REGISTERED NUMBER: COMPANY 08179244

CHARITY 1149335

REPORT OF THE DIRECTORS AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

FOR

COMMUNITY ACTION MALVERN AND DISTRICT

REGISTERED CHARITY LIMITED BY GUARANTEE

COMMUNITY ACTION MALVERN AND DISTRICT

REGISTERED CHARITY LIMITED BY GUARANTEE

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FOR THE YEAR ENDED 31 MARCH 2026

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COMMUNITY ACTION MALVERN AND DISTRICT

REGISTERED CHARITY LIMITED BY GUARANTEE

COMPANY INFORMATION

FOR THE YEAR ENDED 31 MARCH 2026

TRUSTEES/DIRECTORS:	Nick Hubble (Chair) Kevin Ebsworth (Treasurer) (resigned 02/02/2026) Mike Amery (Vice Chair) Russell Emery (resigned 30/07/2025) Anne Cherry Tony Palmer (resigned 23/05/2026) Chris Bartlett (appointed 22/04/2025) Megan Jones (appointed 02/03/2026) David Asquith (appointed 06/07/2026)
COMPANY SECRETARY:	Launa Brooks
KEY MANAGEMENT PERSONNEL:	Launa Brooks (Chief Executive Officer)
REGISTERED OFFICE:	112 Worcester Road Malvern Worcestershire WR14 1SS
REGISTERED NUMBER:	Company 08179244 Charity 1149335
INDEPENDENT EXAMINER:	Elizabeth Eyre FCA Elizabeth Eyre Limited Bank Street Business Centre 6 Bank Street Malvern WR14 2JN
BANKERS:	HSBC PLC 1 Church Street Malvern Worcestershire WR14 2AB

COMMUNITY ACTION MALVERN AND DISTRICT
REGISTERED CHARITY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2026

The Board of trustees/directors present their report with the financial statements of the company for the year ended 31 March 2026. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Charities SORP FRS 102.

CONSTITUTION

The charity is a company limited by guarantee which is governed by its Memorandum and Articles of Association adopted on 14 August 2012. In accordance with Section 60(1) (a) of the Companies Act 2006, the company is exempt from the requirements of that Act to include 'Limited' as part of its name. The charity is registered with the Charity Commissioners. The charity registration number is 1149335 and the company registration number is 08179244.

The company is limited by guarantee and therefore no director has any Interest in the share capital of the company. The directors are appointed at the Annual General Meeting to ensure that the Board represents a cross section of the community and individuals with relevant professional backgrounds.

Trustees are recruited from individuals/organisations who are associate members. An assessment of member skills is undertaken annually to determine any gaps in skills which would assist the Board to function more effectively.

New Board members are provided with copies of the most recent annual report and accounts, a role description of the responsibilities of a trustee, a copy of the Memorandum and Articles of Association, copies of recent minutes of meetings and a copy of the Charity Commission publication, "Responsibilities of Charity Trustees". New trustees also have an induction session with the Chief Officer and with the Chair.

New trustees are asked to consider any potential conflict of interest and these are recorded as appropriate. The directors of the company are also charity trustees for the purposes of charity law and under the company's articles are known as members of the Board.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The directors/trustees are responsible for financial controls and accounts; for developing and overseeing a reserves policy; for ensuring that all procedures and policies adhere to their legal requirements as employers; for reviewing risk management of the organisation; to ensure all aspects of charity and company law are fully and properly adhered to and to generally protect the charity's property. The trustees have complied with their duty in Section 17(5) of the 2011 Charities Act to have due regard to guidance published by the Charity Commission on public benefit.

The trustees/directors are responsible for agreeing the annual report and accounts, as well as reviewing the activity during the year against the annual year plan. The Chief Executive Officer has delegated authority, under terms approved by the Board, for all day-to-day activity including financial, employment and staff supervision, but has to present a report at each meeting of the Board of trustees/directors.

Expenditure and Income are monitored monthly and a monthly financial monitoring report is produced by the company's secretary. These reports are sent to the Chair and Vice Chair and also appear on the agenda for each trustees/directors meeting. This system enables any significant variations from financial plans to be identified early and any necessary action to be agreed quickly.

The company's bookkeeper accounts for receipts and payments on a weekly basis. Responsibilities include weekly banking and bank account reconciliations. The bookkeeper reconciles income and expenditure on a monthly basis and this then forms the basis for the monthly financial reporting.

RESERVES POLICY

Reserves are held for the future funding of the charity. The trustees/directors' policy is to aim for unrestricted reserves be held ideally equal to 6 months expenditure in order to be able to cover day to day running costs in the unlikely event that future incoming resources are either delayed or cease. In addition to this, the trustees may set aside funds for specific planned expenditure which will be categorised as designated funds.

RISK ASSESSMENT

The trustees/directors review the risks to which the charity might be exposed as identified by the trustees and has established systems and procedures to manage those risks. The Chief Executive Officer shares all risk related incidents with the Chair and Vice Chair on occurrence to ensure effective mitigation has taken place and risk management review is a standing agenda item on the trustees meeting agenda.

REVIEW OF BUSINESS

The results for the year and financial position of the company are as shown in the annexed financial statements.

The charity's activities have been financed by grants and donations and the result for the year was a surplus of £11,629 (2025 deficit £23,752). The total income received during the year was £457,320 (2025 £333,217) The income was to finance the operation of the charity. The total expenditure during the year was £445,691 (2025 £356,969) which includes vehicle running costs of £107,230 (2025 £89,772) and salaries of £252,225 (2025 £202,424).

OBJECTIVES AND ACTIVITIES

The objectives of the charity are to support the reduction of isolation and loneliness in Malvern and District, by providing community transport and services for older and disabled people living locally.

We operate in a predominantly rural area with limited public transport provision, so all our charitable activities focus on providing access to essential services for those without alternative means of support, providing social opportunities for those who are at risk of rural or social isolation, and ensuring that all of the activities are delivered in a way which has a positive impact on mental wellbeing.

We run a scheme for volunteers to use their own vehicles to provide community transport for those who find it difficult to use public transport. We have our own minibuses and wheelchair accessible vehicles to support people getting 'out and about' and run Malvern Shed where men and women can work on creative projects in a safe, friendly environment. We also offer a volunteering brokerage service in partnership with Malvern Hills District Counci, to enhance volunteering district-wide with all local community groups.

The trustees confirm that they have complied with the duty in section 17(5) of the 2011 Charities Act to have due regard to guidance published by the Charity Commission on public benefit when determining the charity's activities.

OBJECTIVES AND ACTIVITIES (Continued)
REVIEW OF SERVICES 2025-6

Overview

2025-6 has been a very busy year, one where we thought we would consolidate the changes of 2024-5 but in fact an increase in need for what we do, thus an increase in demand has forced us to think differently. With the cost of living rising, we are finding that we need to reflect this in our charges and have carried out a strategic overview of income and expenditure to start making changes for long term sustainability. We thank our partners and community for understanding the need for these changes and also thank you for bearing with us through a year of further change, which has actually turned out to be a year of great opportunity for partnership working and growth into 2026-7.

Community Transport Updates:

Thanks to funding from the Motability Foundation, CAMD was able to introduce a new piece of scheduling software this year known as CATSS: https://catss.co.uk/. The digitalisation of our vehicle scheduling has been a huge change to the charity, leading us to review all our processes, procedures and ways of working. We have been better able to assess the cost of the services we offer, better assess what works and what needed changing, such as replacing the older Nissan with a new Peugeot WAV which is cheaper to run, and we sold the electric vehicle WAV as it was not being used efficiently.

August 2025 saw the arrival of our new Bus D, known as Delilah to our Motability Lead. Having a new, modern vehicle has helped us deliver a quality service, especially in the hotter months as it has air conditioning! Sadly, Bus B was badly damaged due to an RTC when it was being driven by a hirer, so we have had to make the difficult decision to stop vehicle hire to community groups. We still carry our trips for other groups, but the minibuses are driven by our own volunteers who are used to the vehicles. This has especially benefited the local Ukrainian Community who awarded us a certificate of thanks this year for our support.

This financial year we were awarded a grant by Awards for All which allowed us to work closer with partners to deliver funded Sunday Tea Clubs. Traditionally community groups such as the WI and youth groups have led on the clubs, with us providing transport for older people to attend. But with the cost of living as it is, groups have progressively found it harder to support us. Thus, AfA funding has paid for room hire and catering, so that our partners can provide volunteers to deliver an afternoon out for the local community without having to cover the costs themselves. Over one hundred people benefited from the funding and feedback from the Lottery was very positive, the first step to building up a long-term relationship with this funder.



