Charity registration number: 1145740

Jericho Road Project

Annual Report and Financial Statements

for the Year Ended 31 December 2025

Community Accounting Plus
Units 1 & 2 North West
41 Talbot Street
Nottingham
NG1 5GL

Jericho Road Project

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Jericho Road Project

Reference and Administrative Details

Trustees	Kay Wainman, Chair
	Susan Clark, Treasurer
	Emyr Huw Davies
	Lorna Carlin
	Claire Williams
Senior Management Team	Jane Taylor, CEO
	Ella Wood, Services Manager
Charity Registration Number	1145740
Principal Office	1A Chestnut Grove Nottingham NG3 5AD
Independent Examiner	Eva Stevens, employee of Community Accounting Plus Units 1 & 2 North West 41 Talbot Street Nottingham NG1 5GL

Jericho Road Project

Trustees' Report

The trustees present the annual report together with the financial statements of the charity for the year ended 31 December 2025.

Trustees and officers

The trustees and officers serving during the year and since the year end were as follows:

Trustees:	Kay Wainman, Chair
	Susan Clark, Treasurer
	Emyr Huw Davies
	Lorna Carlin (appointed 13 November 2025)
	Claire Williams (appointed 13 November 2025)
	Andrea Shea (resigned 11 December 2025)
	Tina Leonardi (resigned 14 August 2025)

Structure, governance and management

Nature of governing document

The CIO is operated under the rules of its constitution registered with the Charity Commission on 19th December 2022. Until 19th December 2022, the charity was a Charitable Company Limited by Guarantee with Registered Company Number: 07868116.

Recruitment and appointment of trustees

Trustees are appointed as and when seems fit according to the needs of the charity.

Induction and training of trustees

New Trustees would already be aware of the practical work of the charity and are supplied with a 'New Trustee Pack' with information including:
• The obligations of Trustee membership;
• Jericho Road Project's Constitution, Mission and Values and Business Plan; and
• Most recent Annual Report and Accounts and Fundraising Strategy.

The Board of Trustees are legally responsible for the overall management and control of the charity and meet at least eight times a year.

The day to day running of the charity is delegated to the staff team.

Objectives and activities

Objects and aims

i. To advance the Christian faith in accordance with the statement of faith for the benefit of the public in the city of Nottingham and in such other parts of the United Kingdom or the world as the directors of the charity may from time to time think fit.
ii. To aid persons who are in need by reason of their involvement in the sex industry and/or drug abuse and/or homelessness or those who are at risk of becoming involved in such in the city of Nottingham and in such parts of the United Kingdom or the world as the directors of the charity may from time to time think fit.
iii. To relieve poverty amongst sex industry workers and their dependants in the city of Nottingham and in such other parts of the United Kingdom or the world as the directors of the charity may from time to time think fit by providing education and advice on health, housing and financial issues.
iv. To advance education and awareness of the condition and needs of sex industry workers.

Public benefit

The trustees confirm that they have complied with the requirements of section 17 of the Charities Act 2011 to have due regard to the public benefit guidance published by the Charity Commission for England and Wales.

Risk management

The Trustees actively review the major risks that the charity may face. They continually monitor and control these risks to mitigate any impact that they may have on the charity in the future.

Detailed considerations of risk are dealt with by the Trustees.

Through the risk management processes established by the charity, the Trustees are satisfied that the major risks identified have been adequately mitigated where necessary. It is recognised that systems can only provide reasonable, but not absolute assurance, that major risks have been adequately managed.

Key controls used by the charity include:
• Formal agendas for all Board and Committee activity;
• Strategic planning, budgeting, and accounting;
• Formal written policies;
• Corporate Risk Statement and Risk Assessment processes;
• Clear authorisation and appraisal levels; and
• Vetting principles as required by law for the protection of the vulnerable.

No major risks are faced or anticipated by the charity.

Safeguarding Statement
We are committed to continuing to develop and embed safeguarding into our culture at JRP. The vulnerability of the people we support means much of our work encompasses safeguarding. This year we've been focussing on two areas that we hope will help inform our practice, develop our culture and improve outcomes for our service users.

Our record keeping system, Lamplight, offers a safeguarding module which we have introduced into our practice. It enables co-ordinated working, easier management of cases, and a robust approach to recording, reviewing and acting on safeguarding concerns. Alongside this, we've revised and updated our safeguarding policies and procedures and risk assessments. We require Safeguarding Polices to be reviewed on an annual basis.

