ANGLICAN ALLIANCE
Development · Relief · Advocacy

Anglican Alliance

(A Charitable Company limited by guarantee)

Report and Financial Statements for the

year ended 31st December 2025

Registered Charity No. 1151992
Company No. 08345096

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Anglican Alliance

Reference and administrative details of the charity, its trustees and advisors

Constitution

The Anglican Alliance is a charity registered in England and Wales, registration number 1151992 and a company limited by guarantee, registration number 08345096. It was established by constitution subscribed to on 21 December 2012. The charitable company started its activities on 1 April 2013 upon transfer of the net assets and liabilities from The Anglican Consultative Council (The ACC).

Trustees

Those acting as Trustees during the year to 31 December 2025 and to the date of signing this report were the following:

The Most Revd. Albert Chama	Chair
The Rt Revd. Dr Michael Beasley	Vice Chair
Mr. Michael Hart	Treasurer
Mr. Bwibo Adieri	(appointed 30 Apri
The Most Revd. Andrew Chan	
Canon Joseph William Kofi Degraft-Johnson	
The Very Revd. Hemen Halder	
The Rt Revd. Sally Hernandez	
Ms. Bev Jullien	(resigned 30 April 2026)
Canon Andrew Khoo	(resigned 30 April 2026)
Mr. Michael MacKenzie	
Ms. Lina Magallanes	
Ms. Tammi Mott	(appointed 30 April 2026)
Ms. Sarah Newnham	(appointed 30 April 2026)
Ms. Abagail Nelson	(resigned 30 April 2026)
The Rt Revd. Anthony Poggo	
Mr. Reginald Robertson	
The Very Revd. Canon Dr. Sammy Wainaina	

Officers of the Anglican Alliance

Chair	The Most Revd. Albert Chama
Vice Chair	The Right Revd. Dr Michael Beasley
Chair of the Finance and General Purposes Committee	The Right Revd. Dr Michael Beasley
Treasurer	Mr. Michael Hart
Executive Director	Mr. Robert Dawes

Advisors and Administrative Details

Registered Office	St. Andrews House 16 Tavistock Crescent Westbourne Park London W11 1AP, UK
Auditors	Moore Kingston Smith LLP 6th Floor 9 Appold Street London EC2A 2AP, UK
Solicitors	Winckworth Sherwood LLP 2 Chawley Park Cumnor Hill Oxford OX2 9GG, UK
Bankers	The Royal Bank of Scotland PLC 49 Charing Cross Road London SW1A 2DX, UK

Annual Report of the Trustees

The Trustees are pleased to present their Report and Financial Statements for the year ended 31st December 2025.

Structure, Governance and Management

The Anglican Alliance is based at St Andrew's House, London. The Executive Director reports on progress to a Board of Trustees (who are also Directors for the purposes of Company Law) that meets at least three times per year. The Board delegates some responsibilities to a Finance and General Purposes Sub-Committee of Trustees that also meets at least three times per year. The Audit and Risk Sub-Committee also meet annually. An ad hoc Nominations Sub-Committee is convened, as required, for the nomination of new Trustees and to oversee the recruitment process of a new Executive Director.

Procedures have been put in place to ensure that the Trustees are made aware of their responsibilities at their first meeting, with an annual review of the responsibilities of Trustees as laid out by the UK Charities Commission. The Trustees consider the Board of Trustees and the Executive Director to comprise the key management personnel of the charity in charge of directing and controlling, running and operating the charity on a day-to-day basis.

During 2025, the Board also reviewed trustee succession, regional and agency representation, skills and continuity, and progressed nominations for incoming trustees through the Anglican Consultative Council Standing Committee.

Public Benefit

The object of the Charity is to benefit the public by bringing together the development, relief

and advocacy work of the churches of the Anglican Communion worldwide and the agencies associated with them, grounded in Christian faith to support the poor and oppressed people of the world. In preparing this report the Trustees have complied with their duty to have due regard to the public benefit guidance published by the Charity Commission.

Risk Management

During the year the Board of Trustees reviewed and updated the risk register. Procedures are in place to manage and reduce the risks identified, and further reviews take place regularly. An Audit and Risk Sub-Committee meet once per year and on an ad hoc basis as required.

During the year, the Alliance continued to strengthen safeguarding and duty-of-care arrangements, including responding to external review recommendations, maintaining staff and trustee training, addressing safeguarding in digital and hybrid settings, and reviewing protocols for higher-risk and lone travel.

