Chair's Report – Chris Nicholson
September 2025 - 26

Key Trustee Role Holders:

Dr Chris Nicholson **(Chair of TCTC, Chair of Conference Committee, Commissioning and Consultation, Comms Group),** Peter Clarke **(Secretary),** Iwona Munia **(Co-Secretary, International Group Co- Chair)** Fitsum Teklu **(Treasurer)**

Other Trustee Roles Holders:

Dr Kevin Gallagher **(Commissioning and Consultation Lead, Conference Team),** Bethan Thibaut, Deborah Judge **(Children's Network Co-Chair, Conference Team),** Dr Jenelle Clarke **(Editor: Journal),** Julia Dillalo **(Adult Mental Health Group Co-Chair, Conference Team),** Luca Mingarelli **(International Network Co- Chair)**, Mike Staines **(Equality, Equity, Diversity and Inclusion, Children's Network Co-Chair, Conference Team)**, Neelam Khawani-Connett **(On-line Conference and Lived Experience, Communications and Equality, Equity, Diversity and Inclusion)**, Patrick Mandikate **(Journal Support),** Richard Cross (**Journal and R&D**), Gill Attwood (**Adult Mental Health**)

Summary:

Who we are: *The Consortium for Therapeutic Communities (TCTC) is a member's charity for all those involved in, connected with, and interested in therapeutic communities, enabling environments and the delivery of group and relationship-based support and treatment across the entire human lifespan. We promote a values-based approach to working with people, often in communities and groups. We believe that relationships and shared responsibility are central to all organisations and that the overall physical and social environment is critical to the effectiveness of any service. Therapeutic Communities (TCs) are settings where the whole context; the physical environment, their own contributions, the way the day is planned and the relationships a person experiences across the community, are considered to be part of the therapeutic process.*

Current Priorities

We are living in a period of organisation discontent – organisations which have facilitated so much productive, collective action over the past 100 years, in both their capitalist and economic modes, but also in their civic and philanthropic modes, today seem under strain. In my formulation, TCTC needs to do three things:

- First, it must draw down upon its values and ethos to sustain itself now through this mid-century period of discontent
- Second, it must grow the Executive Board of Trustees, as well as bring in new people to support all of its Networks and activities
- Third, it must begin planning for transition and transmission of the culture, history, knowledge and tradition of therapeutic communities to a new, up and coming generation

As I noted last year, the relative smallness of the charity, its limited assets and human resource, means it must engage in focused work within limited but central range of objectives rather than pursuing a broader and perhaps unrealistic (or even idealistic) strategy. We adopted a principal: we do the work

where we are – from within the TCTC networks, seeking to yield influence through the extension of our values, ethos and theoretical positions in those places most likely utilise them. The long-term efficacy of this strategy will be questioned, but in the short term this has been a productive approach allowing us flexibility in addressing and responding to the present moment.

Before, moving on, I want to acknowledge the loss we all feel of Brian Hogan, and long-term friend of TCTC and latterly member of the Board of Trustees who has offered his time and wisdom over the last two years. His passing has been sudden and is keenly felt at the conference this year.

Achievements over the Year

There has been a general trend of an increase in both children's and adult's services coming to TCTC seeking guidance, advice, training and consultation. For example, our recent involvement in the DfE Workforce Review of Residential Children's Homes involved myself in Leading two of the five Workstreams (Practice Model and Leadership), and joining one other (CPD), while and several other TCTC Board members joined and contributed to workstreams and discussion days. While the work we do in Children's services and in HMPP services is thriving, we are now developing a strategy to extend our work in Adult Mental Health services, as well as engaging more with European TCs by planning our first European TCTC Conference.

The Wrexham Therapeutic Childcare conference 2006 was a great success and has developed its own following in that part of the Country in connection with the Children's Network. The Children's Network holds a series of live events in Birmingham. Attendence varies, but they are important resource in thinking about key themes in practice for regular and new members.

The Online Conference was also very rich. This was called "Containment in the Cloud" and had seven presentations over two half-days with a focus on the implications of working online, and within a social media landscape – a significant theme this year with great presentations.

Last year's in-person 3-day Conference, 'Adventures in Organisations' was very lively and positive. We had 103 attendees, many over 2 or 3 days. The conference brought together, as have the two above, a great deal of research and practice into celebratory sharing. The richness in the field currently shows what the closing of the Journal at the end of 2025 means in terms of a loss of a place to 'hold' this richness. The loss of MB3 Archive, while it was valiantly fought for by the Mulberry Bush School, deepens this loss considerably with the TC records dispersed. We must all work together to hold a knowledge and history of TCs and their on-going legacy in mind, and help it to remain accessible to interested parties and academics.