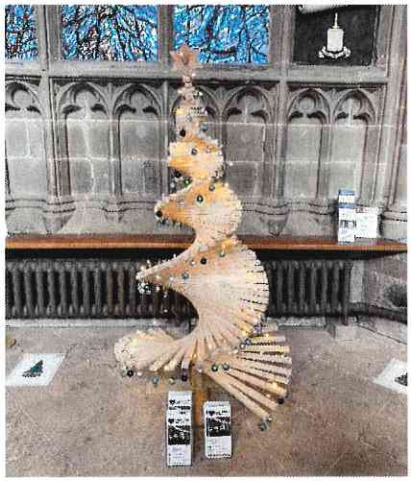
OBJECTIVES AND ACTIVITIES (Continued)

Worcestershire On Demand (WoD) has gone from strength to strength this financial year, with us doubling the contract we have with Worcestershire County Council. This means that we now have two minibuses active from Monday to Saturday, 7-7pm, one driven by us and one by our partners Worcester Wheels.

CATSS has streamlined the way we gather data for our funders. This year we have delivered 10, 396 passenger journeys in total. We travelled 76,223 miles supported by 78 volunteer drivers and 13 admin and reception volunteers in the office. Thanks to everyone involved, that makes an amazing difference to the local community.

Malvern Shed

The Lead Shedders from Malvern Men's Shed voted unanimously to become 'Malvern Shed' this year and open their doors to men and women alike. Commissions to the Shed remain active, with volunteers helping to sustain what they do by selling what they have made. Birdboxes, benches and bee houses have been popular especially at the regular craft fairs they have attended, including Midsummer Malvern, The Malvern Wells Fair and the Malvern Link Light Switch on. Shedders also made our unique Christmas Tree on display over the festive season this year in Malvern Priory:



Malvern Hills Volunteering

As the strategic lead for volunteering in Malvern Hills, we have led on partnership work across the county along with WeCAN members https://we-can.today/ This year our membership of the Worcestershire VCSE Alliance has been enhanced by our CEO Launa being invited to sit on the Strengthening Communities Strategic Board which helps the sector become more visible to our public sector Health and Social Care partners: https://worcsalliance.org/

OBJECTIVES AND ACTIVITIES (Continued)

Operationally, Malvern Hills Volunteering has gone from strength to strength. The number of volunteers actively registered and supporting the community was 170. The number of community groups MHV is working alongside and supporting is now 135. Foot traffic to the office has increased with frequent questions and interest in volunteering.

Monthly articles continue to be published in both Malvern Gazette and Worcester News.

Malvern Theatres supported National Volunteers Day for the second year in a row, with a free film screening attracting around 230 volunteers and partners from across Malvern. This event has demonstrated a great partnership between MHV and a community resource. Feedback from volunteers is incredibly positive.

The number of in-house volunteers, both drivers and receptionists/admin support has remained stable. We are lucky to have recruited some lovely volunteers to keep active numbers high, as our older volunteers retire from driving or family commitments mean people need to be elsewhere.

New handbooks have been produced for all volunteers, with supplements for driving, specialist vehicles and what to do in the event of an emergency. These have been made available to any community group in Malvern: https://www.communityaction.org.uk/our-volunteers

Work has continued with key partners to ensure joined up collaborative working and the promotion of best practice; this includes South Worcestershire Citizen Advice, Malvern Help Centre and Age UK Wyvern.

MHV actively supported the first Connected Communities celebration taking part, promoting the evening and nominating volunteers. Sam was also recognised by the High Sherriff of Worcestershire for her amazing support to volunteering locally, along with some of our other volunteers, at his recent award ceremony.



OBJECTIVES AND ACTIVITIES (Continued)

Fundraising

Our Events Team had a very active year setting up regular events such as the monthly Pub Quiz at the Railway Inn and a coffee morning in Malvern Wells. Two larger events were very well attended: Midsummer Malvern was a collaboration between CAMD and the Malvern Civic Society, a celebration of all things community at Priory Park. It was estimated that over two thousand people attended on the day and we benefited from fundraising and PR opportunities.



Later in the year we collaborated with The Colwall Players on a Murder Mystery Play, 'Death Mountain'. Three nights of death on the ski slopes and a home cooked meal served up by our lovely volunteers.



Thanks to Tim, Liz and Rosie and your great team of event volunteers for all the fundraising you carried out this year.

Finally, we have started to develop partnerships with local traders who will donate a referral fee for anyone we signpost successfully. Thanks to Greg from 'Not Just Travel' and Dave from 'Utility Warehouse' for your support.

OBJECTIVES AND ACTIVITIES (Continued)

Promotions

2025-6 saw us continue the rebranding of the charity with the introduction of logo-ed polo shirts for our staff and volunteers and new more secure ID badges. Many thanks go to Helen Davies from Citrus Web for supporting us pro bono as her Charity of the Year. She has really helped us develop the website to be more interactive and supported the growth of our social media presence on Facebook and LinkedIn, spreading the news about the great work that we do. Marie Carter from Queen Bee Communications also chose us as her Charity of the Year, teaching us a lot about PR and media support.



2026 and beyond

With the change in local government approaching at a pace, charities like CAMD who have always valued our excellent relationship with local government at town/parish, district and county levels, have been watching for updates to try and gauge the impact these changes will have on what we deliver.

Community Teams at Malvern Hills District Council have been very proactive in holding talks about sustainability district wide and offered financial support to help us ride the changes that are coming. Building on our already excellent partnership to promote volunteering locally, as well as our early days working with Richard from Heartstart to deliver defib training for local communities (see https://www.facebook.com/profile.php?id=61573414386233),

OBJECTIVES AND ACTIVITIES (Continued)

we have secured funding from MHDC to develop a community hub to house all that we do in one place. We will also be able to invite partners to work with us, to use our space to run workshops, hold one to one sessions, fitness classes and our own coffee mornings and Sunday Tea Clubs. It has taken a huge leap of faith for the Board to commit to a bright new future in Barnards Green, but we are excited to see the building grow from an unloved industrial unit into a bright office space with room for our Shedders and all our vehicles too.

Though funding is always tight and we have more ideas than volunteers, the future of CAMD looks golden thanks to all our friends, partners, hard working staff and volunteers.



Our lovely volunteers Steve and Tim painting our new home.

Thanks to everyone who has volunteered to make this happen.

STATEMENT OF TRUSTEES/DIRECTORS' RESPONSIBILITIES

The trustees/directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and Applicable Law). Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to do business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

This report has been prepared in accordance with the Special Provision of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

N Hubble – Chair

Date: 29th September 2026

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF COMMUNITY ACTION MALVERN AND DISTRICT

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2026 which are set out on pages 12 to 26.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I can confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 386 of the 2006 Act and section 130 of the 2011 Act; or
- the accounts did not accord with those records; or
- the accounts did not comply with the applicable accounting requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 and under section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Elizabeth Eyre FCA
Elizabeth Eyre Limited
Bank Street Business Centre
Malvern
WR14 2JN
Date: **2026**

COMMUNITY ACTION MALVERN AND DISTRICT
REGISTERED CHARITY LIMITED BY GUARANTEE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2026

	Note	Unrestricted Funds 2026 £	Restricted Funds 2026 £	Total Funds 2026 £	Total Funds 2025 £
Income					
Incoming resources from generated funds:					
Voluntary Income	6	28,186	135,569	163,755	113,850
Activities for Generating Funds	7	6,478	-	6,478	-
Investment Income	8	514	-	514	2,034
Incoming Resources from Charitable Activities	9	286,573	-	286,573	217,333
Total Income		321,751	135,569	457,320	333,217
Expenditure					
Charitable Activities	10	390,131	55,560	445,691	356,969
Total Expenditure		390,131	55,560	445,691	356,969
Net (Expenditure)/Income and Net Movement in Funds for the Year		(68,380)	80,009	11,629	(23,752)
Total Funds Brought Forward		148,096	37,944	186,040	209,792
Total Funds Carried Forward		79,716	117,953	197,669	186,040

The notes form part of these financial statements

COMMUNITY ACTION MALVERN AND DISTRICT
REGISTERED CHARITY LIMITED BY GUARANTEE
COMPANY REGISTERED NUMBER 08179244

BALANCE SHEET AT 31 MARCH 2026

	Note	2026 £	2026 £	2025 £	2025 £
FIXED ASSETS					
Tangible assets	11		109,619		65,340
CURRENT ASSETS					
Debtors	12	46,376		33,102	
Cash at bank and in hand		57,427		99,198	
Total current assets		103,803		132,300	
Creditors: amounts falling due within one year	13	(15,753)		(11,600)	
NET CURRENT ASSETS			88,050		120,700
NET ASSETS			197,669		186,040
FUNDS					
Unrestricted funds					
General fund			1,306		9,686
Designated fund			78,410		138,410
Restricted funds			117,953		37,944
			197,669`		186,040

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.
The trustees have not required the charitable company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.
The trustees acknowledge their responsibilities for:

a) ensuring that the charitable company keeps accounting records that comply with Section 386 and 387 of the Companies Act 2006 and,

b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Section 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Charities SORP FRS 102.

ON BEHALF OF THE BOARD:

N Hubble – Chair
M Amery – Vice Chair

Approved by the Board on: 29th September 2026
The notes form part of these financial statements

Michael Amery
MICHAEL AMERY

P N HUBBLE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

1. **ACCOUNTING POLICIES**

Basis of Accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Company Status

The charity is a company limited by guarantee. The members of the company are the trustees named in the Report of the Directors, the employees and the volunteers. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1.00 per member of the charity.

