**REGISTERED COMPANY NUMBER: 07381550**
**REGISTERED CHARITY NUMBER: 1139233**

# RECOOP
# (COMPANY LIMITED BY GUARANTEE)

## FINANCIAL STATEMENTS
## FOR THE YEAR ENDED 31 MARCH 2026

**FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2026**

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## COMPANY INFORMATION

| | |
|---|---|
| **TRUSTEES AND DIRECTORS:** | Kerryn Wotton (resigned 01.12.25)<br>Catherine Morgan (resigned 13.05.25)<br>Dylan Phillips (Chair)<br>David Bailey (resigned 01.09.25)<br>Prof Helen Codd<br>Robbie Motamed<br>Sharon Dorkings (resigned 27.10.25)<br>Peter Jones<br>Nicholoas Linfoot (resigned 05.05.26)<br>Keith Moran (resigned 01.09.25<br>Asa Stevens (Vice Chair)<br>Stephen Smith (appointed 01.09.25)<br>Jessica Miller (appointed 12.02.26)<br>Michael Butler (appointed 12.02.26) |
| **REGISTERED OFFICE:** | 5, Brayford Square<br>Stepney Green<br>London<br>E1 0SG |
| **REGISTERED COMPANY NUMBER:** | 07381550 |
| **REGISTERED CHARITY NUMBER:** | 1139233 |
| **INDEPENDENT EXAMINER** | K Gomes Independent Examiners Ltd,<br>The Grain store, Hills Barns, Appledram Lane<br>South Chichester,<br>PO20 7EG |

## ANNUAL REPORT

The Trustees present their report and the financial statements for the year ended 31 March 2026, which should be read in conjunction with the information on page 2. This report also serves as the Directors' Report for the purposes of Company Law. The financial statements have been prepared in accordance with Accounting and Reporting by charities; Statement of Recommended Practice applicable to Charities preparing their accounts with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2019 – Charity's SORP (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland and the Companies Act 2006.

## STRUCTURE, GOVERNANCE AND MANAGEMENT

RECOOP is a registered charity and company limited by guarantee governed by its Articles of Association. Following the successful demerger from the BCHA Group on 1 April 2025, the charity now operates as a fully independent standalone organisation with its own governance, financial, operational, and organisational infrastructure arrangements. The charity works within the Charity Commission Framework code.

The charity is governed by a Board of Trustees who are responsible for the overall strategic direction, governance, financial oversight, and long-term sustainability of the organisation. The Board currently comprises ten Trustees with a broad range of professional, operational, criminal justice, safeguarding, financial, governance, and leadership experience relevant to the charity's work.

During the year, the Board strengthened its governance arrangements through the appointment of a new Chair and Vice-Chair and the establishment of two dedicated subcommittees:

- Finance and Risk Committee
- Governance, People and Culture Committee

These arrangements support enhanced Board oversight, financial scrutiny, workforce governance, risk management, and organisational assurance.

The Trustees continue to review Board effectiveness, skills, diversity, succession planning, and governance development through regular appraisal processes, governance self-assessment activity, and skills matrix reviews. Targeted Trustee recruitment activity is undertaken where appropriate to strengthen identified areas of expertise and support the future strategic development of the charity.

The Trustees recognise that effective governance requires ongoing development and assurance that the Board collectively possesses the skills, knowledge and experience necessary to oversee a growing and increasingly complex organisation. During the year, the Board undertook a comprehensive review of its Trustee Skills Matrix following RECOOP's transition to an independent organisation. This review assessed competencies across governance, finance, risk management, safeguarding, criminal justice, human resources, digital systems, business development and strategic leadership.

The findings informed both Trustee recruitment activity and the Board's annual development programme. Targeted induction, governance training and continuing professional development opportunities were provided to Trustees to address identified knowledge gaps and strengthen collective capability. Areas of development included charity governance, financial oversight, risk management, data assurance, cyber security and regulatory compliance.

