REGISTERED COMPANY NUMBER: 07322684 (England and Wales)
REGISTERED CHARITY NUMBER: 1148428

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

FOR

Linden Hall Community Centre Limited
(A Company Limited by Guarantee)

MHR Consultancy Limited
Ferneberga House
Alexandra Road
Farnborough
Hampshire
GU14 6DQ

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for the Year Ended 31 March 2026

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Linden Hall Community Centre Limited

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2026

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2026. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objectives of Linden Hall as registered with the Charities Commission are to:
1. Relieve the needs of people with long term health conditions associated with ageing, in any manner, which now or hereafter may be deemed by law to be charitable, with in the London Borough of Richmond Upon Thames.
2. Relieve the needs of people with disabilities, both mental and physical or learning difficulties, in any manner which now, or hereafter may be deemed by law to be charitable, within the London Borough of Richmond Upon Thames
3. Provide or assist in the provision of facilities in the interest,of social welfare for recreation or other leisure time occupation of individuals who have need for such facilities by reason of their youth, age, infirmity or disability, financial hardship or social circumstances with the object of improving their conditions of life.

Summary of Main Achievements for the Year

The Trustees of Linden Hall are proud that the hall continues to serve 600 members of the public on a weekly basis, through our own activity provision and that of hall hirers.

We are proud to work with the following charities, Richmond upon Thames Gateway Club, providing weekly activities for adults with learning difficulties; The Real Junk Food Project and Surplus to Supper to avoid food waste and The Hampton Hygiene Bank providing storage and packing space in order that they can reduce Hygiene poverty in the immediate area. Our hall is now hired out to nearly full capacity with outside hirers using the hall for social and fitness activities

We have, with the help of volunteers and our trustees, managed to make some minor improvements to the property. Also we have been able to renew the ladies toilets from our funds and will be able to implement further improvement from our funds this year

Public benefit

In shaping the objectives of the year and planning the activities, the Trustees have considered the Charity Commission's guidance on public benefit and fee charging. The Trustees do not. receive fees or expenses and any costs are tightly controlled.

FINANCIAL REVIEW

Financial position

The Trustees have carried out a financial review of Linden Hall Community Centre Limited and are satisfied with the performance of the charity.

Income has been derived from grants, ongoing CILS contract payments and hall hire.

A grant of £30,000 (2025: £35,000) was received from The Hampton Fund to fund ongoing costs.

Linden Hall received £59,476 (2025: £69223) in CILS paid via Age UK for community based services of which £39,000 was paid back to the Council in rent An additional £5250 was received from LBRUT this was to fund our Tuesday night Suppers providing meals and surplus food to local disadvantaged families.

The Trustees would like to express their gratitude to the Hampton Fund and to Richmond upon Thames Council for their ongoing support without which we would be unable to continue with all of our activities. We would also like to thank Age Uk who administer the Cils (LBRUT) fund

Income on Hall Hire has remained constant although we have lost some hirers and gained others We are back to almost full capacity on hall hire with takings of £45,342 (2025 - £42,297).

Reserves policy

At the end of March 2026, the charity's reserves stood at £168,042 (2025: £147,476) of which £27,718 (2025: £32,086) represents restricted funds.

Restricted funds represent £27718 from the Hampton Fund which is to cover general funds from April 2025 to December 2025. As the grant was paid in December 2025

The Trustees believe that keeping unrestricted reserves at a level equivalent to three months of average expenditure to include wages, will allow the charity to cover the shortfall of any contract payments whilst still being able to carry out its commitments to its beneficiaries.

The reserves policy is reviewed on an annual basis and adjustments to the levels considered appropriate are made accordingly.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

Linden Hall Community Centre Limited is a company limited by guarantee, governed by its Memorandum and Articles of Association. It was incorporated on 22 July 2010 and is registered at Companies House (no. 07322684). It is registered as a charity with the Charity Commission (no. 1148428).

REPORT OF THE TRUSTEES
for the Year Ended 31 March 2026

STRUCTURE, GOVERNANCE AND MANAGEMENT

Recruitment and appointment of new trustees

The Articles of Association allow for a minimum of 3 Trustees but there is no further restriction to the number of Trustees. Trustees serve for a period of three years, with one third standing down each year. Those Trustees standing down can be put forward for re-election.

Trustees are recruited from volunteers at Linden Hall and at least one local Councillor is suggested as a Trustee at any one time by our local Council, The London Borough of Richmond.

New Trustees are provided with appropriate guidance from the Charity Commission and other relevant bodies and a statement of accounts.

All Trustees are encouraged to attend appropriate external events where these will facilitate the undertaking of their role.

