Company registration number: 07675101

Charity registration number: 1146684

ICENI IPSWICH

(A company limited by guarantee)

Annual Report and Financial Statements

for the Year Ended 31 March 2026

Field Sullivan Limited
9 Hare & Billet Road
Blackheath
SE3 0RB

ICENI IPSWICH

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ICENI IPSWICH

Reference and Administrative Details

Chairman	Laurence Bradley
Trustees	Laurence Bradley David Chittick Felicity Gillott Tobias Kramers Inga Lockington Elizabeth Whitney
Secretary	Brian Tobin
Charity Registration Number	1146684
Company Registration Number	07675101
Registered Office	74-78 Foundation Street Ipswich Suffolk IP4 1BN
Independent Examiner	Field Sullivan Limited 9 Hare & Billet Road Blackheath SE3 0RB
Solicitors:	Ellisons Solicitors 159 Princes Street Ipswich IP1 1QJ

ICENI IPSWICH

Trustees' Report

The Trustees present their Annual Report and the Financial Statements for the year ended 31 March 2026. This report represents a Directors' report as required by Section 417 of the Companies Act 2006.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Iceni Ipswich was incorporated on 20 June 2011 under company registration number 07675101 (England and Wales) and is a Company limited by guarantee. The Company became a registered Charity on 30 March 2012. The Company took over the staff and operations of The Iceni Project (an unincorporated charity) together with that Charity's assets, liabilities and commitments on 1 April 2012.

The Company is governed by its Memorandum and Articles of Association, as amended by special resolution on 6 July 2022.

The Directors of the Company are the Charity's Trustees for the purposes of charity law and throughout this report they are collectively referred to as the Trustees. Trustees are recruited in a variety of ways, including introductions from existing Trustees and others associated with Iceni Ipswich. A recommendation is then made to the Board of Trustees, following a meeting with the Chairman and the Chief Executive. Potential Trustees will attend a meeting of the Board of Trustees before appointment. Trustees can be appointed either at a meeting of the board or by the Company's members by ordinary resolution at a general meeting.

Trustees and officers

The trustees and officers serving during the year and since the year end were as follows:

Trustees:	Laurence Bradley
	David Chittick
	Felicity Gillott
	Tobias Kramers
	Inga Lockington
	Elizabeth Whitney
	Alexander Scott-Barrett (resigned 11 May 2026)
Chairman:	Laurence Bradley
	Alexander Scott-Barrett (resigned 11 May 2026)
Secretary:	Brian Tobin

Trustees are invited to attend a short induction training session and are thereafter encouraged to participate in appropriate training courses. Periodically, Trustees participate in strategy workshops which bring together Trustees and staff.

The Trustees meet on a regular basis in order to review and agree major arears of policy. The role of the Board of Trustees is principally to:

- ensure that Iceni Ipswich has a clear vision, mission and strategic direction; and
- monitor and support the Chief Executive in order to achieve these objectives.

ICENI IPSWICH

Trustees' Report

The day-to-day running of the Charity and the exercise of executive responsibility is delegated by the Trustees to the Chief Executive.

The Trustees and the executive have joint responsibility for identifying and managing the major risks which are likely to affect the long-term viability of the Charity. Where possible, systems and procedures have been introduced to mitigate the potential impact on the Charity should those risks materialise. The major risks are considered to be financial in nature. The Trustees and executive continue to seek funding from a variety of sources to ensure that the Charity will be able to continue to operate at an appropriate level for the foreseeable future. As in previous years, efforts continue to pursue a diverse mix of funding from local authorities, public bodies and private corporations, donations from individuals, and local fundraising activities.

OBJECTIVES AND ACTIVITIES

Our Vision is one where every child attains the right to a safe, healthy and happy start in life.

Our Vales and Behaviour:

Our values, based on our character attributes, are the foundation of our healthy relationships with each other. Together, we create a safe, positive place for all members of our community. We value honesty by demonstrating integrity in our words and actions. We are truthful and trustworthy and respect differences and treat everyone fairly and equitably – we are inclusive. By treating everyone with high regard and value, we are respectful.

OPEN – We are inclusive and respectful of everybody, no matter who they are or where they live.

CONNECTED – We invite and encourage collaboration to find what is best for families.

TRUSTED – We use evidence, knowledge and experience to influence positive change.