The Board has also increased its use of management information and performance data to support evidence-based decision making. Trustees receive regular performance reporting covering service delivery outcomes, financial performance, workforce metrics, contract performance, beneficiary reach, risk indicators and organisational sustainability measures. This enables the Board to monitor trends, challenge assumptions, identify emerging risks and opportunities, and ensure strategic decisions are informed by robust evidence.

Governance effectiveness is reviewed annually through Board self-assessment, Trustee appraisal processes and committee effectiveness reviews. These arrangements support a culture of continuous improvement, accountability and learning, ensuring that Trustees remain appropriately equipped to discharge their duties and provide effective stewardship of the charity.

Day-to-day operational management is delegated to the Chief Executive Officer and senior management team. The charity operates with a combination of directly employed staff and outsourced professional support arrangements, including finance, HR, payroll, insurance, and IT.

The Trustees continue to review governance arrangements, operational systems, and organisational infrastructure regularly to ensure that RECOOP remains well governed, financially resilient, and appropriately structured to support sustainable future growth.

## OBJECTIVES

Recoop's charitable purpose is to improve the wellbeing, inclusion, independence and life opportunities of older people and other vulnerable individuals within the criminal justice system. The charity works to reduce social isolation, improve resilience, support successful resettlement and enable individuals to live with dignity, purpose and hope both during custody and following release.

In pursuit of these objectives, Recoop delivers specialist services, peer-led interventions, advocacy, information, practical support, wellbeing activities, training and partnership programmes designed to address the complex needs experienced by older and vulnerable people affected by the criminal justice system.

The charity's activities are guided by its commitment to promoting independence, social inclusion, rehabilitation and positive ageing, whilst contributing to safer prisons, stronger communities and reduced reoffending.

## PUBLIC BENEFIT

The trustees have given due consideration to the Charity Commission's published guidance on the Public Benefit requirement under the Charities Act 2011. This guidance informs the review of the Charity's aims and objectives, as well as the planning of future activities. The trustees assess how planned activities align with the Charity's strategic priorities.

The Trustees believe that RECOOP's activities provide clear public benefit through supporting older people and other vulnerable individuals within the criminal justice system to improve their wellbeing, maintain independence, reduce social isolation, develop resilience and access practical support. Through specialist services, peer-led interventions, advocacy and resettlement support, the charity contributes to safer prison communities, improved outcomes for individuals and reduced social exclusion. These benefits extend beyond direct beneficiaries through positive impacts on prison environments, partner agencies, families and wider communities.

## ACHIEVEMENTS AND PERFORMANCE

Recoop remains one of the few specialist charities operating nationally with a dedicated focus on the needs of older people within the criminal justice system. The charity's peer-led approach, specialist expertise and long-standing partnerships enable it to reach individuals who may otherwise experience significant isolation, unmet need and barriers to successful rehabilitation.

During 2025/26, RECOOP continued to strengthen its position as a specialist provider supporting older vulnerable individuals within the criminal justice system. The charity experienced sustained demand for its services across both public and private prison environments and continued to expand its operational reach, strategic partnerships, and national influence within the sector.

Over the course of the year, RECOOP directly supported 2,516 beneficiaries across its services and interventions. Through the charity's peer-led Buddy support and Threads facilitation models, 377,141 peer support interventions and touchpoints were delivered across the prison estate. These services continue to play a significant role in reducing isolation, improving emotional wellbeing, increasing resilience, and supporting safer prison environments for vulnerable prisoners.

The charity also recorded 25,815 attendances and engagements through RECOOP day centres, group activities, wellbeing sessions, and purposeful activity programmes.

During the year, RECOOP successfully mobilised and developed services across several prison establishments, including HMP Forest Bank, alongside continued development of provision at HMP Fosse Way, HMP Altcourse and other custodial sites across the estate.

Alongside frontline delivery, RECOOP continued to contribute strategically to national discussions, policy development, and sector learning relating to older people within the criminal justice system. The Chief Executive Officer continues to represent the older prisoner voluntary sector network through national Ministry of Justice engagement structures, including the RR3 Third Sector Advisory Group.