Funds

General Funds are unrestricted funds which are available for the use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Reserves Policy

Reserves are held for the future funding of the charity. The trustees' policy is to aim for unrestricted reserves be held ideally equal to 6 months expenditure in order to be able to cover day to day running costs in the unlikely event that future incoming resources are either delayed or cease. In addition to this, the trustees may set aside funds for specific planned expenditure which will be categorised as designated funds.

Incoming Resources

All incoming resources are Included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. The Charity does not undertake trading on its own account. Income from the Friends of Community Action is recorded when receivable.

Resources Expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. Charitable Activity Costs are the costs of fulfilling the objects of the charity.

Tangible fixed assets

Depreciation is provided on all tangible fixed assets, stated at cost, at the following annual rates in order to write off each asset over its estimated useful life. Assets are included at cost and any capital expenditure less than £100 is not capitalised.

Office equipment	- 25% on cost
Motor vehicles	- 25% on cost

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

Accounting Policies (continued)

Fund Accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Restricted funds are subject to restrictions on their expenditure imposed by the donor or through the terms of an appeal.
- Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Interest receivable
Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the bank.

Debtors
Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid.

Creditors and Provisions
Creditors and provisions are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Financial Instruments
The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Cash at Bank and in Hand
Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Preparation of the Accounts on a Going Concern Basis
There are no material uncertainties about the Charity's ability to continue. On this basis the Charity is considered to be a going concern.

Critical accounting judgements and key sources of estimation uncertainty
Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.
It is anticipated there may be a material adjustment regarding the assets and liabilities in the next reporting period in order to comply with SORP 2026.

2. **TURNOVER**
The turnover and profit before taxation are attributable to the charitable activities of the company.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

3. STAFF COSTS

	2026	2025
	£	£
Wages and salaries	**233,239**	191,569
Social security costs	**14,081**	6,449
Pension costs	**4,905**	4,406
	252,225	202,424

The average monthly number of employees during the period was as follows:

	2026	2025
Administration	**14**	13

There are no payments to trustees for salaries during the period.
Payments of £0 (2025 - £0) were made to trustees to reimburse expenses.
No employee received emoluments amounting to more than £60,000.
Remuneration totalling £39,732 (2025 - £43,186) was paid to key personnel.

4. OPERATING PROFIT

The operating profits stated after charging:

	2026	2025
	£	£
Depreciation – owned assets	**50,832**	27,856
Profit on disposal of fixed assets	**(13,500)**	-
Independent examiner's fee in respect of external scrutiny	**1,400**	1,280

5. TAXATION

The company is a registered charity and is not liable to corporation tax.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

6. VOLUNTARY INCOME

	Unrestricted 2026 £	Restricted 2026 £	Total 2026 £	Total 2025 £
Grants:				
Malvern Town Council	1,590	-	1,590	1,250
Malvern Hills District Council	-	520	520	1,192
Positive Thoughts	-	-	-	-
Worcestershire Communities Fund	-	-	-	5,000
Motability	-	95,049	95,049	34,623
Malvern U3A	-	-	-	20,000
Zephir Ltd	-	-	-	500
Co-op	-	-	-	2,896
Droitwich CVS	-	-	-	750
CAF	10,181	-	10,181	2,000
Worcestershire County Council	3,785	-	3,785	
MHDC Ticket to Ride	-	-	-	17,500
MHDC Heartstart	-	20,000	20,000	-
National Lottery	-	10,000	10,000	-
MHDC Volunteer Brokerage Service	-	10,000	10,000	10,000
Donations:				
Friends of Community Action	1,673	-	1,673	6,405
Masonic Lodge	-	-	-	1,000
Sundry	10,957	-	10,957	10,734
	28,186	135,569	163,755	113,850

7. ACTIVITIES FOR GENERATING FUNDS

	2026 £	2025 £
Events activities	6,478	-
Printing and stationery	-	-
	6,478	-

8. INVESTMENT INCOME

	2026 £	2025 £
Bank interest	514	2,034
	514	2,034

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

9. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	2026	2025
	£	£
Car Service Contracts:		
Worcestershire County Council	**4,802**	6,915
Malvern Hills District Council	**4,328**	7,107
Worcestershire Community Transport	**5,134**	4,541
Community Transport Service Contracts:		
Worcestershire County Council	**1,247**	1,818
Malvern Hills District Council	**1,157**	1,298
Worcestershire Community Transport	**3,701**	6,692
Bus Service Operators Grant	**2,020**	1,243
Worcestershire County Council - Tewkesbury	**3,943**	2,730
Worcestershire County Council – Malvern Rise	**3,289**	2,024
Worcestershire County Council – Malvern Vale	**-**	1,000
Worcestershire County Council - DRT	**169,905**	94,378
Malvern Food Bank	**2,500**	2,458
Out and About:		
Worcestershire County Council	**2,774**	2,688
Malvern Hills District Council	**2,904**	2,402
Worcestershire Community Transport	**3,269**	1,299
Tea Club:		
Worcestershire Community Transport	**292**	315
Worcestershire County Council	**-**	1,053
Malvern Hills District Council	**-**	750
	211,265	140,711
Fares:		
Car Service	**40,370**	43,898
Community Transport	**14,096**	14,571
Out and About	**12,523**	10,368
Tea Club	**2,829**	2,484
Helping Hands	**-**	-
Men's Sheds income	**5,102**	4,805
Sundry income	**388**	496
	286,573	217,333

10. CHARITABLE ACTIVITIES

	Unrestricted 2026 £	Restricted 2026 £	Total 2026 £	Total 2025 £
Charitable Expenditure				
Car running costs	**26,306**	-	26,306	34,041
Community transport vehicle running costs	**47,435**	-	47,435	29,770
Men's Sheds	**6,303**	**486**	6,789	10,265
Loss/(Profit) on disposal of motor vehicles	**(13,500)**	-	(13,500)	-
Depreciation – motor vehicles	**17,125**	**29,864**	46,989	25,961
	83,669	**30,350**	114,019	100,037
Independent examiner's fees	**1,400**	-	1,400	1,280
Events expenditure	**1,784**	-	1,784	-
Support Costs				
Employers pension	**4,905**	-	4,905	4,406
Salaries	**220,098**	**13,141**	233,239	191,569
Employers NIC	**14,081**	-	14,081	6,449
Telephone	**3,275**	-	3,275	2,293
Postage	**298**	-	298	91
Stationery	**2,450**	-	2,450	2,368
Advertising and website	**6,040**	**191**	6,231	7,037
Rent	**13,714**	-	13,714	14,039
Rates	-	-	-	-
Insurance	**1,641**	-	1,641	1,328
Electricity	**4,846**	-	4,846	1,300
Subscriptions	**2,004**	-	2,004	1,281
Computer costs	**4,499**	**6,216**	10,715	5,927
Staff training and DBS checks	**2,337**	**75**	2,412	3,303
Travel	-	-	-	-
Sundry expenses	**11,966**	**4,462**	16,428	8,357
Bank charges	**320**	-	320	333
Depreciation – office equipment	**2,718**	**1,125**	3,843	1,895
Loss on disposal of equipment	-	-	-	-
Professional fees	**6,415**	-	6,415	1,849
Repairs	**1,671**	-	1,671	1,827
	390,131	**55,560**	445,691	356,969

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

11. TANGIBLE FIXED ASSETS

	Motor Vehicles £	Office Equipment £	Total £
COST			
As at 1 April 2025	161,647	19,637	181,284
Disposals	(16,495)	(-)	(16,495)
Additions	89,110	8,501	97,611
As at 31 March 2026	234,262	28,138	262,400
DEPRECIATION			
As at 1 April 2025	99,763	16,181	115,944
Disposals	(13,995)	(-)	(13,995)
Charge for the year	46,989	3,843	50,832
As at 31 March 2026	132,757	20,024	152,781
NET BOOK VALUE			
As at 31 March 2026	**101,505**	**8,114**	**109,619**
As at 31 March 2025	61,884	3,456	65,340

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Trade debtors	**39,337**	24,583
Prepayments and other debtors	**7,039**	8,519
	46,376	33,102

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Social security and other taxes	**(1,016)**	(344)
Accruals and deferred income	**1,400**	3,780
Trade creditors	**15,369**	8,164
	15,753	11,600

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

14. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	Restricted Funds	Total
Fund balances at 31 March 2026 are represented by:	£	£	£
Tangible fixed assets	26,613	83,006	109,619
Current assets	68,856	34,947	103,803
Current liabilities	(15,753)	-	(15,753)
	79,716	117,953	197,669

15. MOVEMENT IN FUNDS

	At 1 April 2025	Incoming Resources	Outgoing Resources	Transfers	At 31 March 2026
	£	£	£	£	£
Restricted funds					
Heartstart	-	20,000	(2,798)	-	17,202
MHDC VBS	-	10,000	(10,000)	-	-
WCF	5,000	-	(351)	-	4,649
Malvern U3A	12,269	-	(7,731)	-	4,538
MHDC	-	520	(486)	-	34
National Lottery	-	10,000	(4,111)	-	5,889
Motability	20,675	95,049	(30,083)	-	85,641
Total	37,944	135,569	(55,560)	-	117,953
Unrestricted funds					
General funds	9,686	321,751	(390,131)	60,000	1,306
Designated funds					
Vehicle purchase	67,075	-	-	(60,000)	7,075
Working capital	46,335	-	-	-	46,335
Winding up fund	25,000	-	-	-	25,000
Total	148,096	321,751	(390,131)	-	79,716
Total funds	186,040	457,320	(445,691)	-	197,669

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

Restricted funds

MHDC Heartstart – funding towards resuscitation equipment as part of the Heartstart project

MHDC Volunteer Brokerage Service (VBS) – funding to establish and develop a recruitment and promotion service to support local community groups and organisations who use volunteers.

