# Trustees' Annual Report for the period

| | Period start date | | | | Period end date | | |
|---|---|---|---|---|---|---|---|
| | Day | Month | Year | | Day | Month | Year |
| From | 1st | Jan | 2025 | To | 31st | Dec | 2025 |

## Section A Reference and administration details

| | |
|---|---|
| **Charity name** | K9 Crusaders |
| **Other names charity is known by** | K9 Crusaders Dog Welfare |
| **Registered charity number (if any)** | 1138278 |
| **Charity's principal address** | Hollybush Farm, Bissoe |
| | Truro |
| | Cornwall |
| | **Postcode** TR4 8TF |

**Names of the charity trustees who manage the charity**

| | Trustee name | Office (if any) | Dates acted if not for whole year | Name of person (or body) entitled to appoint trustee (if any) |
|---|---|---|---|---|
| 1 | Sue Smith | Charity Founder | | |
| 2 | Marion Mansi | Secretary | | |
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**Names of the trustees for the charity, if any, (for example, any custodian trustees)**

| Name | Dates acted if not for whole year |
|---|---|
| | |
| | |

**Names and addresses of advisers (Optional information)**

| Type of adviser | Name | Address |
|---|---|---|
| | | |
| | | |
| | | |
| | | |

**Name of chief executive or names of senior staff members (Optional information)**

| |
|---|
| |

## Section B Structure, governance and management

**Description of the charity's trusts**

| | |
|---|---|
| Type of governing document (eg. trust deed, constitution) | Constitution |
| How the charity is constituted (eg. trust, association, company) | Trust |
| Trustee selection methods (eg. appointed by, elected by) | A special meeting of trustees and officers is called to discuss and appoint any new trustees. Trustees are recruited by the Committee from volunteers who have proved their commitment to the charity plus have the requisite skills, knowledge and experience. |

**Additional governance issues (Optional information)**

You **may choose** to include additional information, where relevant, about:

- policies and procedures adopted for the induction and training of trustees;
- the charity's organisational structure and any wider network with which the charity works;
- relationship with any related parties;
- trustees' consideration of major risks and the system and procedures to manage them.

K9 Crusaders are fully insured by Mi Commercial Risks Insurance, including public liability.

Health and Safety risk assessments are carried out regularly

In-house training is in place for safety around the site

First aid training and provision is available.

An accident book is provided

K9 Crusaders continues to develop a strong working relationship with other rescues, the local RSPCA and Cornwall Council's Dog Welfare and Enforcement officer.

K9 Crusaders has built on our established connections with Cornwall's Social Services and various Police departments, helping with local dog cases as required, e.g. when owners have died or are having end of life care. If owners have to go into hospital we can give them the peace of mind that their dog will be looked after until they are well enough to return home. K9 Crusaders have also accepted dogs from these authorities that are welfare cases in need of our help.

## Section C Objectives and activities

**Summary of the objects of the charity set out in its governing document**

Our aims and objectives:

Rescue, rehabilitate and rehome dogs.

Provide long term care for dogs which are unable to be rehomed. We have a non-euthanasia policy and do not believe in putting healthy dogs down.

**Summary of the main activities undertaken for the public benefit in relation to these objects (include within this section the statutory declaration that trustees have had regard to the guidance issued by the Charity Commission on public benefit)**

K9 Crusaders believe that the aims and objectives listed above are for the public benefit. In setting our objectives and planning our activities the trustees have given careful consideration to the guidance issued by the Charity Commission on public benefit.

**Additional details of objectives and activities (Optional information)**

You **may choose** to include further statements, where relevant, about:

- policy on grantmaking;
- policy programme related investment;
- contribution made by volunteers.

*K9 Crusaders are very grateful to all our volunteers who have helped with* the day to day care of the dogs, worked in our charity shop and helped with all aspects of fundraising including dog shows, quizzes, auctions, collections and events.

We are also very grateful to our many fosterers who have taken on the care of dogs who have found it difficult to settle in a kennel environment or have special medical needs or simply need a loving home in which to live out their final days, safe in the knowledge they are loved and well cared for.

# Achievements and performance

**Summary of the main achievements of the charity during the year**

K9 Crusaders has supported the local community by providing advice and taking in as many dogs as possible that were in urgent need of our help. We have maintained our commitment to rescue, rehabilitate and re-home local dogs.

- **Rehoming**
  Taking in unwanted dogs surrendered in Cornwall, helping people in crisis, often who have suffered loss of home, bereavement or failing health. For example we took in a stray dog at Christmas time who produced 8 puppies. These were all successfully reared and re-homed.

- **Rehabilitation**
  We have rehabilitated dogs with physical and behavioural problems and endeavoured to re-home these dogs to new loving homes.

- **Working with local authorities**
  The charity has an established involvement with local Social Services and Police Departments and is regularly asked to help with dog cases in the knowledge that, borne out of experience, we provide safe, responsible and reliable support. For example, we have taken on several dogs with serious medical problems whose owners have been found deceased or who require long term hospital care.

- **Work placements and community work**
  We have continued to provide work placements for college students and people with additional needs.