During the year, RECOOP further strengthened its performance and impact reporting arrangements, improving the collection, analysis and use of operational data across services. This has enabled the charity to better understand beneficiary outcomes, monitor service effectiveness, identify emerging needs and provide enhanced assurance to commissioners, funders and Trustees regarding the impact of its work.

The Trustees remain pleased with the continued growth, visibility, and strategic influence of the charity and believe RECOOP is well positioned to continue developing innovative specialist provision, strategic partnerships, and future growth opportunities over the coming years.

## PRINCIPAL RISKS AND UNCERTAINTIES

RECOOP continues to operate within a challenging and evolving criminal justice environment characterised by prison overcrowding pressures, workforce instability across the custodial estate, commissioning volatility, and changing national policy priorities. Approximately 85% of the charity's income is currently derived from HMPPS and private prison contracts.

The Trustees continue to identify workforce mobilisation and recruitment delays linked to extended prison security vetting processes as one of the most significant operational risks currently facing the organisation. Delays in onboarding new staff can impact service mobilisation timelines, workforce capacity, operational resilience, and the pace at which newly contracted services become fully established.

The charity continues to monitor these risks carefully through workforce planning, mobilisation oversight, financial forecasting, contract monitoring, and strategic business planning processes.

Designated reserves and planned infrastructure investment continue to support operational sustainability and workforce resilience during a period of continued organisational growth.

Following the successful demerger from the BCHA Group on 1 April 2025, RECOOP has continued to strengthen its position as an independent standalone charity. Governance arrangements, financial systems, outsourced support services, and organisational infrastructure continue to embed successfully across the organisation.

During the year, RECOOP achieved Cyber Essentials Plus accreditation and continues to maintain appropriate cyber security, GDPR, and information governance arrangements alongside dedicated cyber insurance cover.

The Trustees continue to review the external operating environment carefully and remain confident that RECOOP's specialist expertise, long-term contractual relationships, strategic partnerships, and national profile position the organisation well to respond to future opportunities and challenges within the criminal justice sector.

## COMPLIANCE AND INTERNAL CONTROLS

The Trustees are responsible for ensuring that appropriate systems of internal control, financial management, governance, and risk oversight are in place across the organisation. These arrangements are designed to provide reasonable assurance regarding the safeguarding of charitable assets, the maintenance of proper accounting records, compliance with relevant legislation and regulatory requirements, and the effective and efficient operation of the charity.

The charity continues to operate within a framework of delegated authority, financial procedures, governance policies, risk management processes, and operational controls proportionate to the size and complexity of the organisation.

Financial performance, cashflow forecasting, contractual activity, reserves monitoring, and organisational risks are subject to regular review by both the Board of Trustees and the Finance and Risk Sub - Committee.

The Trustees continue to review organisational risks, internal controls, compliance obligations, information governance arrangements, and operational systems regularly to ensure that the charity maintains appropriate standards of governance, financial oversight, regulatory compliance, and organisational resilience.

## FINANCIAL REVIEW, RESERVES AND GOING CONCERN

The Trustees continue to review RECOOP's financial position carefully in light of the organisation's continued growth, operational expansion, and the wider financial pressures affecting the criminal justice and voluntary sectors.

During the year, the charity continued to experience operational mobilisation delays linked primarily to extended prison vetting processes and wider commissioning volatility across the prison estate. Whilst these delays have reduced some staffing expenditure below forecast levels, they have also impacted the pace at which some contracts have become fully operational and financially optimised within the planned financial period.

The Trustees continue to adopt a prudent and risk-based approach to financial planning, reserves management, and cashflow forecasting. Detailed financial monitoring and cashflow oversight arrangements remain in place and are subject to regular scrutiny by both the Board and Finance and Risk Committee.

The Trustees continue to adopt a prudent, risk-based, and forward-looking approach to reserves management. During the year, the Trustees reviewed the charity's reserves methodology following RECOOP's transition to an independent standalone organisation post-demerger. The revised approach distinguishes between:

- minimum free reserves required to support operational continuity and financial resilience; and
- designated reserves allocated for strategic business continuity, workforce resilience, and organisational development purposes.