The Adult Mental Health group has struggled with attendence across 2025, but has developed a plan to expand its activities across 2026 but with a tighter focus on what TC approaches have to offer – see below.

Our International Group is still in its early phase of life, and has a varied membership. It provides a useful anchor to the UK and to TCTC for our International members. This Network is growing and evolving its identify and purpose – this year running a series of events with guest speakers – including Professor Bob Hinshelwood and Dr Yair Tzivoni, clinical psychologist and head of Hasharon Soteria House.

Our TCTC Newsletter is galvanising interest thanks to Neels and Alex, and allows us to share more news and represent the activities of our membership organisations as well as our own in a fresh and vibrant way. We seek to develop this in relation to the Journal (more of which below).

There is good momentum in the work TCTC does, but also a limit on this work due to the resource – which is a reliant on voluntary contributions. The charity must address this and the issue of sustainability across the next few years.

Therefore, the board is open to new potential new Board members who are interested in supporting our work in any of the areas and across the Networks mention in the report. Please contact me for an informal conversation to hear more.

I have noted a few of my individual activities in my capacity as Chair below and a more detailed list of activities across all our Networks is also provided.

Finally, I wish to warmly thank all the TCTC Board role holders and Trustees for their generous support of the charity in these difficult times. We really could not represent TCs, therapeutic environments and organisations that share our values and have such a positive effect in the sectors without your support. I particularly want to thank Peter Clarke who is standing down as Secretary. Peter has offered his time in this capacity for a great many years and has been a steady hand and a calm voice always. We welcome his successor, Iwona Munia, with both eager and grateful hearts.

Chris Nicholson - Chair

Activities as Chair:

Key engagements/activities

- April 2026 – Invited by Catherine Orr for Inpatient Child and Adolescent Psychology Services (FICAPS) conference to give Keynote at the Brisitsh Psychology Society on the theme of *Creating a Psychologically Safe Environment/milieu in Inpatient CAMHS*. My talk: *Therapeutic Ecology: Creating Sustainable Organisations*, described how a psychoanalytically orientated therapeutic community structure and milieu can help stabilise and address the current crisis in the practice of inpatient CAMHS.
- July 2026 – Spoke at the AQA A-level Psychology: The Teachers' Conference to 70 psychology teachers about supporting self-harming adolescences in residential children's homes
- July – Sept 2025-26 – I have played a substantial role (alongside colleagues from Royal College of Psychiatrists) in the UK National Enabling Environments in Prisons and Probation Programme (NEEPP). This consisted of about 15 Prison Leaders undergoing a 6 Session programme of Leadership and Enabling Environment training via Lectures and subsequent Groups Activities to develop their Leadership Competency (using a framework I have developed). This work will be presented at the TCTC September Conference
- Developed and proposed a new network for the charity. This is a quality network for individual staff working in residential children's services geared towards training and quality enhancement in this sector for staff in:
    - Therapeutic Communities
    - Residential Children's Homes
    - Supported Accommodation
    - Residential schools
    - Secure Children's Homes
    - Young Offender's Institutes

Future Engagements

- November 26 – invited to speak at 2026 FEVACA Conference on *Developing Residential Workforce: Training, Education, Leadership*
- Work with Sue Mizen about building upon her psychoanalytically informed day-TCs has not progress as far as we would like. However, we have begun exploring funding opportunities via the University of Essex probably with the Nuffield Foundation Research, Development, and Analysis Fund scheme. A funding application between Chris (University of Essex), Sue (TTTF), and TCTC would address three main strands:
    1. Development of a two-year package of hybrid training for teams
    2. Work up a Long-Term cost benefit of investment in therapeutic input in children's homes and Tier 4 CAMHS services and CAMHS inpatients ED services
    3. Academic stand – examining the history of theoretical approaches to understanding of residential therapeutic care, and making a case for Sue's Relational Effective Model and Chris' Ecological Model

Activities and Performance

Membership numbers and profile

Sector	Membership			Organisational	Individual	International	Total
	Silver	Bronze	Gold				
C&YP	13	11	12	36	5	1	42
AMH	5	4	2	11	3	1	15
Prison	3	2		5			5
Rehab/Addictions	1	1					2
Concessionary Lived Experience					6		6
Student					8		8
Unknown					2	9	11
Life membership					4		4
Column Totals	21	18	14	53	34	11 (98)	
Total Membership							94

Finance

Financial stability of TCTC is much improved – see Fitsum's report – though our financial reserves remain small, they are growing. Our strategy has been proactive: additional training events and conferences across the year, extending our work on consultation and commissioning as well as developing our public profile and status as sector leaders helping to shape the field. This is driving up membership order to drive up membership supporting the long-term stability of the Charity. Fitsum is skilled in laying out the accounts in a clear fashion and works flexibly and patiently to support the charity.