INSPIRATIONAL – We bring ambition, compassion and innovation to everything we do.

Our mission: To offer care and support and to work with families in Ipswich and Suffolk who are affected by problems of substance misuse (including victims of domestic abuse) and those that cause harm within the family.

Our Aspiration, Objectives and Major Outcomes

Iceni works with families, and this engenders in them hope in themselves. The ethos and structure of Iceni is to make change the norm instead of a wild aspirational status and by addressing parental problems we believe the chances of children having a better start in life greatly increase. To achieve this, we:

- Focus on supporting those families who face multiple disadvantage and who are most vulnerable, yet traditionally have not engaged with services.
- Provide effective interventions for parents to recover from addiction and abuse whilst ensuring their children are protected.
- Break the cycle of generational addiction and abuse and prevent today's children from becoming tomorrow's addicted parents and tomorrow's problems.

ICENI IPSWICH

Trustees' Report

Our objectives are to offer care and support to families in Suffolk who experience:

- Substance misuse problems
- Co-existing problems of substance misuse and domestic abuse
- Adverse childhood experiences
- Being a victim of domestic abuse and those that cause harm within the family

The main outcomes we aim to achieve that are aligned with our mission, vision and values are:

- Reduction in incidents of domestic abuse
- Stopping or greatly reducing drug and alcohol use
- Reduction in the number of children taken into statutory care and reduction in Social Services interventions where parental substance misuse or domestic abuse is a contributing factor.

PUBLIC BENEFIT

The Trustees are aware of and have due regard to Charity Commission guidance on public benefit and have taken this into account when designing and delivering services to clients and to the wider public.

ACHIEVEMENTS AND PERFORMANCE

What we have learnt, the challenges and what do we need to improve

We have experienced a 'steady' year and feel a sense of pride in what we have achieved over the past 12 months. Our work with people affected by addiction, domestic abuse and the circumstances that surround them is rarely straightforward. It requires patience, compassion, and a belief that people can change and that families can rebuilt their lives. Throughout the year, our staff and volunteers have continued to provide that support with dedication and care.

This year has given us an opportunity to strengthen what we do, reflect on what works well and prepare for the future. We have continued to build on the solid foundations of Iceni while remaining responsive to the changing needs of the communities we serve. Whilst the year may not have seen any significant transformation, we have continued to build on the foundations established in previous years, ensuring that Iceni remains well positioned to respond to future opportunities and challenges.

Our current strategic plan concludes in the Summer of 2026. While we did not achieve every ambition the plan has provided a clear framework for our development and helped us reman focused on our purpose. We are now looking ahead to developing our next strategic plan. This will be an important opportunity to consider how Iceni needs to evolve, improve and make clear our priorities. These can include how we measure and demonstrate impact and explore opportunities to extend our reach where there is a clear need. We will remain ambitious for the people we support while ensuring that Iceni remains a well-governed, resilient and sustainable organisation.

Throughout the year, we have had the pleasure of meeting so many people from diverse backgrounds and experience. One of the most rewarding aspects is the opportunity to meet and learn from people from a wide range of backgrounds, experiences, challenges and perspectives. These conversations have provided valuable insight into the different experiences, challenges and opportunities that shape the communities we work with.

Financially, this has been a solid and steady year for Iceni. It has not been without its challenges with higher costs in most arears meaning we had to make sensible decisions and keep a close eye on the things that matter most. We have navigated the year well and recorded a satisfactory level of income.

ICENI IPSWICH

Trustees' Report

Our story continues largely because of the people associated with Iceni. We would like to thank our staff, volunteers, trustees, partners and funders for their commitment and hard work throughout the year. There remains still much to do, but we enter the coming year with confidence, compassion and a sense of purpose.

What we have delivered

The core activities we have used over the past year to achieve organisational objectives and identified outcomes include:

Systemic Family Therapy

Counselling & Couples counselling

CBT and psychotherapy

Domestic abuse programme, (Boudica Programme)

Teenage counselling

Play and CRPT Therapy

Acupuncture

Perpetrator of Domestic Abuse Programme (Venta) group and one to one

My stronger self-group

The 'Real'ationships group

Senuna (women empowerment group)

Key working (everyone has a key worker assigned to them);

Partnerships and Collaborative Arrangements

We acknowledge that building and maintaining effective working relationships between partners is integral to the achievement of positive outcomes for all those families who use Iceni. Our approach has remained consistent, open and honest communication at all times, ensuring that any issues which may have the potential to impact on the achievement of outcomes are raised and promptly resolved. It is essential that collaborative relationships are forged and galvanised with respect and mutual benefit.

