REGISTERED CHARITY NUMBER: 1147918

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31ST MARCH 2026

FOR

EDUCATION TRAINING CONSORTIUM SUSSEX

Gibbons Mannington & Phipps LLP
Chartered Accountants
20 Eversley Road
Bexhill-on-Sea
East Sussex
TN40 1HE

EDUCATION TRAINING CONSORTIUM SUSSEX

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FOR THE YEAR ENDED 31ST MARCH 2026

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REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31ST MARCH 2026

The trustees present their report with the financial statements of the charity for the year ended 31st March 2026. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects for which the charity is established are:

a) To advance education amongst the inhabitants of the county of Sussex and its neighbourhood ("the Area") without distinction of sex, race or political, religious or other opinions in such ways as the Charity shall from time to time determine.

b) To relieve poverty and distress amongst people in the area who are disadvantaged through ill health, unemployment, inadequate housing, low educational attainment or any other such circumstances, particularly by providing educational facilities for the purposes of improving the long-term employment prospects of said people.

Public benefit

The Trustees have considered their duty under Section 17 of the Charities Act 2011 to have due regard to public benefit guidance issued by the Charity Commission. In their opinion, this report demonstrates that they have fulfilled that duty.

Volunteers

Volunteers continue to play an important role in our service delivery. We continue to provide valuable opportunities for skill development, personal growth, social contact and practical experience. During the year we had twenty-three volunteers.

Staff

We were delighted to appoint our new Chief Executive, Amrat Khorana, who started in February 2026. He made an impact on the organisation and showed considerable dedication to our work. Unfortunately, for family reasons, he needed to relocate and gave notice in March 2026. He has maintained contact with us and offered advice and support when needed.

We were fortunate to appoint Jim Currell as our new Chief Executive who commenced in May 2026. Jim joined us with extensive management experience in the Charity Sector in the UK and internationally.
We have retained a strong and dedicated staff team whose enthusiasm and hard work enable us to maintain the services we provide to local people.

During the year we employed thirty-three people.

ACHIEVEMENTS AND PERFORMANCE

Charitable activities

Charitable Activities

Our diverse programme of activities continued to respond to increased demand, particularly the Pantry. Grant income was reduced during the year as fewer applications were made due to the pending merger.

Digital Inclusion

We have continued to provide free computer access to people who are digitally excluded via our b@sement project and on an outreach basis at various Sheltered Housing projects in the area which has been funded by Sussex Housing Trust for the Elderly. The b@sement provides drop-in sessions for job seekers and group sessions for particular client groups. Sadly, out last Prader Willi group finished in March 2026 due to funding difficulties. We had the pleasure of supporting people with this health condition since we opened the b@sement and they will be sorely missed.

We receive a small grant from Hastings Advice and Representation Centre to support people claiming Universal Credit.

Working with BAME Communities

Demand for English lessons steadied due to the progression of students and fewer refugees from the Ukraine arriving in the UK. We had 3,099 ESOL lesson attendances. 66% of these were Ukrainian students.
We continued to offer online lessons to support those people living in rural areas or to suit particular personal circumstances.

Working with Older People

We are the main provider of Day Care for older people and those with Dementia in Hastings and Rother. We had a total number of 5,573 attendances at our two Day Centres, with an average of 77 people attending each month. Although a much loved venue, the low numbers attending Rye continues to be a concern.
The café at Marlborough House continues to provide meals for both Day Service users and tenants. It provides a beneficial social opportunity for the tenants of Marlborough house who are also able to attend entertainment sessions and special events.

The Pantry

The demand for the Pantry increased during the year reflecting the difficult position many people still find themselves in. We had 3,379 visits to the Pantry, and an average of 111 people a month. Ultimately this supported a total of 7,972 people across the year (i.e. others in the household in addition to the member visiting the pantry).
The Pantry is run in partnership and with financial support from Hastings Area Community Trust.
In addition to food, Pantry members have access to hygiene items, the b@sement, information on courses and activities from partners and help with grant applications to Hastings Area Community Trust.
Grants from the Household Support Fund administered by East Sussex County Council has been essential in maintaining the Pantry. This fund is being replace in April 2026 and there is uncertainty if funding for the Pantry will be available.

FINANCIAL REVIEW

Financial position

Income for the year increased to £631,418, as did expenditure to £664,503, resulting in a deficit of £33,085.

