Charity No: 1135778

Company No: 6956009

The Community Association for West Hampstead Ltd (CAWH)
(A Registered Charity & Company Limited by Guarantee)

Trustee/Directors' Report & Financial Statements

For the year ended: 31st March 2026

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Trustees/Directors Report

for the year ended 31 March 2026

1. Legal and Administrative Information

Trustees

Virginia Berridge (Chair) (from 24/2/2020)
Mark O'Hanlon (Vice chair) (from 8/11/2024)
Pranay Hariharan (Treasurer) (from10/11/2020)
Stephen Fowler (Secretary) (from 24/11/2022)
Timiko Cranwell (from 8/11/2024)
Susan Eisenbach (from 8/11/2024)
Vera Goossens-Kennedy (from 8/11/2024)
Sharon Hardwick (to 7/11/2025)
Philip Healey (to 20/5/2025)
Manjot Heer (from 5/12/2023)
Faith Holland from 8/11/2024)
Valerie Jolliffe (to 13/2/2026)
Jovana Karunc (from 10/2/2026)
Oliver Pearce (from 8/11/2024)
David Richards (from 18/12/2020)
Miles Seaman (from 31/10/2019)

Charity number: 1135778

Company number: 06956009

Date of registration: 4 May 2010

Registered office and Principal Operational address: 17 Dornfell Street, London, NW6 1QN

Manager: Beatrice Boussard

Independent Examiner: Kathleen Moss ACMA CGMA, 48 Lawn Terrace, London, SE3 9LP

Bankers: Co-operative Bank: 1 Balloon Street, Manchester, M4 4BE
Cambridge and Counties Bank: Charnwood Court, 5B New Walk, Leicester, LE1 6TE

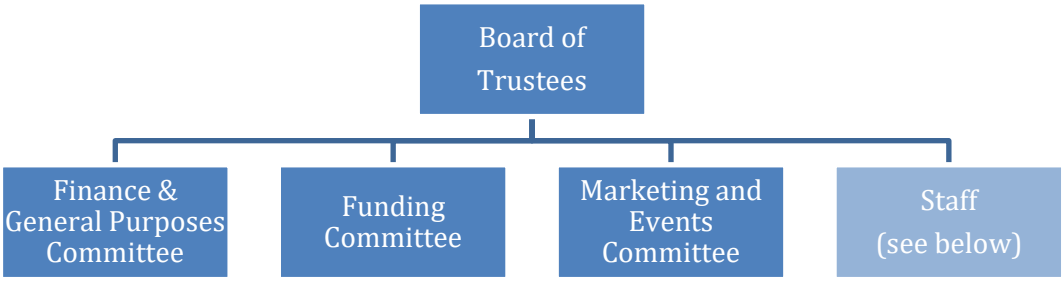
2. Structure, governance and management

The Trustees present their report with the financial statements of the charity for the period ended 31 March 2026. This is a Directors' Report required by s417 of the Companies Act 2006. The financial statements comply with current statutory requirements and the requirements of the Articles of Association.

2.1. Organisational structure and Board of Trustees

The Governance structure of CAWH has continued to evolve in 25/26 to take advantage of the new skills within the board of Trustees and to bring greater focus to some of the opportunities and challenges facing the organisation. In addition, we have now embedded the new organisational structure of our staff; they are now confirmed in their new roles following the probationary period of the Manager and Deputy Manager.

The managing body is the Board of Trustees which is elected annually at the Annual General Meeting. CAWHs governance structure is shown in the diagram below:



The Trustees oversee the vision and direction of the Association for public benefit. The managing document is the Articles of Association. The Board of Trustees consists of up to twelve members including the Chair, Vice-Chair, Treasurer and Secretary. The Board can make three co-options. At the end of the year, a strong team of 12 Trustees and 1 co-optee was in place with skills including charity management, law, finance, human resources, marketing, governance, computing/website and community development.

The Board of Trustees met initially every 6 weeks and then bi-monthly during this financial year, (5 meetings in total).

A Finance & General Purposes Committee (F&GP) oversaw the operational aspects of running the organisation, including finance.

Trustees have been active in helping staff with funding applications, marketing, and setting up and running local fundraising initiatives. A Marketing & Events Committee was set up meeting bi-monthly to represent the strengths of new trustees recruited after the AGM in November 2024. A previous fundraising strategy committee was replaced by a new Fundraising Committee set up during this financial year.

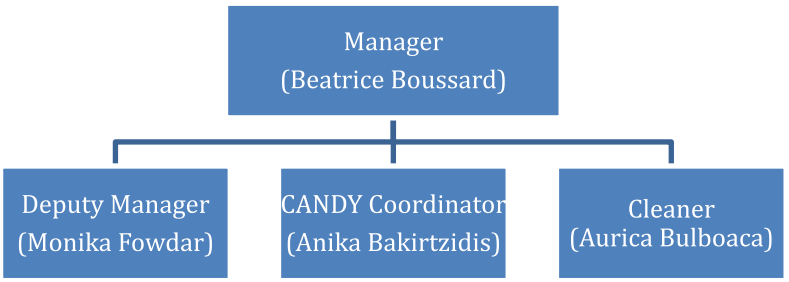
The trustee Board had considerable changes in the previous year, and these bedded down during this year. Virginia Berridge continued as chair of trustees and trustees appointed last year contributed to the Marketing and Events Committee, to website development and to overall management. Mark O'Hanlon became vice chair. One trustee resigned and a coopted trustee took his place while two other trustees were coopted with one subsequently resigning.

Trustees have taken on individual areas of interest e.g. the 101 Club fundraising lottery, policy revision, event organisation, improvement of publicity, and the upgrading of the

website.

A number of Task and Finish groups to cover particular areas of work were set up during the Away Day in October 2025. These activities are reported on at CAWH Board meetings and recommendations carried through for consideration by the chair, officers and staff.

The Trustees delegate the effective day to day running of the Association and resources to the Manager and Staff. The staff structure is shown in the diagram below:



The Manager and Deputy Manager posts were operating on a probationary basis until September after the changes of the previous year. Both Beatrice Boussard, as Manager and Monika Fowdar as Deputy Manager passed their probationary period of 6 months in September 2025. The Manager's role is full-time, and the Deputy Manager's role is 0.9 FTE per week. The Children and Young Peoples Coordinator continued their work, as did the cleaner.

The Manager supervises the staff, as well as our sessional workers, self-employed contractors and volunteers who help to develop and deliver our services.

There is a comprehensive range of policies and procedures which ensure the effective running of the Association and that legal and statutory requirements are met. CAWH has a rolling programme to review policies and procedures, and these are brought forward to each Board meeting. During this year, the Board approved revised policies on : Complaints; Procedure for working alone; Safeguarding; Equality and Diversity; and Health and Safety. The review of policies is almost at an end, and nearly all relevant policies have now been revised, with dates set for future review.