We have continued to build external relationships that mutually support the people we work with. Since Covid and the cost-of-living crisis we have relied more heavily on 'partner' organisations. Of course, the support we give to the people we work with cannot be undertaken in isolation and we value the working relationships and expertise of like-minded agencies to achieve a "common goal" of ensuring we deliver the best all round service possible to the people we work with.

We have forged excellent relationships with a wide number of organisations across different sectors. We use Memorandum of Understandings or formal contracts. These are solid and workable partnerships, which set aside irrelevant differences and tend to focus on shared objectives; the best interests of the people we work with and include: Housing (Ipswich Borough Council, Ipswich Housing Action Group and Anglia Care Trust) Education (Schools) Employment (DWP) Criminal Justice. (Probation, courts and prisons) Domestic abuse (Lighthouse Women's Aid, Leeway) Sexual Abuse (Survivors in Transition). Other providers working in substance misuse (Turning Point) Social Care Services Mental Health Teams (CAMHS). The importance of interagency working and information exchange frames our policy and practice and ensures that we provide the best possible service to the individuals we work with.

Trustees' Report

Our finances

Our current funders include The National Lottery, The Home Office and Suffolk Public Health via our partnership contract with Turning Point. These mix of incomes are our ideal. Our accounts for 2025-26 show income as £617,629.

Our beneficiaries

The majority of families we worked with live in Ipswich. We saw a slight increase in families living in other areas of the county and we hope to increase this number in the coming years. The entry criteria onto our programme are: one or both parents having issues with drugs and/or alcohol who have at least one child under the age of 16. However, the growth and success of The Venta Programme (male perpetrator of domestic violence programme) means men do not have to have a substances misuse issue to access this service. Our main beneficiaries are:

- Parents with substance misuse problems
- Those who experience co-existing issues with both substance and domestic abuse
- Families where early intervention can prevent problems from escalating and requiring statutory involvement
- Families whose children are in the social care system
- Men who want to stop their abusive behaviour
- Children affected by parental substances misuse and domestic abuse

Please visit our website to see the impact we are having Home - Iceni

Increasing social value

Social value is often described as 'soft' outcomes, mainly because they can be difficult to quantify and measure. However, we think about the whole social value of existing and future spend, by rethinking service design and processes used to achieve the desired outcomes. It encourages us to have a broader more holistic approach and work with communities and users of services to find better ways to meet their needs and spend public money.

Social Value and Iceni

We have set targets around social values as we believe that it is an important barometer of how we impact all internal and external stakeholders.

The Venta Programme

This programme continued to prove successful. With the continuation of funding from The Home Office we remain steadfast in our commitment to reducing domestic abuse in Suffolk by getting to the core of the problem: the men who cause harm. Our ambition is to increase the number of programmes we deliver across the county.

Trustees' Report

Promoting Iceni and our story

Telling our story simple, effectively, truthfully and to a wider audience has never been more important. A good story, our narrative, allows us to share our vision, key messages and plans with all internal and external stakeholders in a powerful and compelling way. Telling the tale of our past and present that everyone recognises, explaining current challenges and issues and outlining a future that we want to make happen. A successful narrative will see everyone at Iceni telling the same story about us to anyone who asks.

FINANCIAL REVIEW

Income for the year amounted to £617,629 (2025: £554,858) and expenditure amounted to £554,542 (2025: £539,846) and closing fund balances of £412,710 (2025: £349,623). Of the closing funds £30,079 is restricted and £382,631 is unrestricted.

Iceni continued to receive significant funding during 2025/26 to support the continued development and extension of the Charity's Venta Programme, directed towards the perpetrators of domestic violence, as well as working with their partners where relevant and helpful. This work is actively supported by both the Home Office and the Suffolk Police and Crime Commissioner's Office. Income receivable for 2025/26 amounted to £153,089 (2025: £153,089) and Iceni has secured an extension to continue this area of work until 14th January 2027.

A new five-year contract with Turning Point started in 2024/25 and under this Iceni received £175,642 (2025: £165,662) for involvement in the Suffolk Recovery Network.