The 2025 year-end accounts saw the balance of unrestricted funds fall to £37k. The Trustees are committed to the growth of the Anglican Alliance and building an appropriate working reserve, with a target of 25% of annual staff costs

During 2025, the Executive Director and Board continued to strengthen and diversify the Anglican Alliance's funding base while maintaining careful control of expenditure. Income was secured from a range of Anglican partners and other supporters, including funding for the Latin America and Caribbean, Oceania and Reimagining work. The year ended with an unrestricted General Fund balance of £36,940, following a net movement of funds of £ (25,372). The main financial exposures continue to include reliance on partner income, reductions in overseas development funding, foreign exchange movements and the need to secure reliable multi-year and unrestricted income. These risks are managed through regular budget monitoring, prudent expenditure planning and ensuring that programme activity proceeds only when the necessary funding is secured.

Throughout 2025, the Board reviewed the operational and financial sustainability of the Anglican Alliance through its risk management, budget and governance processes. The wider financial environment remained challenging, including reductions in government overseas aid spending and pressures on the income of Anglican agencies and other grant makers. Nevertheless, the Alliance maintained a stable unrestricted position and major restricted funds performed reasonably well. The Board continued to prioritise fundraising, the diversification of income, the development of a stronger unrestricted fund and the careful alignment of staffing and programme commitments with confirmed resources.

The Board and Executive Director will continue to review expenditure, income and financial projections closely, strengthen reliable multi-year funding streams and make appropriate budgetary provision for 2026 and beyond.

Objectives, Achievements and Activities

The Anglican Alliance brings together the Anglican family of churches and agencies to work together for a world free of poverty, inequality and injustice, to raise the voices of vulnerable and marginalised people, to reconcile those in conflict, and to safeguard creation.

The role of the Anglican Alliance is to connect and share capacity, skills, learning and resources across the worldwide Anglican Communion, present in 165 countries, to support its work in development, relief and advocacy. This global reach gives the Anglican Alliance's work significant scale and potential.

Its three pillars of work support the Communion within the context of the Anglican Marks of Mission in:

- **Development** – The Anglican Alliance adds value by connecting and equipping churches and agencies across the Communion to share learning, skills and capacity, and to build joint strategic initiatives for holistic mission and sustainable development. It supports faith-based approaches by developing theological foundations and biblical resources. The Anglican Alliance does not generally fund projects, but connects partners, leverages shared assets and builds coalitions.
- **Relief and Resilience** The Anglican Alliance adds value by building disaster resilience and coordinating humanitarian support to Anglican provinces and dioceses responding to crises. It connects agencies and churches around joint support, helping local churches to access a simplified process for application, communication and reporting, and strengthens resilience through training, communities of practice and accompaniment.
- **Advocacy** – The Anglican Alliance adds value by equipping, connecting and catalysing advocacy across the Communion, supporting Anglican leaders to speak out alongside people from affected communities. It develops policy and theological resources and helps to build coalitions with ecumenical and other partners for advocacy at regional and global levels, including through United Nations processes.

The work in these three pillars is interconnected and grounded in an asset-based approach, both at community level and in gathering the assets of the Communion as a whole. Based on regional consultations and resolutions of the Instruments of Communion, with guidance from the Board and the Anglican Consultative Council Standing Committee, the Alliance worked during 2025 across five strategic global priorities: resilience and disaster response; thriving communities using asset-based approaches; safeguarding creation; tackling inequalities, including gender, youth, racial and Indigenous justice; and People on the Move.

The Anglican Alliance can achieve outcomes beyond its modest resources by bringing together the prayers, capacities, assets and financial means of Anglican churches and agencies across the world. During 2025, the organisation sustained a wide programme of activity through multi-year and annual partner funding, while responding to growing humanitarian, development and advocacy needs. Programmatic highlights from 2025 include:

Disaster Resilience and Response

- Supporting global and regional steering groups, communities of practice and Resilience Courses. The Africa Resilience Course was completed with 40 participants from 17 countries and five capstone projects, while regional work continued in Latin America and the Caribbean and the Pacific, and preparations were made for a six-month course in Asia.
- Developing the Partners in Resilience and Response community of accompaniers, including regular global learning meetings and continued accompaniment to churches in Malawi and South Sudan. In Malawi, a two-week workshop for 26 participants integrated disaster response management, church and community transformation and Agents of Change.
- Monitoring humanitarian contexts and convening coordinated technical and financial support for churches facing crises, including the earthquakes in Vanuatu and Myanmar, the cyclone in Mozambique, conflict in the Democratic Republic of Congo and the cholera outbreak in Angola. The Alliance continued intensive accompaniment of the Diocese of Jerusalem and convened a coalition of nine Anglican and ecumenical partners supporting health services at Al Ahli Hospital in Gaza and St Luke's Hospital in Nablus. It also convened the Building Together for Relief and Resilience consultation in Dubai to strengthen future collaboration across the Communion.
- Convening Building Together for Resilience and Response in Dubai in September 2025, bringing together church leaders, Anglican agencies and humanitarian practitioners from across the Communion. The gathering developed a shared vision for every church to be connected, supported and equipped to manage disasters effectively, and identified priorities for strengthening preparedness, anticipatory action, response, recovery, resilience, coordination and shared learning.