2.2. Risk Management

The Trustees have a duty to identify and review the risks to which the organisation is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Risk is assessed on all aspects from human resources, financial management, health and safety as well as other areas of governance.

A key risk is lack of sufficient funds to run the Association, particularly as CAWH receives no annual grant from the local Council. To minimise this risk, CAWH aims for a mixed economy of funding from trusts and charities, hall hire, charges for classes and activities, donations, sponsorship, local fundraising, and a 101 Club Lottery. It is the aim of CAWH Trustees to acquire multi-year funding for project and core costs. They set reserves at a minimum of £50,000.

CAWH keeps a close eye on income and expenditure through its F&GP which meets bi-monthly. Accounts and cash flow are regularly scrutinised, and action taken to maximise income. Income is regularly assessed against the budget, and the variation is reported at each meeting.

All banking accounts are in the name of the Association, and the Association continues to

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adhere to good financial practice and compliance with associated Charity and Company Law. In the event of the Association closing, any unspent funds shall be returned to the organisations or individuals from whom they were initially received or donated to another charity with similar purposes as approved in consultation with the Charity Commission.

2.3. Premises

CAWH occupies premises on the first and second floors of 17 Dornfell Street, West Hampstead, known as the West Hampstead Community Centre. The Association has a 20-year lease, granted by Camden Council in June 2017, to occupy and use the Centre, and pays a rent of £5,500 per year. The Council continues to maintain and service the property, and a quarterly service charge is paid which includes gas and electricity.

CAWH is restricted in its available physical space. This affects the range and provision of activities which can be undertaken. The upstairs hall has a seated capacity of 40-45 people. It is heavily used by a range of for social events, educational and recreational classes, workshops and parties. Hall hire is one of the priority areas for trustees in order to provide a contribution to core funding and minimise our reliance on time limited project grants.

More spacious premises are sought but all initiatives in this direction have been fruitless. The ground floor of our premises is occupied by a children's nursery, also leased from Camden Council, whose trustees and staff have kindly allowed CAWH to use its hall for meetings in the evenings and at weekends. During this year, contact has been made with the neighbouring West Hampstead Primary School, and we are allowed to run events there free of charge. Pupils from the school also attend our children's workshops. We also run classes at the O2 Centre on Finchley Road.

Trustees took the decision during the year that CAWH would run most events on its own premises. This would help identification with the organisation locally and remove the need to pay quite expensive hire costs.

3. Our Purpose, objectives and activities

3.1. Purposes

The Association's Purposes, as set out in the Objects contained in the Association's Articles of Association, are to:

- promote the benefit of the inhabitants without distinction of sex, sexual orientation, age, disability, nationality, race, political, religious or other opinions, by associating together the said inhabitants and the statutory authorities, voluntary and other organisations in a common effort to advance education and well-being and to provide facilities in the interests of social welfare for recreation and leisure-time occupation with the object of improving the conditions of life for the said inhabitants;
- establish, or secure the establishment of, a Community Centre and to maintain and manage the same (whether alone or in cooperation with any statutory authority or other person or body) in furtherance of the Objects.
- promote such other charitable purposes as may from time to time be determined. The Charity shall be non-party in politics and non-sectarian in religion. The area of benefit shall be West Hampstead and the neighbourhood.
- to further the purposes of the organisation, the Association is committed to building a thriving and vigorous community programme and community centre to benefit the people

of West Hampstead; to improve the life and health of all the community in the area by drawing on the resources of local residents and organisations; and to work in partnership to develop voluntary activity in the community.

- CAWH has a series of objectives that are designed to ensure we meet these purposes and these are reported on below under Section 4 Activities and Achievements. Our key objectives for the year were met. A short overview of the 25/26 year is provided below.

3.2. Overview

In the year 2025/26, CAWH's continued to expand and embed within the West Hampstead community. Here is an overview of the year:

- The Keeping Well Together (KWT) project had a busy and exciting year with a range of new activities organised for the older population, many of them run by older volunteers.
- We continue to run and expand our popular CANDY (Children and Young People) project, providing low cost after-school club and free holiday playschemes, and these are even more popular with waiting lists. Particular attention was paid to enabling pupil-premium students to attend.
- A Warm Hub met at lunchtime initially four times a week, later once as the weather improved and provided hot lunches and companionship. This expanded to 3 times a week in early 2026 after extra Camden funding and bedded in well, with a seated exercise class running prior to it.
- Monthly community events for the whole population including films, talks, a Burns night event were run by Trustees and staff,
- CAWH also joined in with the local Street Party, where the roads round the Centre gave us the proceeds of their fundraising, £500.
- Our long-delayed website upgrade was taken forward effectively under the guidance of a computer scientist Trustee. We are already seeing the benefits of this with user access via the website. Nearly 8,000 visits were made to our home page in 2025-6 and over 12,500 views overall during that period. Access to classes and events was facilitated more effectively.
- Trustees with marketing backgrounds took on more effective social media activity and improved marketing of the 101 club. A local volunteer, employed at Google, completely redesigned our visual identity, posters and 101 club marketing. A new trustee started work on an impact report which will be used in a variety of ways, in particular for funding.
- Fundraising was a key activity, and CAWH was successful in raising different sources of income for our two key projects to support them over the next two to three years, as well as funding for new initiatives.
- CAWH continued to fundraise locally, and at the end of the year, its monthly lottery had increased its membership to its target of 101 although work to maintain and drive these numbers will need to continue.
- Longer term, CAWH continues to require sources of multi-year funding to provide it with stability and sustainability. Negotiations were reopened by the new chair with Camden Council and local Councillors with the aim of CAWH receiving some CIL (Community Infrastructure Levy) money to support much needed core funding. This approach was successful and CAWH has been awarded £10,000 a year for 3 years to support its core work starting in the 2026-7 financial year.
- We continue to regularly gather the views of people using the services through questionnaires, one to one feedback, and interviews. Feedback is gathered online, after

events. In addition, two extensive consultation initiatives were launched to gather the views of those who receive our newsletter (over 1,000 each month) and those who attend classes in the centre. We also launched an EDI survey (Equality, Diversity and Inclusion) to improve our understanding of those using our services.

3.3. Use of Volunteers

We have successfully recruited over 30 volunteers, including new Trustees, who bring a diverse range of expertise to support our staff across areas such as finance, marketing, and HR.

A vital aspect of the KWT project is encouraging volunteers—particularly older individuals—to share their knowledge and skills for the benefit of others.

In addition, some of our older volunteers play an active role in delivering and supporting several classes, including ESOL, French Conversation, Hand Sewing, the Book Club and our Memory Café. Two further volunteers have started providing office help on a regular basis, cleaning up our list of members and other necessary administrative tasks.