Unrestricted reserves stand at £260,349. This includes a Designated Fund of £18,360 which is the balance left of a fund created for future capital costs of £50,000, particularly to maintain four vehicles for the Day Service and meet responsibilities for repairs at the new Rye Day Centre.

We will continue to explore diverse funding streams and project development to support the local community through increasingly challenging times.

FINANCIAL REVIEW

Reserves

Unrestricted reserves of £260,349 represent approximately six months' operating costs, enabling us to maintain cash flow, particularly where contracts or grants are paid in arrears.

Funds are sufficient to cover all liabilities if income ceased and allow further development of our services, especially new Day Service centres.

The Trustees believe this reserve level is both prudent and necessary in the current climate.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The charity is governed by its declaration of trust dated 10 May 2012.

Incorporation of Education Training Consortium Sussex

The Trustees had recognised for some time that with the size and nature of the organisation and in line with Charity Commission Guidance it was desirable to have incorporated status. With this view and following Charity Commission procedures ECR Foundation [Registration No:1212954], a Charitable Incorporated Organisation, was registered in April 2025 to provide the appropriate vehicle for this to happen. On 1st April 2026 Education Training Consortium Sussex merged into ECR Foundation.

Recruitment and appointment of new trustees

The power of appointing new or additional Trustees is vested in the Trustees.

Risk management

The Trustees continue to monitor the major risks to which the Trust is exposed and are satisfied that adequate systems are in place to mitigate the exposure to those risks. These systems include a risk policy and risk register that is regularly reviewed by the Board of Trustees, a safeguarding policy to monitor safeguarding risks associated with clients, staff, volunteers and trustees. We have allocated a staff member to monitor Health and Safety and report regularly to the Trustees via the CEO.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1147918

Principal address

49 Cambridge Gardens
Hastings
East Sussex
TN34 1EN

Trustees

P R Carcas
Ms V Tate
D Keir
Mrs J T G Easton
J B Enefer (resigned 25/2/2026)

Independent Examiner

Clare Corke FCCA
Gibbons Mannington & Phipps LLP
Chartered Accountants
20 Eversley Road
Bexhill-on-Sea
East Sussex
TN40 1HE

REFERENCE AND ADMINISTRATIVE DETAILS

Bankers
Lloyds
17 Wellington Place
Hastings
East Sussex
TN34 1NX

EVENTS SINCE THE END OF THE YEAR

Information relating to events since the end of the year is given in the notes to the financial statements.

Approved by order of the board of trustees on 6th October 2026 and signed on its behalf by:

P R Carcas - Trustee

Independent examiner's report to the trustees of Education Training Consortium Sussex
I report to the charity trustees on my examination of the accounts of Education Training Consortium Sussex (the Trust) for the year ended 31st March 2026.

Responsibilities and basis of report
As the charity trustees of the Trust you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Trust's accounts carried out under Section 145 of the Act and in carrying out my examination I have followed all applicable Directions given by the Charity Commission under Section 145(5)(b) of the Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Trust as required by Section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Clare Corke FCCA

Gibbons Mannington & Phipps LLP
Chartered Accountants
20 Eversley Road
Bexhill-on-Sea
East Sussex
TN40 1HE

7th October 2026

EDUCATION TRAINING CONSORTIUM SUSSEX

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2026

	Notes	Unrestricted funds £	Restricted funds £	**2026 Total funds £**	*2025 Total funds £*
INCOME AND ENDOWMENTS FROM					
Donations and legacies	3	**971**	**86,521**	**87,492**	*139,100*
Charitable activities	6				
Charitable activities		**511,696**	**-**	**511,696**	*417,736*
Other trading activities	4	**28,595**	**-**	**28,595**	*32,099*
Investment income	5	**3,585**	**-**	**3,585**	*4,107*
Other income		**50**	**-**	**50**	*-*
Total		**544,897**	**86,521**	**631,418**	*593,042*
EXPENDITURE ON					
Charitable activities	7				
Charitable activities		**577,097**	**86,521**	**663,618**	*593,990*
Other		**885**	**-**	**885**	*170*
Total		**577,982**	**86,521**	**664,503**	*594,160*
NET INCOME/(EXPENDITURE)		**(33,085)**	**-**	**(33,085)**	*(1,118)*
RECONCILIATION OF FUNDS					
Total funds brought forward		**293,434**	**-**	**293,434**	*294,552*
TOTAL FUNDS CARRIED FORWARD		**260,349**	**-**	**260,349**	*293,434*

