REGISTERED COMPANY NUMBER: 08027845 (England and Wales)
REGISTERED CHARITY NUMBER: 1148177

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

FOR

HALESWORTH CAMPUS

Juler Tooke
Lothing House
Quay View Business Park
Barnards Way
Lowestoft
Suffolk
NR32 2HD

HALESWORTH CAMPUS

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HALESWORTH CAMPUS

CHAIR'S REPORT
FOR THE YEAR ENDED 31 MARCH 2026

By the end of this financial year, Halesworth Campus was at last truly on its way - albeit with a long way yet to go.

In October 2025, our many discussions and negotiations with East Suffolk Council concerning more Community Infrastructure Levy money finally achieved what was needed - more money. ESC had already, very generously, agreed a £1.64 million CIL grant back in 2021 but, given the increases in building costs since then, this figure would no longer cover the costs of our Phase One development. The further grant of £501,000 enables us to complete construction of the 3G pitch and prepare the ground for a match-fit rugby pitch along with necessary drainage, landscaping and access to the site.

One condition of receiving this extra money was that we would continue to work closely with the football club and our neighbour Halesworth Community Sport and Leisure to ensure a more unified approach to sports provision in Halesworth.

By the end of the year, one important planning condition still had to be discharged but East Suffolk Council agreed to us starting on site as they understand the importance of the sports facilities Campus wishes to provide. April 2026 saw the big plant equipment move on-site as UK Power Networks began removing the telegraph poles and rerouting the power lines around the edge of the field on which the 3G pitch will be sited. We should see this pitch complete by early 2027.

The board's priorities going forward are the delivery of Phase One, in particular the all-weather 3G pitch. We will also begin detailed planning for Phase Two - gym, cafe, studios, sports hall - including the all-important fundraising. Our 'youngest' trustee joined the board in 2019. A number have been involved with the project for many years before that. As we enter a new phase, we are keen to strengthen the board with local people who are as determined as we are to provide the much-needed sports facilities.

Tony Goldson
Chair of the Board of Trustees

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2026

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2026. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

Significant activities

Achievements and performance against plans set for 2025 - 26

April 2025 to March 2026 was a year where three of our four plans were achieved albeit a little later than predicted. The fourth plan that looks forward to our next phase will be the key feature of next year's plans.

Plans for 2025 - 2026

1. Get final sign-off of planning conditions - October 2025
Throughout the year, the remaining planning conditions set by East Suffolk Council, eg the community use agreement, were signed off leaving one condition at the end of the year to be completed - a technical matter to do with drainage. All the surveys required for the discharge of this condition have been completed satisfactorily. The sign-off is dependent on certain documents being lodged with ESC. Despite this remaining issue, ESC gave Campus the go-ahead for UK Power Networks to work on the site.

2. Successfully bid for increase to our CIL award - October 2025
Achieved on time! £501k was approved in recognition of the huge increases in costs caused by demands made during the planning process and inflation on building costs.

3. UK power networks start preparatory work on site to remove telegraph pole and re-route the power cables - February 2026
UK Power Networks moved onto the site in April 2026, and the work was completed in a matter of weeks leaving the site ready to be levelled for the 3G pitch.

4. Review plans for phase 2 (sports centre and café etc) working with key stakeholders - September 2025
Given the delays on plan number 1, the formal reviewing process of Phase Two has not yet started. This will be key to our plans in 2026 - 27.

Plans for 2026 - 2027

1. Review for Phase Two (sports centre and café etc) working with key stakeholders and seeking public consultation. Start autumn 2026

2. Devise a major fundraising strategy with our advisors Cooperative Mutual Solutions.

3. Work with Apollo trustees, young people and the community to plan for and fund suitable replacement for the Apollo building (on the Campus site, if desired).

4. Refresh our trustee board to ensure we have the skills and knowledge for delivering Phase Two.

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 MARCH 2026

OBJECTIVES AND ACTIVITIES

Significant activities

Achievements and performance against plans set for 2024 - 25

Plans for 2025 - 2026

1. Get final sign-off of planning conditions - October 2025
2. Successfully bid for increase to our CIL award - October 2025
3. UK power networks start preparatory work on site to remove telegraph pole and re-route the power cables - February 2026
4. Review plans for phase 2 (sports centre and café etc) working with key stakeholders - September 2025

