Registered number: 07316170
Charity number: 1137700

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

UNAUDITED

TRUSTEES' REPORT
AND FINANCIAL STATEMENTS

FOR THE YEAR ENDED
31 DECEMBER 2025

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT
(A Company Limited by Guarantee)

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BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

(A Company Limited by Guarantee)

REFERENCE AND ADMINISTRATIVE DETAILS OF THE COMPANY, ITS TRUSTEES AND ADVISERS FOR THE YEAR ENDED 31 DECEMBER 2025

Trustees

A Rangoonwala
Z Shah
F Ali
Dr S Latif
M Qaiser
A Toru (Resigned 6 February 2026)

Company registered number

07316170

Charity registered number

1137700

Registered office

Queen Anne Mansions, 86-87 Wimpole Street, London, W1G 9RL

Accountants

Wellden Turnbull Limited, Claremont Lane, Esher, Surrey, KT10 9FQ

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

(A Company Limited by Guarantee)

TRUSTEES' REPORT
FOR THE YEAR ENDED 31 DECEMBER 2025

The trustees (who are also directors of the charity for the purposes of the Companies Act) present their annual report and financial statements for the year ended 31 December 2025.

The accounts have been prepared in accordance with the accounting policies set out in note 2 to the accounts and comply with the charity's Trust Deed, the Companies Act 2006 and "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)" (as amended for accounting periods commencing from 1 January 2016).

The Trustees confirm that the Annual report and financial statements of the charity comply with current statutory requirements, the memorandum and articles of association and the Statement of Recommended Practice - Accounting and Reporting by Charities (Charities SORP FRS 102).

Since the charity qualifies as small under section 383, the strategic report required of medium and large companies under The Companies Act 2006 (Strategic Report and Director's Report) Regulations 2013 is not required.

Charity Mission

Empowering British Pakistanis through leadership, economic inclusion, community voice, and unity to build an inclusive Britain where diversity drives opportunity and shared prosperity.

Our Vision

A prosperous British Pakistani community contributing to a stronger, more inclusive Britain.

Objectives and activities

British Pakistan Foundation (BPF) exists to support and champion British Pakistanis across the UK. We work to challenge inequality and expand opportunity so that the talent, ambition and contribution of our community are recognised and supported. Through leadership development, professional growth, civic engagement and cultural platforms, we create opportunities for individuals at every stage of their journey, from those seeking their first steps to established leaders committed to giving back.

BPF supports British Pakistanis to build confidence, flourish and lead, strengthening communities that are proud, connected and heard. We bring professional expertise, lived experience and a shared commitment to serving the community with integrity, accountability and purpose. We work with partners across the public, private and third sectors to widen access, strengthen representation and create pathways for lasting change.

During this year, BPF completed a strategic review informed by extensive community research conducted in partnership with We Are Friday. This work enabled the organisation to refine its focus and reposition itself as a skills-building charity dedicated to creating leaders of tomorrow.

The organisation adopted three strategic pillars:

- Unite – Building stronger community connections through membership and engagement.
- Empower – Delivering programmes that develop skills, confidence and leadership.
- Protect – Creating platforms for representation, advocacy and civic participation.

BPF delivers programmes, events, research, mentoring opportunities and partnerships that support educational, professional, cultural and community development.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Achievements and performance

Membership and Community Engagement

Membership engagement continued to grow throughout the year.

The BPF community database increased from approximately 17,637 members to 20,395 members, reflecting growing awareness of the organisation and demand for its programmes and services.

The organisation continued to engage members through:

- Monthly newsletters.
- Social media campaigns.
- Community events.
- Professional networking opportunities.
- Educational and skills-based programmes.

Aspire Mentorship Programme

The Aspire Mentorship Programme remained one of BPF's flagship initiatives.

The programme was designed to connect young British Pakistanis with experienced professionals who could provide guidance, support and career development opportunities.

Achievements during the year included:

- More than 640 registrations across mentoring initiatives.
- Structured mentoring opportunities for young people aged 18–25.
- Increased engagement with students and early-career professionals.
- Improved pathways into higher education, employment and leadership opportunities.