The Trustees have determined that minimum free reserves should be maintained at approximately **£150,000**, representing a proportionate level of unrestricted funds required to support core organisational continuity, short-term cashflow resilience, and essential management and operational functions, including associated employer on-costs.

This level has been assessed as proportionate to the charity's current operational risk profile and reflects the Trustees' recognition that RECOOP operates within a specialist justice environment subject to external pressures outside of the charity's direct control, including prison security vetting delays, mobilisation challenges, commissioning volatility, and payment timing fluctuations.

The purpose of these free reserves is to ensure the charity can:

- maintain continuity of essential management, governance, and support functions;
- respond appropriately to temporary operational disruption or mobilisation delays;
- manage short-term cashflow pressures;
- protect workforce stability and organisational resilience; and
- provide sufficient flexibility to support safe and sustainable service delivery across multiple custodial settings.

In addition to minimum free reserves, the Trustees intend to build and maintain a designated Strategic Business Continuity and Operational Resilience Reserve of approximately **£50,000**. This designation supports the development of additional senior operational management capacity required to maintain safe, consistent, and sustainable service delivery during a period of organisational growth and increasing operational complexity.

The reserve is intended to support a dedicated operational leadership post with responsibility for providing cross-organisational business continuity support, operational troubleshooting, contract and stakeholder management, workforce resilience, mobilisation support, and service oversight across multiple custodial settings.

The Trustees recognise that extended prison security vetting delays, workforce pressures, and the complexity of operating across geographically dispersed prison environments can create operational vulnerability for specialist services. The additional capacity supported through this reserve is therefore intended to strengthen organisational resilience, protect delivery continuity, reduce operational risk, and retain the specialist expertise necessary to sustain effective service provision within a challenging justice-sector environment.

The Trustees also recognise the importance of maintaining sufficient organisational flexibility to support targeted service development activity, partnership opportunities, and operational learning within a rapidly

evolving criminal justice environment. As a specialist organisation operating within a complex and often under-resourced sector, RECOOP continues to identify emerging areas of unmet need affecting older and vulnerable individuals within the justice system.

The reserves approach is therefore intended not only to support prudent financial management and operational resilience, but also to enable measured investment in workforce sustainability, organisational development, service improvement, and the development of responsive approaches aligned with the charity's charitable objectives.

The approved 2026/27 budget includes a planned and managed deficit position of approximately -**£42,000**, reflecting a deliberate and time-limited period of organisational investment linked to post-demerger development, workforce resilience, mobilisation activity, digital infrastructure development, and operational capacity strengthening. The Trustees recognise that commissioning delays, contract timing changes, and wider operational pressures within the criminal justice sector can create temporary financial volatility despite strong long-term demand for the charity's specialist services.

The Trustees therefore consider the current financial position to represent a managed transitional phase of organisational development rather than a deterioration in the charity's underlying operational viability. The reserves framework and targeted use of grant funding are intended to support organisational stability, protect specialist expertise and workforce capacity, and ensure the charity remains appropriately positioned to respond to future commissioning opportunities and emerging need within the criminal justice system.

The Trustees consider the overall reserves position to represent an appropriate balance between financial prudence, operational resilience, and strategic investment in the charity's long-term sustainability and charitable impact.

Despite ongoing short-term financial pressures linked to growth and mobilisation activity, the Trustees remain confident in RECOOP's medium and longer-term financial sustainability, operational reputation, and strategic positioning within the criminal justice sector.

After reviewing the charity's forecasts, financial projections, cashflow arrangements, and reserves position, the Trustees have a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The financial statements have therefore been prepared on a going concern basis.

## STATEMENT OF TRUSTEES' RESPONSABILITIES

The Trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial year in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, including the income and expenditure, of the charity for that period.