Among the various volunteering opportunities we offer, some individuals prefer helping to raise awareness of our Centre and its activities. A team distributes posters to shops, libraries, medical centres, and prominent locations around West Hampstead. This has greatly increased our visibility.

4. Activities and achievements

4.1. Objectives

In setting our objectives and planning our activities, the Board of Trustees considers the Charity Commission's general guidance on public benefit and in particular to its supplementary public benefit.

This year has seen the delivery for public benefit of activities and achievements against the 10 key objectives in our business plan.

4.1.1. **Objective 1 - Reduce isolation: promote local inclusion, cohesion and a sense of community for public benefit**.

CAWH aims to create a warm, welcoming environment for the whole community with opportunities for friendship by engaging with others, learning new skills, and demonstrating and celebrating achievements. Whilst CAWH to benefit the whole community, we have two key target groups: older people as well as children & young people.

Our programme of support for Older People is called Keeping Well Together. We are particularly focused on those isolated or housebound.

Keeping Well Together

A wide range of activities and services continued and expanded under the Keeping Well Together programme including:

Exercise and Fitness:

- Our two weekly Dance for Fitness sessions continued to draw an average of 16 participants per class,
- This was complemented by a seated exercise class promoting mobility through gentle movement based on collaboration with Wallfinch a private home care provider.

Advice, Feeling Safe and General Support:

- Book Club—organised in partnership with Age UK and the local West Hampstead Library —also continued to provide regular engagement for on average eight participants. Local author events also provided an opportunity for discussion
- We introduced “Coffee with a Copper” sessions, to give residents an opportunity to meet with their local PCSO, providing updated information on the area, and an opportunity to ask for advice and following up actions if needed. These sessions are now being integrated with regular activities at the Centre
- Our popular Death Cafe ran every three months to offer people a safe, warm place to confidently talk about death, facilitated by a professional psychotherapist
- The Community Lunch provided free homemade soup every Monday, serving an average of 16 people. Between January and March, Camden Council funded an expanded winter offer, allowing the service to run three days a week.

Support for those living with cognitive impairment:

- To support those living with cognitive impairment, our Memory Café programme expanded (with generous sponsorship from Right at Home) and this has now set a precedent for opening other memory cafes in Camden.
- Across the programme, we ran 12 Music for the Mind sessions with a trained opera singer and 12 Art for the Mind sessions focused on tactile, nature-based artwork.
- The series concluded with poetry readings led by a trained facilitator. These sessions provided meaningful creative engagement and gentle cognitive stimulation.

Art, Crafting and Woodwork

- We offer two structured art courses each week in life drawing, portraiture, and observation. These continued to attract 12 participants per class.
- A woodworking course—led by an experienced carpenter— ran 3 successful courses at Mill Lane Garden Centre. So far, 48 participants have gained foundational skills and are now eager to pursue our planned advanced course which will start in April 2026.
- Our sewing sessions with a volunteer skilled seamstress enable participants to upcycle their favorite garments and create sewing collaborations while learning and upgrading their sewing skills.

Additional Activities focused on our older population

- We offer monthly trips to Kew Gardens in season, and these continued to provide over 40 low-income residents and families the chance to enjoy these visits free of charge.
- Private viewings at the British Museum also gave another 40 individuals a quieter, more accessible cultural experience.
- We partnered with a local Restart Party Project where people can get help to fix their broken belongings - from tablets to toasters. Over 15 people have had their

belongings fixed contributing to reduced 16 kgs of waste and 120 kgs estimated CO2 emissions prevented.

- Our ESOL and French classes, led by committed professional volunteers, remain essential in supporting language development.
- Volunteers are the backbone of several of these classes and French conversation, ESOL, sewing and the book club are all run by volunteers.
- We ran another Well-being Day in February 2025 to offer tasters sessions of Yoga, Pilates and Well-being through Art.
- In addition, we held a Skills for Life Open Day in October 2025, inviting visitors to explore courses including our popular carpentry, hand sewing, art, photography, and ESOL courses. Both this event and the Well-Being Day allowed guests to connect with tutors and discover more about the Centre, without any pressure to enroll, with c. 60 people attending these events.

Additional activities provided by our private hirers

- We hire our hall to private hirers to offer a range of additional activities. We have long standing external teachers who have been using the Centre for several years, from Yoga, Pilates, Tai Chi as well as weekend ballet class and a church. These hirings have expanded during the year and now include Wellbeing through Art and guitar lessons as well as other activities. These valued partnerships enhance our extensive programme of activities as well as help us to cover our core costs and hirers took part in our AwayDay in October.

CANDY (Children and Young People)

The CANDY sessions have been exceptionally popular throughout 2025/26, with every holiday programme fully booked—often within 48 hours of publication. Activities are promoted through email, school newsletters, and social media, ensuring they reach families across the community. The After School Clubs cater specifically to pupils of West Hampstead Primary School and are advertised via the school office. Particular strategies have been developed to ensure that pupil premium children are targeted and we continue to explore ways of involving this group.

Holiday sessions, designed for children aged six and over (with younger children attending alongside parents), offered a wide range of creative and physical activities. Highlights included Dance, Clay, Arts & Crafts, Nature Workshops, Eco Club, Drama, Printing, and Puppet Making.

These sessions provide opportunities for children to explore new skills, express themselves creatively, and build confidence in a supportive environment. Feedback gathered through surveys and tutor reflections has been overwhelmingly positive, particularly for our arts and clay workshops. One child shared that making new friends at the holiday sessions has increased his confidence and encouraged him to enjoy being creative.

The After School Programme continues to thrive, offering six weekly sessions in Capoeira, Eco Club, Arts & Crafts, Dance, and Drama for children in Years 1–6. These sessions are delivered by dedicated tutors and partner organisations, including Senzala London and Spencer Stage School, and provide consistent opportunities for children to engage in enriching activities beyond the school day.

In addition, we hosted a free Pizza & Film afternoon during the summer break, screening The Hate U Give. This event was aimed at older children and teenagers, creating a relaxed and welcoming space to socialise, connect with peers, and engage with meaningful themes explored in the film.

4.1.2. Objective 2 - Enhance people's access to self-development opportunities and therefore improve people's employment opportunities.

CAWH benefitted from the help of more than 30 volunteers who generously gave their help with a wide range of services: running classes, helping with marketing/publicity, and running social events, all of which enhance their confidence and skills.

We were able to offer work experience to young teenagers during the children's summer scheme which they said they had enjoyed immensely and gave them a sense of achievement.

We have received further funding from Camden for our woodworking course which will be free to those on unemployment benefit.

4.1.3. Objective 3 - Improve access to advice, support and advocacy.

People continued to be signposted to a wide range of external services and organisations depending on their particular need. This year they have included;

- One Step for financial management advice,
- Citizens Advice Bureau,
- Age UK Camden, and
- Neighbouring Community Centres and organisations.