Promoting Thriving Communities through Asset-Based Church and Community Transformation

- Continuing the intensive roll-out of the Agents of Change course, including its eight community development modules and a new theological leadership component, in the Pacific, Caribbean, Africa and the Province of Jerusalem and the Middle East.
- Supporting locally led multiplication of Agents of Change through provincial and regional facilitators, including the Anglican Communion Youth Network and emerging facilitators in Ghana, Malawi, Melanesia and the Middle East.
- Integrating Agents of Change with disaster resilience and church and community transformation in Malawi, where participating groups developed locally led projects to address flooding and landslides, including tree-growing initiatives linked to the Communion Forest.
- Gathering evidence of impact and changed mindsets. Participants reported reduced dependency on external funding, greater recognition of local assets and less reliance on clergy to undertake all aspects of community action. In Papua New Guinea, a participant used the learning to support the construction of a community hall whose income then helped fund an early childhood school.

Tackling Social Inequalities

- Mainstreaming gender justice and safeguarding across the Alliance's work, including updating policies and practices and supporting Anglican engagement during the 16 Days of Activism against Gender-Based Violence and the United Nations Commission on the Status of Women.
- Supporting theological reflection and practical action on gender justice, including work on domestic abuse, men and masculinities, and the role of faith communities in advancing women's rights and challenging unjust structures.
- Accompanying Indigenous communities and leaders and centering Indigenous theologies and perspectives in work on climate justice, advocacy and social change, including gatherings in Brazil and engagement with the Indigenous Sacred Circle in Canada.
- Accompanying and learning from the Anglican Communion Youth Network, supporting the Emerging Leaders Academy and enabling young leaders to contribute to Alliance programmes as facilitators and advisers.
- Launching the Reimagining Power process, engaging regions and Anglican agencies in developing an appreciative and asset-based approach to examining power, inequality and collective action, and linking this work with the Alliance's existing programmes and resources.
- Supporting peacebuilding and accompaniment in fragile contexts, including the Democratic Republic of Congo, Sudan and South Sudan, and convening Anglican partners to share reliable information, coordinate interventions and amplify local calls for peace.

People on the Move: Migrants, Refugees and Human Trafficking

- Working with the Anglican Communion United Nations team to produce a practical migration resource for churches, covering housing, health care, food, advocacy, legal issues, mental health, human trafficking and support at different stages of migration journeys.
- Facilitating the Global Migration Working Group, with quarterly regional learning sessions focused on migration in the Americas, North Africa and the Mediterranean.
- Launching an updated Freedom Sunday resource for the tenth anniversary of the Joint Declaration of Religious Leaders against Modern Slavery, helping churches to raise awareness and respond to human trafficking.
- Renewing relationships with migrant organisations in Hong Kong and visiting the Bethune Shelter; this engagement also supported the repatriation of a Filipino migrant worker who had become stranded after leaving an exploitative employer.
- Supporting peacebuilding and accompaniment in contexts affected by displacement and conflict, including work with refugees in Uganda and with Anglican partners in the Democratic Republic of Congo, Sudan and South Sudan.

Safeguarding Creation: Climate and Biodiversity

- Continuing to manage and grow the Communion Forest in partnership with the Anglican Communion Environmental Network. Practical, spiritual and advocacy

actions were active across every region of the Communion, with a renewed vision for every diocese to have an expression of the Communion Forest.

- Strengthening the Communion Forest team and regional reach, including the appointment of a Latin America facilitator based in Brazil and the first in-person global team meeting in Kenya to review progress and shape the next three years of the initiative.
- Supporting significant locally led environmental action, including the planting of more than 20,000 mangroves in the Philippines and the launch of a pilot Partners in Carbon Sequestration project in Kenya.
- Convening, with Christian Aid, the Towards COP30 Climate Ambassadors Meeting in Brazil, bringing together around 50 religious leaders, Indigenous representatives, ecumenical organisations and climate specialists and issuing a shared call to action on climate finance, loss and damage and the leadership of affected communities.
- Supporting the development of an ecumenical network of environmental justice ambassadors in Latin America and the Caribbean and working with the Anglican Communion Office at the United Nations to amplify Indigenous and local voices in advocacy towards COP30.
- Developing a refreshed strategy for the Communion Forest and continuing to build partnerships and funding to sustain this significant legacy of the 2022 Lambeth Conference.