In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Financial statements are published on the charity's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements. This may vary from legislation in other jurisdictions. The maintenance and integrity of the charity's website is the responsibility of the Trustees. The Trustees' responsibility also extends to the ongoing integrity of the financial statements on https://www.recoop.org.uk

## PROVISION OF INFORMATION TO THE EXAMINER

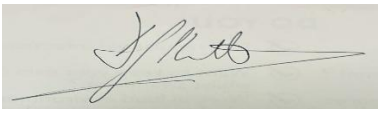
So far as each of the Trustees is aware at the time the report is approved:

- there is no relevant information of which the charity's examiner is unaware, and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant information and to establish that the examiner is aware of that information.

## SMALL COMPANY RULES

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

On behalf of the Board of Trustees



Dr Dylan Phillips
Chair of the Trustees
Date: 8th September 2026

**RECOOP**
**Independent examiner's report**

## INDEPENDENT EXAMINER'S REPORT ON THE ACCOUNTS

Report to the Trustees of Recoop on the accounts for the year ended 31 March 2026.

## RESPONSIBILITIES AND BASIS OF REPORT

As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act.

Since Recoop's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a fellow member of the Association of Charity Independent Examiners, which is one of the listed bodies.

## INDEPENDENT EXAMINER'S STATEMENT

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities [applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)].

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

K Gomes FCIE MAAT
Independent Examiners Ltd
The Grain Store
Hills Barns
Appledram Lane South
Chichester
PO20 7EG

Signed : 

Date : 14.9.26

**RECOOP**
**STATEMENT OF FINANCIAL ACTIVITIES INCLUDING**
**INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 March 2026**

| | Notes | Unrestricted Funds £ | Restricted Funds £ | Total 2026 £ | Total 2025 £ |
|---|---|---|---|---|---|
| **INCOME AND EXPENDITURE** | | | | | |
| **Income:** | | | | | |
| Charitable activities | 3 | 737,031 | 5,000 | 742,031 | 710,291 |
| Investment Income | 4 | 5,138 | - | 5,138 | 8,919 |
| **Total income** | | 742,169 | 5,000 | 747,169 | 719,210 |
| **Expenditure:** | | | | | |
| Charitable activities | 5 | 801,173 | 5,000 | 806,173 | 746,632 |
| Fundraising costs | | 12,613 | - | 12,613 | - |
| **Total expenditure** | 6 | 813,786 | 5,000 | 818,786 | 746,632 |
| **Net income and net movements in funds for the year** | | (71.617) | - | (71,617) | (27,422) |
| **Reconciliation of funds** | | | | | |
| Total funds brought forward | | 373,961 | - | 373,961 | 401,383 |
| Funds Transferred | | - | - | - | - |
| **Total funds carried forward** | | 302,344 | - | 302,344 | 373,961 |

The notes on pages 14 to 22 form part of these financial statements

**RECOOP**
**BALANCE SHEET AT 31 March 2026**

**Company number: 07381550**

| | Notes | 2026 £ | 2025 £ |
|---|---|---|---|
| **Fixed Assets** | | | |
| Tangible assets | 7 | 9,266 | 11,737 |
| Total Fixed Assets | | 9,266 | 11,737 |
| **Current Assets** | | | |
| Debtors | 8 | 94,147 | 180,104 |
| Cash at bank and in hand | | 262,939 | 223,328 |
| **Total Current Assets** | | 357,086 | 403,432 |
| **Liabilities** | | | |
| Creditors falling due within one year | 9 | (64,008) | (41,208) |
| **Net Current Assets** | | 293,078 | 362,224 |
| **Total assets less current liabilities** | | 302,344 | 373,961 |
| **Creditors:** falling due after more than one year | | - | - |
| **Net Assets** | | 302,344 | 373,961 |
| **The funds of the charity** | | | |
| Restricted funds | 10,11 | - | - |
| Unrestricted funds | 11,12 | 302,344 | 373,961 |
| **Total Charity Funds** | | 302,344 | 373,961 |

These accounts have been prepared in accordance with the provisions applicable to companies subject to the small companies' regime under the Companies Act 2006 and in accordance with the provisions of FRS 102 Section 1A – small entities.