The main areas where people have needed advice have been finance, help with their property, caring for their aging parents and health related issues. We have good relationships with our local councillors and have been able to raise issues with them. We have also received the support of our MP Tulip Siddiq

4.1.4. Objective 4 - Provide meeting space and support for voluntary and community groups.

Our Community Centre continues to be a much-used community resource offering space to, and in partnership with local community organisations including Residents' Associations, and religious groups.

Our regular hall hire to groups and individuals also facilitates cohesion and the breakdown of loneliness and isolation.

Several key groups locally such as the Neighbourhood Development Forum and the Fortune Green Safer Neighbourhood team committee meet regularly at the centre.

Groups such as Pilates, Yoga, Art and wellbeing, Feldenkrais movement, contribute to our core mission and to our volunteers

4.1.5. Objective 5 - Facilitate and support leisure, recreation, education, social welfare and healthy living services and activities for public benefit.

The themes of healthy living, exercise, and promotion of wellbeing underpin all CAWH's work for the community. We divide our work into Classes & Activities as well as Community Events

Classes & Activities:

CAWH provides a wide variety of classes & activities for all the community, both directly and by providing a base for independent tutors to run classes. This year, CAWH directly ran 16 low cost/free activities for adults for public benefit, plus our children's activities. A selection of our classes have included:

- Drama
- Pilates
- Observational Art
- Yoga
- Repair clinic
- Photography
- Dance for Fitness Zumba classes
- Death Cafe and many more.

Community Events

The Community Events programme was initiated by Trustees and is run by Trustees with the help of staff and volunteers. These low-priced inclusive events bring in a small but valuable income to the organisation and provide a major means of raising our profile in the community. Our events have continued to provide well-attended fun and social opportunities to adults and children across the multi-ethnic community through its monthly programme. Events included:

- Talks of local interest e.g. on the History of Kilburn and West Hampstead; also sport in London; and local nature. These were all attended by up to 45 people.
- A Burns night supper organised by a trustee brought in a new group of locals
- The Film Club continues to be popular, we are indebted to a knowledgeable local volunteer for offering a range of topical films, but also adding interest by inviting a person connected with the film to speak. John Altman, a noted film score composer, has been to the Centre several times to speak.
- In addition, we ran stalls at: the local Jester Festival; at the West Hampstead Primary School fair; at the local Farmer's Market and the West Hampstead Christmas fair.
- We offered two health promoting food services (which simultaneously tackle cost of living crisis) a Warm Hub and a community meal.
    - Warm Hub: opened in January 2023, offering a warm welcome and a healthy soup and bread lunch in the Community Centre kitchen each week. Funding from Camden enabled us to extend this to 3 days a week The numbers attending the Hub are growing and often included those who attend a seated exercise class beforehand.
    - We also organised a free community meal as part of the Camden funded community events in February 2026.

4.1.6. Objective 6 - Promote and support community led activity and act as a community anchor.

Our regular weekly schedule of classes typically includes some 30-40 different classes.

The majority of these are led by instructors who provide their services for the benefit of the local community and are able to do so under the auspices of CAWH and our Community Centre.

We continued to evolve our activities to meet the needs of our local community and this year, CAWH has supported local volunteers to develop new classes and activities that are offered free or at low cost including:

- French Conversation
- English for Speakers of Other Languages (ESOL).
- The book club.

CAWH offers support to other voluntary groups that regularly use its Centre Resources such as access to tables and equipment continue to be available to local community groups and individuals.

4.1.7. Objective 7 - Respond to the desires and needs of local people and seek to provide such services as may be required.

We continue to gather the views of people using the services through questionnaires, one to one feedback, interviews and we gather feedback online, after events.

A survey was conducted during the year – the aim of which was to assess what recipients thought of the Association and what activities they would like to see in future. The sample population was all those who receive our monthly newsletter.

In addition, an EDI (Equality, Diversity and Inclusion) survey was circulated to those attending all classes in the Centre to assess the composition of our user base.

We had 148 responses to our Survey (July 25) and 48 responses to our EDI Survey. Key highlights:

- Survey respondents were predominantly aged 50+, strong weekly engagement, and high demand for fitness, arts, wellbeing, and social programmes. Participants reported significant health and social benefits, while gaps remain in youth, family, and weekend provision.
- EDI respondents were predominantly older (48% aged 60+) and largely female (85%), with younger adults and minority ethnic groups under-represented. Most respondents identified as heterosexual and non-religious, though there is visible LGBTQ+ and faith diversity. Around 15% reported a disability affecting daily life, highlighting the need for continued focus on accessibility.

4.1.8. Objective 8 - Establish, manage and continually develop a community centre in furtherance of these objectives.

We continue to make our amenities as safe and available to the community as possible.

Our hall and kitchen enable us to deliver our charitable activities for the community and generate income (through hall and kitchen hire). New equipment e.g. urn, cookers and fridge in the kitchen are available to hirers.

There have been a number of improvements in the Community Centre thanks to the persistent efforts of our staff. Our external lift has been replaced and water penetration damage repainted and made good. The hall has been repainted. Staff are more visible thanks to a noticeboard with their photos. A dishwasher plus reorganisation of the kitchen makes it more attractive to hirers

Card readers help people make payments more easily

Sington Nursery on the ground floor of our premises, have also been generous in extending the use of their nursery for meetings when it is not being used, which has taken off some of our pressure for space.

During the year we changed phone and internet provider. Our contract with Virgin Media was not a success and we are grateful to our MP Tulip Siddiq for trying to sort this out at the highest level. We changed providers early in 2026 and the new arrangement is working well.

We were also invited to a parliamentary reception by our MP as a result and photos of officers and staff featured in local media.

4.1.9. Objective 9 - Ensure the Centre becomes more environmentally sustainable and works to reduce the carbon footprint both of its premises, activities and those of the wider community which it serves.

This objective underpins our work. We seek ways to reduce our footprint and impact on the environment by:

- purchasing recycled paper goods,
- active recycling,
- using environmentally friendly cleaning products for the Centre and,
- drawing on local providers/suppliers, where possible.

Restart parties are held every few months, where our community can bring broken electrical goods to have them repaired by trained volunteers, to avoid unnecessary waste.

Our work on the community garden on the Thameslink station has been limited this year because of lack of a water supply. However, we have used the expertise of Anika our CANDY organiser to keep it going and have applied pressure for a solution via our GLA member Anne Clarke.

4.1.10 Objective 10 - Fundraising in furtherance of these activities.

Staff and Trustees have been very active fundraising this year. During the year we have revived our Funding Committee focused on improving our approach to and the success of our fundraising efforts. As a result, we have:

- Met with other larger charities to understand best practice in fundraising in the charitable sector
- Developed our pipeline with a much deeper understanding of funders to whom we can apply
- Have a targeted short list of funders to whom we will apply for funding in the coming financial year

- Secured additional funding from Camden (three grants) as well as Hampstead Wells and Campden Trust and the Co-op.
- Understood the importance of having a "mixed economy' of sources of funding and have driven hall hire, improved the reach of our 101 club (through a new, cost-effective digital marketing campaign) and carried out a review of class prices.