We have also provided Safeguarding Adults Awareness training for all our volunteers, which includes the recommended content set by the Nottinghamshire Safeguarding Adults Board (NSAB)/Nottingham City Safeguarding Adults Board (NCSAB). Further to the minimum standards set by the NSAB/NCSAB, our training course covers topics such as trauma-informed care and empowering our service users.

Trustees are required to complete a trustee safeguarding course as a minimum.

Care of staff is important; training needs to be robust and always up to date; procedures need to be understood and adhered to; reporting needs to be clear and effective. A very open and positive relationship with other agencies continues to be a very great help.

The board are highly supportive of the staff in the challenges they face. Our Safeguarding Lead offers support and expertise to staff as well as having oversight of every Safeguarding Concern recorded on Lamplight - offering guidance and support, where appropriate.

In 2025, 30 separate Safeguarding Concerns were identified and recorded.

Chair's statement
This year was notable as we joyfully celebrated 25 years of Jericho Road Project. It was a privilege to hold some special events and remember our 25-year journey; and be able to thank the many who have participated in the project in so many ways over that period.

We held our conference in February at Cornerstone Church with our 25-year anniversary as the focus and welcomed present and former Jericho staff, volunteers and supporters.

In September our Patron Bishop Paul Williams presided over our service of thanksgiving at Trinity Church and we heard from our founder Reverend Richard Clark. Our thanks to Trinity Church which continues to generously support us with the provision of our Base and in many other ways.

With the growth of our staff team and the increasing costs around delivering services the support of our funders, charities, local groups, churches and individuals is even more vital.

We are once again very grateful to all those churches, donors and funders whose generous support enables us to report a successful year engaging with some of our City's most marginalised people across all our activities.

Our achievements

We recruited new staff and trustees to our team; welcoming the addition of 2 new staff members, reflecting an expansion in our prison and our community support work. And appointing a staff member to begin work in January 2026 to our off street work as we explore how this will look going forward. We were sorry to say goodbye to our Volunteer and Social Media Manager this year but pleased to have appointed a new staff member to begin working with us in January 2026.

As we welcomed Professor Claire Williams and Lorna Carlin to our Board we were also sorry to say goodbye to 2 trustees, Tina Leonardi and Andrea Shea, with our grateful thanks for their wonderful contribution. Andrea Shea has been a stalwart of Jericho Road working in a voluntary capacity with us since we began 25 years ago; and we are very grateful for her HR expertise especially which has been invaluable over the years.

Our fundraising work continues to progress through the work of our experienced fundraising contractors and the appointment of an existing member of staff as Fundraising Coordinator. We ran a very successful campaign to fundraise for a new minibus for our outreaches. Thanks to some generous donations we were able to acquire a wonderful new vehicle at the end of 2025 which will be on the road with us in 2026.

We continue to engage strongly with statutory and voluntary sector partners and agencies across the city, including the Police, housing and probation services; together with local churches and Christian groups including through Christian Action Network Nottingham.

Our Create: New Beginnings prison course and Kintsugi Hope course have continued in 2025. We will be reviewing these courses as we develop our services in 2026.

Jericho Road's staff team, has been growing in size and scope as we prepare to take opportunities that are presented to us, we are grateful to our CEO Jane Taylor for her leadership as the team develops. All our staff, trustees and volunteers demonstrate a high level of commitment to delivering our vision - "Showing Jesus' love and hope to those affected by the sex industry in Nottinghamshire". I am grateful for all their considerable hard work.

Jericho Road Project continues to receive the generous support of our founder and President, the Reverend Richard Clark, who is also Safeguarding Lead/Advisor to the Board. We continue to be grateful for the strong leadership and expertise he provides in this critical area.

And our grateful thanks also to our Patron the Bishop of Southwell and Nottingham, the Right Reverend Paul Williams.

I am very pleased to offer once again my thanks to all of Jericho Road Project's trustees who have generously offered time, skill, and expertise throughout the year. We are also grateful for the other specialist skills and expertise offered to the board, particularly in the area of accountancy and financial management.

The Board are committed to continuous improvement and our rolling review programme for our policies and procedures; key work has been carried out on health and safety, risk and resilience and maximising the use of our database; we are grateful for the external expert advice we have received.

We are most grateful for all the support received from various funders throughout the year including:
• Laing Family Trust
• The Albert Hunt Foundation
• Garfield Weston Foundation
• The Anchor Foundation
• Benefact Trust
• The Jones 1986 Charitable Trust
• Grocers' Hall
• The Thomas Farr Charity
• The Lady Hind Trust
• 29th May 1961 Charitable Trust
• Evenlode
• Wesleyan Foundation
• Westhill Endowment Trust
• The Lancaster Foundation
• Comic Relief
• The Park Garden Trail
• JN Derbyshire Trust

** Some funders wished to remain anonymous. We are very grateful for their very generous support.

Conclusion
2025 has been a milestone year for the project but we also look ahead to 2026, and we are pleased to be committed to continue, by the grace of God, as a Christian urban mission seeking at all times "to bring hope and restoration to those affected by the sex industry in Nottinghamshire".

