Company registration number: 06670913
Charity registration number: 1150701

SALTAIRE INSPIRED LIMITED
TRUSTEES' REPORT AND
UNAUDITED FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

Smith Butler Ltd
Sapper Jordan Rossi Park
Otley Road
Baildon
West Yorkshire
BD17 7AX

SALTAIRE INSPIRED LIMITED
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SALTAIRE INSPIRED LIMITED
Reference and Administrative Details
For The Year Ended 31 December 2025

Trustees	M E Botros (appointed 03/03/2025) Miss S Champaneri Ms F J Guy Mrs A J Levett Mr G J McCauley Miss R H Saxton Ms S Kielty Mrs S H Sinfield (appointed 20/07/2026) Mr D J Breeze Mr D A Humphreys
Charity Number	1150701
Company Number	06670913
Accountants	Smith Butler Ltd Accountants & Business Advisors Sapper Jordan Rossi Park Otley Road Baildon West Yorkshire BD17 7AX

The trustees present their report and the financial statements for the year ended 31 December 2025.

Objectives and Activities

Aims and Objectives

The principal objectives and activities of the charity are to act as an arts organisation to use the arts to build stronger communities and inspire a healthier society in the Bradford area.

Achievements and Performance

Main Achievements

The charity usually runs three key events each year: Saltaire Arts Trail, 2 Makers fairs and the Living Advent Calendar.

Saltaire Arts Trail – Open village

The Open Village, a village-wide multi-venue exhibition at the Saltaire Arts Trail, took place in May 2025 across a variety of locations.

Exhibitors who took part in the Open Village were selected by an independent selection panel.

Local small businesses who also hosted reported experiencing increased sales for the event weekend.

Saltaire Arts Trail – Makers Fair

The Saltaire Makers Fair, a contemporary craft and design makers market, took place in May 2025 over 2 floors at regular venue Victoria Hall, Victoria Road. This event took place as a part of the wider Saltaire Arts Trail programme, including the Open Village Trail, specially commissioned exhibitions, bookable workshops and family activities.

Shipley College Art & Design course were given the opportunity to take part in this year’s event, under the In The Making programme. In advance of the event, Makers Fair Coordinator Samantha Pickard visited the student at the college for a CPD session, giving advice on showing and selling at a craft fair and one-on-one critique sessions.

Exhibitors were selected through an open-call opportunity and were selected by an independent panel of industry professionals.

Special exhibitions and events

During Saltaire Arts Trail 2025 we embraced several projects into the programme being presented by partners as part of Bradford 2025: UK City of Culture.

These included the large-scale textile and sound installation We Will Sing by American artist Ann Hamilton, 20 Flowers for 2025 and Some Bigger Pictures by David Hockney, Mural by Grete Marks, Life Goes On by Ian Beesley and Pauline Caulfield. These all took place at Salts Mill.

The People Powered Press presented an indoor and outdoor exhibition of hand printed works from their HOPE/ACT project made on the press by their Associate Artists.

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Main Achievements - continued

The campaign group Yorkshire Speak Their Name presented a quilted textile installation raising awareness around suicide bereavement at Saltaire United Reformed Church.

Bradford Schol of Art presented Rags to Riches, an exhibition of work by students on their Textiles Practice course at Wash House Gardens.

At Victoria Halll, dance company Ascendance presented the launch event and premiere of their screendance work Unseen featuring performances by local people living with Parkinsons. They also presented associated workshops.

Saltaire Art Gallery presented an exhibition of contemporary fine art at their own venue on Victoria Road.

St Peter’s Photographic Group and Saltaire Art Group presented exhibitions of work by their members in local churches, local artist Phil Morrison celebrated local dogs with Hair of the Dog, an exhibition at the Cap and Colllar and NHS Better Lives ran a craft stall featuring work by staff and service users at New Mill.

