,695
Facilities	42,387	11,764
Staff and Volunteer Costs	6,469	7,728
Governance costs	29,676	34,764
	203,527	158,307
Analysed between:		
Unrestricted funds	203,527	158,307

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6 Support costs allocated to activities **(Continued)**

Governance costs comprise:	2026 £	2025 £
Audit fees	12,000	12,000
Legal and professional	15,219	22,764
Membership fees	2,457	-
	29,676	34,764

7 Net movement in funds

	2026 £	2025 £
The net movement in funds is stated after charging/(crediting):		
Fees payable for the audit of the charity's financial statements	12,000	24,000
Depreciation of owned tangible fixed assets	13,320	10,695

8 Trustees

None of the trustees (or any persons connected with them) received any remuneration or benefits from the charity during the year.

9 Employees

The average monthly number of employees during the year was:

	2026 Number	2025 Number
	42	31

Employment costs	2026 £	2025 £
Wages and salaries	738,389	548,654
Social security costs	74,307	37,043
Other pension costs	14,702	10,360
	827,398	596,057

There were no employees whose annual remuneration was more than £60,000.

Remuneration of key management personnel

The remuneration of key management personnel in the year was:

Gross payments:	£161,785	(2025: £128,752)
Employer NI:	£20,744	(2025: £13,069)
Employer pension:	£3,711	(2025: £2,616)
Total remuneration:	£186,240	(2025: £144,438)

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10 Taxation

The charity is exempt from taxation on its activities because all its income is applied for charitable purposes.

11 Tangible fixed assets

	Freehold land and buildings	Motor vehicles	Total
	£	£	£
Cost			
At 1 April 2025	210,000	45,599	255,599
At 31 March 2026	210,000	45,599	255,599
Depreciation and impairment			
At 1 April 2025	2,800	12,114	14,914
Depreciation charged in the year	4,200	9,120	13,320
At 31 March 2026	7,000	21,234	28,234
Carrying amount			
At 31 March 2026	203,000	24,365	227,365
At 31 March 2025	207,200	33,485	240,685

12 Debtors

	2026	2025
Amounts falling due within one year:	£	£
Trade debtors	126,407	119,066
Prepayments and accrued income	25,044	7,742
	151,451	126,808

13 Current asset investments

	2026	2025
	£	£
Unlisted investments	172,930	-

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14 Creditors: amounts falling due within one year

	2026	2025
	£	£
Other taxation and social security	-	10,288
Trade creditors	5,004	2,605
Other creditors	2,847	-
Accruals and deferred income	72,466	53,856
	80,317	66,749

15 Retirement benefit schemes

Defined contribution schemes	2026 £	2025 £
Charge to profit or loss in respect of defined contribution schemes	14,702	10,360

The charity operates a defined contribution pension scheme for all qualifying employees. The assets of the scheme are held separately from those of the charity in an independently administered fund.

16 Restricted funds

The restricted funds of the charity comprise the unexpended balances of donations and grants held on trust subject to specific conditions by donors as to how they may be used.

	At 1 April 2025	Incoming resources	Resources expended	Transfers	At 31 March 2026
	£	£	£	£	£
MoH Rough Sleeper Initiative (ENC)	1,747	-	(1,747)	-	-
Raunds Food Bank	24,789	24,429	(24,267)	(4,000)	20,951
Thrapston Food Bank	21,512	22,535	(24,988)	(4,000)	15,059
Rushden & Higham Food Bank	15,659	133,147	(122,667)	(7,800)	18,339
NNC - Corby Homeless Project	-	291,329	(291,329)	-	-
King Baudouin Foundation	2,663	-	-	-	2,663
Young at heart	836	-	(836)	-	-
Household Support Fund - FB	-	48,777	(48,777)	-	-
Household Support Fund - RFB	-	2,500	(2,500)	-	-
Household Support Fund - TFB	-	2,500	(2,500)	-	-
NNC - Warm Spaces FB	-	1,200	(1,200)	-	-
Sainsbury Neighbourly - FB	-	150	(150)	-	-
Sainsbury Neighbourly - Foundations	-	1,350	(1,350)	-	-
Tesco Stronger Starts	-	1,000	(1,000)	-	-
Donations in Kind	-	154,547	(154,547)	-	-
	67,206	683,464	(677,858)	(15,800)	57,012

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16 Restricted funds **(Continued)**