Our objectives for 2025
• Further develop and strengthen our fundraising strategy, policy and processes.
• Recruit to our vacant Volunteer and Social Media Manager post.
• Develop our marketing, promotions and social media presence.
• Recruit 1 x new trustee to our trustee team.
• Acquire a new outreach van.
• Continue to develop our Prison and Befriending Work including the Create: New Beginnings programme.
• Grow our volunteer base as appropriate.
• Develop the operations from our base including running the Kintsugi Hope course - to be piloted.
• Develop a housing and housing related support presence including with Green Pastures.
• Review our Off Street work options.
• Review our options regarding developments/improvements to our Base.
• Review and recruit to the senior staff structure within the organisation.
• Develop Partnership working with other agencies and networks including local churches.

Principle activities, achievements and performance of the year:

• New staff being recruited and embedding - Prison Visiting and Resettlement Coordinator, Community Support Worker, Volunteer and Social Media Manager and Off Street Coordinator to start in 2026).
• Recruitment of a new trustee - 2 new trustees added to our Board.
• Strong recruitment and training of volunteers is ongoing, including safeguarding training.
• Seeing growth in our Prison and Resettlement activities - Running Create New Beginnings courses, growth of the prison volunteer team to support bible studies in particular, and prison pick-ups (sometimes working in partnership with the Police).
• Further development of qualitative work with individuals in prison visiting and in resettlement services. The increase is staff numbers has enabled more capacity for this work.
• Developing our outreach work - acquiring a new minibus.
• Further developing the use of our Drop - in facility.
• Holding celebration conference and events/services for our 25-year anniversary.
• Running Kintsugi Hope Wellbeing Courses at an external venue.
• Further development of fundraising activities and establishing our fundraising team.
• Increasing networking with local churches and other organisations, staff and volunteers attending church events to speak about Jericho Road and our work.

Throughout the year we engaged with a total of 102 individual women.

• Street Outreach - We were pleased to increase our number of volunteer teams for outreach and thus the frequency of our outreach sessions this year. Enabling us to connect with 43 individual street sex workers. We were very pleased to acquire a new van after our successful fundraising campaign.

• Individual Support and Drop in - Drop-in sessions took place regularly providing at least two regular sessions per week and there has been an increase in individual support and supporting service users in the community. Kintsugi Hope Wellbeing Groups have been held and we are exploring how to take this opportunity forward in the future.

• Prison and Resettlement - We have been able to support 62 women across prison visiting and/or resettlement individuals with regular visits to 1 prison. The most regular visiting takes place at HMP Foston Hall in Derbyshire. We are providing essential support for women who may be homeless upon release and due to their complex needs may struggle with reintroduction into the community context. 10 women were supported into resettlement upon prison release. Two further Create New Beginnings 10-week courses took place this year. Attracting a very positive response form the women attending.

• Befriending - Our Befriending work has continued consistently and proactively with regular individual contact with 8 women in person and by phone, text, or other means of contact.

Statistics Reports 1st January 2025 - 31st December 2025

	2024	2025
Total number of different women contacted across project	94	102
Prison Visiting and Resettlement		
Number of different women contacted (PV&R)	57	62
Letters/cards/parcels sent	91	34
Number of different women supported upon release/resettlement	23	10
Befriending		
Number of different women supported	12	8
Contact in person (e.g. dropping off essentials)	54	7
Number of phone calls/texts	86	61
Outreach		
Number of different women seen	45	43
Number of outreach sessions	81	90
Number of known women contacts (unknown)		288 (35)
Total number of Outreach contacts	211	323
One-to-one appointments/individual support		
Number of different women	24	27
Number of phone calls/texts	137	92
Drop-in		
Number of different women attended	12	8
Number of sessions	57	94 total offered
Number of women attended	30	26
Create New Beginnings		
Number of different known women attending	6	8
Number of Create New Begnnings Sessions	11	10
Number of known women attending (unknown)	23	22 (4)
Bible Studies		
Number of different known women attending	19	21
Number of Bible study sessions	40	46
Number of known women attending (unknown)	173	186 (172)
Kintsugi Hope		
Number of different women attending	4	2
Number of Kintsugi Hope sessions	18	2
Number of known women attending	26	4

Statistics Reports 1st January 2025 - 31st December 2025 (continued)