Our creative learning programme featured extensive demonstrations within Saltaire Makers Fair, rag weaving led by Bradford School of Art, textile art recycling at Little Craft House by Craft ofr Climate, Paper Flower fabrication by Olivia Joy Paper Flowers, artist talks curated by Saltaire Art Gallery, Art & Design workshops by Shipley College students, seated and standing Dance workshops for over 50s by Ascendance, free Willow Weaving activities by Diane Buckley, course taster workshops by Saltaire Art Gallery and collage workshops by Gold Lark Jewellery.

Saltaire Maker Fair October 2025

The Saltaire Makers Fair, a contemporary craft and design makers market, took place in October 2025, across 2 floors at regular venue Victoria Hall, Victoria Road. This is only the third winter fair that Saltaire Inspired have held, the first was in November 2018.

Exhibitors were selected through an open-call opportunity hosted on Curatorspace.com and were selected by an independent panel of industry professionals.

Saltaire Living Advent Calendar December 2025

The Saltaire Living Advent Calendar returned for 2025 where a variety of windows were opened throughout December. Locations included houses, local businesses and community, education or faith settings.

Rydals Museum, Sweden continues to be our European exchange partner for the 7th year. Members of the local community at the Winter Makers Fair created the window that we sent to Rydals in Sweden. We also hosted a window from Rydals Museum.

The village guide which we produce and give away for free was incredibly popular again, being hand delivered through the village, schools and other outlets in the village and across the Bradford district.

Financial Review

Reserves Policy

The building of the reserves is a key action that the board are committed, we aim to build them to the appropriate level equivalent to at least 10% of the cost of organising the Saltaire Arts Trail. Our policy is to build up reserves to this level through annual operating surpluses in future years.

Structure, Governance and Management

Governing Document

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The company was incorporated on 12th August 2008 and registered as a charity on 5th February 2013.

Recruitment and appointment of new trustees

The Directors of the company are its Trustees for the purposes of Company Law and are subject to appointment, and retirement, under the rules set out in the Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

No Director shall be liable to retire by rotation.

The Directors may from time to time increase or decrease the numbers of Directors.

The Board of Directors shall have power at any time to appoint any person to be a member of the Board of Directors, either to fill a casual vacancy or as an addition to the existing members but so that the total number of Directors shall not at any time exceed any maximum number fixed in accordance with the Articles.
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Induction and Training of new Trustees

New Trustees are provided with a copy of the most recent accounts of the charity and a copy of its governing documents, as well as any other documents produced by the charity, together with an explanation from the Chair and other Trustees of the manner in which the charity is organised and managed, and includes:

* the obligations and responsibilities of the Trustees
* the operational framework of the charity
* the current financial position
* future plans and objectives.

All Trustees are encouraged to maintain an up-to-date understanding of their responsibilities by taking advantage of any relevant external training events and publications issued by the Charity Commission.

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Governing Document - continued

Organisational Structure

The board of Trustees is responsible for the overall management and control of the activities of the charity and meets approximately every month, and as required if additional meetings are necessary.

Risk Management

The Trustees are responsible for the management of the risks faced by the charity and have reviewed the major risks, and measures for mitigation, as part of a continual process. They are satisfied that the process adopted is adequate to identify and mitigate any impact which such risks might have on the charity or its activities in the future.

Additional Note

Board Membership and Volunteers

Trustee membership is as per page 6 of this document.

Staffing

When funds are available, freelancers are appointed with a specific contract and work with the Board of Trustees to develop and deliver a programme.

● Event Producer: Peter Reed, freelancer, develops special commissions, Arts Council/strategic bids and coordinates the events overall.

● Makers Fair Producer: Samantha Pickard is a freelancer coordinating the Makers Fair. Samantha leads on selection and recruitment of artists, exhibitors and liaison with the panel.

● Marketing Manager: Gillian Allmark is a freelancer responsible for developing and managing all online and social media coverage as well as producing the Arts Trail brochure, publicity leaflets and maps for the events. Gillian provides both media and distribution plans for each event.

● Assistant Producer: Lana Moorhouse. Following a successful year as Artist Support intern, Lana is responsible for the artistic programme during the Open Village. This includes recruiting both artists and hosts and curating the trail.