The programme continues to play a key role in promoting social mobility and skills development within the British Pakistani community.

Soho Theatre Writers Lab

BPF partnered with Soho Theatre to deliver a Writers Lab programme designed to support emerging writers from the British Pakistani community.

The programme provided participants with professional training, mentoring and creative development opportunities.

Achievements included:

- Sixteen writers successfully completing the programme.
- Delivery of workshops by industry professionals.
- Development of original written and audio content.
- A concluding showcase event celebrating participant achievements.

The programme contributed to BPF's objective of increasing representation and supporting creative talent within the community.

Justice Lab

BPF launched the Justice Hub in partnership with iProbono to improve access to legal guidance and support.

The initiative provided community members with access to information and referral pathways for legal assistance while strengthening relationships with legal professionals committed to community service.

The Justice Hub represents an important step towards improving access to support services and reducing barriers to information.

Public Affairs Council

During the year, BPF began developing its Public Affairs Council (PAC), bringing together professionals, subject matter experts and community leaders.

The Council has been established to strengthen civic participation, improve community representation and facilitate engagement with public institutions.

This work supports BPF's strategic objective of ensuring that British Pakistani voices are better represented in public life.

Research and Community Insight

A major milestone during the year was the completion of BPF's community research project in partnership with We Are Friday.

The research explored the needs, aspirations and challenges facing British Pakistanis and provided valuable insight into how BPF could better serve the community.

The findings directly informed the organisation's new strategy and programme development plans, ensuring that future activities are evidence-led and community-focused.

Events and Community Programmes

Throughout the year, BPF delivered a range of events aimed at bringing together community members, professionals, business leaders and young people.

Forging Forwards

BPF's flagship event, Forging Forwards, brought together community leaders, policymakers, professionals and emerging leaders to discuss opportunities and challenges facing the British Pakistani community.

The event attracted more than 150 attendees. It featured keynote speakers, panel discussions and networking opportunities, and provided a platform to launch and communicate BPF's new strategic direction.

Town Halls and Community Events

BPF continued to engage directly with communities through regional events and discussions designed to gather feedback, strengthen relationships and identify local priorities.

The organisation also delivered workshops, networking events and community engagement activities throughout the year to support learning, leadership and professional development.

Communications and Digital Growth

BPF continued to invest in communications and digital engagement throughout the year.

Key achievements included:

- Growth in digital engagement across social media platforms.
- Continued delivery of monthly newsletters.
- Increased visibility of programmes, events and community achievements.
- Development of improved reporting and impact communications.

These activities have strengthened awareness of BPF and supported membership growth and programme participation.

Financial Review

The Trustees are pleased to report that the charity maintained financial stability during the year.

Income was generated through grants, donations, memberships, programme income and fundraising activities. The continued support of charitable foundations, individual donors, corporate partners and community members enabled BPF to invest in programme delivery, organisational development and community engagement.

The Trustees continue to monitor expenditure carefully and remain committed to ensuring that resources are used effectively to maximise impact and achieve the charity's objectives.

Plans for Future Periods

The Trustees intend to build upon the progress made during this year and continue implementing BPF's long-term strategy.

Key priorities include:

- Expanding the Aspire Mentorship Programme through the One Million Mentors partnership.
- Growing membership and community participation.
- Launching the Urdu Language Programme.
- Developing additional skills-building and leadership programmes.
- Expanding regional engagement across the UK.
- Strengthening the Public Affairs Council.
- Increasing partnerships with educational institutions, employers and community organisations.
- Enhancing impact measurement and reporting.
- Securing sustainable funding to support future growth.

The Trustees believe these priorities will strengthen the organisation's ability to create meaningful and lasting impact for British Pakistanis across the United Kingdom.

TRUSTEES' REPORT (CONTINUED)
FOR THE YEAR ENDED 31 DECEMBER 2025

Trustee Responsbilities

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

The Trustees confirm that they have complied with their duty to have due regard to the Charity Commission's guidance on public benefit when exercising their powers and duties.