Other stats

Essentials bags given out	24	73
Clothes given out	153	143
Personal safety alarms given out	18	49
Food/drink given out (e.g. flapjacks, hot chocolate etc.)	271	330
Referrals out	55	39
Referrals in (including self-referrals)	53	56

Donations and Services in Kind

Donation or Service	Detail	Amount
Seconded Staff	Professional time @ £40 an hour for Chair & HR, and staff rate @ £20 for Treasurer	£77,250
Use of Property	Rent free premises @ £725 per month & free use of church rooms for meetings	£9,500
Other	Total volunteer hours @ Naitonal Living Wage, trustees' hours & donated items including mileage and Treasurer's expenses	£17,000
Total		**£103,750**

Financial review

At 31 December 2025, total reserves amounted to £315,232 (2024 - £144,593), free (unrestricted) reserves amounted to £149,950 (2024 - £104,300) and restricted reserves amounted to £165,282 (2024 - £40,293).

Policy on reserves

The Jericho Road Project aims to hold reserves amounting to approximately three months' average expenditure plus possible Staff Redundancy and some Notice Period pay. This is to enable the Jericho Road Project to carry on meeting the needs and reaching out to the vulnerable women we serve, if there was ever a funding shortfall, whilst further funds were sought.

As at the end of the last financial year (31.12.25) our Designated Reserves were £64,200.

Trustees' Report (continued)

Future plans

Our objectives for 2026:

• Finalise our 3 year fundraising strategy, reviewing relevant associated policies and processes.
• Engage a Finance Assistant and Operations Coordinator to strengthen the core administrative functions for the project.
• Work with our IT systems and support provider to upgrade our infrastructure.
• Develop our marketing, promotions and social media presence.
• Recruit 2 x new trustees as the Board requires augmentation with relevant expertise and to ensure sustainability.
• Convert and utilise the new van by the end of April 2026.
• Continue to develop our Prison Work review the Create: New Beginnings programme and implement the Beautifully Made Art Therapy Project.
• Befriending and Community Support - Explore and develop new ways of connecting with the women we support.
• Continue to develop our Prison Pick-up service, the new van will help, additional day time volunteers needed including drivers.
• Review our Off Street work options and begin this work this year.
• Further develop and strengthen trauma-informed practice including staff and volunteer training.
• Grow our volunteer base across all areas.
• Continue to develop Partnership working with other agencies and networks including local churches.
• Train volunteers to become JRP Ambassadors to promote our work in churches and other organisations.
• Continue to invest in staff and volunteer training so we can ensure a professional, compassionate and trauma-informed service.
• Diversify our income streams - explore further ways for JRP to generate income, such as offering training courses to other organisations, selling merchandise or setting up a social enterprise.
• Work will continue on monitoring and further developing our Risk and Resillnce framework, including cyber resilience.

The annual report was approved by the trustees of the charity on 13/2/26 and signed on its behalf by:

.....
Kay Wainman
Trustee

Jericho Road Project

Statement of Trustees' Responsibilities

The trustees are responsible for preparing the trustees' report and the financial statements in accordance with the United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) and applicable law and regulations.

The law applicable to charities requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charities (Accounts and Reports) Regulations 2008, and the provisions of the constitution. The trustees are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the corporate and financial information included on the charitable company's website. Legislation governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the trustees of the charity on 13/8/26 and signed on its behalf by:

.....
Kay Wainman
Trustee

Jericho Road Project

Independent Examiner's Report to the trustees of Jericho Road Project

Independent examiner's report to the trustees of Jericho Road Project
I report to the trustees on my examination of the accounts of Jericho Road Project (the Charity) for the year ended 31 December 2025.

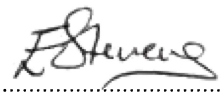
Responsibilities and basis of report
As the trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the Charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement
Since the Charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Chartered Institute of Public Finance and Accountancy (CIPFA), which is one of the listed bodies.
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.


.....

Eva Stevens, BSc, CPFA, employee of Community Accounting Plus
member of the Chartered Institute of Public Finance and Accountancy (CIPFA)

Units 1 & 2 North West
41 Talbot Street
Nottingham
NG1 5GL

Date: 02/09/2026

Jericho Road Project

Statement of Financial Activities for the Year Ended 31 December 2025

	Note	Unrestricted £	Restricted £	Total 2025 £	Total 2024 £
Income and Endowments from:					
Donations and legacies	2	50,232	-	50,232	68,675
Charitable activities	3	15,013	261,026	276,039	126,756
Investment income	4	3,591	-	3,591	2,458
Total Income		68,836	261,026	329,862	197,889
Expenditure on:					
Charitable activities	6	(56,446)	(102,777)	(159,223)	(151,377)
Total Expenditure		(56,446)	(102,777)	(159,223)	(151,377)
Net income		12,390	158,249	170,639	46,512
Gross transfers between funds		33,260	(33,260)	-	-
Net movement in funds		45,650	124,989	170,639	46,512
Reconciliation of funds					
Total funds brought forward		104,300	40,293	144,593	98,081
Total funds carried forward	15	149,950	165,282	315,232	144,593

All of the charity's activities derive from continuing operations during the above two periods.