Board of Directors

One immediate reflection is that the Executive Board must be continually renewed. Last year several members stood down, while both current members and new members, due to a mix of personal and professional concerns have needed to take a back seat during parts of the year, and it indicates the pressures of commitment for all in this period of social and economic uncertainty. This is no less true

for me in my role as Chair than for anyone else, with both ends of the year marking personal and professional pressures. I'm reminded that Charity is Greek for love – that love is a verb – and holding the Charity requires constant attention and sustained effort. As such, I want to put my thanks on record to the Board of Trustees because the wide achievements of the year across the networks are occurring against a very challenging backdrop.

Yet we continue to need to grow the Board of Trustees / Directors with a view to bringing on to the board new skills and capacities with which we can extend our work – and this will be evident in the AGM. There will be a need to plan ahead for succession in key roles – e.g. Secretary (addressed today), Chair of the Conference Committee, and Chair of the Charity overall. Happily, we know there are many incredible people in the TC world – the TCTC Board members in waiting – who will in time join us in our work and eventually take it over and carry it forward.

Conference Success

I also want to highlight the success of the three main annual conference over the year. The 46th Annual Conference here at High Leigh was a great success thanks to the team and the wonderful contributions of our members. The one-day conference in May at Wrexham University, *From Criminality to Compassion: Trauma Informed Responses to Children and Young People*, headed by Kevin Gallagher, and the Virtual Conference in April 26, *Containment in the Cloud,* headed by Neels, were both fabulous – very well-attended and received great feedback. I was delighted to be involved in the latter, and hope I can be involved with the former in future years.

What has made a great different to *this* – *The Cost and the Value* – conference is the kind support on the Conference Team of Felix Williams and Denni Harper, who each bring their energy and creative drive such that those with lived experience are better held in mind. Their contributions go well beyond Lived Experience, however.

The Journal of Therapeutic Communities

Established in 1980, this is the only peer-reviewed journal that is dedicated to publishing the international research and findings related to TC, therapeutic and enabling environments and related fields.

Despite the good work done by the Board and especially Jenelle Clarke and myself, in developing a Journal Strategy, the current publisher decided to close the Journal. The final edition was issued in December 2025. In the meantime, we have fostered a relationship with the Journal of Mental Health *via* editor Mark Freestone, in which a Special Therapeutic Communities edition, or sections, are being published once or twice per year.

TCTC is developing plans to relaunch the Journal – publishing this ourselves using resources of J-Storr – which services many Journals for example, the Journal of Oral History. We are establishing a Journal-focused subgroup that will work within an overall R&D brief – to collate, gather, and represent, and practice-based research across the TC and related field of therapeutic organisations.

TCTC Newsletter

The TCTC Newsletter continues to grow and thrive. This is has already grown in size over the first two editions, and it loots set to develop as a non-academic site for gathering news and practice from across the world of TCs. It is profiling therapeutic organisations, hosting short interest articles, and general new within the TC world. Continued thanks to Neels and Alex – and to Craig Fees as a non-board member whose support is considerable.

Administration
Our administrative support, primarily Alex Hill at BestCity, have worked diligently over the year to support us. BestCity, who facilitate the office, have undergone some changes, and have increased the fee for administration. This matter does need some attention, since the administration office remains our single largest annual costs.

Specific TCTC Activities
TCTC runs a number of Networks and an annual series of activities and conferences across the year some of which are free to members and some are fee paying, with member discounts. All income goes back into sustaining our activities. After briefly illustrating the work across the networks, I will list a select number of activities:

- **The International Group**

  The International Group is for international members and international organisations who are non-members but want to network and discuss matters concerning TC theory and Practice. The group meet every two months with participant attending from all over the world, e.g. Japan, Portugal, Canada, Singapore, Poland, Italy and UK. More recently, the Group are inviting speakers to address the group about their work in TCs and their research, leading on to a group discussion.

- **The Children's Network**

  Network held four main events during the year—two morning Zoom sessions and two longer face-to-face days at the Priory Rooms in Birmingham:

  1. **20 October 2025 — Zoom:** "The Use of Social Media to Promote Healthy Relationships in Care".
  2. **26 January 2026 — Priory Rooms, Birmingham:** "Food for Thought", exploring food, mealtimes and rituals, the social and nutritional significance of food, trauma and food behaviours, nutrition for looked-after children, and therapeutic residential care.
  3. **23 March 2026 — Zoom:** "Food for Thought: The Core Task", focusing on the core task of caring for children away from their biological families.
  4. **6 July 2026 — Priory Rooms, Birmingham:** "Language", exploring the language used in residential care and therapeutic communities, including child-centred Positive Behaviour Support Plans and verbal and non-verbal communication in everyday interactions.