Approved by order of the members of the board of Trustees and signed on their behalf by:

Asif Rangoonwala

Asif Rangoonwala (Sep 28, 2026, 2:48pm)

A Rangoonwala

Date: 28 Sep 2026

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

(A Company Limited by Guarantee)

STATEMENT OF TRUSTEES' RESPONSIBILITIES FOR THE YEAR ENDED 31 DECEMBER 2025

The Trustees (who are also the directors of the Company for the purposes of company law) are responsible for preparing the Trustees' Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial . Under company law, the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the Company and of its incoming resources and application of resources, including its income and expenditure, for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles of the Charities SORP (FRS 102);
- make judgements and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards (FRS 102) have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Company will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the Company's transactions and disclose with reasonable accuracy at any time the financial position of the Company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the members of the board of Trustees and signed on its behalf by:

Asif Rangoonwala

Asif Rangoonwala (Sep 28, 2026, 2:49pm)

A Rangoonwala

Date: 28 Sep 2026

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

(A Company Limited by Guarantee)

INDEPENDENT EXAMINER'S REPORT FOR THE YEAR ENDED 31 DECEMBER 2025

Independent Examiner's Report to the Trustees of British Pakistan Foundation For Development ('the Company')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 December 2025.

Responsibilities and Basis of Report

As the Trustees of the Company (and its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

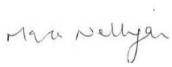
Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of the Company's accounts carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent Examiner's Statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Signed: 

Mark Nelligan (Sep 28, 2026, 4:00pm)

Dated: 28 Sep 2026

Mark Nelligan FCA

for and on behalf of
Wellden Turnbull Limited
Claremont Lane
Esher
Surrey
KT10 9FQ

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

(A Company Limited by Guarantee)

STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 31 DECEMBER 2025

	Note	Unrestricted funds 2025 £	Total funds 2025 £	Total funds 2024 £
Income from:				
Donations and legacies	3	160,039	160,039	47,109
Total income		160,039	160,039	47,109
Expenditure on:				
Charitable activities	4	109,385	109,385	57,879
Total expenditure		109,385	109,385	57,879
Net movement in funds		50,654	50,654	(10,770)
Reconciliation of funds:				
Total funds brought forward		(1,463)	(1,463)	9,307
Net movement in funds		50,654	50,654	(10,770)
Total funds carried forward		49,191	49,191	(1,463)

The Statement of Financial Activities includes all gains and losses recognised in the year.

The notes on pages 12 to 19 form part of these financial statements.

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

(A Company Limited by Guarantee)

SUMMARY INCOME AND EXPENDITURE ACCOUNT FOR THE YEAR ENDED 31 DECEMBER 2025

	Total funds 2025 £	Total funds 2024 £
Gross income in the reporting period	160,039	47,109
Less: Total expenditure	(109,385)	(57,879)
Net income/(expenditure) for the reporting period	50,654	(10,770)

The notes on pages 12 to 19 form part of these financial statements.

BRITISH PAKISTAN FOUNDATION FOR DEVELOPMENT

(A Company Limited by Guarantee)
REGISTERED NUMBER: 07316170

BALANCE SHEET
AS AT 31 DECEMBER 2025

	Note	2025 £	2024 £
Current assets			
Cash at bank and in hand		54,591	8,397
		54,591	8,397
Current liabilities			
Creditors: amounts falling due within one year	8	(5,400)	(9,860)
Net current assets / liabilites		49,191	(1,463)
Total assets less current liabilities		49,191	(1,463)
Total net assets		49,191	(1,463)
Charity funds			
Restricted funds	9	-	-
Unrestricted funds	9	49,191	(1,463)
Total funds		49,191	(1,463)

The Company was entitled to exemption from audit under section 477 of the Companies Act 2006.

The members have not required the company to obtain an audit for the year in question in accordance with section 476 of Companies Act 2006.