● Community Engagement Manager: James Gaston led on volunteer recruitment and management for the Arts Trail in 2025 and coordinated our activity for the the Living Advent Calendar 2025.

Throughout the period a team of locally based volunteers are recruited, with a core group of loyal and supportive members of our community.

Statement of Trustees' Responsibilities

The Trustees, who are also the directors of the company for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31st December 2025. The Trustees have adopted the provisions of the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" issued in March 2005.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
00670913 (England and Wales)

Registered Charity number
1150701

Registered Office
c/o Smith Butler
Sapper Jordan Rossi Park
Otley Road, Baildon
West Yorkshire
BD17 7AX

Trustees
S Kielty (Interim chair until April 2026)
D Breeze (until January 2026)
F Guy (Interim chair from April 2026)
A Levett
G McCauley
R Saxton
S Champaneri
M Botros (from March 2025)
D Humphreys (until August 2025)
S Sinfield (from July 2026)

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Small Company Rules

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

The trustees' report was approved by the board of trustees and signed on its behalf by:

Ms F J Guy

Trustee
22nd September 2026

SALTAIRE INSPIRED LIMITED
Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 31 December 2025

	Notes	2025 Unrestricted funds £	2024 Unrestricted funds £
INCOME AND ENDOWMENTS FROM:			
Donations and legacies		68,308	58,352
EXPENDITURE ON:			
Raising funds		(10,005)	(10,183)
Charitable activities:			
Charitable activities		(36,163)	(38,074)
		(46,168)	(48,257)
NET INCOME		22,140	10,095
NET MOVEMENT IN FUNDS		22,140	10,095
RECONCILIATION OF FUNDS:			
Total funds brought forward		27,508	17,413
TOTAL FUNDS CARRIED FORWARD	**7**	49,648	27,508

The notes on pages 10 to 13 form part of these financial statements.

SALTAIRE INSPIRED LIMITED
Balance Sheet
As At 31 December 2025

	Notes	2025 Unrestricted funds £	2024 Total funds £
FIXED ASSETS			
Tangible Assets	**4**	385	513
		385	513
CURRENT ASSETS			
Debtors	**5**	731	11,062
Cash at bank and in hand		50,388	16,883
		51,119	27,945
Creditors: Amounts Falling Due Within One Year	**6**	(1,856)	(950)
NET CURRENT ASSETS (LIABILITIES)		49,263	26,995
TOTAL ASSETS LESS CURRENT LIABILITIES		49,648	27,508
NET ASSETS		49,648	27,508
FUNDS OF THE CHARITY			
Unrestricted Funds		49,648	27,508
TOTAL FUNDS	**7**	49,648	27,508

For the year ending 31 December 2025 the charitable company was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

The members have not required the company to obtain an audit in accordance with section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies regime.

On behalf of the board

Ms F J Guy

Trustee
22nd September 2026

The notes on pages 10 to 13 form part of these financial statements.

1. General Information

SALTAIRE INSPIRED LIMITED is a company limited by guarantee, incorporated in , registered number 06670913 and registered charity number 1150701. The registered office is .

2. Accounting Policies

2.1. Basis of Preparation of Financial Statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)", Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006.

The charitable company is a Public Benefit Entity as defined by FRS 102.

2.2. Going Concern Disclosure

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

2.3. Incoming Resources

Income and endowments
All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations and legacies
Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Legacy gifts are recognised on a case by case basis following the grant of probate when the administrator/executor for the estate has communicated in writing both the amount and settlement date. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title to the asset having been transferred to the charity.

Gifts in kind
Gifts in kind are recognised in different ways dependent on how they are used by the charity:

(i) Those donated for resale produce income when they are sold. They are valued at the amount actually realised.
(ii) Those donated for onward transmission to beneficiaries are included in the Statement of Financial Activities as incoming resources and resources expended when they are distributed. They are valued at the amount the charity would have had to pay to acquire them.
(iii) Those donated for use by the charity itself are included when receivable. They are valued at the amount the charity would have had to pay to acquire them.