Worcestershire Communities Fund – funding for Out and About trips and film club.

Malvern U3A – funding towards new vehicle

Malvern Hills District Council – funding towards Mens Shed expenses.

National Lottery – funding towards Out & About expenses

Motability – funding towards new vehicle, new CATSS system and salary expense

Designated funds

Vehicle purchase – funds designated towards the cost of vehicles to be purchased at future dates.

Working capital – the trustees believe it is prudent to retain 6 months' operating costs in unrestricted reserves to cover day to day running costs in the event of partial cessation of incoming resources. This requirement is approximately £85,000; the fund currently shows a shortfall of approximately £39,000.

Winding up Fund - funds designated to cover staff redundancy costs in the event that the company has to cease trading.

16. **RESERVES**
The constitution states that no member shall be entitled, on dissolution, to any part of the assets of the company. Any assets remaining, after payment of liabilities, shall be distributed to other charitable institutions having similar objects to some of the objects of the company as approved by the Charity Commissioners.

17. **RELATED PARTIES**
There are no related party transactions.

18. **STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME – PRIOR YEAR**

	Unrestricted Funds 2025	Unrestricted Funds 2024
Income		
Incoming resources from generated funds:		
Voluntary Income	113,850	67,449
Activities for Generating Funds	-	-
Investment Income	2,034	3,502
Incoming Resources from Charitable Activities	217,333	217,216
Total Income	333,217	288,167
Expenditure		
Charitable Activities	356,969	262,595
Total Expenditure	356,969	262,595
Net (Expenditure)/Income and Net Movement in Funds for The Year	(23,752)	25,572
Total Funds Brought Forward	209,792	184,220
Total Funds Carried Forward	186,040	209,792

19. **VOLUNTARY INCOME – PRIOR YEAR**

	2025	2024
	£	£
Grants:		
Malvern Town Council	**1,250**	5,450
Malvern Hills District Council	**1,192**	1,800
Positive Thoughts	**-**	4,000
Worcestershire Communities Fund	**5,000**	-
Motability	**34,623**	-
Malvern U3A	**20,000**	-
Zephir Ltd	**500**	-
Co-op	**2,896**	1,820
Droitwich CVS	**750**	-
CAF	**2,000**	-
MHDC Ticket to Ride	**17,500**	17,500
MHDC Volunteer Brokerage Service	**10,000**	10,000
Donations:		
Friends of Community Action	**6,405**	11,122
Masonic Lodge	**1,000**	1,000
Rubislaw	**-**	3,000
Sundry	**10,734**	11,757
	113,850	67,449

20. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES – PRIOR YEAR

	2025	2024
	£	£
Car Service Contracts:		
Worcestershire County Council	**6,915**	10,735
Malvern Hills District Council	**7,107**	5,684
Worcestershire Community Transport	**4,541**	5,388
Community Transport Service Contracts:		
Worcestershire County Council	**1,818**	3,090
Malvern Hills District Council	**1,298**	1,970
Worcestershire Community Transport	**6,692**	5,656
Bus Service Operators Grant	**1,243**	1,522
Worcestershire County Council - Tewkesbury	**2,730**	3,640
Worcestershire County Council – New Bus Route	**-**	19,520
Worcestershire County Council – Rides Fund	**2,024**	-
Worcestershire County Council – Malvern Vale	**1,000**	4,000
Worcestershire County Council - DRT	**94,378**	72,853
CB2	**-**	3,987
Malvern Food Bank	**2,458**	2,000
Out and About:		
Worcestershire County Council	**2,688**	1,474
Malvern Hills District Council	**2,402**	1,794
Worcestershire Community Transport	**1,299**	1,662
Tea Club:		
Worcestershire Community Transport	**315**	708
Worcestershire County Council	**1,053**	1,025
Malvern Hills District Council	**750**	754
	140,711	147,462
Fares:		
Car Service	**43,898**	40,112
Community Transport	**14,571**	12,568
Out and About	**10,368**	9,388
Tea Club	**2,484**	1,707
Helping Hands	**-**	-
Men's Sheds income	**4,805**	3,428
Sundry income	**496**	2,551
	217,333	217,216

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

21. CHARITABLE ACTIVITIES – PRIOR YEAR

	2025	2025	2024	2024
	£	£	£	£
Charitable Expenditure				
Car running costs		**34,041**		28,692
Community transport vehicle running costs		**29,770**		31,150
Men's Sheds		**10,265**		8,275
Profit on disposal of motor vehicles		**-**		1,515
Depreciation – motor vehicles		**25,961**		16,000
		100,037		85,632
Independent examiner's fees		**1,280**		1,235
Support Costs				
Employers pension	**4,406**		2,605	
Salaries	**191,569**		134,570	
Employers NIC	**6,449**		2,297	
Telephone	**2,293**		622	
Postage	**91**		377	
Stationery	**2,368**		1,807	
Advertising and website	**7,037**		1,049	
Rent	**14,039**		14,361	
Rates	**-**		1,735	
Insurance	**1,328**		1,164	
Electricity	**1,300**		2,757	
Subscriptions	**1,281**		842	
Computer costs	**5,927**		5,080	
Staff training and DBS checks	**3,303**		792	
Travel	**-**		222	
Sundry expenses	**8,357**		2,763	
Bank charges	**333**		336	
Depreciation – office equipment	**1,895**		1,124	
Loss on disposal of equipment	**-**		-	
Professional fees	**1,849**		1,466	
Repairs	**1,827**		(241)	
		255,652		175,728
		356,969		262,595

COMMUNITY ACTION MALVERN AND DISTRICT
SCHEDULE OF FIXED ASSETS AS AT 31 MARCH 2026

	Date Purchased	Cost	Balance as at 01.04.25	Sold	Depreciation Charge	Balance as at 31.03.26
Equipment						
Furniture			-		-	-
Computers			-		-	-
Notebook	2018	597	-		-	-
Shredder	2018	139	-		-	-
Lenovo laptop	2020	1,050	-	-	-	-
Lathe	2020	200	-	-	-	-
Tools	2020	300	-	-	-	-
Dell laptop	2022	708	-	-	-	-
Headsets	2023	1,366	343	-	343	-
Lenovo laptop	2023	380	95	-	95	-
HP 820 G4 laptop	2023	380	95	-	95	-
HP 820 G4 laptop	2023	380	95	-	95	-
Fujitsu laptop	2023	492	123	-	123	-
Galaxy A23 mobile	2024	145	73	-	36	37
Galaxy A23 mobile	2024	145	73	-	36	37
Office furniture	2024	500	250	-	125	125
Tip and turn seat	2025	497	373	-	124	249
EV charger	2025	820	615	-	205	410
Tip and turn seat	2025	497	373	-	124	249
Lenovo Thinkpad	2025	429	321	-	108	213
Lenovo laptop	2025	400	299	-	99	200
Laptop	2025	439	328	-	110	218
Laptops x 6	2026	4,000	-	-	1,000	3,000
Laptop	2026	509	-	-	127	382
Laptop	2026	769	-	-	192	577
Resuscitation equipment	2026	3,223	-	-	806	2,417
			3,456	-	3,843	8,114
Motor Vehicles						
Bus A VW VO59 LXW	2013	2,588	-	-	-	-
VW Crafter WJ16 LMV	2016	45,886	-	-	-	-
Minibus EN67 NHB	2024	59,000	29,500	-	14,750	14,750
Vauxhall Vivaro LV71 WUH	2024	5,000	2,500	(2,500)	-	-
WAV Connect BX24 CWA	2025	30,925	23,194	-	7,731	15,463
Mercedes Sprinter	2025	88,531	6,690	-	22,133	64,167
Peugeot Partner Tepee SF18 JXY	2026	9,500	-	-	2,375	7,125
			61,884	(2,500)	46,989	101,505

This page does not form part of the statutory financial statements

REGISTERED NUMBER: COMPANY 08179244

CHARITY 1149335

REPORT OF THE DIRECTORS AND UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

FOR

COMMUNITY ACTION MALVERN AND DISTRICT

REGISTERED CHARITY LIMITED BY GUARANTEE

COMMUNITY ACTION MALVERN AND DISTRICT

REGISTERED CHARITY LIMITED BY GUARANTEE

CONTENTS OF THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

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COMMUNITY ACTION MALVERN AND DISTRICT