The funds breakdown for the period is shown in note 15.

Jericho Road Project

Statement of Financial Activities for the Year Ended 31 December 2025 (continued)

These are the figures for the previous accounting period and are included for comparative purposes

	Note	Unrestricted £	Restricted £	Total 2024 £
Income and Endowments from:				
Donations and legacies	2	68,675	-	68,675
Charitable activities	3	10,968	115,788	126,756
Investment income	4	2,458	-	2,458
Total Income		82,101	115,788	197,889
Expenditure on:				
Charitable activities	6	(69,662)	(81,715)	(151,377)
Total Expenditure		(69,662)	(81,715)	(151,377)
Net income		12,439	34,073	46,512
Gross transfers between funds		660	(660)	-
Net movement in funds		13,099	33,413	46,512
Reconciliation of funds				
Total funds brought forward		91,201	6,880	98,081
Total funds carried forward	15	104,300	40,293	144,593

Jericho Road Project

(Registration number: 1145740)
Balance Sheet as at 31 December 2025

	Note	2025 £	2024 £
Fixed assets			
Tangible assets	11	33,950	660
Current assets			
Debtors	12	3,501	7,405
Cash at bank and in hand	13	280,886	140,977
		284,387	148,382
Creditors: Amounts falling due within one year	14	(3,105)	(4,449)
Net current assets		281,282	143,933
Net assets		315,232	144,593
Funds of the charity:			
Restricted income funds			
Restricted funds		165,282	40,293
Unrestricted income funds			
Unrestricted funds		149,950	104,300
Total funds	15	315,232	144,593

The financial statements on pages 13 to 26 were approved by the trustees, and authorised for issue on ....13.08.2026.... and signed on their behalf by:

S. P. Clark

.....
Susan Clark
Trustee

1 Accounting policies

Statement of compliance
The financial statements have been prepared in accordance with the second edition of the Charities Statement of Recommended Practice issued in October 2019, the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS 102) and the Charities Act 2011.

Basis of preparation
Jericho Road Project meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy notes.

Exemption from preparing a cash flow statement
Under the exemption available to smaller charities the Board of Trustees has chosen not to include a Statement of Cash Flows within the financial statements.

Going concern
The financial statements have been prepared on a going concern basis.

The trustees assess whether the use of going concern is appropriate i.e. whether there are any material uncertainties related to events or conditions that may cast significant doubt on the ability of the charity to continue as a going concern. The trustees make this assessment in respect of a period of one year from the date of approval of the financial statements.

Income and endowments
Voluntary income including donations, gifts, legacies and grants that provide core funding or are of a general nature is recognised when the charity has entitlement to the income, it is probable that the income will be received and the amount can be measured with sufficient reliability.

Donations and legacies

Donations and legacies are recognised on a receivable basis when receipt is probable and the amount can be reliably measured.

Investment income

Dividends are recognised once the dividend has been declared and notification has been received of the dividend due.

Expenditure
All expenditure is recognised once there is a legal or constructive obligation to that expenditure, it is probable settlement is required and the amount can be measured reliably. All costs are allocated to the applicable expenditure heading that aggregates similar costs to that category. Where costs cannot be directly attributed to particular headings they have been allocated on a basis consistent with the use of resources, with central staff costs allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use. Other support costs are allocated based on the spread of staff costs.

Charitable activities

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

Taxation

The charity is considered to pass the tests set out in Paragraph 1 Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3 Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

Tangible fixed assets

Individual fixed assets costing £500.00 or more are initially recorded at cost, less any subsequent accumulated depreciation and subsequent accumulated impairment losses.

Depreciation and amortisation

Depreciation is provided on tangible fixed assets so as to write off the cost or valuation, less any estimated residual value, over their expected useful economic life as follows:

Asset class	Depreciation method and rate
Computer equipment	25% straight line
Motor vehicles	20% straight line

Cash and cash equivalents

Cash and cash equivalents comprise cash on hand and call deposits, and other short-term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

Fund structure

Unrestricted income funds are general funds that are available for use at the trustees' discretion in furtherance of the objectives of the charity.