Previous year:	At 1 April 2024 £	Incoming resources £	Resources expended £	Transfers £	At 31 March 2025 £
MoH Rough Sleeper Initiative (ENC)	141	101,745	(100,140)	-	1,746
Raunds Food Bank	34,702	10,087	(20,000)	-	24,789
Thrapston Food Bank	30,522	6,991	(16,000)	-	21,513
Counsellor - NNC - Homeless Prevention	5,233	-	(5,233)	-	-
Rushden & Higham Food Bank	32,227	17,432	(34,000)	-	15,659
NNC - Corby Homeless Project	11,461	119,622	(131,083)	-	-
29th May 1961 Charitable Trust*	5,000	10,000	-	(15,000)	-
King Baudouin Foundation	3,859	-	(1,196)	-	2,663
Raunds Fruit & Veg	1,152	660	(1,812)	-	-
Benham Charitable Trust*	2,000	-	-	(2,000)	-
Marsh Christian Trust*	500	-	-	(500)	-
Charity Link	200	-	(200)	-	-
Sir Derek Greenaway Foundation*	250	-	-	(250)	-
Brownless Trust*	200	-	-	(200)	-
Young at Heart	1,106	1,100	(1,370)	-	836
LXB Properties	27,051	-	(27,051)	-	-
Co-op Local Community Fund	1,196	-	(1,196)	-	-
Church St Purchase	250	185,750	(5,950)	(180,050)	-
Donations in Kind	-	179,297	(179,297)	-	-
Household Support Fund	-	67,444	(67,444)	-	-
FB Neighbourly (Sainsbury's)	-	500	(500)	-	-
	157,050	700,628	(592,472)	(198,000)	67,206

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16 Restricted funds **(Continued)**

Details of the purpose and use of the restricted funds are as follows:

- Ministry of Housing - Rough Sleeper Initiative (ENC) - Towards funding an Outreach Worker and providing addition accommodation provision to clients
- Raunds Food Bank - To provide support to those in need and food poverty
- Thrapston Food Bank - To provide support to those in need and food poverty
- Rushden & Higham Food Bank- To provide support to those in need and food poverty.
- NNC - Corby Homeless Project - To provide short to medium term housing to the homeless
- King Baudouin Foundation - Toward Corby Homeless Project Garden Project
- Young at Heart - Corby Homeless Project - To aid move on for clients
- Household Support Fund - Issued by local government to support clients in need
- FB Neighbourly (Sainsbury's) - To provide food for those in need
- Tesco Stronger Starts - Link to the Corby Homeless Project - To assist with moving on costs for residents

Those restricted funds relating only to the prior year:

- 29th May 1961 Charitable Trust - Towards purchase of new building
- Counsellor Service - NNC - Homeless Prevention - Counselling Service for clients
- Benham Charitable Trust - towards purchase of Church St building and day centre
- Marsh Christian Trust - Towards purchase of equipment for new building and day centre
- Charity Link - Purchase of chest freezer at new day centre
- Sir Derek Greenaway Foundation - Towards purchase of equipment for new building and day centre
- Brownless Trust - Towards purchase of equipment for new building and day centre
- LXB Properties - Funding for Rushden foodbank
- Co-op Local Community Fund - To assist with the running of the Day Centre
- Church Street Purchase - The purchase of a day centre and office building on Church Street, Rushden.
- Raunds Fruit & Veg: Towards food for those in need at the Raunds food bank

*These amounts have been presented separately to show the movement in opening balance but form part of the Church St Purchase

17 Unrestricted funds

The unrestricted funds of the charity comprise the unexpended balances of donations and grants which are not subject to specific conditions by donors and grantors as to how they may be used. These include designated funds which have been set aside out of unrestricted funds by the trustees for specific purposes.

	At 1 April 2025	Incoming resources	Resources expended	Transfers	At 31 March 2026
	£	£	£	£	£
General funds	558,556	997,393	(1,002,400)	15,800	569,349

Previous year:	At 1 April 2024	Incoming resources	Resources expended	Transfers	At 31 March 2025
	£	£	£	£	£
General funds	246,721	689,714	(645,879)	268,000	558,556

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18 Analysis of net assets between funds

	Unrestricted funds 2026 £	Restricted funds 2026 £	Total 2026 £
At 31 March 2026:			
Tangible assets	227,365	-	227,365
Current assets/(liabilities)	341,984	57,012	398,996
	569,349	57,012	626,361

	Unrestricted funds 2025 £	Restricted funds 2025 £	Total 2025 £
At 31 March 2025:			
Tangible assets	240,685	-	240,685
Current assets/(liabilities)	317,871	67,206	385,077
	558,556	67,206	625,762

19 Operating lease commitments

Lessee

At the reporting end date the charity had outstanding commitments for future minimum lease payments under non-cancellable operating leases, which fall due as follows:

	2026 £	2025 £
Within one year	154,843	89,843
Between two and five years	270,706	99,882
In over five years	260,000	-
	685,549	189,725

20 Related party transactions

Transactions with related parties

During the year the charity entered into the following transactions with related parties:

	Purchase of goods 2026 £	2025 £
Other related parties	1,200	-

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21	Cash generated from operations	2026 £	2025 £
	Surplus for the year	599	221,991
	Adjustments for:		
	Depreciation and impairment of tangible fixed assets	13,320	10,695
	Movements in working capital:		
	(Increase) in debtors	(24,643)	(65,510)
	Increase/(decrease) in creditors	13,568	(66,388)
	Cash generated from operations	2,844	100,788