REGISTERED CHARITY LIMITED BY GUARANTEE

COMPANY INFORMATION

FOR THE YEAR ENDED 31 MARCH 2026

TRUSTEES/DIRECTORS:	Nick Hubble (Chair) Kevin Ebsworth (Treasurer) (resigned 02/02/2026) Mike Amery (Vice Chair) Russell Emery (resigned 30/07/2025) Anne Cherry Tony Palmer (resigned 23/05/2026) Chris Bartlett (appointed 22/04/2025) Megan Jones (appointed 02/03/2026) David Asquith (appointed 06/07/2026)
COMPANY SECRETARY:	Launa Brooks
KEY MANAGEMENT PERSONNEL:	Launa Brooks (Chief Executive Officer)
REGISTERED OFFICE:	112 Worcester Road Malvern Worcestershire WR14 1SS
REGISTERED NUMBER:	Company 08179244 Charity 1149335
INDEPENDENT EXAMINER:	Elizabeth Eyre FCA Elizabeth Eyre Limited Bank Street Business Centre 6 Bank Street Malvern WR14 2JN
BANKERS:	HSBC PLC 1 Church Street Malvern Worcestershire WR14 2AB

COMMUNITY ACTION MALVERN AND DISTRICT
REGISTERED CHARITY LIMITED BY GUARANTEE

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2026

The Board of trustees/directors present their report with the financial statements of the company for the year ended 31 March 2026. The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Charities SORP FRS 102.

CONSTITUTION

The charity is a company limited by guarantee which is governed by its Memorandum and Articles of Association adopted on 14 August 2012. In accordance with Section 60(1) (a) of the Companies Act 2006, the company is exempt from the requirements of that Act to include 'Limited' as part of its name. The charity is registered with the Charity Commissioners. The charity registration number is 1149335 and the company registration number is 08179244.

The company is limited by guarantee and therefore no director has any Interest in the share capital of the company. The directors are appointed at the Annual General Meeting to ensure that the Board represents a cross section of the community and individuals with relevant professional backgrounds.

Trustees are recruited from individuals/organisations who are associate members. An assessment of member skills is undertaken annually to determine any gaps in skills which would assist the Board to function more effectively.

New Board members are provided with copies of the most recent annual report and accounts, a role description of the responsibilities of a trustee, a copy of the Memorandum and Articles of Association, copies of recent minutes of meetings and a copy of the Charity Commission publication, "Responsibilities of Charity Trustees". New trustees also have an induction session with the Chief Officer and with the Chair.

New trustees are asked to consider any potential conflict of interest and these are recorded as appropriate. The directors of the company are also charity trustees for the purposes of charity law and under the company's articles are known as members of the Board.

STRUCTURE, GOVERNANCE AND MANAGEMENT

The directors/trustees are responsible for financial controls and accounts; for developing and overseeing a reserves policy; for ensuring that all procedures and policies adhere to their legal requirements as employers; for reviewing risk management of the organisation; to ensure all aspects of charity and company law are fully and properly adhered to and to generally protect the charity's property. The trustees have complied with their duty in Section 17(5) of the 2011 Charities Act to have due regard to guidance published by the Charity Commission on public benefit.

The trustees/directors are responsible for agreeing the annual report and accounts, as well as reviewing the activity during the year against the annual year plan. The Chief Executive Officer has delegated authority, under terms approved by the Board, for all day-to-day activity including financial, employment and staff supervision, but has to present a report at each meeting of the Board of trustees/directors.

Expenditure and Income are monitored monthly and a monthly financial monitoring report is produced by the company's secretary. These reports are sent to the Chair and Vice Chair and also appear on the agenda for each trustees/directors meeting. This system enables any significant variations from financial plans to be identified early and any necessary action to be agreed quickly.

The company's bookkeeper accounts for receipts and payments on a weekly basis. Responsibilities include weekly banking and bank account reconciliations. The bookkeeper reconciles income and expenditure on a monthly basis and this then forms the basis for the monthly financial reporting.

RESERVES POLICY

Reserves are held for the future funding of the charity. The trustees/directors' policy is to aim for unrestricted reserves be held ideally equal to 6 months expenditure in order to be able to cover day to day running costs in the unlikely event that future incoming resources are either delayed or cease. In addition to this, the trustees may set aside funds for specific planned expenditure which will be categorised as designated funds.

RISK ASSESSMENT

The trustees/directors review the risks to which the charity might be exposed as identified by the trustees and has established systems and procedures to manage those risks. The Chief Executive Officer shares all risk related incidents with the Chair and Vice Chair on occurrence to ensure effective mitigation has taken place and risk management review is a standing agenda item on the trustees meeting agenda.

REVIEW OF BUSINESS

The results for the year and financial position of the company are as shown in the annexed financial statements.

The charity’s activities have been financed by grants and donations and the result for the year was a surplus of £11,629 (2025 deficit £23,752). The total income received during the year was £457,320 (2025 £333,217) The income was to finance the operation of the charity. The total expenditure during the year was £445,691 (2025 £356,969) which includes vehicle running costs of £107,230 (2025 £89,772) and salaries of £252,225 (2025 £202,424).

OBJECTIVES AND ACTIVITIES

The objectives of the charity are to support the reduction of isolation and loneliness in Malvern and District, by providing community transport and services for older and disabled people living locally.

We operate in a predominantly rural area with limited public transport provision, so all our charitable activities focus on providing access to essential services for those without alternative means of support, providing social opportunities for those who are at risk of rural or social isolation, and ensuring that all of the activities are delivered in a way which has a positive impact on mental wellbeing.

We run a scheme for volunteers to use their own vehicles to provide community transport for those who find it difficult to use public transport. We have our own minibuses and wheelchair accessible vehicles to support people getting ‘out and about’ and run Malvern Shed where men and women can work on creative projects in a safe, friendly environment. We also offer a volunteering brokerage service in partnership with Malvern Hills District Counci, to enhance volunteering district-wide with all local community groups.

The trustees confirm that they have complied with the duty in section 17(5) of the 2011 Charities Act to have due regard to guidance published by the Charity Commission on public benefit when determining the charity’s activities.

OBJECTIVES AND ACTIVITIES (Continued)
REVIEW OF SERVICES 2025-6

Overview

2025-6 has been a very busy year, one where we thought we would consolidate the changes of 2024-5 but in fact an increase in need for what we do, thus an increase in demand has forced us to think differently. With the cost of living rising, we are finding that we need to reflect this in our charges and have carried out a strategic overview of income and expenditure to start making changes for long term sustainability. We thank our partners and community for understanding the need for these changes and also thank you for bearing with us through a year of further change, which has actually turned out to be a year of great opportunity for partnership working and growth into 2026-7.

Community Transport Updates:

Thanks to funding from the Motability Foundation, CAMD was able to introduce a new piece of scheduling software this year known as CATSS: https://catss.co.uk/. The digitalisation of our vehicle scheduling has been a huge change to the charity, leading us to review all our processes, procedures and ways of working. We have been better able to assess the cost of the services we offer, better assess what works and what needed changing, such as replacing the older Nissan with a new Peugeot WAV which is cheaper to run, and we sold the electric vehicle WAV as it was not being used efficiently.

August 2025 saw the arrival of our new Bus D, known as Delilah to our Motability Lead. Having a new, modern vehicle has helped us deliver a quality service, especially in the hotter months as it has air conditioning! Sadly, Bus B was badly damaged due to an RTC when it was being driven by a hirer, so we have had to make the difficult decision to stop vehicle hire to community groups. We still carry our trips for other groups, but the minibuses are driven by our own volunteers who are used to the vehicles. This has especially benefited the local Ukrainian Community who awarded us a certificate of thanks this year for our support.

This financial year we were awarded a grant by Awards for All which allowed us to work closer with partners to deliver funded Sunday Tea Clubs. Traditionally community groups such as the WI and youth groups have led on the clubs, with us providing transport for older people to attend. But with the cost of living as it is, groups have progressively found it harder to support us. Thus, AfA funding has paid for room hire and catering, so that our partners can provide volunteers to deliver an afternoon out for the local community without having to cover the costs themselves. Over one hundred people benefited from the funding and feedback from the Lottery was very positive, the first step to building up a long-term relationship with this funder.



OBJECTIVES AND ACTIVITIES (Continued)

Worcestershire On Demand (WoD) has gone from strength to strength this financial year, with us doubling the contract we have with Worcestershire County Council. This means that we now have two minibuses active from Monday to Saturday, 7-7pm, one driven by us and one by our partners Worcester Wheels.

CATSS has streamlined the way we gather data for our funders. This year we have delivered 10, 396 passenger journeys in total. We travelled 76,223 miles supported by 78 volunteer drivers and 13 admin and reception volunteers in the office. Thanks to everyone involved, that makes an amazing difference to the local community.