The financial statements were approved by the Trustees and authorised for issue on 8th September 2026



**Dr Dylan Phillips**
**(Chair)**

The notes on pages 14 to 22 form part of these financial statements.

**RECOOP**
**STATEMENT OF CASH FLOWS AT 31 March 2026**

| | Note | 2026 £ | 2025 £ |
|---|---|---|---|
| **Cash flow from operating activities** | | | |
| Net income / (expenditure) for the reporting period | | **(71,617)** | **(27,422)** |
| Interest income | | (5,138) | (8,819) |
| (Increase)/decrease in debtors | | 85,957 | (33,424) |
| Increase/(decrease) in creditors | | 22,800 | (133,938) |
| Depreciation | | 2,471 | 618 |
| **Net cash flow from/(used) in operating activities** | | **34,473** | **(202,985)** |
| **Cash flow from investing activities** | | | |
| Interest received | | 5,138 | 8,819 |
| Purchase of fixed assets | | - | (12,355) |
| **Net cash flow provided by investing activities** | | 5,138 | (3,536) |
| **Cash flow from financing activities** | | - | - |
| **Change in cash and cash equivalents in the year** | | **39,611** | **(206,521)** |
| Cash and cash equivalents brought forward | | 223,328 | 429,849 |
| **Cash and cash equivalents at the end of the period** | | **262,939** | **223,328** |

| **Cash and cash equivalents (including net debt) consist of:** | Note | 2026 £ | 2025 £ |
|---|---|---|---|
| Cash at bank and in hand | | 262,939 | 223,328 |
| **Cash and cash equivalents at the end of the period** | | **262,939** | **223,328** |

The notes on pages 14 to 22 form part of these financial statements.

## 1) COMPANY STATUS

The charity is a company limited by guarantee incorporated in England and Wales, whose registered office is set out on page 2. The members of the company are the trustees named on page 2. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

## 2) ACCOUNTING POLICIES

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

### a) Basis of preparation

The financial statements have been prepared in accordance with the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1 January 2015) – (Charities SORP effective 1 January 2019), and the Companies Act 2006.

RECOOP meets the definition of a public benefit entity under FRS102. Assets and liabilities are recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s) and the trustees consider it to be a going concern.

### b) Income

Income is recognised when the charity has entitlement to funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

Income from government and other grants, whether 'capital' grants or 'revenue' grants, is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charity is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the Trust that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charity has been notified of the executor's intention to make a distribution. Where legacies have been notified to the charity, or the charity is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is treated as a contingent asset and disclosed if material.

### c) Interest receivable

Interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

d) **Fund accounting**

Unrestricted funds are available to spend on activities that further any of the purposes of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided at their discretion to set aside to use for a specific purpose. Restricted funds are donations which the donor has specified are to be solely used for particular purpose or defined project.

e) **Expenditure and irrecoverable VAT**

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified as relating to charitable activities, including any associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

f) **Tangible fixed assets**

Individual fixed assets costing £500 or more are capitalised at cost and are depreciated over their estimated useful economic lives on a straight line basis as follows:

| **Asset Category** | **Annual rate** |
|---|---|
| Fixtures and Fittings | 20% - 33% |

g) **Debtors**

Trade and other debtors are recognised at the settlement amount due after any trade discount offered and provision for impairment. Prepayments are valued at the amount prepaid net of any trade discounts due.

h) **Creditors and provisions**

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

j) **Financial Instruments**

The charity only has financial assets and liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are recognised at transaction value.

k) **Going concern**

After reviewing the charitable company's forecasts and projections, the trustees have a reasonable expectation that the company has adequate resources to continue in operational existence for the foreseeable future. The majority of the income for 2024/25 comes from secured grants and committed Her Majesty's Prisons and Probation Service contracts (HMPPS). The company therefore continues to adopt the going concern basis in preparing its financial statements.

l) **Estimates and Judgements**

The Trustees have considered key estimates and judgements over balances and have concluded there are no significant issues to disclose.