Thanks to the support of funders and supporters, have been able not only to continue to run ongoing activities which are welcomed by the community, but will also initiate new activities in 2026.

4.2 **Publicity and marketing**

One of our Strategic Imperatives is to further improve our visibility and engagement within our community. We have expanded our activities and refined our approach during the year:

- Newsletter – the on-line monthly newsletter continues to reach and inform over 1000 households of our activities and provides information on matters of interest.
- With the help of a volunteer, we have developed a new visual identity to support our marketing efforts and improve awareness. This is now reflected in our Poster Design, Newsletter, Website, Leaflet, Banner etc.
- Our website has been greatly improved thanks to the input of a knowledgeable Trustee and events can now be booked via the website.
- Large Banners are refreshed termly in 4 prominent areas of West Hampstead – showing the breadth of our classes, activities and community events.
- Hard copy programmes were produced and distributed to households three times in the year (supported partly by a local funder).
- Trustees promoted CAWH at the local Farmers Market.
- Posters / Flyers for individual events were put up in local shops and lampposts etc by a team of volunteers.
- In the last year we have developed our social media footprint, enabling CAWH to share salient event information through Facebook, WhatsApp and Nextdoor.com. CAWH now also has a LinkedIn page which we hope to leverage to support our funding efforts.
- Merchandise: we sell T-shirts, mugs, T-towels and tote bags with a We Love West Hampstead design and the CAWH logo, both for publicity and to raise funds. New developments in merchandise are planned for 2026-7

5. Partnership working

CAWH values and has benefitted greatly from the contribution of partner organisations.

We have strengthened partnerships with local organisations such as Kilburn Older Voices Exchange (KOVE), Age UK Camden and its Dementia service, Mill Lane Garden Centre, Emmanuel Church, Sidings Community Centre, Sington Nursery, West Hampstead Primary School, O2 Centre, Right at Home Care and Walfinch agency, Solent Road medical centre, Camden Carers Centre, local PCSO, West Hampstead Library, Death Cafe platform, Kew Garden, The London Zoo, British Museum, the statutory sector and local enterprise for public

benefit.

We met with the director of Apex, the owners of a new building at 156 West End Lane, who supported our local leaflet distribution and gave us a Board room meeting place trial at no cost.

We also met with Fiona Tarn head of Camden libraries and have liaised with her wellbeing librarian together with plans for joint author events with West Hampstead library.

6. Financial review

6.1. Financial overview

Total income in 2025-26 was £158,728 (2025: £145,956) of which £ 69,976 (2025: £70,140) was restricted to specific projects. Total expenditure was £135,413 (2025: £152,097), with £74,482 (2025: £67,342) relating to restricted income funds, leaving an overall net income of £23,315 for the year (2025: net expenditure of £6,141) and funds carried forward of £137,923 (2025: £114,608).

As healthy as this looks, much of this surplus, £48,146 (2025: £52,652) relates to restricted income funds carried forward to 2026-2027 for committed expenses and projects relating to our KWT & CANDY projects.

CAWH worked hard to raise funds during the year. We must however continue to work towards raising multi-year funding for core costs. Given that CAWH does not receive a sizable multi-year grant towards core costs, this remains our focus for FY 2026-2027 to be able to deliver our valuable services to the community sustainably. Failing to raise multi-year funding risks us being reduced to our minimum reserve of £50,000 under the current circumstance by the end of FY 2026.

Our income from hall hire was £29,973 a marginal decrease of 4.8% from our previous year (2025: 31,495).
Funding applications were successful, and we are indebted to all our funders. We raised funding from the Hampstead Wells and Campden Trust that carries forward into 2026, along with a top up grant from City Bridge which secures the KWT projects for the time being. We have an existing 3 year grant from John Lyons Charity which ensures our CANDY children and young people's project is funded until 2027. Camden Council provided us support which helped us to increase the hours of our core staff along with a commitment of 3 year CIL funding towards core costs, starting in 2026. Our own fundraising efforts continued, raising £9,248 between the 101-club lottery and CAWH community events (2025: £8,953).

Our returns on our time deposits and notice account investments with our reserves have yielded us £2,824.

Despite all the above, without regular core funding CAWH will always struggle to keep afloat and spend too much of its time fundraising instead of doing what we want to do: provide services for the benefit of our community. We are grateful for the 3-year CIL grant from Camden Council, but similar multi-year funding remains our priority in the following year. It is important to note that our funding for our children’s projects comes to an end in 2027, so work on looking for new funders to ensure that our CANDY projects continue without disruption is vital. We will be working with full steam and energy towards ensuring we are not just delivering existing services, but expand on our offering.

6.2. Reserves Policy

CAWH has no regular source of grant income and in view of this CAWH continues to maintain a reserve of an excess of £50,000 in unrestricted funding to cover up to 6 months running costs. On 31st March 2026 CAWH had £69,777 (2025: £51,956) in general unrestricted reserves. The Trustees agreed to designate a further £10,000 from the unrestricted income to supplement shortfalls in funding for projects and staff redundancies should they arise in the future, bringing the total designated fund to £20,000.
CAWH held a further £48,146 (2025: £52,652) in restricted income fund reserves.

6.3. Principal Funding Sources

1. John Lyons, 2. Hampstead Wells and Campden Trust, 3. City Bridge, 4. Garfield Weston, 5. Camden

6.4 Investment policy

The organisation aims to invest monies not immediately required for its own purposes in or upon such investments, securities or property as may be fit. CAWH has invested in fixed rate bonds and 95 day notice accounts in order to earn a higher interest rate. All of CAWH's investments are currently held with the Cambridge and Counties Bank.

7. Plans for the future

In October 2025, we held an Away Day with Trustees, Staff and a sample of Users of CAWHs services and hall hirers.

We identified five key strategic imperatives and set up five Task and Finish groups tasked with 'reporting on the associated issues. These were:

- Funding – develop a professional approach to fund raising and secure the necessary funding to cover and expand CAWHs activities
- Process Improvement - improve administrative systems and process to save staff time and improve our capability
- Visibility–to ensure CAWH was better known in the community using the experience of new trustees and the contacts of longer serving trustees and volunteers
- Volunteers – clarify the role of volunteers and engage them to increase our capacity and capability.
- Hall Hire – improve our utilisation, in particular at weekends to drive revenue from our facilities i.e. Hall and Kitchen

These groups in part ran parallel with marketing and fund raising committees and complement their work. They have produced plans which are now being considered by officers and staff. We have also been in discussion about how we would like to develop the Centre's work in future years.