Malvern Shed

The Lead Shedders from Malvern Men's Shed voted unanimously to become 'Malvern Shed' this year and open their doors to men and women alike. Commissions to the Shed remain active, with volunteers helping to sustain what they do by selling what they have made. Birdboxes, benches and bee houses have been popular especially at the regular craft fairs they have attended, including Midsummer Malvern, The Malvern Wells Fair and the Malvern Link Light Switch on. Shedders also made our unique Christmas Tree on display over the festive season this year in Malvern Priory:



Malvern Hills Volunteering

As the strategic lead for volunteering in Malvern Hills, we have led on partnership work across the county along with WeCAN members https://we-can.today/ This year our membership of the Worcestershire VCSE Alliance has been enhanced by our CEO Launa being invited to sit on the Strengthening Communities Strategic Board which helps the sector become more visible to our public sector Health and Social Care partners: https://worcsalliance.org/

REPORT OF THE DIRECTORS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

OBJECTIVES AND ACTIVITIES (Continued)

Operationally, Malvern Hills Volunteering has gone from strength to strength. The number of volunteers actively registered and supporting the community was 170. The number of community groups MHV is working alongside and supporting is now 135. Foot traffic to the office has increased with frequent questions and interest in volunteering.

Monthly articles continue to be published in both Malvern Gazette and Worcester News.

Malvern Theatres supported National Volunteers Day for the second year in a row, with a free film screening attracting around 230 volunteers and partners from across Malvern. This event has demonstrated a great partnership between MHV and a community resource. Feedback from volunteers is incredibly positive.

The number of in-house volunteers, both drivers and receptionists/admin support has remained stable. We are lucky to have recruited some lovely volunteers to keep active numbers high, as our older volunteers retire from driving or family commitments mean people need to be elsewhere.

New handbooks have been produced for all volunteers, with supplements for driving, specialist vehicles and what to do in the event of an emergency. These have been made available to any community group in Malvern: https://www.communityaction.org.uk/our-volunteers

Work has continued with key partners to ensure joined up collaborative working and the promotion of best practice; this includes South Worcestershire Citizen Advice, Malvern Help Centre and Age UK Wyvern.

MHV actively supported the first Connected Communities celebration taking part, promoting the evening and nominating volunteers. Sam was also recognised by the High Sherriff of Worcestershire for her amazing support to volunteering locally, along with some of our other volunteers, at his recent award ceremony.



OBJECTIVES AND ACTIVITIES (Continued)

Fundraising

Our Events Team had a very active year setting up regular events such as the monthly Pub Quiz at the Railway Inn and a coffee morning in Malvern Wells. Two larger events were very well attended: Midsummer Malvern was a collaboration between CAMD and the Malvern Civic Society, a celebration of all things community at Priory Park. It was estimated that over two thousand people attended on the day and we benefited from fundraising and PR opportunities.



Later in the year we collaborated with The Colwall Players on a Murder Mystery Play, 'Death Mountain'. Three nights of death on the ski slopes and a home cooked meal served up by our lovely volunteers.



Thanks to Tim, Liz and Rosie and your great team of event volunteers for all the fundraising you carried out this year.

Finally, we have started to develop partnerships with local traders who will donate a referral fee for anyone we signpost successfully. Thanks to Greg from 'Not Just Travel' and Dave from 'Utility Warehouse' for your support.

OBJECTIVES AND ACTIVITIES (Continued)

Promotions

2025-6 saw us continue the rebranding of the charity with the introduction of logo-ed polo shirts for our staff and volunteers and new more secure ID badges. Many thanks go to Helen Davies from Citrus Web for supporting us pro bono as her Charity of the Year. She has really helped us develop the website to be more interactive and supported the growth of our social media presence on Facebook and LinkedIn, spreading the news about the great work that we do. Marie Carter from Queen Bee Communications also chose us as her Charity of the Year, teaching us a lot about PR and media support.



2026 and beyond

With the change in local government approaching at a pace, charities like CAMD who have always valued our excellent relationship with local government at town/parish, district and county levels, have been watching for updates to try and gauge the impact these changes will have on what we deliver.

Community Teams at Malvern Hills District Council have been very proactive in holding talks about sustainability district wide and offered financial support to help us ride the changes that are coming. Building on our already excellent partnership to promote volunteering locally, as well as our early days working with Richard from Heartstart to deliver defib training for local communities (see https://www.facebook.com/profile.php?id=61573414386233),

OBJECTIVES AND ACTIVITIES (Continued)

we have secured funding from MHDC to develop a community hub to house all that we do in one place. We will also be able to invite partners to work with us, to use our space to run workshops, hold one to one sessions, fitness classes and our own coffee mornings and Sunday Tea Clubs. It has taken a huge leap of faith for the Board to commit to a bright new future in Barnards Green, but we are excited to see the building grow from an unloved industrial unit into a bright office space with room for our Shedders and all our vehicles too.

Though funding is always tight and we have more ideas than volunteers, the future of CAMD looks golden thanks to all our friends, partners, hard working staff and volunteers.



Our lovely volunteers Steve and Tim painting our new home.

Thanks to everyone who has volunteered to make this happen.

STATEMENT OF TRUSTEES/DIRECTORS' RESPONSIBILITIES

The trustees/directors are responsible for preparing the Report of the Directors and the financial statements in accordance with applicable law and regulations.

Company law requires the trustees to prepare financial statements for each financial year. Under that law, the trustees have elected to prepare the financial statements in accordance with the United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and Applicable Law). Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the surplus or deficit of the charitable company for that period. In preparing those financial statements the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue to do business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities. The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website.

This report has been prepared in accordance with the Special Provision of Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

N Hubble – Chair

Date: 29th September 2026

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF COMMUNITY ACTION MALVERN AND DISTRICT

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2026 which are set out on pages 12 to 26.

Responsibilities and basis of report

As the trustees of the charity (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the charity are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I can confirm that no material matters have come to my attention in connection with the examination which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 386 of the 2006 Act and section 130 of the 2011 Act; or
- the accounts did not accord with those records; or
- the accounts did not comply with the applicable accounting requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 and under section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Elizabeth Eyre FCA
Elizabeth Eyre Limited
Bank Street Business Centre
Malvern
WR14 2JN
Date: **2026**

COMMUNITY ACTION MALVERN AND DISTRICT
REGISTERED CHARITY LIMITED BY GUARANTEE

STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 MARCH 2026

	Note	Unrestricted Funds 2026 £	Restricted Funds 2026 £	Total Funds 2026 £	Total Funds 2025 £
Income					
Incoming resources from generated funds:					
Voluntary Income	6	28,186	135,569	163,755	113,850
Activities for Generating Funds	7	6,478	-	6,478	-
Investment Income	8	514	-	514	2,034
Incoming Resources from Charitable Activities	9	286,573	-	286,573	217,333
Total Income		321,751	135,569	457,320	333,217
Expenditure					
Charitable Activities	10	390,131	55,560	445,691	356,969
Total Expenditure		390,131	55,560	445,691	356,969
Net (Expenditure)/Income and Net Movement in Funds for the Year		(68,380)	80,009	11,629	(23,752)
Total Funds Brought Forward		148,096	37,944	186,040	209,792
Total Funds Carried Forward		79,716	117,953	197,669	186,040

The notes form part of these financial statements

COMMUNITY ACTION MALVERN AND DISTRICT
REGISTERED CHARITY LIMITED BY GUARANTEE
COMPANY REGISTERED NUMBER 08179244

BALANCE SHEET AT 31 MARCH 2026

	Note	2026 £	2026 £	2025 £	2025 £
FIXED ASSETS					
Tangible assets	11		109,619		65,340
CURRENT ASSETS					
Debtors	12	46,376		33,102	
Cash at bank and in hand		57,427		99,198	
Total current assets		103,803		132,300	
Creditors: amounts falling due within one year	13	(15,753)		(11,600)	
NET CURRENT ASSETS			88,050		120,700
NET ASSETS			197,669		186,040
FUNDS					
Unrestricted funds					
General fund			1,306		9,686
Designated fund			78,410		138,410
Restricted funds			117,953		37,944
			197,669`		186,040

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.
The trustees have not required the charitable company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.
The trustees acknowledge their responsibilities for:

a) ensuring that the charitable company keeps accounting records that comply with Section 386 and 387 of the Companies Act 2006 and,
b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Section 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies and with the Charities SORP FRS 102.

ON BEHALF OF THE BOARD:

N Hubble – Chair
M Amery – Vice Chair

Approved by the Board on: 29th September 2026

The notes form part of these financial statements

COMMUNITY ACTION MALVERN AND DISTRICT
REGISTERED CHARITY LIMITED BY GUARANTEE

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

1. **ACCOUNTING POLICIES**

Basis of Accounting

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Companies Act 2006.

The charity meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

Company Status

The charity is a company limited by guarantee. The members of the company are the trustees named in the Report of the Directors, the employees and the volunteers. In the event of the company being wound up, the liability in respect of the guarantee is limited to £1.00 per member of the charity.

Funds

General Funds are unrestricted funds which are available for the use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes.