  Our dog behaviourist and trainer organised and trained a group of our dogs to take part in the Kennel Club's Good Citizens' Dog Training Scheme. This allowed us to educate our volunteers to train our dogs to get their Canine Good Citizens' Awards, hoping to make our dogs more re-homable. The scheme also included SEND young adults from "The Outdoor Place" helping them to gain confidence in a safe environment through dog training, with the ultimate goal of having their dogs recognised as service dogs.

  K9 Crusaders are Kennel Club accredited and we value community outreach.

- **Telephone and advice line**
  Our advice line is open 24 hours for emergency calls. We provide help and support with anything dog related and have seen a huge increase in the number of people needing our advice during these difficult times.

- **Charity shop**
  The K9 Crusaders' charity shop in Redruth, run entirely by our amazing volunteers, has been very popular and has continued to expand.

  Our shop is of course dog friendly and our Shop Manager, who is a qualified dog behaviourist, is able to offer a "drop-in" service and give advice and help to anyone who has problems with dog related issues. The shop also provides opportunities for people to volunteer and gain new skills, as well as increasing their confidence and reducing isolation.

## Fundraising

K9 Crusaders is an independent charity funded by public donations and any grants we are able to secure. The K9 Crusaders Fundraising Committee and volunteers have worked tirelessly to bring in funds by various and varied means as listed below. The efforts of our volunteers and supporters have been invaluable.

We have received 2 legacies during this year from past supporters which have been a great help with our refurbishment planning.

- Volunteers have organised on-line events, an auction at a local pub, quizzes at a local village hall, sponsored walks, zip wire challenges and wing walks. A team of local gym members ran through a day and a night to raise funds for us.

- We have run our own dog shows during the year which have been well attended by our supporters. We continue to run the dog shows at the annual Camborne Show and the Redruth Fun Day as we have for many years. We also ran the "Howlereen" dog show at the Wadebridge Showground.

- K9 Crusaders were delighted to be selected once again by our local Pets at Home store as their Charity of the Year. This was an exciting opportunity to work together with a specialist pet care business to raise awareness. We collect in store on a regular basis throughout the year and benefit from their Easter and Christmas fundraisers. As a Community Partner we are eligible to receive pallets of dog food at various intervals and they host a popular in-store donations bin for us.

- K9 Crusaders are also grateful to be one of the beneficiaries of the Pets at Home VIP scheme which allows customers to nominate a local charity to benefit from points they receive on purchases. We then receive "Lifelines" which are vouchers to purchase food and accessories from the store.

- We also have had great support again this year from many local businesses who are more than happy to display our collecting tins on their counters and have donated items for our raffles and auctions.

- We have been supported by Bob's Rocks, a fantastic local organisation who provide donations of money and food to local dog charities.

- Several of our dogs have been lucky enough to be featured online by Doggy Warriors, a charitable organisation that runs a lottery to help dog rescues publicise their dogs who are waiting for new homes. Many of these dogs have come from difficult backgrounds and have needed considerable veterinary care. Each dog featured received a donation from the proceeds of the lottery.

- We are very grateful for financial donations from all supporters, whether £1 or £1,000.

## Section E Financial review

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|---|---|
| ***Brief statement of the charity's policy on reserves*** | K9 Crusaders endeavours to hold funds equal to 4 months operating costs, which the Trustees consider a necessary contingency, enabling the charity to have financial stability and to move forward with confidence. |
| **Details of any funds materially in deficit** | n/a |

**Further financial review details (Optional information)**

You **may choose** to include additional information, where relevant about:

- the charity's principal sources of funds (including any fundraising);
- how expenditure has supported the key objectives of the charity;
- investment policy and objectives including any ethical investment policy adopted.

## Section F Other optional information

Due to the financial climate, we have needed to manage increased costs for food, vet bills and utilities.

## Section G Declaration

**The trustees declare that they have approved the trustees' report above.**

**Signed on behalf of the charity's trustees**

| | | |
|---|---|---|
| **Signature(s)** | M.S. Mansi | |
| **Full name(s)** | Marion Stella Mansi | |
| **Position (eg Secretary, Chair, etc** | Secretary | |

**Date** 10/10/26

| Charity Name | No (if any) |
|---|---|
| K9 Crusaders | 1138278 |

# Receipts and payments accounts

CC16a

| For the period from | Period start date | To | Period end date |
|---|---|---|---|
| | 01/01/2025 | | 31/12/2025 |