- **The Adult Mental Health Network**

  After a period of low member attendence at events, the Network are relaunching at the conference as the *Psychologically Informed Practice Forum.*

  This will be a supportive, practical space for people interested in or working in adult psychologically informed environments across mental health, social care, forensic and related services. We would also like to work more closely with NHS TCs and similar services. To sign up, contact: admin@therapeuticcommunities.org

- **Lived Experience Network**

  LEN meet on zoom for 90mins, on the last Thursday of every month, except in December. Membership of the group, on paper is 45+ people. Attendance at the monthly drop-ins has averaged around 6-8 people. These are small numbers but the forum seems important to attendees – themes of discussion have included re-engaging with social spaces post-TC without the influence of substances; revamping resumes; accessing peer mentor/peer support worker training; preparing for a job interview; how to contribute to the charity by helping with the conferences/participating at them, or submitting things for the newsletter. We are seeking a co-facilitator for the group – so please contact us if you would like to discuss this.

- **Communication Team**

1. The website issues have all been resolved, thanks to input and time generously given by Ryan Townsend. The Comms group is now looking at different parts of the website, to make sure the content is relevant and correct and not out of date. A historical timeline is being worked on to show the history of TCTC and its origins from Charterhouse and ATC. We also want to include more colour, graphics, artwork on the website so that it doesn't look so clinical and 'corporate'. Please share any ideas, or updates about your work or events on behalf of TCTC, so that we can make sure it is uploaded.
2. We have continued with regular posts on social media to ensure the profile of the charity remains visible. Any content you want to share about your work or events on behalf of TCTC, please make sure this continues to be sent to Alex.
3. Last year's bookmark competition was a huge success! We had 6 entries and they are attached- the core values will be printed on the reverse of the bookmark. These were posted on the website in January for members to download as a resource, and have been placed conference bags for all our delegates. If anyone would like some printed bookmarks to distribute at events they are running on behalf of the charity, or attending, please let Alex know.
4. We published 3 issues of the newsletter in 2025, and two so far this year. The newsletter is sent out as a PDF on email and uploaded as a flipbook on the website so that it is easy to navigate.

- **Equality, Equity, Diversity and Inclusion**

  The EEDI Policy, was developed in consultation with the Executive Board, by Mike Staines and Neelam Khawani-Connett. They support us in keeping this alive in all of our events, having a direct influence of practice and practice, for example, via out Hardship Funds and conference activities:

  1. The EEDI policy was approved by the Board of Trustees and is live on the website
  2. The policy can be referred to at any point by any of the Trustee Leads when organising events, especially in places like the conference booklets. Or by any of the member organisations.
  3. The policy should be reviewed once a year, at least, as a minimum, and our recommendation is this happens as part of the AGM in 2026, so that any edits can be noted in the minutes and actioned accordingly.

Currently, Neels, Mike and Chris are piloting an EEDI approach to the Annual conference.

Commissioning and Consultation

- Both Chris and Peter have undertaken consultation project this year
- Therapeutic Child Care Checklist has been developed – this now a saleable offer to new children services seeking support (Checklist plus 2 hours consultation as a start)
    - This has led to some additional consultation and training work
- Kevin has presented at both the National Commissioning and Therapeutic Childcare conferences
- Noted above, several members of the board have worked on the DfE Workforce Review of Residential Children's Homes
- Commissioners / LAs attending this year's TCTC Conference with Funded places to support learning and building connections

Selection of general activities

June 2025
2 half-day Online Conference: Building Connections: Relational Practice and Therapeutic Communities in Transformative Care
Six presentations including lived experience and international communities from Australia, India, Malta, UK
45 attendees

September 2025
3-Day Conference: *Adventures in Therapeutic communities*
103 attendees from mainly UK, but also many international attendees
In person

October 2025
Seminar - 'The Use of Social Media to promote healthy relationships in care'
19 members
1 non-member
Online via zoom

November 2025
Seminar - Understanding Group work and Community Meetings Part 1
30 members
Online

March 2026
Seminar – Therapeutic Community Values
Online

Seminar - Understanding Group work and Community Meetings Part 2
18 Members

April 2026
Virtual Conference - *Containment in the Cloud*
45 members

May 2026
Online Seminar - Therapeutic Communities Practitioner Competencies 1 and 2
15 Members

May 2026
Conference - TCTC Therapeutic Child Care - "From Criminality to Compassion: Trauma Informed Responses to Childre and Young People" Wrexham University
70 members
In-person



Chris Nicholson - Chair

REGISTERED COMPANY NUMBER: 07710339 (England and Wales)
REGISTERED CHARITY NUMBER: 1143955

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

FOR

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

CONTENTS OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

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THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to relieve the needs of people who have suffered emotional trauma and mental health difficulties which can be treated in therapeutic communities and therapeutic environments. The charity does this by developing the standard and quality of service in therapeutic settings, and promoting awareness, education and research related to these services amongst health professionals, service providers and the public.