Organisational structure

Linden Hall Community Centre Limited operational functions have been carried out during the year by Community Centre Manager Thomas Hayler and Activities Co-ordinator Jo Sidway. They operated under the guidance of the Trustees/Directors, through the Chair of Trustees, Janet Fisher.

Risk management

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number
07322684 (England and Wales)

Registered Charity number
1148428

Registered office
Linden Hall
Linden Road
Hampton
Middlesex
TW12 2JG

Trustees
J A W Elloy Retired
J Fisher Retired
E Foster Fund Raiser
H F Glassup Retired
J Merritt Retired
S Nicholson Retired
K G Sim Retired (resigned 10.7.26)
E Gant Local Councillor
H K Dias Director

Company Secretary

Independent Examiner
Mark Blackwell
MHR Consultancy Limited
Ferneberga House
Alexandra Road
Farnborough
Hampshire
GU14 6DQ

Approved by order of the board of trustees on ..... and signed on its behalf by:

.....
J Fisher - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF LINDEN HALL COMMUNITY CENTRE LIMITED

Independent examiner's report to the trustees of Linden Hall Community Centre Limited ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2026.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Mark Blackwell
The Chartered Institute of Management Accountants

MHR Consultancy Limited
Ferneberga House
Alexandra Road
Farnborough
Hampshire
GU14 6DQ

Date: .....

Linden Hall Community Centre Limited

STATEMENT OF FINANCIAL ACTIVITIES
for the Year Ended 31 March 2026

	Notes	Unrestricted fund £	Restricted funds £	31.3.26 Total funds £	31.3.25 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies		7,847	(1)	7,846	3,855
Charitable activities					
Charitable Activities		75,642	35,250	110,892	133,784
Other trading activities	2	62,204	-	62,204	66,792
Investment income	3	2,864	-	2,864	3,562
Total		148,557	35,249	183,806	207,993
EXPENDITURE ON					
Charitable activities					
Charitable Activities		136,269	27,970	164,239	180,310
NET INCOME		12,288	7,279	19,567	27,683
Transfers between funds	11	11,647	(11,647)	-	-
Net movement in funds		23,935	(4,368)	19,567	27,683
RECONCILIATION OF FUNDS					
Total funds brought forward		116,370	32,086	148,456	120,793
TOTAL FUNDS CARRIED FORWARD		140,305	27,718	168,023	148,476

The notes form part of these financial statements

Linden Hall Community Centre Limited

STATEMENT OF FINANCIAL POSITION
31 March 2026

	Notes	Unrestricted fund £	Restricted funds £	31.3.26 Total funds £	31.3.25 Total funds £
FIXED ASSETS					
Tangible assets	8	17,460	-	17,460	1
CURRENT ASSETS					
Debtors	9	11,110	-	11,110	11,050
Cash at bank and in hand		168,305	27,718	196,023	183,676
		179,415	27,718	207,133	194,726
CREDITORS					
Amounts falling due within one year	10	(56,570)	-	(56,570)	(46,251)
NET CURRENT ASSETS		122,845	27,718	150,563	148,475
TOTAL ASSETS LESS CURRENT LIABILITIES		140,305	27,718	168,023	148,476
NET ASSETS		140,305	27,718	168,023	148,476
FUNDS	11				
Unrestricted funds				140,305	116,390
Restricted funds				27,718	32,086
TOTAL FUNDS				168,023	148,476

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on ..... and were signed on its behalf by:

.....
J Fisher - Trustee

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
for the Year Ended 31 March 2026

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

2. OTHER TRADING ACTIVITIES

	31.3.26	31.3.25
	£	£
Fundraising events	-	2,110
Activities	14,994	14,073
Services	-	5,293
Hall Hire	44,703	42,297
Refreshments	-	2,029
Other	2,507	990
	62,204	66,792

3. INVESTMENT INCOME

	31.3.26	31.3.25
	£	£
Interest receivable - trading	2,864	3,562

continued...

4. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	31.3.26	31.3.25
	£	£
Depreciation - owned assets	-	1,197

5. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2026 nor for the year ended 31 March 2025.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2026 nor for the year ended 31 March 2025.

6. STAFF COSTS

The average monthly number of employees during the year was as follows:

	31.3.26	31.3.25
Staff	4	4

No employees received emoluments in excess of £60,000.

7. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted fund	Restricted funds	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Donations and legacies	3,855	-	3,855
Charitable activities			
Charitable Activities	79,684	54,100	133,784
Other trading activities	66,792	-	66,792
Investment income	3,562	-	3,562
Total	153,893	54,100	207,993
EXPENDITURE ON			
Charitable activities			
Charitable Activities	125,156	55,154	180,310
NET INCOME/(EXPENDITURE)	28,737	(1,054)	27,683
RECONCILIATION OF FUNDS			
Total funds brought forward	87,653	33,140	120,793
TOTAL FUNDS CARRIED FORWARD	116,390	32,086	148,476

continued...