## Section A Receipts and payments

| | Unrestricted funds to the nearest £ | Restricted funds to the nearest £ | Endowment funds to the nearest £ | Total funds to the nearest £ | Last year to the nearest £ |
|---|---|---|---|---|---|
| **A1 Receipts** | | | | | |
| General income (inc shop receipts) | 153,857 | - | - | 153,857 | 155,668 |
| Grants & Legacies | 40,636 | - | - | 40,636 | 14,597 |
| | - | - | - | - | - |
| | - | - | - | - | - |
| | - | - | - | - | - |
| ***Sub total*** *(Gross income for AR)* | 194,493 | - | - | 194,493 | 170,265 |
| **A2 Asset and investment sales, (see table).** | | | | | |
| | - | - | - | - | - |
| | - | - | - | - | - |
| ***Sub total*** | - | - | - | - | - |
| ***Total receipts*** | 194,493 | - | - | 194,493 | 170,265 |
| **A3 Payments** | | | | | |
| Vets | 35,328 | - | - | 35,328 | 42,546 |
| Rent & Rates | 36,044 | - | - | 36,044 | 35,004 |
| Dog Welfare | 58,329 | - | - | 58,329 | 49,109 |
| Utilities & Waste Collection | 22,564 | - | - | 22,564 | 22,851 |
| Repairs & Maintenance | 15,409 | - | - | 15,409 | 13,906 |
| Dog Food & Equipment | 10,201 | - | - | 10,201 | 9,743 |
| One-off Projects (inc Site Refurbishment Program) | 4,813 | - | - | 4,813 | 15,799 |
| Insurance & Professional Fees | 6,626 | - | - | 6,626 | 6,028 |
| Fund-raising expenses & Paypal fees | 1,142 | - | - | 1,142 | 2,132 |
| IT Phone & Stationery | 2,128 | - | - | 2,128 | 1,882 |
| Sundries | 528 | - | - | 528 | 965 |
| | - | - | - | - | - |
| | - | - | - | - | - |
| ***Sub total*** | 193,112 | - | - | 193,112 | 199,965 |
| **A4 Asset and investment purchases, (see table)** | | | | | |
| | - | - | - | - | - |
| | - | - | - | - | - |
| ***Sub total*** | - | - | - | - | - |
| ***Total payments*** | 193,112 | - | - | 193,112 | 199,965 |
| ***Net of receipts/(payments)*** | 1,381 | - | - | 1,381 | -29,700 |
| **A5 Transfers between funds** | - | - | - | - | - |
| **A6 Cash funds last year end** | 104,763 | - | - | 104,763 | 134,463 |
| ***Cash funds this year end*** | 106,144 | - | - | 106,144 | 104,763 |

## Section B Statement of assets and liabilities at the end of the period

| Categories | Details | Unrestricted funds to nearest £ | Restricted funds to nearest £ | Endowment funds to nearest £ |
|---|---|---|---|---|
| **B1 Cash funds** | Bank (ear-marked donations & legacies) | 50,313 | - | - |
| | Bank (general funds) | 55,600 | - | - |
| | Cash & Paypal | 231 | - | - |
| | ***Total cash funds*** | 106,144 | - | - |
| | | OK | OK | OK |

| | Details | Unrestricted funds to nearest £ | Restricted funds to nearest £ | Endowment funds to nearest £ |
|---|---|---|---|---|
| **B2 Other monetary assets** | | - | - | - |
| | | - | - | - |
| | | - | - | - |

| | Details | Fund to which asset belongs | Cost (optional) | Current value (optional) |
|---|---|---|---|---|
| **B3 Investment assets** | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |

| | Details | Fund to which asset belongs | Cost (optional) | Current value (optional) |
|---|---|---|---|---|
| **B4 Assets retained for the charity's own use** | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |
| | | | - | - |

| | Details | Fund to which liability relates | Amount due (optional) | When due (optional) |
|---|---|---|---|---|
| **B5 Liabilities** | | | - | |
| | | | - | |
| | | | - | |
| | | | - | |
| | | | - | |

| *Signed by one or two trustees on behalf of all the trustees* | Signature | Print Name | Date of approval |
|---|---|---|---|
| | S. Smith | SUE SMITH | 05/10/2026 |
| | M. Mansi | MARION MANSI | 05/10/2026 |

CHARITY COMMISSION FOR ENGLAND AND WALES

# Independent examiner's report on the accounts

## Section A Independent Examiner's Report

| | | | |
|---|---|---|---|
| **Report to the trustees/ members of** | Charity Name<br>K9 CRUSADERS | | |
| **On accounts for the year ended** | 31st December 2025 | **Charity no (if any)** | 1138278 |
| **Set out on pages** | uploaded with my report<br>(remember to include the page numbers of additional sheets) | | |

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended 31/12/2025.

**Responsibilities and basis of report**

As the charity trustees of the Trust, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiner's statement**

I have completed my examination. I confirm that no material matters have come to my attention ~~(other than that disclosed below *)~~ in connection with the examination which gives me cause to believe that in, any material respect:

- accounting records were not kept in accordance with section 130 of the Act or
- the accounts do not accord with the accounting records

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in order to enable a proper understanding of the accounts to be reached.

** Please delete the words in the brackets if they do not apply.*

| | | | |
|---|---|---|---|
| **Signed:** | S E Chapman | **Date:** | 15-09-26 |
| **Name:** | SPENCER E CHAPMAN | | |
| **Relevant professional qualification(s) or body (if any):** | AAT | | |
| **Address:** | 23 GLENDALE CRESCENT<br>REDRUTH<br>TR15 2JR | | |

| Section B | Disclosure |
|---|---|

Only complete if the examiner needs to highlight matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

**Give here brief details of any items that the examiner wishes to disclose.**