Following a successful application to the National Lottery Fund for continuation funding, Iceni secured funding of £498,305 for the four years between 1 April 2025 and 31 March 2029. These grants represent restricted funding to support Iceni's Strengthening Families' programme. Other restricted grants for 2025/26 include a number of grants from The Rope Trust to enable Iceni to support specific clients with essential costs during the year as well as contributing to client focused activities.

Iceni also received an unrestricted grant in 2025/26 for core costs: £12,500 from Ipswich Borough Council. Other donations received from both personal and corporate supporters during 2025/26 amounted to £24,391 (2024: £29,261). Interest earned in 2025/26 was £11,912.

Our reserves were increased by £63,087 at the end of 2025/26.

RESERVES AND FUTURE FUNDING

The Trustees' policy is for the Charity to aim for a level of unrestricted reserves sufficient to cover normal operating expenses for at least 6 months at any one time. Unrestricted reserves at the end of March 2026 amounted to £382,631 which represents approximately 7.5 months of projected operating costs going forward.

In common with other similar charities, Iceni is dependent upon external support in the form of grants, donations and fundraising, alongside longer-term agreements, to be able to meet its ongoing costs and continue operating at an acceptable and viable level. We have an extension of the Venta programme funding (£121,193 for 2026/27) and we will be continuing our involvement in Suffolk's Integrated Drug and Alcohol Services work after the end of March 2026. Iceni have secured a further three years of National Lottery Funding at £123,003 for 2026/27 with an uplift for the following two years.

We are hopeful that our upgraded website, together with an intentional increase in local networking activities, should result not only in a greater appreciation of what Iceni can offer, but also in an increase in local support for the Charity. Financial projections drawn up for 2026/27 show a slightly increased level of income and indicate that the Charity will have sufficient resources to be able to meet its liabilities and to continue operating at its current level for the foreseeable future, and at least for the next 12 months from the date of this report, and accordingly the Trustees continue to adopt the going concern basis of accounting when preparing these financial statements.

PLANS FOR THE FUTURE

Our five strategic goals and priorities

Since its inception, Iceni has established itself as a reputable, successful and cost-effective provider of services and has gained an excellent reputation through its innovative approach. However, as a small local charity that often seeks to 'punch above its weight' to achieve organisational goals we have been, and are likely to be, affected by changes in the economy and changes to local contractual approaches. It is an important time for Iceni, as donations are falling, and public funding is likely to be further reduced. We recognised that if we are to not only survive but thrive then the building blocks need to be in place to make Iceni a well-governed, strong and sustainable organisation.

Right organisation, right capability, right design, robust – We reflect and deliver our mission and aims, having the right people, adopting effective financial and governance processes; know the difference we make and keep it in sight through all organisational transitions.

More diverse but coherent portfolio and associated income stream – We identify opportunities for new revenue streams and develop a good understanding of our external environment; develop and review a new fundraising strategy.

Raise Profile in Suffolk and beyond – We develop an effective communication strategy – make social media work better for us – maintain and develop links with local and national media and translate increase in traffic to funding opportunities.

Co-production – It has become a truism to say that charities should collaborate, and it is certainly clear that there are pressures to do so. A vast number of organisations often undertaking similar work, dwindling sources of unrestricted funding, and the opening up of delivery contracts that many charities like Iceni will struggle to win on their own, all contribute to these pressures. We want to strongly encourage relationships that build on or create new partnerships across different sectors and cultivate strong working relationships between organisations to mutually support the people we work with. We will embrace our co-production ethos in external partnerships as well as with our beneficiaries so that respect pervades the experience of being recipients of our care. Identify shared-values partners for 'core to mission' services – be clear about the roles and responsibilities of each charity. We intend to explore healthy partnerships which are the most effective way of using our resources to further our charitable purposes where we can co-create and maintain our independence.

Expanding our Operations – Explore and agree cross county expansion – establish presence and raise our profile outside of Ipswich – improve our social media and communication approach – get consensus from all stakeholders about expansion.

ICENI IPSWICH

Trustees' Report

Statement of trustees' responsibilities

The trustees (who are also the directors of ICENI IPSWICH for the purposes of company law) are responsible for preparing the trustees' report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland". The report and accounts have been prepared in accordance with the provisions in the Companies Act 2006 relating to small companies.