Current situation of the Alliance

The Anglican Alliance has now been operating for over twelve years. During this time, it has established a strong reputation for connecting, equipping and accompanying Anglican churches and agencies worldwide to bring about transformational change in the lives of vulnerable and marginalised people and to safeguard creation, in line with the Anglican Communion's Five Marks of Mission.

The Anglican Alliance also has an important convening function within the Anglican Communion. During 2025, the new Executive Director completed his first full year in post and worked with the Board and staff to strengthen strategic direction, governance, funding and partnerships. The Alliance convened churches, agencies and leaders around humanitarian response, community transformation, climate justice, migration, gender justice, peacebuilding and the development of its emerging Reimagining Power process.

During the year, the Board and staff also worked to clarify the Alliance's distinctive role, core messaging, programme structure and Theory of Change. The Board considered this work at its October meeting, helping to establish a clearer relationship between the Alliance's connecting, equipping and accompanying role, its thematic programmes, its asset-based approach and the emerging Reimagining Power process. This provides a stronger foundation for communication, fundraising, monitoring and future programme development.

The Alliance also refreshed its website and developed a range of new communication resources during the year. Focus groups were used to test the organisation's messaging, while the Holding on to Hope campaign shared stories of hope, change and renewal from across the Communion.

The staff team remains small and globally distributed, representing seven full-time equivalent roles during 2025. Regional facilitators, thematic specialists, the UK-based secretariat and the Senior Adviser work across regions and priorities, supported through partnerships with Anglican agencies and networks. This structure enables the Alliance to convene wide participation and support locally led learning and action while maintaining modest core resources.

As a platform for the development, relief and advocacy initiatives of the worldwide Anglican Communion, the Anglican Alliance connects local and regional work with Anglican agencies, ecumenical organisations, faith-based partners and United Nations bodies. Its relational and convening approach builds trust, enables coordinated action, keeps neglected crises visible and helps broker partnerships and resources for churches at national, regional and global levels.

Donations in Kind

Reference has been made in this report to contributions from various quarters to the work of the Anglican Alliance. Some contributions have been financial, others in the form of the provision of personnel or facilities, as Anglican churches, charities and agencies around the world participate in Anglican Alliance activities. Among these donations in kind is office space for the Anglican Alliance; no value is attributed to this, as the St Andrews Community do not charge any rent. However, a value is included for donated staff time from the Anglican Consultative Council for provision of financial services.

Grant-making Policies

The Anglican Alliance is not established as a grant-making body and makes very few grants. Where a sub-grant is required to deliver on a specific initiative, the Anglican Alliance administers this in accordance with the restricted purposes for which the funds were originally donated. Grants are paid as soon as an agreement has been approved. Clear deliverables are agreed and monitored, with financial and narrative reporting as required.

Financial Report for the year ended 31st December 2025

The activities of the Anglican Alliance began as a restricted fund of The Anglican Consultative Council (charity number 1137273) in 2011. The Anglican Alliance was incorporated as a company limited by guarantee on 2 January 2013 and registered as a charity on 10 May 2013. The first Report and Financial Statements of the new charitable company were for the period ended 31 January 2014. This Report and Financial Statements are for the year ended 31 December 2025.

The financial statements comply with the Charities Act 2011 the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard (FRS102).

The Balance Sheet sets out the overall financial position of the Anglican Alliance at 31 December 2025. The total fund balances at the end of 2025 were £400,430 (2024: £325,363).

Cash balances were £280,354 (2024: £353,250) as set out in the Statement of Cash Flows which accompanies these financial statements.

The General Fund incurred net expenditure (before transfers) of £20,220 and had a balance at 31 December 2025 of £36,940 (2024: £62,312).

The Restricted Fund Balance at 31 December 2025 was £363,490 (2024: £263,051).

Reserves Policy and **Going Concern**

The balance of free reserves (unrestricted net current assets) as at 31 December 2025 was £35,765 (2024: £60,667).

While the Trustees note the General Fund net deficit for the year, careful cost control and negotiation with donors to permit restricted grants to contribute towards core costs has allowed for the buildup of reserves in recent years which are able to cushion any deficit. The Board is confident that the Anglican Alliance is a going concern in view of these facts.

Core budget costs (including any staff costs which are paid from Restricted Funds) were £287,000 for 2025 and over 70% of these costs were staff costs. The Trustees' policy is to establish unrestricted reserves sufficient to cover three months of operating costs c.£71,000 in 2025.

Trustees' **Responsibilities in relation to the Financial Statements**

The law applicable to charities in England and Wales requires the Trustees to prepare the annual report and financial statements for each financial year which give a true and fair view of the charity's financial activities during the year and of its financial position at the end of the year. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- select suitable accounting policies and then apply them consistently;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in operation.