8. TANGIBLE FIXED ASSETS

	Fixtures and fittings £
COST	
At 1 April 2025	10,506
Additions	17,460
At 31 March 2026	27,966
DEPRECIATION	
At 1 April 2025 and 31 March 2026	10,506
NET BOOK VALUE	
At 31 March 2026	17,460
At 31 March 2025	-

9. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.26 £	31.3.25 £
Trade debtors	1,360	1,300
Prepayments	9,750	9,750
	11,110	11,050

10. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.26 £	31.3.25 £
Trade creditors	15,410	5,091
Accrued expenses	41,160	41,160
	56,570	46,251

11. MOVEMENT IN FUNDS

	At 1.4.25 £	Net movement in funds £	Transfers between funds £	At 31.3.26 £
Unrestricted funds				
General fund	116,370	12,288	11,647	140,305
Restricted funds				
Hampton Fund	22,189	5,529	-	27,718
LBRUT	9,897	1,750	(11,647)	-
	32,086	7,279	(11,647)	27,718
TOTAL FUNDS	148,456	19,567	-	168,023

continued...

11. MOVEMENT IN FUNDS - continued

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	148,557	(136,269)	12,288
Restricted funds			
Hampton Fund	29,999	(24,470)	5,529
LBRUT	5,250	(3,500)	1,750
	35,249	(27,970)	7,279
TOTAL FUNDS	183,806	(164,239)	19,567

Comparatives for movement in funds

	At 1.4.24 £	Net movement in funds £	At 31.3.25 £
Unrestricted funds			
General fund	87,653	28,737	116,390
Restricted funds			
Hampton Fund	22,268	(79)	22,189
LBRUT	10,872	(975)	9,897
	33,140	(1,054)	32,086
TOTAL FUNDS	120,793	27,683	148,476

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	153,893	(125,156)	28,737
Restricted funds			
Hampton Fund	52,500	(52,579)	(79)
LBRUT	1,600	(2,575)	(975)
	54,100	(55,154)	(1,054)
TOTAL FUNDS	207,993	(180,310)	27,683

continued...

11. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.24 £	Net movement in funds £	Transfers between funds £	At 31.3.26 £
Unrestricted funds				
General fund	87,653	41,025	11,647	140,325
Restricted funds				
Hampton Fund	22,268	5,450	-	27,718
LBRUT	10,872	775	(11,647)	-
	33,140	6,225	(11,647)	27,718
TOTAL FUNDS	120,793	47,250	-	168,043

A current year 12 months and prior year 12 months combined net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	302,450	(261,425)	41,025
Restricted funds			
Hampton Fund	82,499	(77,049)	5,450
LBRUT	6,850	(6,075)	775
	89,349	(83,124)	6,225
TOTAL FUNDS	391,799	(344,549)	47,250

12. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2026.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES for the Year Ended 31 March 2026

	31.3.26 £	31.3.25 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	3,282	3,855
Fund raising	3,304	-
Subscriptions	1,260	-
	7,846	3,855
Other trading activities		
Fundraising events	-	2,110
Activities	14,994	14,073
Services	-	5,293
Hall Hire	44,703	42,297
Refreshments	-	2,029
Other	2,507	990
	62,204	66,792
Investment income		
Interest receivable - trading	2,864	3,562
Charitable activities		
Grants	94,725	54,100
Provision of meals	16,167	10,461
Community Based Services	-	69,223
	110,892	133,784
Total incoming resources	183,806	207,993
EXPENDITURE		
Charitable activities		
Wages	67,661	67,752
Pensions	3,597	3,561
Rent	39,000	39,000
Activities	2,015	4,384
Light and heat	8,963	19,230
Cleaning	15,784	16,963
Entertainment	1,326	1,065
	138,346	151,955
Support costs		
Management		
Insurance	1,399	1,209
Provisions	11,452	9,726
Telephone	567	660
Postage and stationery	470	550
Advertising	1,026	1,289
Sundries	24	109
Subscriptions	1,096	876
	16,034	14,419
Finance		
Bank charges	406	398
Carried forward	406	398

DETAILED STATEMENT OF FINANCIAL ACTIVITIES for the Year Ended 31 March 2026

	31.3.26 £	31.3.25 £
Finance		
Brought forward	406	398
Depreciation of tangible fixed assets	-	1,197
	406	1,595
Information technology		
IT Costs	101	133
Repairs and renewals	6,490	9,271
	6,591	9,404
Governance costs		
Accountancy and legal fees	2,862	2,937
Total resources expended	164,239	180,310
Net income	19,567	27,683