## 3) INCOMING RESOURCES FROM CHARITABLE ACTIVITIES

**Unrestricted Funds**

| | 2026 £ | 2025 £ |
|---|---|---|
| Grant and contract income | 737,031 | 705,170 |
| | 737,031 | 705,170 |

**Restricted Funds**

| | 2026 £ | 2025 £ |
|---|---|---|
| Grants | 5,000 | 5,121 |
| | 5,000 | 5,121 |

## 4) INTEREST RECEIVABLE AND INCOME FROM INVESTMENTS

| | 2026 £ | 2025 £ |
|---|---|---|
| Interest receivable and similar income | 5,138 | 8,919 |
| | **5,138** | **8,919** |

## 5) EXPENDITURE

| | Direct costs | Support costs | Total |
|---|---|---|---|
| | £ | £ | £ |
| Charitable activities 2026 | 639,158 | 167,015 | 806,173 |
| Fundraising 2026 | 10,000 | 2,613 | 12,613 |
| Total | 649,158 | 169,628 | 818,786 |
| | | | |
| Charitable activities 2025 | 520,531 | 226,101 | 746,632 |
| Total | 520,531 | 226,101 | 746,632 |

## 6) SUPPORT COSTS

| | 2026 | 2025 |
|---|---|---|
| | £ | £ |
| Governance costs | 2,323 | 5,210 |
| Other Staff costs | 15,670 | 18,187 |
| Staff support costs | 62,645 | 50,692 |
| Professional fees | 28,975 | 117,523 |
| IT and Office costs | 29,326 | 20,203 |
| Depreciation | 2,471 | 618 |
| Other | 28,218 | 13,668 |
| Total support cost | 169,628 | 226,101 |

Included within governance costs are independent examination fees of £1,320 including VAT (external audit fees 2025: £3,925).

## TRUSTEES AND EMPLOYEES

Staff costs include the following:

| | 2026 £ | 2025 £ |
|---|---|---|
| Wages and salaries | 571,394 | 475,288 |
| Social security costs | 58,111 | 41,904 |
| Pension costs | 13,332 | 11,915 |
| | 642,837 | 529,107 |

The average number of employees was:

| 2026 | 2025 |
|---|---|
| 20 | 18 |

The number of employees whose employee benefits (excluding employer pension costs) exceeded £60,000 was::

| | 2026 No. | 2025 No. |
|---|---|---|
| £60,000 - £69,999 | - | - |
| £70,000 - £79,999 | - | 1 |
| £80,000 - £89,999 | - | - |
| £90,000 - £99,999 | 1 | - |

The trustees received no remuneration but one trustees was reimbursed travel and subsistence expenses of £738 during the period (2025: £272).

## 7) TANGIBLE FIXED ASSETS

| | Fixtures and Fittings | Total |
|---|---|---|
| | £ | £ |
| *Cost* | | |
| At 1 April 2025 | 16,333 | 16,333 |
| Additions | - | - |
| Disposals | - | - |
| At 31 March 2026 | 16,333 | 16,333 |
| *Accumulated depreciation* | | |
| At 1 April 2025 | 4,596 | 4,596 |
| Charge for the year | 2,471 | 2,471 |
| Disposals | - | - |
| At 31 March 2026 | 7,067 | 7,067 |
| *Net book value* | | |
| At 31 March 2026 | 9,266 | 9,266 |
| At 31 March 2025 | 11,737 | 11,737 |

## 8) DEBTORS

| | 2026 | 2025 |
|---|---|---|
| | £ | £ |
| Trade debtors | 32,222 | 160,538 |
| Prepayment and accrued income | 61,925 | 6,371 |
| Amounts owed from parent company | - | 13,195 |
| | 94,147 | 180,104 |

## 9) CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

| | 2026 £ | 2025 £ |
|---|---|---|
| Trade creditors | 21,834 | - |
| Taxation and social security | 14,437 | 495 |
| Accruals and deferred income | 27,737 | 9,253 |
| Grants in advance | - | 29,017 |
| Other Creditors | - | 2,443 |
| | 64,008 | 41,208 |