The Trustees are responsible for keeping accounting records which disclose with reasonable accuracy the financial position of the charity, and which enable them to ascertain the financial position of the charity and ensure that the financial statements comply with the Companies Act 2006. The Trustees are responsible for safeguarding the assets of the charity and hence for

taking reasonable steps for the prevention and detection of fraud and other irregularities.

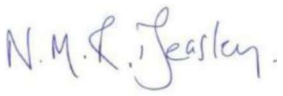
The Trustees are not aware of any relevant audit information that has not been disclosed to the charity's auditors. The Trustees have taken all steps needed to be taken in order to make themselves aware of any relevant audit information and to establish that the charity's auditors are aware of that information.

These financial statements have been prepared in accordance with the provisions applicable to companies' subject to the small companies' regime.

Auditors

The Auditors, Moore Kingston Smith, have signified their willingness to continue in office.

Approved by the Trustees and signed on their behalf by:



The Rt Revd. Dr Michael Beasley
Vice Chair of Trustees

Dated: 2nd September 2026

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ANGLICAN ALLIANCE

Opinion

We have audited the financial statements of Anglican Alliance ('the company') for the year ended 31 December 2025, which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31 December 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the annual report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' annual report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the company and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' annual report.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies exemption in preparing the trustees' annual report and from preparing a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Auditor's Responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charitable company's internal control.

- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.

- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charitable company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charitable company to cease to continue as a going concern.

- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material

misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charitable company.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charitable company and considered that the most significant are the Companies Act 2006, the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.

- We obtained an understanding of how the charitable company complies with these requirements by discussions with management and those charged with governance.

- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.

- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.

- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charitable company and charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ANGLICAN ALLIANCE

Moore Kingston Smith LLP

Adam Fullerton (Senior Statutory Auditor)
for and on behalf of Moore Kingston Smith LLP, Statutory Auditor

9 Appold Street
London
EC2A 2AP

Date: 4/9/2026

Statement of Financial Activities for the year ended 31st December 2025

	Notes	Unrestricted	Restricted	Total 2025	Unrestricted	Restricted	Total 2024
		£	£	£	£	£	£
Income							
Donations							
Anglican Agencies and Charities		143,006	452,187	**595,193**	124,299	470,695	594,994
Anglican Consultative Council		99,938	0	**99,938**	97,877	1,287	99,164
Compass Rose Society		0	82,589	**82,589**	0	80,072	80,072
Other Agencies		0	51,038	**51,038**	0	93,000	93,000
Donations		6,449	15,404	**21,853**	1,805	897	2,702
Miscellaneous Income		2,035	0	**2,035**	144	96	240
Total Income		251,428	601,218	**852,646**	224,125	646,047	870,172
Expenditure							
Expenditure on Charitable Activities							
Development		98,335	156,991	**255,326**	86,350	141,266	227,616
Relief		86,534	10,152	**96,686**	71,735	29,999	101,734
Advocacy		26,237	105,724	**131,961**	19,890	106,188	126,078
Capacity Building		53,409	233,064	**286,473**	52,765	321,080	373,845
Regional Meetings		7,133	0	**7,133**	2,517	0	2,517
Total Expenditure	3	271,648	505,931	**777,579**	233,257	598,533	831,790
Net Income/(Expenditure)		(20,220)	95,287	**75,067**	(9,132)	47,513	38,382
Inter-account transfers		(5,152)	5,152	**0**	0	0	0
Net movement in funds	10	(25,372)	100,439	**75,067**	(9,132)	47,513	38,382
Reconciliation of Funds							
Total Funds Brought Forward		62,312	263,051	**325,363**	71,444	215,537	286,981
Total Funds Carried Forward		36,940	363,490	**400,430**	62,312	263,051	325,363

The Statement of Financial Activities also complies with the requirements for an income and expenditure account under the Companies Act 2006.

All activities relate to ongoing operations. The charity has no recognised gains or losses other than the net movement in funds for the year shown above.

Balance Sheet at 31st December 2025				
	Notes	**Total 2025**		**Total 2024**
		£		£
Fixed Assets	6	**1,175**		1,645
Current Assets				
Debtors	7	**152,554**		9,236
Cash		**280,354**		353,250
		432,908		362,486
Current Liabilities				
Creditors				
within one year	8	**33,653**		38,768
		33,653		38,768
Net Current Assets		**399,255**		323,718
Net Assets		**400,430**		325,363
Represented by				
General funds	9	**36,940**		62,312
Restricted funds		**363,490**		263,051
Total funds		**400,430**		325,363

These financial statements have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime.

Approved by the Trustees and signed on their behalf by;

N.M.R. Beasley.