Public benefit

The trustees confirm that they have complied with the duties in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees have referred to the guidance in the Charity Commission general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that they have set.

ACHIEVEMENTS AND PERFORMANCE

There has been a general trend of an increase in both children's and adult's services coming to TCTC seeking guidance, advice, training and consultation. For example, our recent involvement in the DfE Workforce Review of Residential Children's Homes involved leading two of the five Workstreams (Practice Model and Leadership), and joining one other (CPD), whilst TCTC Board members joined and contributed workstreams and discussion days. While the work we do in Children's services and in HMPP service, we are now developing a strategy to extend our work in Adult Mental Health service, as well as engaging more with European TCs by planning our first European TCTC Conference.

The Wrexham conference 2025 was a great success and has developed its own following in that part of the Country in connection to the Children's network and focus on therapeutic Childcare. The Children's Network holds a series of live events in Birmingham. Attendance varies, but they are an important resource in thinking about practice for regular and new members.

The Online Conference was also very rich. This was called "Building Connections: Relational Practice and Therapeutic Communities in Transformative Care," and had seven presentations over two half-days with a focus on relational practice.

Last years 3-day conference, Adventures in Organisations was lively. We had 103 attendees, many over 2 or 3 days. The conference brought together, as have the two above, a great deal of research and practice into celebratory sharing. The richness in the field currently shows what the closing of the Journal at the end of 2025 means in terms of a loss of a place to 'hold' this richness.

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Our International Group is still in its early phase of life, and has a varied membership. It provides a useful anchor to the UK and to TCTC for our International members. This Network needs time to grow and to evolve its identify and purpose.

Our TCTC Newsletter is galvanising interest, and allows us to share more news and represent the activities of our membership better as well as our own. We seek to develop this in relation to the Journal.

There is momentum in the work TCTC does, but also a limit on this work due to a reliance of voluntary contributions. The charity must address this and the issue of sustainability across the next few years.

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2025

FINANCIAL REVIEW

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest in any way the trustees wish. The trustees, having regard to the reserves policy, have operated a policy of keeping available funds in an interest bearing deposit.

Reserves policy

The trustees have acknowledged that costs for the charity are stable and there is little risk of significant unanticipated expenditure. Reserves of £10,000 are deemed sufficient to mitigate financial risks. Free income reserves at 31 December 2025 amounted to £55,291 (2024 - £38,170).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Consortium for Therapeutic Communities (TCTC) is a company limited by guarantee governed by its Memorandum and Articles of Association dated 19 July 2011. On 23 September 2011 it was registered as a charity with the Charity Commission. Membership of the charity is at the discretion of the trustees.

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

Organisational structure

The board of trustees, which must be three or more, administers the charity. The board meets at least three times per annum and more frequently if necessary. Three of the trustees have been given responsibility to manage the day to day affairs of the charity including its finance.

Other trustees provide support based on their professional expertise as necessary.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07710339 (England and Wales)

Registered Charity number

1143955

Registered office

34 Carlton Business Centre
Carlton
NOTTINGHAM
Nottinghamshire
NG4 3AA

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2025

Trustees
P D Clarke
K N Gallagher
B C Hogan (appointed 9.9.25)
M Staines
C Nicholson
J A Dilallo
N Khawani-Connett
B I Thibaut
F F Teklu
D Judge
L Mingarelli (resigned 16.4.26)
J M Clarke (resigned 16.4.26)
I Munia
P Mandikate (resigned 31.1.26)
R M Cross (appointed 9.9.25)
G Attwood (appointed 9.9.25)

Company Secretary
P D Clarke

Independent Examiner
McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 18 September 2026 and signed on its behalf by:

F F Teklu - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2025.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Pascall FCA

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

18 September 2026

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2025

	Notes	31.12.25 Unrestricted fund £	31.12.24 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		10,004	62
Charitable activities			
Therapeutic communities		77,893	92,100
Investment income	3	319	41
Total		88,216	92,203
EXPENDITURE ON			
Charitable activities			
Therapeutic communities		71,095	70,566
NET INCOME		17,121	21,637
RECONCILIATION OF FUNDS			
Total funds brought forward		38,170	16,533
TOTAL FUNDS CARRIED FORWARD		55,291	38,170