The Trustees acknowledge their responsibilities for complying with the requirements of the Companies Act 2006 with respect to accounting records and preparation of financial statements.

The financial statements have been prepared in accordance with the provisions applicable to entities subject to the small companies regime.

The financial statements were approved and authorised for issue by the Trustees and signed on their behalf by:

Asif Rangoonwala

Asif Rangoonwala (Sep 28, 2026, 2:48pm)

A Rangoonwala

Date: 28 Sep 2026

The notes on pages 12 to 19 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

1. General information

British Pakistan Foundation for Development is a private company limited by guarantee incorporated in the United Kingdom and registered in England and Wales, registration number 07316170 and charity number 1137700. The Company's registered office is Queen Anne Mansions, 86/87 Wimpole Street, London, W1G 9RL.

2. Accounting policies

2.1 Basis of preparation of financial statements

The financial statements have been prepared in accordance with the Charities SORP (FRS 102) - Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

British Pakistan Foundation For Development meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy.

2.2 Going concern

The foundation generated a net surplus of funds in the period and was in a net asset position as at the balance sheet date. The trustees have prepared the financial statements on a going concern basis which means that the foundation will continue to meet its liabilities as they fall due for a period of at least 12 months from the date of approval of the financial statements. In assessing the going concern position, the trustees cite the ongoing generation of income from donations to allow the foundation to meet its liabilities as they fall due. British Pakistan Foundation for Development is deeply grateful to the ZVM Rangoonwala Foundation, our largest donor, for their generous support. Their contributions have been and continue to be instrumental in enabling us to deliver our programmes and serve the community effectively. On this basis the trustees consider it appropriate to prepare the Financial Statements on a going concern basis.

2.3 Income

All income is recognised once the Company has entitlement to the income, it is probable that the income will be received and the amount of income receivable can be measured reliably.

The recognition of income from legacies is dependent on establishing entitlement, the probability of receipt and the ability to estimate with sufficient accuracy the amount receivable. Evidence of entitlement to a legacy exists when the Company has sufficient evidence that a gift has been left to them (through knowledge of the existence of a valid will and the death of the benefactor) and the executor is satisfied that the property in question will not be required to satisfy claims in the estate. Receipt of a legacy must be recognised when it is probable that it will be received and the fair value of the amount receivable, which will generally be the expected cash amount to be distributed to the Company, can be reliably measured.

Grants are included in the Statement of Financial Activities on a receivable basis. The balance of income received for specific purposes but not expended during the period is shown in the relevant funds on the Balance Sheet. Where income is received in advance of entitlement of receipt, its recognition is deferred and included in creditors as deferred income. Where entitlement occurs before income is received, the income is accrued.

2. Accounting policies (continued)

2.4 Expenditure

Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is classified by activity. The costs of each activity are made up of the total of direct costs and shared costs, including support costs involved in undertaking each activity. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs which contribute to more than one activity and support costs which are not attributable to a single activity are apportioned between those activities on a basis consistent with the use of resources. Central staff costs are allocated on the basis of time spent, and depreciation charges allocated on the portion of the asset's use.

Expenditure on charitable activities is incurred on directly undertaking the activities which further the Company's objectives, as well as any associated support costs.

Grants payable are charged in the year when the offer is made except in those cases where the offer is conditional, such grants being recognised as expenditure when the conditions attaching are fulfilled. Grants offered subject to conditions which have not been met at the year end are noted as a commitment, but not accrued as expenditure.

All expenditure is inclusive of irrecoverable VAT.

2.5 Cash at bank and in hand

Cash at bank and in hand includes cash and short-term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

2.6 Creditors

Short-term creditors are measured at the transaction price. Other financial liabilities, including bank loans, are measured initially at fair value, net of transaction costs, and are measured subsequently at amortised cost using the effective interest method.

2.7 Liabilities and provisions

Liabilities are recognised when there is an obligation at the Balance Sheet date as a result of a past event, it is probable that a transfer of economic benefit will be required in settlement, and the amount of the settlement can be estimated reliably.