The Rt Revd. Dr Michael Beasley, Vice Chair Date: 2nd September 2026

Statement of Cash Flows for the year ended 31st December 2025			
	Total		Total
	2025		2024
	£		£
Cash inflow/(Outflow) from Operations			
Net Income/(Expenditure)	75,067		38,382
Depreciation	470		323
Increase/(Decrease) in Creditors	(5,115)		(12,047)
(Increase)/Decrease in Debtors	(143,318)		3,932
Inflow/(Outflow) from Operations	(72,896)		30,590
Investing Activities			
Purchase of Fixed Assets	0		(1,880)
(Outflow) from Investing Activities	0		(1,880)
Increase/(Decrease) in Cash in the year	(72,896)		28,710
Total Cash at 1 January	353,250		324,540
Total Cash at 31 December	280,354		353,250

Notes to the Financial Statements for the year ended 31 December 2025

Note 1 Accounting Policies

Accounting Conventions

(a) The financial statements are prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) – (Charities SORP (FRS 102)), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Companies Act 2006 and the Charities Act 2011. The charity is a public benefit entity as defined by FRS 102 (PBE 3.3a)

(b) The financial statements have been prepared under the historic cost convention.

(c) **Income:** The Anglican Alliance is funded substantially through grants from other Anglican Agencies and Charities and the Anglican Consultative Council. Income is accounted for on a cash received basis except that an accrual is made where certain substantial donations are received after year end but the charity was entitled to the funds in the current financial year.

(d) **Expenditure:** All expenditure is accounted for on an accruals basis and has been listed under the headings that aggregate all the costs related to that activity. Where costs cannot be directly attributed, they have been allocated to activities on a basis consistent with the use of the resources.

Direct costs, including directly attributable salaries, are allocated on an actual basis to the key strategic areas of activity.

Support staff costs are allocated based on time spent.

Governance costs are included in Support costs; they include audit and professional fees and trustees' expenses in attending meetings.

(e) **Donations in Kind:** Staff costs and offsetting donations in kind income represents staff time donated by employees of the Anglican Consultative Council to the Anglican Alliance. This has been calculated based on the estimated staff time used, and the gross cost of those staff.

(f) **Restricted funds** are funds subject to specific restrictions imposed by donors or funds provided from external sources for specific projects. The purposes of Restricted Funds are set out in note 9.

(g) **Fixed Assets:** The historic cost convention applies to the treatment of Tangible Fixed Assets. Expenditure above £800 is capitalised.

Tangible fixed assets are depreciated on a straight-line basis over their estimated useful life. The period used for Information Technology Equipment is 4 years.

(h) **Going concern:** The trustees' report includes a review of financial performance and of the charity's reserves position. At the end of December 2025, the balance on General Fund stood at £36,940 (2024: £ 62,312) and the balance on Restricted Reserves was £363,490 (2024: £263,051).

The general funds balance at the end of 2025 is below the target level of 25% of core budget costs. The aim is to build the general funds balance in 2026.

The Trustees believe the charity is well placed to manage business risks and it is a reasonable expectation that there are adequate resources to continue in operational existence for the foreseeable future. There are no known material uncertainties that call into doubt the charity's ability to continue. The accounts have therefore been prepared on the basis that the charity is a going concern.

Note 2 Constitution

The Anglican Alliance is established by constitution subscribed to by its members, the Trustees of The Anglican Consultative Council, a charity registered in England and Wales. The Anglican Consultative Council is the parent charity of the Anglican Alliance.

The Anglican Consultative Council is a charity registered in England and Wales, registration number 1137273 and a company limited by guarantee, registration number 7311767. It was established by constitution subscribed to by the member churches of the Anglican Communion on 12 July 2010. Its principal address is St Andrew's House, 16 Tavistock Crescent, Westbourne Park, London W11 1AP.

Note 3 Analysis of Expenditure

	Staff Costs	Direct Costs	Support Costs	**Total 2025**	Total 2024
	£	£	£	**£**	£
General Funds					
Charitable Activities					
Development	65,116	19,839	13,380	**98,335**	86,350
Relief	48,837	27,662	10,035	**86,534**	71,735
Advocacy	16,279	6,613	3,345	**26,237**	19,890
Capacity Building	32,558	14,161	6,690	**53,409**	52,765
Regional Meetings	0	7,133	0	**7,133**	2,517
Unrestricted Expenditure	162,789	75,409	33,450	**271,648**	233,257
Restricted Funds					
Charitable Activities					
Development	96,761	47,768	12,462	**156,991**	141,266
Relief	1,614	8,538	0	**10,152**	29,999
Advocacy	79,255	26,378	91	**105,724**	106,188
Capacity Building	64,046	165,360	3,657	**233,064**	321,080
Regional Meetings	0	0	0	**0**	0
Restricted Expenditure	241,677	248,044	16,210	**505,931**	598,533
Total Expenditure	404,465	323,454	49,660	**777,579**	831,790