Donated services and facilities

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2.3. Incoming Resources - continued

Where services or facilities are provided to the charity as a donation that would normally be purchased from our suppliers, this benefit is included in the financial statements at it's fair value unless it's fair value cannot be reliably measured, then at the cost to the donor or the resale value of goods that are to be sold.

2.4. Resources Expended

Expenditure
All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Raising funds
These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

Support costs
Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of resources, for example, allocating property costs by floor areas, or per capita, staff costs by the time spent and other costs by their usage.

Governance costs
These include the costs attributable to the charity's compliance with constitutional and statutory requirements, including audit, strategic management and trustees meetings and reimbursed expenses.

Taxation
The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Cash and cash equivalents
Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Fund structure
Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

2.5. Tangible Fixed Assets and Depreciation

Tangible fixed assets are measured at cost less accumulated depreciation and any accumulated impairment losses. Depreciation is provided at rates calculated to write off the cost of the fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Plant & Machinery	25% reducing balance

2.6. Cash and Cash Equivalents

Cash and cash equivalents are basic financial assets and include cash in hand and deposits held at call with banks, other short-term highly liquid investments that mature in no more than three months from the date of acquisition and are readily convertible to a known amount of cash with insignificant risk of change in value, and bank overdrafts.

2.7. Taxation

The charity is exempt from tax as all its income is charitable and applied for charitable purposes.

3. Average Number of Employees

Average number of employees during the year was: 10 (2024: 10)

4. Tangible Assets

	Plant & Machinery
	£
Cost	
As at 1 January 2025	3,060
As at 31 December 2025	3,060
Depreciation	
As at 1 January 2025	2,547
Provided during the period	128
As at 31 December 2025	2,675
Net Book Value	
As at 31 December 2025	385
As at 1 January 2025	513

5. Debtors

	2025	2024
	£	£
Due within one year		
Other debtors	731	11,062

6. Creditors: Amounts Falling Due Within One Year

	2025	2024
	£	£
Accruals and deferred income	1,856	950

7. Movement in Funds

	As at 1 January 2025	Income	Expenditure	As at 31 December 2025
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	27,508	68,308	(46,168)	49,648
Total funds	27,508	68,308	(46,168)	49,648

	As at 1 January 2024	Income	Expenditure	As at 31 December 2024
	£	£	£	£
Unrestricted funds				
General:				
General unrestricted fund	17,413	58,352	(48,257)	27,508
Total funds	17,413	58,352	(48,257)	27,508

8. Transactions with Trustees

None of the trustees received any remuneration or any other benefits from an employment with the charity or a related entity during the current or previous year.

No trustee expenses have been incurred.

9. Related Party Disclosures

There have been no related party transactions in the reporting period that require disclosure.

10. Company limited by guarantee

The company is limited by guarantee and has no share capital.

Every member of the company undertakes to contribute to the assets of the company, in the event of a winding up, such an amount as may be required not exceeding £1.

SALTAIRE INSPIRED LIMITED
Detailed Statement of Financial Activities (including Income and Expenditure Account)
For The Year Ended 31 December 2025

	2025 Total funds £	2024 Total funds £
INCOME AND ENDOWMENTS FROM:		
Donations and legacies		
Grants	22,500	17,500
Sales and donations	1,552	3,038
Commissions and fees from artists	44,256	37,814
	68,308	58,352
	68,308	58,352
EXPENDITURE ON:		
Raising funds		
Venue/event	(9,465)	(9,655)
Accountancy fees	(540)	(528)
	(10,005)	(10,183)
Charitable Activities:		
Charitable activities		
Staff	(26,592)	(26,743)
Administration and overheads	(3,161)	(3,531)
Printing	(4,904)	(6,190)
Distribution costs	(1,378)	(1,439)
Depreciation of plant and machinery	(128)	(171)
	(36,163)	(38,074)
	(46,168)	(48,257)
NET INCOME	22,140	10,095