The notes form part of these financial statements

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

BALANCE SHEET
31 DECEMBER 2025

	Notes	31.12.25 Total funds £	31.12.24 Total funds £
CURRENT ASSETS			
Debtors	5	4,222	8,309
Cash at bank		52,678	34,918
		56,900	43,227
CREDITORS			
Amounts falling due within one year	6	(1,609)	(5,057)
NET CURRENT ASSETS		55,291	38,170
TOTAL ASSETS LESS CURRENT LIABILITIES		55,291	38,170
NET ASSETS		55,291	38,170
FUNDS	7		
Unrestricted funds		55,291	38,170
TOTAL FUNDS		55,291	38,170

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 18 September 2026 and were signed on its behalf by:

F F Teklu - Trustee

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when received. Gift aid on donations is recognised when it is received.

Members subscriptions are recognised when receivable.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

No amounts are included in the financial statements for the services donated by volunteers.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

3. INVESTMENT INCOME

	31.12.25	31.12.24
	£	£
Deposit account interest	319	41

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2025 nor for the year ended 31 December 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2025 nor for the year ended 31 December 2024.

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.25	31.12.24
	£	£
Sundry debtors	4,222	8,309

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.25	31.12.24
	£	£
Trade creditors	-	2,168
Accruals and income in advance	1,609	2,889
	1,609	5,057

7. MOVEMENT IN FUNDS

	At 1.1.25	Net movement in funds	At 31.12.25
	£	£	£
Unrestricted funds			
General fund	38,170	17,121	55,291
TOTAL FUNDS	38,170	17,121	55,291

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	88,216	(71,095)	17,121
TOTAL FUNDS	88,216	(71,095)	17,121

continued...

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.24	Net movement in funds	At 31.12.24
	£	£	£
Unrestricted fund	16,533	21,637	38,170
TOTAL FUNDS	16,533	21,637	38,170

Comparative net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted fund	92,203	(70,566)	21,637
TOTAL FUNDS	92,203	(70,566)	21,637

8. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £10,167 (2024 - £14,001) by the charitable company for membership subscriptions, training and conference attendance and at the year end £150 (2024 - £1,195) was outstanding.

During the year the charitable company received a donation of £10,000 (2024 - £NIL) from a director. No conditions were attached to this donation.

During the year companies related to the directors invoiced the charitable company £1,181 (2024 - £1,500) for consultancy and administrative expenses.

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2025

	31.12.25 £	31.12.24 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	10,004	62
Investment income		
Deposit account interest	319	41
Charitable activities		
Annual conferences	32,268	52,279
Membership subscriptions	37,627	31,545
Group meetings and training	5,335	4,620
Consultancy	1,800	3,398
Individual journal sales and royalties	363	258
Other income	500	-
	77,893	92,100
Total incoming resources	88,216	92,203
EXPENDITURE		
Charitable activities		
Insurance	126	56
Conference costs	30,720	34,891
Group meetings and training costs	2,356	3,413
Cost of journals	2,710	2,656
Travel and subsistence	126	239
Consultancy fees	965	450
	37,003	41,705
Support costs		
Governance costs		
Administration and book-keeping	29,157	25,283
Telephone, postage, stationery and advertising	1,722	478
Sundry expenses	637	66
Independent examiner's fee	1,698	1,716
Bank and credit card charges	830	880
Website design and maintenance	48	438
	34,092	28,861
Total resources expended	71,095	70,566
Net income	17,121	21,637

REGISTERED COMPANY NUMBER: 07710339 (England and Wales)
REGISTERED CHARITY NUMBER: 1143955

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 DECEMBER 2025

FOR

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

CONTENTS OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

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THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 DECEMBER 2025

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 December 2025. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

The objects of the charity are to relieve the needs of people who have suffered emotional trauma and mental health difficulties which can be treated in therapeutic communities and therapeutic environments. The charity does this by developing the standard and quality of service in therapeutic settings, and promoting awareness, education and research related to these services amongst health professionals, service providers and the public.

Public benefit

The trustees confirm that they have complied with the duties in Section 4 of the Charities Act 2011 to have due regard to the Charity Commission's general guidance on public benefit.

The trustees have referred to the guidance in the Charity Commission general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the trustees consider how planned activities will contribute to the aims and objectives that they have set.

ACHIEVEMENTS AND PERFORMANCE

There has been a general trend of an increase in both children's and adult's services coming to TCTC seeking guidance, advice, training and consultation. For example, our recent involvement in the DfE Workforce Review of Residential Children's Homes involved leading two of the five Workstreams (Practice Model and Leadership), and joining one other (CPD), whilst TCTC Board members joined and contributed workstreams and discussion days. While the work we do in Children's services and in HMPP service, we are now developing a strategy to extend our work in Adult Mental Health service, as well as engaging more with European TCs by planning our first European TCTC Conference.