The notes form part of these financial statements

EDUCATION TRAINING CONSORTIUM SUSSEX

BALANCE SHEET
31ST MARCH 2026

	Notes	Unrestricted funds £	Restricted funds £	**2026 Total funds £**	*2025 Total funds £*
FIXED ASSETS					
Tangible assets	12	**35,117**	**-**	**35,117**	*46,550*
CURRENT ASSETS					
Debtors	13	**39,057**	**-**	**39,057**	*24,964*
Cash at bank and in hand		**198,098**	**-**	**198,098**	*233,641*
		237,155	**-**	**237,155**	*258,605*
CREDITORS					
Amounts falling due within one year	14	**(11,923)**	**-**	**(11,923)**	*(11,721)*
NET CURRENT ASSETS		**225,232**	**-**	**225,232**	*246,884*
TOTAL ASSETS LESS CURRENT LIABILITIES		**260,349**	**-**	**260,349**	*293,434*
NET ASSETS		**260,349**	**-**	**260,349**	*293,434*
FUNDS	15				
Unrestricted funds				**260,349**	293,434
TOTAL FUNDS				**260,349**	293,434

The financial statements were approved by the Board of Trustees and authorised for issue on 6th October 2026 and were signed on its behalf by:

P R Carcas - Trustee

V Tate - Trustee

The notes form part of these financial statements

EDUCATION TRAINING CONSORTIUM SUSSEX

CASH FLOW STATEMENT
FOR THE YEAR ENDED 31ST MARCH 2026

	Notes	2026 £	*2025* *£*
Cash flows from operating activities			
Cash generated from operations	1	**(39,128)**	*59,972*
Net cash (used in)/provided by operating activities		**(39,128)**	*59,972*
Cash flows from investing activities			
Purchase of tangible fixed assets		**-**	*(35,990)*
Sale of tangible fixed assets		**-**	*4,350*
Interest received		**3,585**	*4,107*
Net cash provided by/(used in) investing activities		**3,585**	*(27,533)*
Change in cash and cash equivalents in the reporting period		**(35,543)**	*32,439*
Cash and cash equivalents at the beginning of the reporting period		**233,641**	*201,202*
Cash and cash equivalents at the end of the reporting period		**198,098**	*233,641*

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT FOR THE YEAR ENDED 31ST MARCH 2026

1. RECONCILIATION OF NET EXPENDITURE TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2026	*2025*
	£	*£*
Net expenditure for the reporting period (as per the Statement of Financial Activities)	**(33,085)**	*(1,118)*
Adjustments for:		
Depreciation charges	**11,433**	*15,178*
Loss on disposal of fixed assets	**-**	*9,748*
Interest received	**(3,585)**	*(4,107)*
(Increase)/decrease in debtors	**(14,093)**	*39,028*
Increase in creditors	**202**	*1,243*
Net cash (used in)/provided by operations	**(39,128)**	*59,972*

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1/4/25	Cash flow	**At 31/3/26**
	£	£	**£**
Net cash			
Cash at bank and in hand	**233,641**	**(35,543)**	**198,098**
	233,641	**(35,543)**	**198,098**
Total	**233,641**	**(35,543)**	**198,098**

The notes form part of these financial statements

1. STATUTORY INFORMATION

Education Training Consortium Sussex is an unincorporated charity, registered in England and Wales. The charity's registered number and principle address can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Motor vehicles	-	25% on reducing balance
Computer equipment	-	20% on reducing balance

Taxation
The charity is exempt from tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments
Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits
The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

continued...

3. DONATIONS AND LEGACIES

	2026	2025
	£	£
Donations	**971**	*397*
Grants	**86,521**	*138,703*
	87,492	*139,100*

Grants received, included in the above, are as follows:

	2026	2025
	£	£
Grants	**86,521**	*138,703*

4. OTHER TRADING ACTIVITIES

	2026	2025
	£	£
Pantry / cafe	**28,595**	*32,099*

5. INVESTMENT INCOME

	2026	2025
	£	£
Deposit account interest	**3,585**	*4,107*

6. INCOME FROM CHARITABLE ACTIVITIES

	Activity	2026	2025
		£	£
Dementia day service	Charitable activities	**507,243**	*413,103*
Digital inclusion	Charitable activities	**4,453**	*4,633*
		511,696	*417,736*

7. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Charitable activities	**659,373**	**4,245**	**663,618**

continued...