Reserves Policy

Reserves are held for the future funding of the charity. The trustees' policy is to aim for unrestricted reserves be held ideally equal to 6 months expenditure in order to be able to cover day to day running costs in the unlikely event that future incoming resources are either delayed or cease. In addition to this, the trustees may set aside funds for specific planned expenditure which will be categorised as designated funds.

Incoming Resources

All incoming resources are Included in the SOFA when the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. The Charity does not undertake trading on its own account. Income from the Friends of Community Action is recorded when receivable.

Resources Expended

All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources. Charitable Activity Costs are the costs of fulfilling the objects of the charity.

Tangible fixed assets

Depreciation is provided on all tangible fixed assets, stated at cost, at the following annual rates in order to write off each asset over its estimated useful life. Assets are included at cost and any capital expenditure less than £100 is not capitalised.

Office equipment	- 25% on cost
Motor vehicles	- 25% on cost

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

Accounting Policies (continued)

Fund Accounting

- Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.
- Restricted funds are subject to restrictions on their expenditure imposed by the donor or through the terms of an appeal.
- Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Interest receivable
Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the Charity; this is normally upon notification of the interest paid or payable by the bank.

Debtors
Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid.

Creditors and Provisions
Creditors and provisions are recognised where the Charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably.

Financial Instruments
The Charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Cash at Bank and in Hand
Cash at bank and in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Preparation of the Accounts on a Going Concern Basis
There are no material uncertainties about the Charity's ability to continue. On this basis the Charity is considered to be a going concern.

Critical accounting judgements and key sources of estimation uncertainty
Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.
It is anticipated there may be a material adjustment regarding the assets and liabilities in the next reporting period in order to comply with SORP 2026.

2. **TURNOVER**
The turnover and profit before taxation are attributable to the charitable activities of the company.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

3. STAFF COSTS

	2026	2025
	£	£
Wages and salaries	**233,239**	191,569
Social security costs	**14,081**	6,449
Pension costs	**4,905**	4,406
	252,225	202,424

The average monthly number of employees during the period was as follows:

	2026	2025
Administration	**14**	13

There are no payments to trustees for salaries during the period.
Payments of £0 (2025 - £0) were made to trustees to reimburse expenses.
No employee received emoluments amounting to more than £60,000.
Remuneration totalling £39,732 (2025 - £43,186) was paid to key personnel.

4. OPERATING PROFIT

The operating profits stated after charging:

	2026	2025
	£	£
Depreciation – owned assets	**50,832**	27,856
Profit on disposal of fixed assets	**(13,500)**	-
Independent examiner's fee in respect of external scrutiny	**1,400**	1,280

5. TAXATION

The company is a registered charity and is not liable to corporation tax.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

6. VOLUNTARY INCOME

	Unrestricted 2026 £	Restricted 2026 £	Total 2026 £	Total 2025 £
Grants:				
Malvern Town Council	1,590	-	1,590	1,250
Malvern Hills District Council	-	520	520	1,192
Positive Thoughts	-	-	-	-
Worcestershire Communities Fund	-	-	-	5,000
Motability	-	95,049	95,049	34,623
Malvern U3A	-	-	-	20,000
Zephir Ltd	-	-	-	500
Co-op	-	-	-	2,896
Droitwich CVS	-	-	-	750
CAF	10,181	-	10,181	2,000
Worcestershire County Council	3,785	-	3,785	
MHDC Ticket to Ride	-	-	-	17,500
MHDC Heartstart	-	20,000	20,000	-
National Lottery	-	10,000	10,000	-
MHDC Volunteer Brokerage Service	-	10,000	10,000	10,000
Donations:				
Friends of Community Action	1,673	-	1,673	6,405
Masonic Lodge	-	-	-	1,000
Sundry	10,957	-	10,957	10,734
	28,186	135,569	163,755	113,850

7. ACTIVITIES FOR GENERATING FUNDS

	2026 £	2025 £
Events activities	**6,478**	-
Printing and stationery	**-**	-
	6,478	-

8. INVESTMENT INCOME

	2026 £	2025 £
Bank interest	**514**	2,034
	514	2,034

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

9. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

	2026	2025
	£	£
Car Service Contracts:		
Worcestershire County Council	**4,802**	6,915
Malvern Hills District Council	**4,328**	7,107
Worcestershire Community Transport	**5,134**	4,541
Community Transport Service Contracts:		
Worcestershire County Council	**1,247**	1,818
Malvern Hills District Council	**1,157**	1,298
Worcestershire Community Transport	**3,701**	6,692
Bus Service Operators Grant	**2,020**	1,243
Worcestershire County Council - Tewkesbury	**3,943**	2,730
Worcestershire County Council – Malvern Rise	**3,289**	2,024
Worcestershire County Council – Malvern Vale	**-**	1,000
Worcestershire County Council - DRT	**169,905**	94,378
Malvern Food Bank	**2,500**	2,458
Out and About:		
Worcestershire County Council	**2,774**	2,688
Malvern Hills District Council	**2,904**	2,402
Worcestershire Community Transport	**3,269**	1,299
Tea Club:		
Worcestershire Community Transport	**292**	315
Worcestershire County Council	**-**	1,053
Malvern Hills District Council	**-**	750
	211,265	140,711
Fares:		
Car Service	**40,370**	43,898
Community Transport	**14,096**	14,571
Out and About	**12,523**	10,368
Tea Club	**2,829**	2,484
Helping Hands	**-**	-
Men's Sheds income	**5,102**	4,805
Sundry income	**388**	496
	286,573	217,333

10. CHARITABLE ACTIVITIES

	Unrestricted 2026 £	Restricted 2026 £	Total 2026 £	Total 2025 £
Charitable Expenditure				
Car running costs	**26,306**	**-**	26,306	34,041
Community transport vehicle running costs	**47,435**	**-**	47,435	29,770
Men's Sheds	**6,303**	**486**	6,789	10,265
Loss/(Profit) on disposal of motor vehicles	**(13,500)**	**-**	(13,500)	-
Depreciation – motor vehicles	**17,125**	**29,864**	46,989	25,961
	83,669	**30,350**	114,019	100,037
Independent examiner's fees	**1,400**	**-**	1,400	1,280
Events expenditure	**1,784**	**-**	1,784	-
Support Costs				
Employers pension	**4,905**	**-**	4,905	4,406
Salaries	**220,098**	**13,141**	233,239	191,569
Employers NIC	**14,081**	**-**	14,081	6,449
Telephone	**3,275**	**-**	3,275	2,293
Postage	**298**	**-**	298	91
Stationery	**2,450**	**-**	2,450	2,368
Advertising and website	**6,040**	**191**	6,231	7,037
Rent	**13,714**	**-**	13,714	14,039
Rates	**-**	**-**	-	-
Insurance	**1,641**	**-**	1,641	1,328
Electricity	**4,846**	**-**	4,846	1,300
Subscriptions	**2,004**	**-**	2,004	1,281
Computer costs	**4,499**	**6,216**	10,715	5,927
Staff training and DBS checks	**2,337**	**75**	2,412	3,303
Travel	**-**	**-**	-	-
Sundry expenses	**11,966**	**4,462**	16,428	8,357
Bank charges	**320**	**-**	320	333
Depreciation – office equipment	**2,718**	**1,125**	3,843	1,895
Loss on disposal of equipment	**-**	**-**	-	-
Professional fees	**6,415**	**-**	6,415	1,849
Repairs	**1,671**	**-**	1,671	1,827
	390,131	**55,560**	445,691	356,969

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

11. TANGIBLE FIXED ASSETS

	Motor Vehicles £	Office Equipment £	Total £
COST			
As at 1 April 2025	161,647	19,637	181,284
Disposals	(16,495)	(-)	(16,495)
Additions	89,110	8,501	97,611
As at 31 March 2026	234,262	28,138	262,400
DEPRECIATION			
As at 1 April 2025	99,763	16,181	115,944
Disposals	(13,995)	(-)	(13,995)
Charge for the year	46,989	3,843	50,832
As at 31 March 2026	132,757	20,024	152,781
NET BOOK VALUE			
As at 31 March 2026	**101,505**	**8,114**	**109,619**
As at 31 March 2025	61,884	3,456	65,340

12. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Trade debtors	**39,337**	24,583
Prepayments and other debtors	**7,039**	8,519
	46,376	33,102

13. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Social security and other taxes	**(1,016)**	(344)
Accruals and deferred income	**1,400**	3,780
Trade creditors	**15,369**	8,164
	15,753	11,600

14. **ANALYSIS OF NET ASSETS BETWEEN FUNDS**

	Unrestricted Funds	Restricted Funds	Total
Fund balances at 31 March 2026 are represented by:	£	£	£
Tangible fixed assets	26,613	83,006	109,619
Current assets	68,856	34,947	103,803
Current liabilities	(15,753)	-	(15,753)
	79,716	117,953	197,669

15. **MOVEMENT IN FUNDS**

	At 1 April 2025	Incoming Resources	Outgoing Resources	Transfers	At 31 March 2026
	£	£	£	£	£
Restricted funds					
Heartstart	-	20,000	(2,798)	-	17,202
MHDC VBS	-	10,000	(10,000)	-	-
WCF	5,000	-	(351)	-	4,649
Malvern U3A	12,269	-	(7,731)	-	4,538
MHDC	-	520	(486)	-	34
National Lottery	-	10,000	(4,111)	-	5,889
Motability	20,675	95,049	(30,083)	-	85,641
Total	37,944	135,569	(55,560)	-	117,953
Unrestricted funds					
General funds	9,686	321,751	(390,131)	60,000	1,306
Designated funds					
Vehicle purchase	67,075	-	-	(60,000)	7,075
Working capital	46,335	-	-	-	46,335
Winding up fund	25,000	-	-	-	25,000
Total	148,096	321,751	(390,131)	-	79,716
Total funds	186,040	457,320	(445,691)	-	197,669

Restricted funds

MHDC Heartstart – funding towards resuscitation equipment as part of the Heartstart project

MHDC Volunteer Brokerage Service (VBS) – funding to establish and develop a recruitment and promotion service to support local community groups and organisations who use volunteers.