The Wrexham conference 2025 was a great success and has developed its own following in that part of the Country in connection to the Children's network and focus on therapeutic Childcare. The Children's Network holds a series of live events in Birmingham. Attendance varies, but they are an important resource in thinking about practice for regular and new members.

The Online Conference was also very rich. This was called "Building Connections: Relational Practice and Therapeutic Communities in Transformative Care," and had seven presentations over two half-days with a focus on relational practice.

Last years 3-day conference, Adventures in Organisations was lively. We had 103 attendees, many over 2 or 3 days. The conference brought together, as have the two above, a great deal of research and practice into celebratory sharing. The richness in the field currently shows what the closing of the Journal at the end of 2025 means in terms of a loss of a place to 'hold' this richness.

The Adult Mental Health group has struggled with attendance across 2025, but has developed a plan to expand its activities across 2026 but with a tighter focus of what TC approaches have to offer.

Our International Group is still in its early phase of life, and has a varied membership. It provides a useful anchor to the UK and to TCTC for our International members. This Network needs time to grow and to evolve its identify and purpose.

Our TCTC Newsletter is galvanising interest, and allows us to share more news and represent the activities of our membership better as well as our own. We seek to develop this in relation to the Journal.

There is momentum in the work TCTC does, but also a limit on this work due to a reliance of voluntary contributions. The charity must address this and the issue of sustainability across the next few years.

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2025

FINANCIAL REVIEW

Investment policy and objectives

Under the Memorandum and Articles of Association, the charity has the power to invest in any way the trustees wish. The trustees, having regard to the reserves policy, have operated a policy of keeping available funds in an interest bearing deposit.

Reserves policy

The trustees have acknowledged that costs for the charity are stable and there is little risk of significant unanticipated expenditure. Reserves of £10,000 are deemed sufficient to mitigate financial risks. Free income reserves at 31 December 2025 amounted to £55,291 (2024 - £38,170).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Consortium for Therapeutic Communities (TCTC) is a company limited by guarantee governed by its Memorandum and Articles of Association dated 19 July 2011. On 23 September 2011 it was registered as a charity with the Charity Commission. Membership of the charity is at the discretion of the trustees.

Recruitment and appointment of new trustees

At each AGM one third of the trustees will retire from office. Retiring trustees may be reappointed. New trustees must be recommended by existing trustees or be proposed by members.

Trustees have been appointed on the basis of the relevant expertise that they can bring to the board. All trustees have experience of membership of or working in a therapeutic community or a therapeutic environment. The board includes representatives from a variety of relevant sectors and specialisms.

Organisational structure

The board of trustees, which must be three or more, administers the charity. The board meets at least three times per annum and more frequently if necessary. Three of the trustees have been given responsibility to manage the day to day affairs of the charity including its finance.

Other trustees provide support based on their professional expertise as necessary.

Risk management

The major risks to which the charity is exposed have been reviewed and systems established to mitigate those risks.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

07710339 (England and Wales)

Registered Charity number

1143955

Registered office

34 Carlton Business Centre
Carlton
NOTTINGHAM
Nottinghamshire
NG4 3AA

REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 31 DECEMBER 2025

Trustees
P D Clarke
K N Gallagher
B C Hogan (appointed 9.9.25)
M Staines
C Nicholson
J A Dilallo
N Khawani-Connett
B I Thibaut
F F Teklu
D Judge
L Mingarelli (resigned 16.4.26)
J M Clarke (resigned 16.4.26)
I Munia
P Mandikate (resigned 31.1.26)
R M Cross (appointed 9.9.25)
G Attwood (appointed 9.9.25)

Company Secretary
P D Clarke

Independent Examiner
McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 18 September 2026 and signed on its behalf by:

F F Teklu - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

Independent examiner's report to the trustees of The Consortium for Therapeutic Communities (TCTC) ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 December 2025.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Ian Pascall FCA

McCabe Ford Williams
Chartered Accountants
Charlton House
Dour Street
DOVER
Kent
CT16 1BL

18 September 2026

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

STATEMENT OF FINANCIAL ACTIVITIES (INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT) FOR THE YEAR ENDED 31 DECEMBER 2025

	Notes	31.12.25 Unrestricted fund £	31.12.24 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies		10,004	62
Charitable activities			
Therapeutic communities		77,893	92,100
Investment income	3	319	41
Total		88,216	92,203
EXPENDITURE ON			
Charitable activities			
Therapeutic communities		71,095	70,566
NET INCOME		17,121	21,637
RECONCILIATION OF FUNDS			
Total funds brought forward		38,170	16,533
TOTAL FUNDS CARRIED FORWARD		55,291	38,170