Company law requires the trustees to prepare financial statements for each financial year. Under company law the trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including its income and expenditure, of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards, comprising FRS 102 have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The trustees are responsible for keeping proper accounting records that can disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Small companies provision statement

This report has been prepared in accordance with the small companies regime under the Companies Act 2006.

The annual report was approved by the trustees of the charity on 25 September 2026 and signed on its behalf by:

Laurence Bradley
Chairman and trustee

Elizabeth Whitney
Trustee

ICENI IPSWICH

Independent Examiner's Report to the trustees of ICENI IPSWICH ('the Company')

I report to the charity trustees (who are also Directors for the purpose of company law) on my examination of the accounts of the ICENI IPSWICH ('the charitable company') for the year ended 31 March 2026 which comprise the Statement of Financial Activities, the Balance Sheet and related notes. 12 28

This report is made solely to the charity's trustees, as a body, in accordance with section 145 of the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in this report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my work, for this report, or for the opinions I have formed.

Responsibilities and basis of report

As the charity's trustees of ICENI IPSWICH you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of ICENI IPSWICH are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

An independent examination does not involve gathering all the evidence that would be required in an audit and consequently does not cover all the matters that an auditor considers in giving their opinion on the financial statements. The planning and conduct of an audit goes beyond the limited assurance that an independent examination can provide. Consequently I express no opinion as to whether the financial statements present a 'true and fair' view and my report is limited to those specific matters set out in the independent examiner's statement.

Independent examiner's statement

Since ICENI IPSWICH's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of ICAEW, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of ICENI IPSWICH as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

ICENI IPSWICH

Independent Examiner's Report to the trustees of ICENI IPSWICH ('the Company')

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Tim Sullivan FCA
Field Sullivan Limited
9 Hare & Billet Road
Blackheath
SE3 0RB

Date: 5/10/24

ICENI IPSWICH

Statement of Financial Activities for the Year Ended 31 March 2026
(Including Income and Expenditure Account and Statement of Total Recognised Gains and Losses)

	Note	Unrestricted £	Restricted £	Total 2026 £	Unrestricted £	Restricted £	Total 2025 £
Income and Endowments from:							
Donations and legacies		71,941	197,077	269,018	37,961	161,466	199,427
Charitable activities		183,610	153,089	336,699	187,761	153,089	340,850
Investment income	5	11,912	-	11,912	14,081	-	14,081
Other income		-	-	-	500	-	500
Total income		267,463	350,166	617,629	240,303	314,555	554,858
Expenditure on:							
Raising funds	7	(1,744)	-	(1,744)	(11,263)	-	(11,263)
Charitable activities		(228,522)	(324,276)	(552,798)	(218,217)	(310,366)	(528,583)
Total expenditure		(230,266)	(324,276)	(554,542)	(229,480)	(310,366)	(539,846)
Net movement in funds		37,197	25,890	63,087	10,823	4,189	15,012
Reconciliation of funds							
Total funds brought forward		345,434	4,189	349,623	334,611	-	334,611
Total funds carried forward	20	382,631	30,079	412,710	345,434	4,189	349,623

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for 2025 is shown in note 20.

The notes on pages 16 to 28 form an integral part of these financial statements.

ICENI IPSWICH

(Registration number: 07675101)
Balance Sheet as at 31 March 2026

	Note	2026 £	2025 £
Fixed assets			
Tangible assets	14	2,908	848
Current assets			
Debtors	15	73,049	61,173
Cash at bank and in hand	16	379,402	331,190
		452,451	392,363
Creditors: Amounts falling due within one year	17	(16,649)	(22,588)
Net current assets		435,802	369,775
Total assets less current liabilities		438,710	370,623
Provisions	18	(26,000)	(21,000)
Net assets		412,710	349,623
Funds of the charity:			
Restricted income funds			
Restricted funds		30,079	4,189
Unrestricted income funds			
Unrestricted funds		382,631	345,434
Total funds	20	412,710	349,623

For the financial year ending 31 March 2026 the charity was entitled to exemption from audit under section 477 of the Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the charity to obtain an audit of its accounts for the year in question in accordance with section 476; and
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements have been prepared in accordance with the special provisions relating to companies subject to the small companies regime within Part 15 of the Companies Act 2006.