Worcestershire Communities Fund – funding for Out and About trips and film club.

Malvern U3A – funding towards new vehicle

Malvern Hills District Council – funding towards Mens Shed expenses.

National Lottery – funding towards Out & About expenses

Motability – funding towards new vehicle, new CATSS system and salary expense

Designated funds

Vehicle purchase – funds designated towards the cost of vehicles to be purchased at future dates.

Working capital – the trustees believe it is prudent to retain 6 months' operating costs in unrestricted reserves to cover day to day running costs in the event of partial cessation of incoming resources. This requirement is approximately £85,000; the fund currently shows a shortfall of approximately £39,000.

Winding up Fund - funds designated to cover staff redundancy costs in the event that the company has to cease trading.

16. **RESERVES**

The constitution states that no member shall be entitled, on dissolution, to any part of the assets of the company. Any assets remaining, after payment of liabilities, shall be distributed to other charitable institutions having similar objects to some of the objects of the company as approved by the Charity Commissioners.

17. **RELATED PARTIES**

There are no related party transactions.

18. **STATEMENT OF FINANCIAL ACTIVITIES INCLUDING INCOME – PRIOR YEAR**

	Unrestricted Funds 2025	Unrestricted Funds 2024
Income		
Incoming resources from generated funds:		
Voluntary Income	113,850	67,449
Activities for Generating Funds	-	-
Investment Income	2,034	3,502
Incoming Resources from Charitable Activities	217,333	217,216
Total Income	333,217	288,167
Expenditure		
Charitable Activities	356,969	262,595
Total Expenditure	356,969	262,595
Net (Expenditure)/Income and Net Movement in Funds for The Year	(23,752)	25,572
Total Funds Brought Forward	209,792	184,220
Total Funds Carried Forward	186,040	209,792

19. **VOLUNTARY INCOME – PRIOR YEAR**

	2025	2024
	£	£
Grants:		
Malvern Town Council	**1,250**	5,450
Malvern Hills District Council	**1,192**	1,800
Positive Thoughts	**-**	4,000
Worcestershire Communities Fund	**5,000**	-
Motability	**34,623**	-
Malvern U3A	**20,000**	-
Zephir Ltd	**500**	-
Co-op	**2,896**	1,820
Droitwich CVS	**750**	-
CAF	**2,000**	-
MHDC Ticket to Ride	**17,500**	17,500
MHDC Volunteer Brokerage Service	**10,000**	10,000
Donations:		
Friends of Community Action	**6,405**	11,122
Masonic Lodge	**1,000**	1,000
Rubislaw	**-**	3,000
Sundry	**10,734**	11,757
	113,850	67,449

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

20. INCOMING RESOURCES FROM CHARITABLE ACTIVITIES – PRIOR YEAR

	2025	2024
	£	£
Car Service Contracts:		
Worcestershire County Council	**6,915**	10,735
Malvern Hills District Council	**7,107**	5,684
Worcestershire Community Transport	**4,541**	5,388
Community Transport Service Contracts:		
Worcestershire County Council	**1,818**	3,090
Malvern Hills District Council	**1,298**	1,970
Worcestershire Community Transport	**6,692**	5,656
Bus Service Operators Grant	**1,243**	1,522
Worcestershire County Council - Tewkesbury	**2,730**	3,640
Worcestershire County Council – New Bus Route	**-**	19,520
Worcestershire County Council – Rides Fund	**2,024**	-
Worcestershire County Council – Malvern Vale	**1,000**	4,000
Worcestershire County Council - DRT	**94,378**	72,853
CB2	**-**	3,987
Malvern Food Bank	**2,458**	2,000
Out and About:		
Worcestershire County Council	**2,688**	1,474
Malvern Hills District Council	**2,402**	1,794
Worcestershire Community Transport	**1,299**	1,662
Tea Club:		
Worcestershire Community Transport	**315**	708
Worcestershire County Council	**1,053**	1,025
Malvern Hills District Council	**750**	754
	140,711	147,462
Fares:		
Car Service	**43,898**	40,112
Community Transport	**14,571**	12,568
Out and About	**10,368**	9,388
Tea Club	**2,484**	1,707
Helping Hands	**-**	-
Men's Sheds income	**4,805**	3,428
Sundry income	**496**	2,551
	217,333	217,216

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026 (Continued)

21. **CHARITABLE ACTIVITIES – PRIOR YEAR**

	2025	**2025**	2024	2024
	£	**£**	£	£
Charitable Expenditure				
Car running costs		**34,041**		28,692
Community transport vehicle running costs		**29,770**		31,150
Men's Sheds		**10,265**		8,275
Profit on disposal of motor vehicles		**-**		1,515
Depreciation – motor vehicles		**25,961**		16,000
		100,037		85,632
Independent examiner's fees		**1,280**		1,235
Support Costs				
Employers pension	**4,406**		2,605	
Salaries	**191,569**		134,570	
Employers NIC	**6,449**		2,297	
Telephone	**2,293**		622	
Postage	**91**		377	
Stationery	**2,368**		1,807	
Advertising and website	**7,037**		1,049	
Rent	**14,039**		14,361	
Rates	**-**		1,735	
Insurance	**1,328**		1,164	
Electricity	**1,300**		2,757	
Subscriptions	**1,281**		842	
Computer costs	**5,927**		5,080	
Staff training and DBS checks	**3,303**		792	
Travel	**-**		222	
Sundry expenses	**8,357**		2,763	
Bank charges	**333**		336	
Depreciation – office equipment	**1,895**		1,124	
Loss on disposal of equipment	**-**		-	
Professional fees	**1,849**		1,466	
Repairs	**1,827**		(241)	
		255,652		175,728
		356,969		262,595

COMMUNITY ACTION MALVERN AND DISTRICT
SCHEDULE OF FIXED ASSETS AS AT 31 MARCH 2026

	Date Purchased	Cost	Balance as at 01.04.25	Sold	Depreciation Charge	Balance as at 31.03.26
Equipment						
Furniture			-		-	-
Computers			-		-	-
Notebook	2018	597	-		-	-
Shredder	2018	139	-		-	-
Lenovo laptop	2020	1,050	-	-	-	-
Lathe	2020	200	-	-	-	-
Tools	2020	300	-	-	-	-
Dell laptop	2022	708	-	-	-	-
Headsets	2023	1,366	343	-	343	-
Lenovo laptop	2023	380	95	-	95	-
HP 820 G4 laptop	2023	380	95	-	95	-
HP 820 G4 laptop	2023	380	95	-	95	-
Fujitsu laptop	2023	492	123	-	123	-
Galaxy A23 mobile	2024	145	73	-	36	37
Galaxy A23 mobile	2024	145	73	-	36	37
Office furniture	2024	500	250	-	125	125
Tip and turn seat	2025	497	373	-	124	249
EV charger	2025	820	615	-	205	410
Tip and turn seat	2025	497	373	-	124	249
Lenovo Thinkpad	2025	429	321	-	108	213
Lenovo laptop	2025	400	299	-	99	200
Laptop	2025	439	328	-	110	218
Laptops x 6	2026	4,000	-	-	1,000	3,000
Laptop	2026	509	-	-	127	382
Laptop	2026	769	-	-	192	577
Resuscitation equipment	2026	3,223	-	-	806	2,417
			3,456	-	3,843	8,114
Motor Vehicles						
Bus A VW VO59 LXW	2013	2,588	-	-	-	-
VW Crafter WJ16 LMV	2016	45,886	-	-	-	-
Minibus EN67 NHB	2024	59,000	29,500	-	14,750	14,750
Vauxhall Vivaro LV71 WUH	2024	5,000	2,500	(2,500)	-	-
WAV Connect BX24 CWA	2025	30,925	23,194	-	7,731	15,463
Mercedes Sprinter	2025	88,531	6,690	-	22,133	64,167
Peugeot Partner Tepee SF18 JXY	2026	9,500	-	-	2,375	7,125
			61,884	(2,500)	46,989	101,505