In the last year we have started to develop a risk register, which our secretary is currently finalising.

Our business plan has now expired, and we are working on a revised version to cover the years 2026-29.

We are also undertaking a review of our Articles of Association.

An art collection, left to the centre by a local artist in their will, is to be sold in the summer of 2026 and will add to available funds.

8. Statement of trustees' responsibilities

Company and Charity Law require the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Association and of the incoming resources and application of resources, including the income and expenditure, of the Association for that period.

In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the Association and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the Association and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the corporate and financial information included on the Association's website. Legislation in the United Kingdom governing the preparation and dissemination of the financial statements may differ from legislation in other jurisdictions.

Provision of information to independent examiners.

Each of the persons who are Trustees at the time when this Trustees' report is approved has confirmed that:

- so far as that Trustee is aware, there is no relevant information of which the charitable company's independent examiners are unaware, and
- that Trustees have taken all the steps that ought to have been taken as a Trustee in order to be aware of any information needed by the Association's independent examiners in connection with preparing their report and to establish that the Association's independent examiners are aware of that information.

APPROVAL

This report was approved by the Board of Trustees

on 11th August 2026 and signed on its behalf by:

Virginia Berridge	*Pranay Hariharan*
Virginia Berridge	Pranay Hariharan
Chair	Treasurer

INDEPENDENT EXAMINER'S REPORT

To the Trustees of The Community Association for West Hampstead Ltd

I report on the accounts of The Community Association for West Hampstead Ltd for the year ended 31st March 2026 which are set out on pages 19 - 28.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

KRMoss

Date: 12th August 2026

Kathleen Moss ACMA, CGMA
Kathleen Moss Ltd
48 Lawn Terrace
London
SE3 9LP

Statement of Financial Activities
(including Income and Expenditure Account)
For the year ended 31 March 2026

	Notes	Unrestricted Funds £	Restricted Funds £	Total Funds 2026 £	*Unrestricted Funds £*	*Restricted Funds £*	*Total Funds 2025 £*
Income from:							
Donations and legacies	**2**	£ 2,137	£ 1,814	£ 3,951	*1,604*	*140*	*1,744*
Charitable activities	**3**	£ 83,791	£ 68,162	£ 151,953	*70,008*	*70,000*	*140,008*
Interest received	**4**	£ 2,824	-	£ 2,824	*4,204*	*-*	*4,204*
Total income		**£ 88,752**	**£ 69,976**	**£ 158,728**	***75,816***	***70,140***	***145,956***
Expenditure on:	**5**						
Raising funds		£ 7,004	-	£ 7,004	*10,501*		*10,501*
Charitable activities		£ 53,927	£ 74,482	£ 128,409	*74,254*	*67,342*	*141,596*
Other expenditure				-			-
Total expenditure		**£ 60,931**	**£ 74,482**	**£ 135,413**	***84,755***	***67,342***	***152,097***
Net income/(expenditure) for the year	**6**	£ 27,821	(£ 4,506)	£ 23,315	*(8,939)*	*2,798*	*(6,141)*
Transfer between funds	**12**	-	-	-	-	-	-
Reconciliation of funds							
Total funds brought forward		£ 61,956	£ 52,652	£ 114,608	*70,895*	*49,854*	*120,749*
Total funds carried forward		**£ 89,777**	**£ 48,146**	**£ 137,923**	***£ 61,956***	***£ 52,652***	***£ 114,608***

The above is derived from continuing activities . There were no other recognised gains or losses, other than those stated above. Movements in funds are disclosed in Note 12 to the financial statements.

The notes on the following pages form part of these financial accounts.

Balance Sheet
as at 31 March 2026

	Note	2026	*2025*
		£	*£*
Fixed assets			
Tangible Assets	**8**	1,349	*994*
Current assets			
Debtors	**9**	6,387	*3,550*
Cash at bank and in hand		133,108	*114,797*
		139,495	*118,347*
Creditors: Amount falling due within one year	**10**	2,921	*4,733*
Net current assets		136,574	*113,614*
Total assets less current liabilities		**137,923**	***114,608***
Net assets	**11**	**137,923**	***114,608***
The funds of the charity:	**11**		
Restricted Funds	**12**	48,146	*52,652*
Unrestricted Funds	**12**		
Designated funds		20,000	*10,000*
General funds		69,777	*51,956*
Total charity funds		**137,923**	***114,608***

The charity is entitled to the exemption from the audit requirement contained in section 477 of the Companies Act 2006, for the year ended 31 March 2026. No member of the charity has deposited a notice, pursuant to section 476, requiring an audit of these accounts.

The trustees acknowledge their responsibilities for ensuring that the charity keeps accounting records which comply with sections 386 and 387 of the Act and for preparing accounts which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its income and expenditure, for the financial year in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

The accounts were approved by the Trustees on 11th August 2026

and signed on their behalf by:

Pranay Hariharan

Pranay Hariharan, Treasurer

Director and Trustee
Charity Registration No. 1135778
Company Registration No. 06956009

The notes on the following pages form part of these financial accounts.

Notes to the financial statements
for the year ended 31 March 2026

1 Accounting Policies

Statutory information

The Community Association for West Hampstead is a charitable company limited by guarantee and is registered in England and Wales. The registered office address, and principal place of business, is West Hampstead Community Centre, 17 Dornfell St, London, NW6 1QN. The functional currency of the charitable company is sterling.

Basis of preparation of financial statements

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), (Charities SORP FRS 102) and the Companies Act 2006.

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair view'.

Public benefit entity

The charitable company meets the definition of a public benefit entity under FRS 102.

Going Concern

The trustees consider that there are no material uncertainties about the charitable company's ability to continue as a going concern.

The charitable company can operate based on confirmed funding with sufficient unrestricted reserves at 31st March 2026 of £89,777 of which £20,000 is Designated by the Trustees for continuation of projects.

The trustees do not consider that there are any sources of estimation uncertainty at the reporting date that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next reporting period.

Income

Income is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the income have been met, it is probable that the income will be received and that the amount can be measured reliably.

Income from government and other grants, whether ‘capital’ grants or ‘revenue’ grants, is recognised when the charitable company has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

For legacies, entitlement is taken as the earlier of the date on which either: the charitable company is aware that probate has been granted, the estate has been finalised and notification has been made by the executor(s) to the charitable company that a distribution will be made, or when a distribution is received from the estate. Receipt of a legacy, in whole or in part, is only considered probable when the amount can be measured reliably and the charitable company has been notified of the executor’s intention to make a distribution. Where legacies have been notified to the charitable company, or the charitable company is aware of the granting of probate, and the criteria for income recognition have not been met, then the legacy is a treated as a contingent asset and disclosed if material.

Income received in advance of the provision of a specified service is deferred until the criteria for income recognition are met.