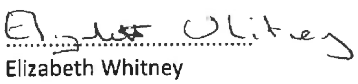
ICENI IPSWICH

(Registration number: 07675101)
Balance Sheet as at 31 March 2026

The financial statements on pages 12 to 28 were approved by the trustees, and authorised for issue on 25 September 2026 and signed on their behalf by:



Laurence Bradley
Chairman and trustee



Elizabeth Whitney
Trustee

ICENI IPSWICH

Statement of Cash Flows for the Year Ended 31 March 2026

	Note	2026 £	2025 £
Cash flows from operating activities			
Net cash income		63,087	15,012
Adjustments to cash flows from non-cash items			
Depreciation	7	1,585	1,386
Investment income	5	(11,912)	(14,081)
		52,760	2,317
Working capital adjustments			
(Increase)/decrease in debtors	15	(11,876)	4,587
(Decrease)/increase in creditors	17	(5,939)	9,219
Increase in provisions	18	5,000	3,000
Decrease in deferred income		-	(6,666)
Net cash flows from operating activities		39,945	12,457
Cash flows from investing activities			
Interest receivable and similar income	5	11,912	14,081
Purchase of tangible fixed assets	14	(3,645)	(379)
Net cash flows from investing activities		8,267	13,702
Net increase in cash and cash equivalents		48,212	26,159
Cash and cash equivalents at 1 April		331,190	305,031
Cash and cash equivalents at 31 March		379,402	331,190

All of the cash flows are derived from continuing operations during the above two periods.

The notes on pages 16 to 28 form an integral part of these financial statements.

Notes to the Financial Statements for the Year Ended 31 March 2026

1 Charity status

The charity is limited by guarantee, incorporated in , and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £Nil towards the assets of the charity in the event of liquidation.

The address of its registered office is:
74-78 Foundation Street
Ipswich
Suffolk
IP4 1BN

These financial statements were authorised for issue by the trustees on 25 September 2026.

2 Accounting policies

Summary of significant accounting policies and key accounting estimates

The principal accounting policies applied in the preparation of these financial statements are set out below. These policies have been consistently applied to all the years presented, unless otherwise stated.

Statement of compliance

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019) - (Charities SORP (FRS 102) - Second edition October 2019), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102). They also comply with the Companies Act 2006 and Charities Act 2011.

Basis of preparation

ICENI IPSWICH meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Going concern

The trustees consider that there are no material uncertainties about the charity's ability to continue as a going concern nor any significant areas of uncertainty that affect the carrying value of assets held by the charity.

Judgements and key sources of estimation uncertainty

In the application of the charity's accounting policies, the directos are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the periods in which the estimate is revised where revisions affects only that period, or in the period of the revision and future periods where the revisions affects both current and future periods.

Income and endowments

All income is recognised once the charity has entitlement to the income, it is probable that the income will be received and the amount of the income receivable can be measured reliably.

Donations and legacies

Donations are recognised when the charity has been notified in writing of both the amount and settlement date. In the event that a donation is subject to conditions that require a level of performance by the charity before the charity is entitled to the funds, the income is deferred and not recognised until either those conditions are fully met, or the fulfilment of those conditions is wholly within the control of the charity and it is probable that these conditions will be fulfilled in the reporting period.

Legacy gifts are recognised on a case by case basis following the grant of probate when the administrator/executor for the estate has communicated in writing both the amount and settlement date. In the event that the gift is in the form of an asset other than cash or a financial asset traded on a recognised stock exchange, recognition is subject to the value of the gift being reliably measurable with a degree of reasonable accuracy and the title to the asset having been transferred to the charity.

Grants receivable

Grants are recognised when the charity has an entitlement to the funds and any conditions linked to the grants have been met. Where performance conditions are attached to the grant and are yet to be met, the income is recognised as a liability and included on the balance sheet as deferred income to be released.

Investment income

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

Expenditure

All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregate similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Raising funds

These are costs incurred in attracting voluntary income, the management of investments and those incurred in trading activities that raise funds.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Government grants

Government grants are recognised based on the accrual model and are measured at the fair value of the asset received or receivable. Grants are classified as relating either to revenue or to assets. Grants relating to revenue are recognised in income over the period in which the related costs are recognised. Grants relating to assets are recognised over the expected useful life of the asset. Where part of a grant relating to an asset is deferred, it is recognised as deferred income.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets costing £500.00 or more are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Fixtures, fittings and equipmen	20% on cost
Computer equipment	33.3% on cost

Trade debtors

Trade debtors are amounts due from customers for merchandise sold or services performed in the ordinary course of business.

Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the charity will not be able to collect all amounts due according to the original terms of the receivables.

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Provisions

Provisions are recognised when the charity has an obligation at the reporting date as a result of a past event, it is probable that the charity will be required to settle that obligation and a reliable estimate can be made of the amount of the obligation.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees discretion in furtherance of the objectives of the charity.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

Pensions and other post retirement obligations

The charity operates a defined contribution pension scheme which is a pension plan under which fixed contributions are paid into a pension fund and the charity has no legal or constructive obligation to pay further contributions even if the fund does not hold sufficient assets to pay all employees the benefits relating to employee service in the current and prior periods.

Contributions to defined contribution plans are recognised in the Statement of Financial Activities when they are due. If contribution payments exceed the contribution due for service, the excess is recognised as a prepayment.

3 Income from donations and legacies

	Unrestricted funds General £	Restricted funds £	Total 2026 £	Total 2025 £
Donations and legacies;				
Appeals and donations	25,659	-	25,659	16,499
Legacies	23,500	-	23,500	-
Gift aid reclaimed	2,782	-	2,782	1,462
Grants, including capital grants;				
Ipswich Borough Council	-	12,500	12,500	20,000
Suffolk Community Foundation	-	-	-	14,000
Garfield Weston Foundation	20,000	-	20,000	-
Suffolk County Council	-	1,477	1,477	-
The National Lottery	-	139,900	139,900	120,000
The Rope Trust	-	43,200	43,200	27,466
	71,941	197,077	269,018	199,427

4 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2026 £	Total 2025 £
Fees and supplies	7,968	-	7,968	12,099
Contractual income	175,642	-	175,642	175,662
Grants receivable	-	153,089	153,089	153,089
	183,610	153,089	336,699	340,850

5 Investment income

	Unrestricted funds General £	Total 2026 £	Total 2025 £
Interest receivable and similar income;			
Interest receivable on bank deposits	11,912	11,912	14,081

6 Other income

	Total 2026 £	Total 2025 £
Other income	-	500

7 Expenditure on raising funds

a) Costs of generating donations and legacies

	Total 2026 £	Total 2025 £
Fundraising costs	1,744	11,263

8 Expenditure on charitable activities

	Note	Total 2026 £	Total 2025 £
Therapy costs		11,720	13,682
Other fees		14,015	12,770
Volunteer expenses		4,540	3,937
Miscellaneous client expenses		4,419	16,287
Staff costs	12	421,033	394,689
Support costs	9	97,071	87,218
		552,798	528,583

In addition to the expenditure analysed above, there are also support costs of £97,071 (2025 - £87,218) which relate directly to charitable activities. See note 9 for further details.

9 Analysis of support costs

Support costs

	Total 2026 £	Total 2025 £
Marketing and publicity	1,086	827
Depreciation, amortisation and other similar costs	1,585	1,386
Premises costs	61,330	51,996
Insurance	5,859	5,161
Communication	11,159	9,239
Computer software and maintenance	4,321	3,556
Affiliation fees and subscriptions	1,799	5,076
Canteen and sundries	4,580	2,918
Travel and subsistence	2,060	1,771
Independent examination	2,802	2,988
Legal and professional	34	1,697
Bank charges	456	603
	97,071	87,218

10 Net incoming/outgoing resources

Net incoming resources for the year include:

	2026 £	2025 £
Depreciation of fixed assets	1,585	1,386

11 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.

12 Staff costs

The aggregate payroll costs were as follows:

	2026 £	2025 £
Staff costs during the year were:		
Wages and salaries	379,656	359,737
Social security costs	35,190	25,985
Pension costs	5,437	4,803
Other staff costs	750	4,164
	421,033	394,689

The monthly average number of persons (including senior management / leadership team) employed by the charity during the year expressed as full time equivalents was as follows:

	2026 No	2025 No
Charitable activities	15	15

No employee received emoluments of more than £60,000 during the year.

The chief executive officer, as the highest paid member of staff, received benefits totalling £47,000 (2025 - £46,000).

13 Taxation

The charity is a registered charity and is therefore exempt from taxation.