Public benefit statement

The Trustees have had due regard to the Charity Commission's guidance on public benefit when planning the charity's activities and setting its objectives throughout the year. The charity exists to develop accessible, high-quality sport, recreation and wellbeing facilities for the benefit of the people of Halesworth and the surrounding communities. Progress made during the year towards the delivery of Phase One of the Campus development will provide lasting opportunities for participation in sport, improved health and wellbeing, community engagement and social inclusion for people of all ages and abilities.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Financial Review

The charity's financial position remained stable throughout the year as Trustees continued to focus resources on progressing the Phase One development of Halesworth Campus. The successful award of an additional £501,000 of Community Infrastructure Levy funding from East Suffolk Council represented a significant milestone in ensuring the project remained financially viable despite increases in construction costs. The Trustees continue to monitor expenditure carefully against approved budgets and remain committed to ensuring that all charitable funds are applied efficiently in furtherance of the charity's objectives.

Reserves Policy

The Trustees review the accounts and reserves monthly, and this is its methodology and the charity's reserves policy to ensure sufficient resources are available to meet ongoing commitments while supporting the long-term delivery of the Campus project. As the charity is undertaking a major capital development, a significant proportion of its funds are restricted for specific project purposes and cannot be used for general expenditure. The Trustees consider the current level of unrestricted reserves to be appropriate for the charity's operational needs and will continue to review this position as the project progresses. It is expected that a policy change will be required once the facilities are completed.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

08027845 (England and Wales)

Registered Charity number

1148177

Registered office

5, Miles Ward Court
Halesworth
Suffolk
IP19 8AY

Trustees

A B Abbott
A P Goldson
C A Bocking
D J Gallagher
L K Lelean
E J Moseley
S J Weeks

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner
Juler Tooke
Lothing House
Quay View Business Park
Barnards Way
Lowestoft
Suffolk
NR32 2HD

Approved by order of the board of trustees on 1 August 2026 and signed on its behalf by:

L K Lelean - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF HALESWORTH CAMPUS

Independent examiner's report to the trustees of Halesworth Campus ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2026.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Peter Boardman of Juler Tooke, Accountants
The Association of Accounting Technicians

Juler Tooke
Lothing House
Quay View Business Park
Barnards Way
Lowestoft
Suffolk
NR32 2HD

29 July 2026

HALESWORTH CAMPUS

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 MARCH 2026

	Notes	Unrestricted funds £	Restricted fund £	31.3.26 Total funds £	31.3.25 Total funds £
INCOME AND ENDOWMENTS FROM					
Investment income	2	53,373	-	53,373	63,669
EXPENDITURE ON					
Raising funds	3	7,620	-	7,620	14,349
Net gains on investments		-	-	-	700,000
NET INCOME		45,753	-	45,753	749,320
Transfers between funds	10	1,400	(1,400)	-	-
Net movement in funds		47,153	(1,400)	45,753	749,320
RECONCILIATION OF FUNDS					
Total funds brought forward		2,297,853	4,100	2,301,953	1,552,633
TOTAL FUNDS CARRIED FORWARD		2,345,006	2,700	2,347,706	2,301,953

The notes form part of these financial statements

BALANCE SHEET
31 MARCH 2026

	Notes	Unrestricted funds £	Restricted fund £	31.3.26 Total funds £	31.3.25 Total funds £
FIXED ASSETS					
Tangible assets	6	403,883	-	403,883	403,883
CURRENT ASSETS					
Debtors	7	1,947,591	-	1,947,591	1,904,828
Cash at bank		8,904	2,700	11,604	10,745
		1,956,495	2,700	1,959,195	1,915,573
CREDITORS					
Amounts falling due within one year	8	(15,372)	-	(15,372)	(17,503)
NET CURRENT ASSETS		1,941,123	2,700	1,943,823	1,898,070
TOTAL ASSETS LESS CURRENT LIABILITIES		2,345,006	2,700	2,347,706	2,301,953
NET ASSETS		2,345,006	2,700	2,347,706	2,301,953
FUNDS	10				
Unrestricted funds				2,345,006	2,297,853
Restricted funds				2,700	4,100
TOTAL FUNDS				2,347,706	2,301,953

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

continued...

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 1 August 2026 and were signed on its behalf by:

L K Lelean - Trustee

C A Bocking - Trustee

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

2. INVESTMENT INCOME

	31.3.26	31.3.25
	£	£
Rents received	9,832	9,873
Deposit account interest	125	60
Interest receivable - trading	43,416	53,736
	53,373	63,669

continued...

3. RAISING FUNDS

Raising donations and legacies

	31.3.26	31.3.25
	£	£
Support costs	-	14,349

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2026 nor for the year ended 31 March 2025.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2026 nor for the year ended 31 March 2025.

5. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds	Restricted fund	Total funds
	£	£	£
INCOME AND ENDOWMENTS FROM			
Investment income	63,669	-	63,669
EXPENDITURE ON			
Raising funds	14,349	-	14,349
Net gains on investments	700,000	-	700,000
NET INCOME	749,320	-	749,320
RECONCILIATION OF FUNDS			
Total funds brought forward	1,548,533	4,100	1,552,633
TOTAL FUNDS CARRIED FORWARD	2,297,853	4,100	2,301,953

6. TANGIBLE FIXED ASSETS

	Freehold property	Improvements to property	Totals
	£	£	£
COST OR VALUATION			
At 1 April 2025 and 31 March 2026	153,883	250,000	403,883
NET BOOK VALUE			
At 31 March 2026	153,883	250,000	403,883
At 31 March 2025	153,883	250,000	403,883

continued...

6. TANGIBLE FIXED ASSETS - continued

Cost or valuation at 31 March 2026 is represented by:

	Freehold property	Improvements to property	Totals
	£	£	£
Valuation in 2026	153,883	250,000	403,883

7. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.26	31.3.25
	£	£
Trade debtors	600	600
Other debtors	1,446,839	1,403,423
Loan to subsidiary	500,152	500,152
Prepayments	-	653
	1,947,591	1,904,828

8. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.3.26	31.3.25
	£	£
Bank loans and overdrafts (see note 9)	-	41
Other loans (see note 9)	-	1,637
Trade creditors	-	495
Accrued expenses	15,372	15,330
	15,372	17,503

9. LOANS

An analysis of the maturity of loans is given below:

	31.3.26	31.3.25
	£	£
Amounts falling due within one year on demand:		
Bank overdrafts	-	41
Other loans	-	1,637
	-	1,678

continued...

10. MOVEMENT IN FUNDS

	At 1.4.25 £	Net movement in funds £	Transfers between funds £	At 31.3.26 £
Unrestricted funds				
General fund	2,297,853	45,753	1,400	2,345,006
Restricted funds				
Restricted fund	4,100	-	(1,400)	2,700
TOTAL FUNDS	2,301,953	45,753	-	2,347,706

Net movement in funds, included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds			
General fund	53,373	(7,620)	45,753
TOTAL FUNDS	53,373	(7,620)	45,753

Comparatives for movement in funds

	At 1.4.24 £	Net movement in funds £	At 31.3.25 £
Unrestricted funds	1,548,533	749,320	2,297,853
Restricted fund			
Restricted fund	4,100	-	4,100
TOTAL FUNDS	1,552,633	749,320	2,301,953

Comparative net movement in funds included in the above are as follows:

	Incoming resources £	Resources expended £	Gains and losses £	Movement in funds £
Unrestricted funds	63,669	(14,349)	700,000	749,320
TOTAL FUNDS	63,669	(14,349)	700,000	749,320

continued...

10. MOVEMENT IN FUNDS - continued

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.24	Net movement in funds	Transfers between funds	At 31.3.26
	£	£	£	£
Unrestricted funds	1,548,533	795,073	1,400	2,345,006
Restricted fund				
Restricted fund	4,100	-	(1,400)	2,700
TOTAL FUNDS	1,552,633	795,073	-	2,347,706

Net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds	117,042	(21,969)	700,000	795,073
TOTAL FUNDS	117,042	(21,969)	700,000	795,073

11. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2026.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 MARCH 2026

	31.3.26 £	31.3.25 £
INCOME AND ENDOWMENTS		
Investment income		
Rents received	9,832	9,873
Deposit account interest	125	60
Interest receivable - trading	43,416	53,736
	53,373	63,669
Total incoming resources	53,373	63,669
EXPENDITURE		
Support costs		
Management		
Rates and water	-	62
Insurance	1,549	268
Professional fees	1,074	684
Sundries	145	303
	2,768	1,317
Finance		
Bank charges	46	60
Information technology		
Repairs and renewals	2,897	3,394
Other 2		
Advertising	150	150
Bank loan interest	-	58
	150	208
Governance costs		
Professional fees	889	7,144
Accountancy fees	870	828
Legal fees	-	1,398
	1,759	9,370
Total resources expended	7,620	14,349
Net income before gains and losses	45,753	49,320
Realised recognised gains and losses		
Realised gains/(losses) on programme related investments	-	700,000
Net income	45,753	749,320