## 10) RESTRICTED FUNDS

| | Balance 1 April 2025 £ | Incoming resources £ | Resources expended £ | Transfers | Balance 31 March 2026 £ |
|---|---|---|---|---|---|
| The Valentine Charitable Trust | - | 5,000 | (5,000) | - | - |
| Total | - | 5,000 | (5,000) | - | - |

| | Balance 1 April 2024 £ | Incoming resources £ | Resources expended £ | Transfers £ | Balance 31 March 2025 £ |
|---|---|---|---|---|---|
| Aldo Trust | - | 1,371 | (1,371) | - | - |
| The Valentine Charitable Trust | - | 3,750 | (3,750) | - | - |
| Total | - | 5,121 | (5,121) | - | - |

The Aldo Trust funding helps prisoners with small individual grants to provide resources and equipment that helps them with their emotional well-being.

The Valentine Trust grant funded our Dorset resettlement support and prison work at HMP Erlestoke.

## 11) UNRESTRICTED FUNDS

| | Balance 1 April 2025 £ | Incoming resources £ | Resources expended £ | Transfers | Balance 31 March 2026 £ |
|---|---|---|---|---|---|
| Unrestricted Funds | 198,961 | 742,169 | (742,169) | (4,617) | 194,344 |
| Designated Funds | 175,000 | - | (71,617) | (103,383) | - |
| Strategic Business Continuity & Operational Resilience | - | - | - | 50,000 | 50,000 |
| Digital Transformation & Service Access | - | - | - | 30,000 | 30,000 |
| Targeted Service Development & Opportunity | - | - | - | 28,000 | 28,000 |
| Total | 373,961 | 742,169 | (813,786) | - | 302,344 |

| | Balance 1 April 2024 £ | Incoming resources £ | Resources expended £ | Transfers | Balance 31 March 2025 £ |
|---|---|---|---|---|---|
| Unrestricted Funds | 251,383 | 714,089 | (741,511) | (25,000) | 198,961 |
| Designated Funds | 150,000 | - | - | 25,000 | 175,000 |
| Total | 401,383 | 714,089 | (741,511) | - | 373,961 |

In previous years the Board has approved the transfer of reserves to a designated fund for the purpose of developing and independently evaluating new services. In 2025 the Board approved more specific designation as followed:

**Strategic Business Continuity & Operational Resilience:** Senior operational resilience and continuity capacity

**Digital Transformation & Service Access**: Digitalisation of services, prison technology access, systems development

**Targeted Service Development & Opportunity:** Emerging need, partnership opportunities, targeted service development

## 12) ANALYSIS OF NET ASSETS BETWEEN FUNDS

**As at 31 March 2026**

| | Tangible Fixed Assets | Net Current Assets | **Total** |
|---|---|---|---|
| | £ | £ | **£** |
| *Restricted funds:* | - | - | - |
| *Unrestricted funds:* | 9,266 | 293,078 | 302,344 |
| | 9,266 | 293,078 | 302,344 |

**As at 31 March 2025**

| | Tangible Fixed Assets | Net Current Assets | **Total** |
|---|---|---|---|
| | £ | £ | **£** |
| *Restricted funds:* | - | - | - |
| *Unrestricted funds:* | - | 373,961 | 373,961 |
| | - | 373,961 | 373,961 |

## 13) CONTROL

In 2024/2025 the ultimate and immediate parent undertaking was Bournemouth Churches Housing Association Limited. The results of RECOOP were included in the consolidated accounts of Bournemouth Churches Housing Association Limited; these consolidated accounts are available from: The Factory, 14 Alder Hills, Poole BH12 4AS.

In 2025/2026 the Board of Directors of BCHA and RECOOP approved and completed a demerger. As a result RECOOP ceased to be a subsidiary of BCHA with effect from 1st April 2025

## 14) RELATED PARTY TRANSACTIONS

During 24/25 year, BCHA charged RECOOP £71,050 in respect of goods and services and management charges. There was a net £13,195 owed by BCHA to RECOOP as at 31 March 2025. In 2025/2026 there were no further amounts charged or outstanding.