14 Tangible fixed assets

	Furniture and equipment £	Total £
Cost		
At 1 April 2025	14,679	14,679
Additions	3,645	3,645
Disposals	(4,609)	(4,609)
At 31 March 2026	13,715	13,715
Depreciation		
At 1 April 2025	13,831	13,831
Charge for the year	1,585	1,585
Eliminated on disposals	(4,609)	(4,609)
At 31 March 2026	10,807	10,807
Net book value		
At 31 March 2026	2,908	2,908
At 31 March 2025	848	848

15 Debtors

	2026 £	2025 £
Prepayments	16,852	16,543
Accrued income	920	1,066
Other debtors	55,277	43,564
	73,049	61,173

16 Cash and cash equivalents

	2026	2025
	£	£
Cash on hand	1,485	1,097
Cash at bank	377,917	330,093
	379,402	331,190

17 Creditors: amounts falling due within one year

	2026	2025
	£	£
Other taxation and social security	8,676	7,271
Other creditors	5,351	12,797
Accruals	2,622	2,520
	16,649	22,588

18 Provisions

	Other provision	Total
	£	£
At 1 April 2025	21,000	21,000
Increase from fair value adjustments	5,000	5,000
At 31 March 2026	26,000	26,000

Other provisions comprise £25,000 (2025: £20,000) relating to costs provided in respect of future known redecoration costs in the 2026/27 year, for lease compliance, together with £1,000 (2025: £1,000) for potential additional water charges yet to be billed.

19 Pension and other schemes

Defined contribution pension scheme

The charity operates a defined contribution pension scheme. The pension cost charge for the year represents contributions payable by the charity to the scheme and amounted to £5,437 (2025 - £4,803).

20 Funds

	Balance at 1 April 2025 £	Incoming resources £	Resources expended £	Balance at 31 March 2026 £
Unrestricted funds				
General				
General Funds	345,434	267,463	(230,266)	382,631
Restricted funds				
Strengthening Families fund	-	120,000	(120,000)	-
Suffolk Council	-	1,477	(1,477)	-
Client activities and support	1,021	6,000	(4,042)	2,979
Rope Trust	3,168	37,200	(21,168)	19,200
National Lottery	-	19,900	(12,000)	7,900
Suffolk Police	-	153,089	(153,089)	-
Ipswich Council	-	12,500	(12,500)	-
	4,189	350,166	(324,276)	30,079
Total funds	349,623	617,629	(554,542)	412,710

	Balance at 1 April 2024 £	Incoming resources £	Resources expended £	Balance at 31 March 2025 £
Unrestricted funds				
General				
General Funds	334,611	240,303	(229,480)	345,434
Restricted funds				
Strengthening Families fund	-	120,000	(120,000)	-
Client Hardship fund	-	14,000	(14,000)	-
Client activities and support	-	4,066	(3,045)	1,021
Rope Trust	-	23,400	(20,232)	3,168
Suffolk Police	-	153,089	(153,089)	-
	-	314,555	(310,366)	4,189
Total funds	334,611	554,858	(539,846)	349,623

The specific purposes for which the funds are to be applied are as follows:

Strengthening Families fund - received from the National Lottery Fund which partfunds the salaries of certain members of staff, together with a proportion of staff training, travel costs, general running expenses and allocated overheads.

Suffolk Council - funding the cost of two laptops.

Client activities and support - received from The Rope Trust towards the cost of client events and support.

The Rope Trust - funds towards the salary cost of a 'Family Engagement Worker'.

National Lottery - funds towards 'Women Only Space' project.

Suffolk Police - awarded as a roll over to fund the Venta Programme for domestic abuse prevention for another year.The grant is subject to performance and reporting conditions and must be used for project delivery costs only.

Ipswich Council - to provide interventions to families, breaking cycles of addiction, abuse, and poverty.

21 Analysis of net assets between funds

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2026 £
Tangible fixed assets	2,908	-	2,908
Current assets	422,372	30,079	452,451
Current liabilities	(16,649)	-	(16,649)
Provisions	(26,000)	-	(26,000)
Total net assets	382,631	30,079	412,710

	Unrestricted funds General £	Restricted funds £	Total funds at 31 March 2025 £
Tangible fixed assets	848	-	848
Current assets	388,174	4,189	392,363
Current liabilities	(22,588)	-	(22,588)
Provisions	(21,000)	-	(21,000)
Total net assets	345,434	4,189	349,623

22 Related party transactions

There were no related party transactions in the year.