8. SUPPORT COSTS

	Human resources	Governance costs	Totals
	£	£	£
Charitable activities	**2,080**	**2,165**	**4,245**

Support costs, included in the above, are as follows:

Human resources

	2026 Charitable activities	*2025* Total activities
	£	*£*
Payroll costs	**641**	***562***
Recruitment	**1,439**	***1,673***
	2,080	***2,235***

Governance costs

	2026 Charitable activities	*2025* Total activities
	£	*£*
Independent examiners' remuneration	**396**	***384***
Accountancy charges	**1,692**	***5,640***
Bank charges	**77**	**-**
	2,165	***6,024***

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31st March 2026 nor for the year ended 31st March 2025.

Trustees' expenses

During the accounting year one Trustee was reimbursed with expenses totalling £319.

10. STAFF COSTS

	2026	*2025*
	£	*£*
Wages and salaries	**439,770**	*364,280*
Social security costs	**34,916**	*16,343*
Other pension costs	**8,574**	*7,018*
	483,260	*387,641*

The average monthly number of employees during the year was as follows:

2026	*2025*
28	*24*

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds £	Restricted funds £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	17	139,083	139,100
Charitable activities			
Charitable activities	417,736	-	417,736
Other trading activities	32,099	-	32,099
Investment income	4,107	-	4,107
Total	453,959	139,083	593,042
EXPENDITURE ON			
Charitable activities			
Charitable activities	448,907	145,083	593,990
Other	170	-	170
Total	449,077	145,083	594,160
NET INCOME/(EXPENDITURE)	4,882	(6,000)	(1,118)
RECONCILIATION OF FUNDS			
Total funds brought forward	288,552	6,000	294,552
TOTAL FUNDS CARRIED FORWARD	293,434	-	293,434

12. TANGIBLE FIXED ASSETS

	Motor vehicles £	Computer equipment £	Totals £
COST			
At 1st April 2025 and 31st March 2026	**69,925**	**43,100**	**113,025**
DEPRECIATION			
At 1st April 2025	**27,447**	**39,028**	**66,475**
Charge for year	**10,619**	**814**	**11,433**
At 31st March 2026	**38,066**	**39,842**	**77,908**
NET BOOK VALUE			
At 31st March 2026	**31,859**	**3,258**	**35,117**
At 31st March 2025	*42,478*	*4,072*	*46,550*

continued...

13. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026	*2025*
	£	*£*
Trade debtors	**35,342**	*22,214*
Prepayments	**3,715**	*2,750*
	39,057	*24,964*

14. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026	*2025*
	£	*£*
Taxation and social security	**5,711**	-
Other creditors	**6,212**	*11,721*
	11,923	*11,721*

15. MOVEMENT IN FUNDS

	At 1/4/25	Net movement in funds	At 31/3/26
	£	£	£
Unrestricted funds			
General fund	**275,074**	**(33,085)**	**241,989**
Designated	**18,360**	**-**	**18,360**
	293,434	**(33,085)**	**260,349**
TOTAL FUNDS	**293,434**	**(33,085)**	**260,349**

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	**544,897**	**(577,982)**	**(33,085)**
Restricted funds			
Digital inclusion	**20,000**	**(20,000)**	**-**
Pantry	**49,121**	**(49,121)**	**-**
Cafe	**7,000**	**(7,000)**	**-**
English for Speakers of Other Languages	**9,000**	**(9,000)**	**-**
Dementia Day Service	**1,400**	**(1,400)**	**-**
	86,521	**(86,521)**	**-**
TOTAL FUNDS	**631,418**	**(664,503)**	**(33,085)**

continued...

15. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1/4/24 £	Net movement in funds £	Transfers between funds £	At 31/3/25 £
Unrestricted funds	288,552	4,882	-	293,434
Restricted funds				
The Magdalen and Lasher Charity	1,000	(1,000)	-	-
Ernest Kleinwort Charitable Trust	5,000	(5,000)	-	-
	6,000	(6,000)	-	-
TOTAL FUNDS	294,552	(1,118)	-	293,434

Comparative net movement in funds included in the above are as follows:

	Incoming resources £	Resources expended £	Movement in funds £
Unrestricted funds	453,959	(449,077)	4,882
Restricted funds			
The Magdalen and Lasher Charity	-	(1,000)	(1,000)
Ernest Kleinwort Charitable Trust	-	(5,000)	(5,000)
Digital inclusion	22,400	(22,400)	-
Pantry	80,683	(80,683)	-
Cafe	6,000	(6,000)	-
English for Speakers of Other Languages	30,000	(30,000)	-
	139,083	(145,083)	(6,000)
TOTAL FUNDS	593,042	(594,160)	(1,118)

Designated fund
The charity is holding £18,360 in a designated fund for future capital costs.