Gifts/intangible income

Donated professional services and donated facilities are recognised as income when the charitable company has control over the item or received the service, any conditions associated with the donation have been met, the receipt of economic benefit from the use by the charitable company of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), volunteer time is not recognised so refer to the trustees’ annual report for more information about their contribution.

Notes to the financial statements
for the year ended 31 March 2026 - continued

On receipt, donated gifts, professional services and donated facilities are recognised on the basis of the value of the gift to the charitable company which is the amount the charitable company would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

Fund Accounting

Restricted funds are to be used for specific purposes as laid down by the donor. Expenditure which meets these criteria is charged to the fund.
Unrestricted funds are donations and other incoming resources received or generated for the charitable purposes.
Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Costs of raising funds relate to the costs incurred by the charitable company in inducing third parties to make voluntary contributions to it, as well as the cost of any activities with a fundraising purpose.

Expenditure on charitable activities includes the costs of delivering services and other activities undertaken to further the purposes of the charitable company and their associated support costs.
Other expenditure represents those items not falling into any other heading

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

Fixed Assets

Tangible fixed assets are stated at cost less depreciation.
All tangible assets with a purchase price of greater than £250 are capitalised.

Depreciation

Depreciation is provided at rates calculated to write off the cost, less residual value, over their expected useful life as follows:

Fixtures & fittings	33% straight line
Office equipment	33% straight line

Operating lease agreements

Rental charges are charged on a straight line basis over the term of the lease.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Cash balances exclude any funds held on behalf of service users.

Creditors and provisions

Creditors and provisions are recognised where the charitable company has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

The charitable company only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

Pensions

The charitable company recognises its liabilities under auto enrolment. The staging date was Oct 2016 and the charitable company has enroled in the government backed NEST pension scheme.

Notes to the financial statements
for the year ended 31 March 2026 - continued

		Unrestricted	Restricted	Total 2026
		£	£	£
2	**Donations and legacies**			
	Donations	2,137	1,814	**3,951**
	Donations and legacies - prior year comparative			***2025***
		£	**£**	**£**
	Donations	*1,604*	*140*	*1,744*
		£1,604	***140***	***£1,744***
3	**Income from charitable activities**			**2026**
	Services to benefit inhabitants	**£**	**£**	**£**
	Grant income			
	Hampstead Wells and Campden Trust	-	15,000	15,000
	John Lyons Charity	-	30,000	30,000
	London Borough of Camden	-	13,162	13,162
	City Bridge Trust	10,200	10,000	20,200
		£10,200	**£68,162**	**£78,362**
	Activites for generating funds			
	Hall hire	29,973	-	29,973
	Income from fundraising	9,248	-	9,248
	Charges for activities	34,370	-	34,370
		£73,591	**-**	**£73,591**
	Total income from charitable activities	**£83,791**	**£68,162**	**£151,953**
3	***Income from charitable activities - prior year comparative***			***2025***
	Services to benefit inhabitants	**£**	**£**	**£**
	Grant income			
	John Lyons Charity	-	*30,000*	*30,000*
	London Borough of Camden	-	*22,000*	*22,000*
	City Bridge Trust	-	*10,000*	*10,000*
	Garfield Weston Foundation	-	*7,500*	*7,500*
	Co-Op Community Fund	-	*500*	*500*
		£0	***£70,000***	***£70,000***
	Activites for generating funds			
	Hall hire	*31,453*	-	*31,453*
	Income from fundraising	*8,953*	-	*8,953*
	Charges for activities	*29,602*	-	*29,602*
		£70,008	**-**	***£70,008***
	Total income from charitable activities	***£70,008***	***£70,000***	***£140,008***
4	**Investment income**			**2026**
		£	**£**	**£**
	Bank Interest	**2,824**	**-**	**2,824**
				2025
	Investment income - prior year comparative	**£**	**£**	£
	Bank Interest	***4,204***	**-**	***4,204***

Notes to the financial statements
for the year ended 31 March 2026 - continued

5 Analysis of expenditure

Expenditure represents the following direct and apportioned costs

	Costs of generating voluntary income	Charitable activities	Govern-ance costs	2026 Total
	£	£	£	£
Project/Activity costs	-	3,298	-	3,298
Staff costs	4,075	73,347	4,075	81,497
Freelance activity staff	-	26,792	-	26,792
Other staff costs	-	303	-	303
Premises costs	-	3,203	-	3,203
Rent /rates & venue hire	880	7,481	440	8,801
Insurance	-	1,010	-	1,010
Office costs	562	4,774	281	5,617
Independent Exam	-	-	1,152	1,152
Support costs	37	661	37	734
Fundraising	1,451	-	-	1,451
Volunteer expenses	-	52	-	52
Governance	-	-	678	678
Depreciation	-	825	-	825
	7,004	**121,746**	**6,662**	**135,413**

Of the total expenditure:	Unrestricted	Restricted	Total
2026	60,931	74,482	135,413
2025	*84,755*	*67,342*	*152,097*

Analysis of expenditure - prior year comparative

Expenditure represents the following direct and apportioned costs

				2025 Total
	£	£	£	£
Project/Activity costs	-	*10,875*	-	*10,875*
Staff costs	*3,944*	*70,993*	*3,944*	*78,881*
Freelance activity staff	-	*35,219*	-	*35,219*
Other staff costs	-	*870*	-	*870*
Premises costs	-	*2,171*	-	*2,171*
Rent /rates	*690*	*5,865*	*345*	*6,900*
Insurance	-	*1,001*	-	*1,001*
Office costs	*741*	*6,301*	*371*	*7,413*
Independent Exam	-	-	*1,940*	*1,940*
Support costs	*32*	*581*	*32*	*646*
Fundraising	*5,093*	-	-	*5,093*
Governance	-	-	*364*	*364*
Trustee training/expenses	-	-	-	-
Depreciation	-	*576*	-	*576*
	10,501	*134,600*	*6,996*	*152,097*

6 Net income for the year

The net income for the year is stated after charging:

	2026	*2025*
	£	£
Depreciation of tangible fixed assets owned by the Charity	825	*576*
Independent Examination of year ending 31st March 2026	1,152	*1,940*

Notes to the financial statements
for the year ended 31 March 2026 - continued

7 Staff costs

Staff costs during the year were:	**2026**	***2025***
	£	**£**
Salaries and wages	79,580	*76,503*
Social Security costs	-	*421*
Pension costs	1,917	*1,957*
	£81,497	***£78,881***

The average number of employees during the year was as follows:

	2026	***2025***
	No.	***No.***
Charitable activities	3.0	*3.7*
Support activities	1.0	*1.0*
	4.0	***4.7***

No employee received remuneration amounting to more than £60,000 in 2026 (2025 - nil).
No remuneration was paid to trustees in the year (2025 - £ nil).
No expenses were reimbursed to trustees in the year (2025 - £nil).