Designated funds are unrestricted funds and resources set aside for specific purposes at the discretion of the trustees.

Restricted income funds are those donated for use in a particular area or for specific purposes, the use of which is restricted to that area or purpose.

2 Income from donations and legacies

	Unrestricted funds General £	Total 2025 £	Total 2024 £
Donations and legacies;			
Donations from companies, trusts and similar proceeds	28,520	28,520	39,922
Donations from individuals	16,447	16,447	20,341
Gift aid reclaimed	5,265	5,265	8,412
	50,232	50,232	68,675

3 Income from charitable activities

	Unrestricted funds General £	Restricted funds £	Total 2025 £	Total 2024 £
Fundraising	14,811	49,379	64,190	14,533
Grants & donations	-	211,647	211,647	112,211
Sundry	202	-	202	12
	15,013	261,026	276,039	126,756

4 Investment income

	Unrestricted funds General £	Total 2025 £	Total 2024 £
Interest receivable and similar income;			
Interest receivable on bank deposits	3,591	3,591	2,458

5 Grants and donations

	Unrestricted funds £	Restricted funds £	Total funds £
Anonymous donor	-	6,000	6,000
ARM Trust	-	75,000	75,000
Benefact Trust	-	14,268	14,268
Boots Charitable Trust	-	10,000	10,000
Garfield Weston Foundation	-	20,000	20,000
Jessie Spencer Trust	-	1,000	1,000
JN Derbyshire Trust	-	3,000	3,000
Postcode Lottery	-	25,000	25,000
Sisters of St. Joseph of Peace	-	5,000	5,000
The Albert Hunt Trust	-	7,000	7,000
The Bishop Radford Trust	-	2,000	2,000
The Gemini Fund	-	5,000	5,000
The Jerusalem Trust	-	1,650	1,650
The Lady Hind Trust	-	3,000	3,000
The Lancaster Foundation	-	5,000	5,000
The Leathersellers	-	4,900	4,900
The Park Garden Trail	-	3,440	3,440
The Sage Trust	1,550	-	1,550
The Thomas Farr Charity	-	3,000	3,000
Wesleyan Foundation	-	10,000	10,000
Westhill Endowment Trust	-	1,500	1,500
HMRC Gift aid	5,265	5,828	11,093
Sundry grants & donations	43,417	61	43,478
	50,232	211,647	261,879

6 Expenditure on charitable activities

	Unrestricted funds		Restricted funds	Total 2025	Total 2024
	Designated £	General £	£	£	£
Activities	-	180	8,603	8,783	9,121
Administration	-	13,710	4,368	18,078	7,726
Premises maintenance	-	5,435	2,709	8,144	8,576
Salaries, NI & pensions	7,109	28,976	85,395	121,480	117,446
Staff costs	-	706	866	1,572	7,425
Volunteer costs	-	-	836	836	1,083
Depreciation	-	330	-	330	-
	7,109	49,337	102,777	159,223	151,377

7 Net incoming/outgoing resources

Net incoming resources for the year include:

	2025 £	2024 £
Depreciation of fixed assets	330	-

8 Staff costs

The aggregate payroll costs were as follows:

	2025 £	2024 £
Staff costs during the year were:		
Wages and salaries	115,617	111,535
Social security costs	2,273	2,543
Pension costs	3,590	3,368
	121,480	117,446

7 (2024 - 6) of the above employees participated in the Defined Contribution Pension Schemes.

Contributions to the employee pension schemes for the year totalled £3,590 (2024 - £3,368).

No employee received emoluments of more than £60,000 during the year

The total employee benefits of the key management personnel of the charity were £40,844 (2024 - £36,465).

9 Independent examiner's fees

During the period, the fees payable (excluding VAT) to the charity's independent examiner Community Accounting Plus are analysed as follows:

	2025 £	2024 £
Independent examination	1,065	690

10 Taxation

The charity is a registered charity and is therefore exempt from corporation taxation.