Analysis of Support Costs	Development	Relief	Advocacy	Capacity Building	**Total 2025**	Total 2024
	£	£	£	£	**£**	£
Office Expenses	6,212	2,237	836	5,148	**14,434**	31,026
Governance	17,908	7,401	2,467	4,934	**32,711**	30,287
Website and Publicity	1,721	397	132	265	**2,515**	0
Total	25,842	10,035	3,436	10,347	**49,660**	61,313

Note 4 Net Movement in Funds is after charging:	**Total**	Total
	2025	2024
	£	£
Audit Fees	**6,850**	7,500
Accountancy & Advisory Fees	**0**	2,382
Depreciation	**470**	323

Note 5 Trustees & Employee Information	**Total 2025**	Total 2024
	No.	No.
Average monthly head count	**7**	9
Average number of full-time equivalent staff (including part-time staff)		
Based in London	**5**	5
Based overseas	**2**	4
Total	**7**	9
Staff costs	£	£
Salaries	**308,534**	357,484
Social Security Costs	**31,476**	25,769
Pension Contributions	**23,797**	22,237
Donation in Kind staff time received	**39,938**	37,877
Other staff Costs	**720**	26,549
	404,465	469,916
	No.	No.
Number of employees whose emoluments were in excess of £60,000		
£60,000 - £69,999	**1**	2
£80,000 - £89,999	**1**	0
	£	£
Expenses reimbursed to 5 (2024: 1) trustees as meeting expenses:	**1,518**	792

No remuneration was paid to Trustees during the year (2024: Nil)

The key management personnel of the Anglican Alliance comprise the trustees and the executive director. The total employee benefits of the key management personnel of the Anglican Alliance were £98,883 (2024: £97,157).

The donation in kind staff time cost represents staff time donated by employees of the Anglican Consultative Council to the Anglican Alliance. The value is recognised as income, and as an offsetting cost. Donated staff time includes support in the areas of accountancy and governance.

Note 6 Fixed Assets	IT Equipment	Total
	£	£
Cost		
At 1 January 2025	5,046	5,046
Additions	0	0
At 31 December 2025	**5,046**	**5,046**
Accumulated Depreciation		
At 1 January 2025	3,401	3,401
Charge for period	470	470
At 31 December 2025	**3,871**	**3,871**
Net Book Value		
At 31 December 2025	**1,175**	**1,175**
At 31 December 2024	1,645	1,645

Note 7 Debtors	**2025**	2024
	£	£
Grant Receivable	**0**	5,000
Anglican Consultative Council	**152,425**	4,236
Other Debtors	**129**	0
Total	**152,554**	9,236

Note 8 Creditors amounts falling due within one year	**2025**	2024
	£	£
Taxation & Social Security	**7,761**	7,401
Accrued Expenses	**13,852**	19,161
Other Creditors	**12,040**	12,206
Total	**33,653**	38,768

Note 9 Total Funds Movement, including Restricted Funds

	Opening Balances	Income	Expenditure	Transfers	**Closing Balances**
	01/01/2025				**31/12/2025**
	£	£	£		**£**
General Funds	62,312	251,428	271,648	(5,152)	**36,940**
Restricted Funds					
Gender Justice	39,745	94,616	85,746	0	**48,615**
Anglican Youth Network	0	1,483	0	0	**1,483**
Christian Aid Partnership	8,453	50,000	43,567	0	**14,886**
Tear Fund Middle East	5,000	0	10,152	5,152	**0**
CFA Facilitation	20,000	20,000	0	0	**40,000**
Tear Fund Partnership	30,000	53,833	44,574	0	**39,259**
Communion Forest	35,213	109,472	88,828	0	**55,858**
Resilience Course	52,124	93,530	70,745	0	**74,910**
Agents of Change	72,516	178,284	162,319	0	**88,481**
Total Restricted Funds	263,051	601,218	505,931	5,152	**363,490**
Total Funds	325,363	852,646	777,579	0	**400,430**

Gender Justice – Funds to support the salary and official travel of the Director for Gender Justice and Funds Gender Justice Projects around the Anglican Communion, including theological, practical and safeguarding dimensions.

Anglican Youth Network –A project for training young Anglican leaders in promoting gender justice, with theological and social dimensions.

Christian Aid Partnership – a partnership fund with Christian Aid, supporting core costs of the Anglican alliance and jointly agreed initiatives in gender, economic and environmental justice around the Anglican Communion.