Liabilities are recognised at the amount that the Company anticipates it will pay to settle the debt or the amount it has received as advanced payments for the goods or services it must provide.

Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised in the Statement of Financial Activities as a finance cost.

2.8 Financial instruments

The Company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

2. Accounting policies (continued)

2.9 Fund accounting

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Company and which have not been designated for other purposes.

3. Income from donations and legacies

	Unrestricted funds 2025 £	Total funds 2025 £
Donations and legacies	157,000	157,000
Membership fees	3,039	3,039
	160,039	160,039

	Unrestricted funds 2024 £	Total funds 2024 £
Donations and legacies	45,463	45,463
Membership fees	1,646	1,646
	47,109	47,109

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

4. Analysis of expenditure on charitable activities

Summary by fund type

	Unrestricted funds 2025 £	Total 2025 £
Charitable activities	109,385	109,385

	Unrestricted funds 2024 £	Total 2024 £
Charitable activities	57,879	57,879

Summary by expenditure type

	Other costs 2025 £	Total 2025 £
Charitable activities	109,385	109,385

	Other costs 2024 £	Total 2024 £
Charitable activities	57,879	57,879

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

5. Analysis of expenditure by activities

	Grant funding of activities 2025 £	Support costs 2025 £	Total funds 2025 £
Charitable activities	38,510	70,875	109,385

	Grant funding of activities 2024 £	Support costs 2024 £	Total funds 2024 £
Charitable activities	8,920	48,959	57,879

Analysis of support costs

	Activities 2025 £	Total funds 2025 £
Consultancy fees	58,075	58,075
Accountancy fees	5,400	5,400
Bank charges	84	84
Other expenses	7,316	7,316
	70,875	70,875

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 DECEMBER 2025

5. Analysis of expenditure by activities (continued)

Analysis of support costs (continued)

	Activities 2024 £	Total funds 2024 £
Consultancy fees	38,800	38,800
Accountancy fees	7,980	7,980
Bank charges	57	57
Other expenses	2,122	2,122
	48,959	48,959

6. Independent examiner's remuneration

The independent examiner's remuneration amounts to an independent examiner fee of £5,400 (2024 - £4,860).

7. Trustees' remuneration and expenses

During the year, no Trustees received any remuneration or other benefits (2024 - £NIL).

During the year ended 31 December 2025, no Trustee expenses have been incurred (2024 - £NIL).

8. Creditors: Amounts falling due within one year

	2025 £	2024 £
Trade creditors	-	5,000
Accruals and deferred income	5,400	4,860
	5,400	9,860

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

9. Statement of funds

Statement of funds - current year

	Balance at 1 January 2025 £	Income £	Expenditure £	Balance at 31 December 2025 £
Unrestricted funds				
General Funds - all funds	(1,463)	160,039	(109,385)	49,191

Statement of funds - prior year

	Balance at 1 January 2024 £	Income £	Expenditure £	Balance at 31 December 2024 £
Unrestricted funds				
General Funds - all funds	9,307	47,109	(57,879)	(1,463)

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 DECEMBER 2025

10. Analysis of net assets between funds

Analysis of net assets between funds - current year

	Unrestricted funds 2025 £	Total funds 2025 £
Current assets	54,591	54,591
Creditors due within one year	(5,400)	(5,400)
Total	49,191	49,191

Analysis of net assets between funds - prior year

	Unrestricted funds 2024 £	Total funds 2024 £
Current assets	8,397	8,397
Creditors due within one year	(9,860)	(9,860)
Total	(1,463)	(1,463)

11. Company status

The Company is a private Company limited by guarantee and consequently does not have share capital. Each of the trustees is liable to contribute an amount not exceeding £10 towards the assets of the Company in the event of liquidation.

12. Related party transactions

The Company has not entered into any related party transaction during the year, nor are there any outstanding balances owing between related parties and the Company at 31 December 2025.

13. Controlling party

The Company is limited by guarantee and is controlled by the board of trustees.