11 Tangible fixed assets

	Motor vehicles £	Computer equipment £	Total £
Cost			
At 1 January 2025	10,000	660	10,660
Additions	32,360	1,260	33,620
At 31 December 2025	42,360	1,920	44,280
Depreciation			
At 1 January 2025	10,000	-	10,000
Charge for the year	-	330	330
At 31 December 2025	10,000	330	10,330
Net book value			
At 31 December 2025	32,360	1,590	33,950
At 31 December 2024	-	660	660

12 Debtors

	2025 £	2024 £
Prepayments	3,274	1,567
Accrued income	217	5,838
Other debtors	10	-
	3,501	7,405

13 Cash and cash equivalents

	2025 £	2024 £
Cash on hand	40	40
Cash at bank	280,846	140,937
	280,886	140,977

14 Creditors: amounts falling due within one year

	2025 £	2024 £
Other taxation and social security	1,497	3,015
Other creditors	330	606
Accruals	1,278	828
	3,105	4,449

15 Funds

	Balance at 1 January 2025 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 December 2025 £
Unrestricted funds					
General					
General Fund	4,353	68,836	(49,337)	12,660	36,512
Designated					
Reserves	58,200	-	-	6,000	64,200
Moving Saving	16,400	-	-	3,600	20,000
Renovation	7,217	-	-	-	7,217
Housing Project	7,662	-	-	-	7,662
Fundraiser	10,468	-	(7,109)	11,000	14,359
	99,947	-	(7,109)	20,600	113,438
Total unrestricted funds	104,300	68,836	(56,446)	33,260	149,950
Restricted funds					
25th Anniversary Conference	258	540	(798)	-	-
Anonymous	5,897	6,000	(5,897)	-	6,000
ARM Fund	-	75,000	(490)	-	74,510
Benefact Trust	9,360	14,268	(9,401)	-	14,227
Boots Charitable Trust	-	10,000	(6,448)	-	3,552
Garfield Weston Foundation	-	20,000	(17,989)	(80)	1,931
Gifts & Blessings	216	-	-	-	216
Gifts for women in lieu of Easter eggs	39	-	-	-	39
Jessie Spencer Trust	-	1,000	(1,000)	-	-
JN Derbyshire Trust	-	3,000	(2,434)	-	566
Postcode Lottery	-	25,000	(1,201)	(220)	23,579
Respect for Nottingham	194	-	(108)	-	86
Sisters of St Joseph of Peace	-	5,000	(5,000)	-	-
Social Enterprise	288	-	-	-	288
Souter Charitable Trust	3,000	-	(3,000)	-	-
Sundry gifts	-	62	(62)	-	-
The Albert Hunt Trust	-	7,000	(1,053)	-	5,947
The Bishop Radford Trust	-	2,000	(2,000)	-	-
The Gemini Fund	-	5,000	(5,000)	-	-
The Jerusalem Trust	-	1,650	(16)	-	1,634
The Jones 1986 Charitable Trust	7,366	-	(7,066)	(300)	-
The Lady Hind Trust	-	3,000	(708)	-	2,292
The Lancaster Foundation	-	5,000	(76)	-	4,924

	Balance at 1 January 2025 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 December 2025 £
The Leathersellers	-	4,900	(4,900)	-	-
The Maurice & Hilda Laing Charitable Trust	2,500	-	(2,500)	-	-
The New Van Fund	126	46,483	(11)	(32,360)	14,238
The Park Garden Trail	-	3,440	(2,950)	-	490
The Thomas Farr Charity	2,830	3,000	(2,830)	-	3,000
The Winter Fundraising Campaign	3,219	8,183	(5,219)	-	6,183
The Worshipful Company of Weavers Benevolent Fund	5,000	-	(5,000)	-	-
Wesleyan Foundation	-	10,000	(9,620)	(300)	80
Westhill Endowment Trust	-	1,500	-	-	1,500
Total restricted funds	40,293	261,026	(102,777)	(33,260)	165,282
Total funds	144,593	329,862	(159,223)	-	315,232

The transfer from the New Van Fund to the General Fund represents the net book value of the vehicle fixed asset, the use of which is not subject to any restriction.

The other transfers from the restricted funds to the General Fund represent the net book value of the computer equipment fixed assets, the use of which are not subject to any restriction.

The transfer from the General Fund to the various designated funds are internal transfers agreed by the Board to set aside for various projects.

The specific purposes for which the funds are to be applied are as follows:

25th Anniversary Conference - towards the costs of the conference.
Anonymous - for core costs.
ARM fund - for core costs.
Benefact Trust - towards prison & resettlement work.
Boots Charitable Trust - towards prison & resettlement work.
Garfield Weston Foundation - for core costs.
Gifts & Blessings - for items for women.
Gifts for women in lieu of Easter eggs - for Easter eggs.
Jessie Spencer Trust - towards prison & resettlement work.
JN Derbyshire Trust - towards prison & resettlement work.
Postcode Lottery - for core costs.
Respect for Nottingham - for hygiene training.
Sisters of St Joseph of Peace - towards prison & resettlement work.
Social Enterprise - for costs of making items to sell.
Souter Charitable Trust - towards prison & resettlement work.
Sundry gifts - for small grants for women.
The Albert Hunt Trust - towards prison & resettlement work.
The Bishop Radford Trust - towards prison work.
The Gemini Fund - for drop-in and one-to-one appointments.
The Jerusalem Trust - towards prison & resettlement work.
The Jones 1986 Charitable Trust - for core costs.
The Lady Hind Trust - for drop-in, one-to-one appointments, befriending and resettlement work.
The Lancaster Foundation - towards prison & resettlement work.
The Leathersellers - for core costs.
The Maurice & Hilda Laing Charitable Trust - for prison work at HMP Foston Hall including Create New Beinnings.
The New Van Fund - for the new van.
The Park Garden Trail - for core costs.
The Thomas Farr Charity - towards prison & resettlement work.
The Winter Fundraising Campaign - for outreach costs and towards the new van.
The Worshipful Company of Weavers Benevolent Fund - towards prison & resettlement work.
Wesleyan Foundation - for outreach and drop-in work.
Westhill Endowment Trust - for an art project.

Notes to the Financial Statements for the Year Ended 31 December 2025 (continued)

	Balance at 1 January 2024 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 December 2024 £
Unrestricted funds					
General					
General Fund	1,778	81,901	(65,386)	(13,940)	4,353
Designated					
Reserves	52,200	-	-	6,000	58,200
Moving Saving	16,200	-	-	200	16,400
Renovation	4,217	-	-	3,000	7,217
Housing Project	7,662	-	-	-	7,662
Fundraiser	9,144	-	(4,076)	5,400	10,468
CQC survey	-	200	(200)	-	-
	89,423	200	(4,276)	14,600	99,947
Total unrestricted funds	91,201	82,101	(69,662)	660	104,300
Restricted					
25th Anniversary Conference	-	258	-	-	258
29th May 1961 Charitable Trust	-	5,000	(5,000)	-	-
Anonymous	-	6,000	(103)	-	5,897
Benefact Trust	1,302	14,266	(6,208)	-	9,360
Church Welfare Association	-	3,000	(3,000)	-	-
Garfield Weston Foundation	-	20,000	(19,670)	(330)	-
Gifts & Blessings	230	-	(14)	-	216
Gifts for women in lieu of Easter eggs	89	-	(50)	-	39
JN Derbyshire Trust	3,455	-	(3,455)	-	-
Notts PCC - Hidden Harm	-	10,400	(10,400)	-	-
Notts PCC - Make Notts Safe	-	10,000	(10,000)	-	-
Respect for Nottingham	213	-	(19)	-	194
Social Enterprise	288	-	-	-	288
Souter Charitable Trust	-	3,000	-	-	3,000
Sundry gifts	-	1,019	(1,019)	-	-
The Albert Hunt Trust	-	5,000	(5,000)	-	-
The Anchor Foundation	-	7,000	(7,000)	-	-
The Archer Trust	-	2,000	(1,670)	(330)	-
The Jones 1986 Charitable Trust	-	10,000	(2,634)	-	7,366
The Lady Hind Trust	-	5,000	(5,000)	-	-
The Maurice & Hilda Laing Charitable Trust	-	2,500	-	-	2,500
The New Van Fund	-	126	-	-	126
The Thomas Farr Charity	1,303	3,000	(1,473)	-	2,830
The Winter Fundraising Campaign	-	3,219	-	-	3,219

	Balance at 1 January 2024 £	Incoming resources £	Resources expended £	Transfers £	Balance at 31 December 2024 £
The Worshipful Company of Weavers Benevolent Fund	-	5,000	-	-	5,000
Total restricted funds	6,880	115,788	(81,715)	(660)	40,293
Total funds	98,081	197,889	(151,377)	-	144,593

16 Analysis of net assets between funds

	Unrestricted			
	General £	Designated £	Restricted £	2025 Total funds £
Tangible fixed assets	33,950	-	-	33,950
Current assets	5,667	113,438	165,282	284,387
Current liabilities	(3,105)	-	-	(3,105)
Total net assets	36,512	113,438	165,282	315,232

	Unrestricted			
	General £	Designated £	Restricted £	2024 Total funds £
Tangible fixed assets	660	-	-	660
Current assets	8,142	99,947	40,293	148,382
Current liabilities	(4,449)	-	-	(4,449)
Total net assets	4,353	99,947	40,293	144,593

17 Related party transactions

There were no related party transactions in the year.

18 Trustees remuneration and expenses

No trustees, nor any persons connected with them, have received any remuneration from the charity during the year.

No trustees have received any reimbursed expenses or any other benefits from the charity during the year.