Tear Fund Middle East – A fund to support the Anglican Communion's role in facilitating a Communion- wide partnership of agencies supporting the Episcopal Diocese of Jerusalem's ministry in health and education.

CFA Facilitation – A project to build leadership and facilitation skills of young female Anglicans, supported by the Community of St Andrews.

Tear Fund–Anglican Alliance Partnership (2024–2027): To strengthen the global Anglican Church's capacity to support resilient and flourishing communities through Church and Community Transformation (CCT), disaster resilience, and global advocacy, leveraging Tearfund's and the Anglican Alliance's complementary strengths.

Communion Forest and Compass Rose Communion Forest – Launched at the 2022 Lambeth Conference the Communion Forest Project will help connect and equip the provinces of the Anglican Communion in ecosystem protection, conservation and restoration.

Resilience Course –An online Resilience Course and regional response mechanism run in collaboration with Episcopal Relief and Development supporting churches to develop capacity in disaster preparedness and resilience.

Agents of Change - A programme developed by the Anglican Alliance to help Anglicans anywhere in the world tackle poverty and bring about transformation in their local communities, comprising an 8-module course delivered in different ways, including face-to-face delivery - in part or whole - and distance-learning.

Note 10 Assets by Fund				
Assets by Fund 2025	Fixed Assets	Current Assets	Current Liabilities	Net Assets
	£	£	£	£
General	1,175	69,418	33,653	36,940
Restricted	0	363,490	0	363,490
Charity	**1,175**	**432,908**	**33,653**	**400,430**

Assets by Fund 2024	Fixed Assets	Current Assets	Current Liabilities	Net Assets
	£	£	£	£
General	1,645	99,435	38,768	62,312
Restricted	0	263,051	0	263,051
Charity	1,645	362,486	38,768	325,363

Note 11 Taxation

The Anglican Alliance is a registered charity and is obliged to comply with the HM Revenue & Customs Self-Assessment rules. However, its charitable activities are exempt from United Kingdom direct taxation.

Note 12 Capital Commitments

There were no outstanding capital commitments at the year-end (2024: none).

Note 13 Pension Commitments

The Anglican Alliance participates in the Pension Builder Scheme section of the Church Workers Pension Fund (CWPF) for lay staff. CWPF is administered by the Church of England Pensions Board, which holds the CWPF assets separately from those of the Employer and the other participating employers.

The Pension Builder Scheme, which has two subsections;

a deferred annuity section known as Pension Builder Classic, and,

b. a cash balance section known as Pension Builder 2014.

Pension Builder Scheme
Both sections of the Pension Builder Scheme are classed as defined benefit schemes.

The Anglican Alliance staff are members of the Pension Builder 2014 scheme which is a cash balance scheme that provides a lump sum which members use to provide benefits at retirement. Pension contributions are recorded in an account for each member. Discretionary bonuses may be added before retirement, depending on investment returns and other factors. The account, plus any bonuses declared, is payable, unreduced, from age 65. There is no sub-division of assets

between employers in each section of the Pension Builder Scheme.

The scheme is a multi-employer scheme as described in Section 28 of FRS 102. This is because it is not possible to attribute the Pension Builder Scheme's assets and liabilities to specific employers and means that contributions are accounted for as if the Scheme were a defined contribution scheme. The pensions costs charged to the SoFA in the year are the contributions payable of £23,797 (2024: £22,237), of which a total of £3,113 (2024: £3,733) was outstanding at year end.

A valuation of the Pension Builder Scheme is carried out once every three years. The most recent actuarial valuation was carried out as at 31 December 2025.

For the Pension Builder 2014 scheme, the valuation revealed a surplus of £36m on the ongoing assumptions used (an increase of £17m from the last 2022 valuation which revealed a surplus of £9m). This rise was attributed to the strength of investment performance over the period.

For 2025, the Pension Scheme Board chose to grant a bonus of 11.45% to pension members in the Pension Builder 2014 scheme.

There is no requirement for deficit payments at the current time.

The legal structure of the scheme is such that if another employer fails, the Anglican Alliance could become responsible for paying a share of the failed employer's pension liabilities.

Note 14 Related Parties

A grant of £10,000 (2024: £20,000) was made to the Council of Anglican Provinces of Africa (CAPA) as part of a partnership agreement. The Most Revd. Albert Chama and Canon Joseph William Kofi Degraft-Johnson are trustees of the Anglican Alliance and the Chairman and Secretary-General of CAPA respectively.

During 2025 a grant of £99,938 (2024 £97,877) was made to the charity by the parent charity, Anglican Consultative Council, including donated staff time. At the year-end the charity was owed £152,425 (2024: £4,236) by Anglican Consultative Council.