Restricted Funds
Pantry - ETC Sussex provides a community supermarket (The Pantry), a subscription-based service that supports individuals and families experiencing food poverty. The Pantry offers access to essential food and hygiene items for a small or nominal fee. By reducing stigma and enabling choice, the Pantry empowers people to manage their food needs with dignity and reduces the stress associated with food insecurity. Funding from the Sussex Community Foundation, FSN, Hastings Area Community Trust and Magdalen & Lasher, enables ETC Sussex to stock a wide range of nutritious food and household essentials, meet rising demand, and ensure continued service delivery to vulnerable residents across the community.

Cafe - A grant was received from Sussex Housing Trust for the Elderly towards the costs relating the provision of the Cafe.

ESOL - English Speakers of Other Languages (ESOL) - Funding from Rother Voluntary Action, Sussex Community Foundation and Chalk Cliff Trust enables ETC Sussex to deliver English for Speakers of Other Languages classes specifically for Ukrainian refugees who have been displaced due to the ongoing conflict. The classes support participants to develop their English language skills, build confidence, and integrate more fully into their local communities.

15. MOVEMENT IN FUNDS - continued

Digital inclusion - The b@sement project to provide free computer access to disadvantaged groups has been supported by funding received from Sussex Housing Trust for the Elderly.

Dementia Day Service - A grant was received from Sussex Housing Trust for the Elderly towards the costs running the service.

16. RELATED PARTY DISCLOSURES

During the accounting period Education Training Consortium Sussex received grants totalling £28,400 from Sussex Housing Trust for the Elderly; a charity which has three mutual Trustees. It also received grants totalling £4,000 from Hastings Area Community Trust; a charity which has one mutual trustee.

17. POST BALANCE SHEET EVENTS

Having obtained approval from the Charity Commission, the charity merged with the ECR Foundation CIO (Charity 1212954) on 1st April 2026. This was done in order to provide incorporated status to the Education Training Consortium Sussex.

EDUCATION TRAINING CONSORTIUM SUSSEX

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31ST MARCH 2026

	2026 £	*2025* *£*
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	**971**	*397*
Grants	**86,521**	*138,703*
	87,492	*139,100*
Other trading activities		
Pantry / cafe	**28,595**	*32,099*
Investment income		
Deposit account interest	**3,585**	*4,107*
Charitable activities		
Dementia day service	**507,243**	*413,103*
Digital inclusion	**4,453**	*4,633*
	511,696	*417,736*
Other income		
Bank compensation	**50**	*-*
Total incoming resources	**631,418**	*593,042*
EXPENDITURE		
Charitable activities		
Wages	**439,770**	*364,280*
Social security	**34,916**	*16,343*
Pensions	**8,574**	*7,018*
Rent, room hire and service charges	**15,988**	*36,676*
Rates and water	**606**	*614*
Insurance	**4,252**	*2,498*
Telephone	**2,573**	*2,370*
Postage and stationery	**1,058**	*310*
Sundries	**833**	*2,739*
Events and activities	**114,585**	*102,163*
Motor expenses	**17,485**	*20,007*
Sub-contractors	**6,608**	*5,214*
Subscriptions	**10**	*10*
Equipment	**522**	*161*
Travel	**160**	*402*
Depreciation of motor vehicles	**10,619**	*14,160*
Depreciation of computer equipment	**814**	*1,018*
Loss on disposal of motor vehicle	**-**	*9,748*
	659,373	*585,731*
Other		
Staff entertainment	**885**	*170*

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31ST MARCH 2026

	2026 £	*2025* *£*
Support costs		
Human resources		
Payroll costs	**641**	*562*
Recruitment	**1,439**	*1,673*
	2,080	*2,235*
Governance costs		
Independent examiners' remuneration	**396**	*384*
Accountancy charges	**1,692**	*5,640*
Bank charges	**77**	*-*
	2,165	*6,024*
Total resources expended	**664,503**	*594,160*
Net expenditure	**(33,085)**	*(1,118)*