The notes form part of these financial statements

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

BALANCE SHEET
31 DECEMBER 2025

	Notes	31.12.25 Total funds £	31.12.24 Total funds £
CURRENT ASSETS			
Debtors	5	4,222	8,309
Cash at bank		52,678	34,918
		56,900	43,227
CREDITORS			
Amounts falling due within one year	6	(1,609)	(5,057)
NET CURRENT ASSETS		55,291	38,170
TOTAL ASSETS LESS CURRENT LIABILITIES		55,291	38,170
NET ASSETS		55,291	38,170
FUNDS	7		
Unrestricted funds		55,291	38,170
TOTAL FUNDS		55,291	38,170

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 December 2025.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 December 2025 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 18 September 2026 and were signed on its behalf by:

F F Teklu - Trustee

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

1. STATUTORY INFORMATION

The Consortium of Therapeutic Communities is an incorporated charitable company, limited by guarantee, registered in England and Wales. In the event of the charitable company being wound up any property remaining would be given to another charity with similar objects and if no property remained, the liability of the members would be limited to £10 each.

The charitable company's registered number, registered office address and nature of operations can be found in the Report of the Trustees.

2. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

There are no material uncertainties that may cast significant doubt on the charitable company's ability to continue as a going concern.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Donations, legacies and other forms of voluntary income are recognised as incoming resources when received. Gift aid on donations is recognised when it is received.

Members subscriptions are recognised when receivable.

Grants are included as income when they are receivable. Grants are considered receivable when there is evidence of entitlement.

No amounts are included in the financial statements for the services donated by volunteers.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

continued...

3. INVESTMENT INCOME

	31.12.25	31.12.24
	£	£
Deposit account interest	319	41

4. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 December 2025 nor for the year ended 31 December 2024.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 December 2025 nor for the year ended 31 December 2024.

5. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.25	31.12.24
	£	£
Sundry debtors	4,222	8,309

6. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	31.12.25	31.12.24
	£	£
Trade creditors	-	2,168
Accruals and income in advance	1,609	2,889
	1,609	5,057

7. MOVEMENT IN FUNDS

	At 1.1.25	Net movement in funds	At 31.12.25
	£	£	£
Unrestricted funds			
General fund	38,170	17,121	55,291
TOTAL FUNDS	38,170	17,121	55,291

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted funds			
General fund	88,216	(71,095)	17,121
TOTAL FUNDS	88,216	(71,095)	17,121

continued...

7. MOVEMENT IN FUNDS - continued

Comparatives for movement in funds

	At 1.1.24	Net movement in funds	At 31.12.24
	£	£	£
Unrestricted fund	16,533	21,637	38,170
TOTAL FUNDS	16,533	21,637	38,170

Comparative net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Movement in funds
	£	£	£
Unrestricted fund	92,203	(70,566)	21,637
TOTAL FUNDS	92,203	(70,566)	21,637

8. RELATED PARTY DISCLOSURES

During the year directors and companies related to them, were invoiced £10,167 (2024 - £14,001) by the charitable company for membership subscriptions, training and conference attendance and at the year end £150 (2024 - £1,195) was outstanding.

During the year the charitable company received a donation of £10,000 (2024 - £NIL) from a director. No conditions were attached to this donation.

During the year companies related to the directors invoiced the charitable company £1,181 (2024 - £1,500) for consultancy and administrative expenses.

THE CONSORTIUM FOR THERAPEUTIC COMMUNITIES (TCTC)

DETAILED STATEMENT OF FINANCIAL ACTIVITIES FOR THE YEAR ENDED 31 DECEMBER 2025

	31.12.25 £	31.12.24 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	10,004	62
Investment income		
Deposit account interest	319	41
Charitable activities		
Annual conferences	32,268	52,279
Membership subscriptions	37,627	31,545
Group meetings and training	5,335	4,620
Consultancy	1,800	3,398
Individual journal sales and royalties	363	258
Other income	500	-
	77,893	92,100
Total incoming resources	88,216	92,203
EXPENDITURE		
Charitable activities		
Insurance	126	56
Conference costs	30,720	34,891
Group meetings and training costs	2,356	3,413
Cost of journals	2,710	2,656
Travel and subsistence	126	239
Consultancy fees	965	450
	37,003	41,705
Support costs		
Governance costs		
Administration and book-keeping	29,157	25,283
Telephone, postage, stationery and advertising	1,722	478
Sundry expenses	637	66
Independent examiner's fee	1,698	1,716
Bank and credit card charges	830	880
Website design and maintenance	48	438
	34,092	28,861
Total resources expended	71,095	70,566
Net income	17,121	21,637