The key management personnel of the charitable company included the Trustees and the Manager. The total employee benefits including employer's national insurance and pension contributions paid to key management personnel were £41,488 (2025 £31,112)

8 Tangible fixed assets

	Fixtures & Fittings	**Office Equipment**	**Total**
	£	£	**£**
Cost	6,409	6,776	**13,185**
Additions at cost	449	731	**1,180**
At 31 March 2026	6,858	7,507	**14,365**
Depreciation:			
Accumulated Depreciation at 1 April 2025	6,409	5,782	**12,191**
Charge for year	150	675	**825**
At 31 March 2026	6,559	6,457	**13,016**
Written Down Values:			
At 31 March 2026	**299**	**1,050**	**1,349**
At 31 March 2025	-	994	994

Notes to the financial statements
for the year ended 31 March 2026 - continued

9 Debtors

	2026	*2025*
Due within one year:	**£**	***£***
Prepayments	2,122	*737*
Other debtors	4,265	*2,813*
	£6,387	***£3,550***

10 Creditors

	2026	*2025*
Amounts falling due within one year:	**£**	***£***
Accruals	2,901	*2,968*
Social security and other taxes	-	*1,745*
Deposit for keys held	20	*20*
	£2,921	***£4,733***

11 Analysis of net assets between funds

	Unrestricted Funds	Restricted Funds	Total Funds
	£	**£**	**£**
Fund Balances at 31 March 2026 are represented by:			
Tangible Fixed Assets	862	487	1,349
Current Assets	91,349	48,146	139,495
Creditors: Amounts falling due within one year	(2,921)	-	(2,921)
Total net assets	**£89,290**	**£48,633**	**£137,923**

Analysis of net assets between funds - *prior year comparative*

	Unrestricted Funds	*Restricted Funds*	*Total Funds*
	£	***£***	***£***
Fund Balances at 31 March 2025 are represented by:			
Tangible Fixed Assets	*994*	*-*	*994*
Current Assets	*65,695*	*52,652*	*118,347*
Creditors: Amounts falling due within one year	*(4,733)*	*-*	*(4,733)*
Total net assets	***£61,956***	***£52,652***	***£114,608***

Notes to the financial statements
for the year ended 31 March 2026 - continued

12 Funds

Fund movements were as follows:	At 01 April 2025	Incoming	Outgoing	Transfer between funds	At 31 March 2026
	£	£	£	£	£
Restricted Funds					
Children's projects	**25,788**	30,150	(25,202)	-	**30,736**
Keeping Well Together for Over 60s	**12,826**	31,103	(30,251)	-	**13,678**
Warm Hub	**1,344**	525	(1,760)	-	**109**
Gardening Platform 1	**181**	-	-	-	**181**
Circle of Soup	**2,513**	-	(2,513)	-	**-**
Resilience Fund	**10,000**	-	(10,000)	-	**-**
Camden Connectedness	**-**	8,198	(4,756)	-	**3,442**
Total Restricted Funds	**52,652**	**69,976**	**(74,482)**	**-**	**48,146**
Unrestricted funds:					
General funds	**51,956**	**88,752**	**(60,931)**	**(10,000)**	**69,777**
Designated funds	**10,000**	-	**-**	**10,000**	**20,000**
Total funds	**£114,608**	**£158,728**	**(£135,413)**	**-**	**£137,923**

Funds - description

Children's projects
Children's Projects - provision of a range of activities at the community centre, after school clubs at West Hampstead Primary School and holiday workshops. All activities take place in the John Lyon's Charity area of benefit.

Keeping Well Together for Over 60s
Regular and varied programme of wellbeing activities for the over 60s

Warm Hub
The Warm Hub offered a nutritious meal four days a week during colder weather to local residents (subsequently one day a week), and a warm welcome in a pleasant environment.

Gardening project
Funding to maintain Platform One Garden planters at West Hampstead Thameslink station, and a container garden at West Hampstead Community Centre.

Circle of Soup
The Circle of Soup provides cooking workshops for people and mental health issues, to people on a budget. Uniquely the only equipment needed is a Multi-Use Cooking Pot. Introducing batch cooking keeps food and cooking costs to a minimum.

Resilience Fund
Funding to completely overhaul CAWH's web presence, to update and streamline our database and fund two members of staff to improve our funding capabilities.

Camden Connectedness
Funding to extend CAWH's community kitchen from one day a week to 3 days a week during the colder months and into April.

Transfers between funds
The trustees have agreed to designate funds to ensure projects can continue to be supported when restricted funding does not fully cover the project costs.

Notes to the financial statements
for the year ended 31 March 2026 - continued

Funds - *prior year comparative*

Fund movements were as follows:	***At 01 April 2024***	***Incoming***	***Outgoing***	***At 31 March 2025***
	£	**£**	**£**	**£**
Restricted Funds				
Children's projects	***18,722***	*30,140*	*(23,074)*	***25,788***
Keeping Well Together for Over 60s	***27,500***	*20,000*	*(34,674)*	***12,826***
Warm Hub	***3,280***	*-*	*(1,936)*	***1,344***
Gardening Platform 1	***352***	*-*	*(171)*	***181***
Circle of Soup	***-***	*10,000*	*(7,487)*	***2,513***
Resiliance Fund	***-***	*10,000*	*-*	***10,000***
Total Restricted Funds	***49,854***	***70,140***	***(67,342)***	***52,652***
Unrestricted funds:				
General funds	***60,895***	***75,816***	***(84,755)***	***51,956***
Designated funds	***10,000***	***-***	***-***	***10,000***
Total funds	***£120,749***	***£145,956***	***(£152,097)***	***£114,608***

13 Taxation

The charity is exempt from tax on income and gains falling within Chapter 3 of Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

14 Related parties

Several trustees and related parties are members of the CAWH 101 Club, a fundraising lottery, aggregate donations including to the lottery amount to £605 (2025: £430), all members are equally able to win from the lottery. There are no other donations from related parties which are outside the normal course of business and no restricted donations from related parties.

15 Capital commitments

At 31 March 26 the charitable company had no capital commitments (2025: nil)

16 Other commitments

At 31 March 26 the charitable company had no annual commitments under non-cancellable operating leases for office equipment.

The charitable company has renegotiated the renewal of the lease on the building with London Borough of Camden. The transitional funding arrangement is no longer in operation.

Lease expiring:

	2026	***2025***
Within 1 year		
2 to 5 years	5,500	*5,500*
More than 5 years	22,000	*22,000*
	33,000	*38,500*

17 Contingent assets or liabilities

Nil

18 Legal status of the charity

The charity is a company limited by guarantee and has no share capital. The liability of each member in the event of winding up is limited to £1.

19 Ultimate controlling party

The charitable company was under the control of the Trustees during the period under review. There is no single ultimate controlling party.