REGISTERED COMPANY NUMBER: 1132883 (England and Wales)
REGISTERED CHARITY NUMBER: 1132883

REPORT OF THE TRUSTEES AND

UNAUDITED FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2026

FOR

ALL DOGS MATTER

HB&O Ltd
Chartered Accountants
Highdown House
11 Highdown Road
Leamington Spa
Warwickshire
CV31 1XT

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for the year ended 31 March 2026

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ALL DOGS MATTER

REPORT OF THE TRUSTEES
for the year ended 31 March 2026

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 31 March 2026. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OBJECTIVES AND ACTIVITIES

Objectives and aims

All Dogs Matter is a dog rescue and rehoming charity working in and around London to transform the lives of unwanted and abandoned dogs. We also rehome dogs in need from overseas.

It is our mission to transform the lives of dogs and their owners. We are passionate about dog welfare and this drives everything we do. It is our commitment to not stop until all dogs have happy and safe forever homes. We don't discriminate against a dog's breed or age and we never put a healthy dog down - all dogs matter!

Our team and volunteers are committed to ensuring dogs have happy and healthy lives. We are stronger together and collaborate with individuals and organisations to ensure the best outcomes for dogs and their owners, even in the toughest of circumstances. We don't shy away from difficult situations and always act in the best interest of the dogs we rescue and rehome.

Significant activities

Stray and unwanted dogs have increased slightly on 2025 and unfortunately the charity has once again found that the dogs coming have not been vaccinated or received much medical treatment and many have health and medical problems or behavioural issues. This has increased our ongoing medical costs.

At the year end, we had taken in 385 dogs, and rehomed 90%. Once again, we have enjoyed the support of our great team of foster carers who give their time, energy and care to try to give the dogs the best chance of finding their forever home.

Our kennels at Southend Farm in Waltham Abbey are still well run and maintained by Jenni and her team, aided by maintenance work carried out by the Secretary of the Trustees, Jason Alton - my grateful thanks to him for his effort and time. Another Trustee, Alec Burns, has also given my time and care in helping to rescue and rehome over the year, and he also liaises with the kennel team, and my thanks goes to him too.

Our late Chairman's wife, Ruth Testler, has set up and manages a foundation in memory of her late husband, The Michael Testler Foundation. The Foundation has very generously donated £100,000.00 to ADM. This will be ring fenced and used specifically in the freehold purchase of a new kennel site. Our Trustees have been searching sites over the year, but as yet we have not managed to secure site, although we are in negotiations with a freeholder of an existing kennels in Waltham Abbey (close to our current kennels) and hopefully we shall have positive news on this during 2026.

The charity shop in Muswell Hill Broadway has continued to trade well, despite the cost of living crisis, although we have struggled to maintain a constant flow of donations. We have been fortunate that a local filming company donated a large amount of good quality clothing from film sets, and this has kept interest and sale buoyant. The team is also looking at online selling via eBay in 2026.

Our founder and General Manager, Ira Lassman, and her small team have once again done an amazing job over the year. They work the office controlling and managing rehoming, oversee the shop and online sales, and create, manage and deliver some amazing fund raisers. New events to come in 2026 include an Art Sale in May and a Dog-Orientated Christmas Pantomime running for 4 days and nights in November - these along with our regular annual events and shows.

Finally I must once again extend my thanks and that of the Trustees to the very generous donors, and patrons who have consistently raised funds that allow us to provide the best level of support to all our dogs and the best chance of finding them a forever home.

REPORT OF THE TRUSTEES
for the year ended 31 March 2026

FINANCIAL REVIEW
Financial position
Gross income from all sources for this year totalled £626,152 (2025 - £537,050) with significantly more donations being received from the shop and adoption or rehoming. During the year there was a total expenditure of £507,587 (2025 - £462,982) and overall net income before gains and losses of £118,565 (2025 - £74,068). At the end of the year, 31 March 2026, the unrestricted funds of the charity amounted to £994,008 (2025 - £829,014).

Given the current financial position of the charity, they are able to fully operate as normal and the trustees' believe there is no reason the charity would not be able to meet the charity's objectives for the foreseeable future.

STRUCTURE, GOVERNANCE AND MANAGEMENT
Governing document
The charity is controlled by its governing document and constitutes a charity.

REFERENCE AND ADMINISTRATIVE DETAILS
Registered Company number
1132883 (England and Wales)

Registered Charity number
1132883

Registered office
All Dogs Matter, 30 Aylmer Parade
Aylmer Road
London
N2 0PE

Trustees
Ms W Miles
R Harris
D Kerr
Ms S Russell
Ms S Furminger
A Burns Trustee
Ms P Rose Trustee
J Alton

Company Secretary

Independent Examiner
HB&O Ltd
Chartered Accountants
Highdown House
11 Highdown Road
Leamington Spa
Warwickshire
CV31 1XT

Approved by order of the board of trustees on 27 October 2026 and signed on its behalf by:

David J Kerr
372C0000-5FD7-3223-25BD-08DF3418004C

D Kerr - Trustee

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF ALL DOGS MATTER

Independent examiner's report to the trustees of All Dogs Matter ('the Company')
I report to the charity trustees on my examination of the accounts of the Company for the year ended 31 March 2026.

Responsibilities and basis of report
As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under Section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under Section 145(5) (b) of the 2011 Act.

Independent examiner's statement
Since your charity's gross income exceeded £250,000 your examiner must be a member of a listed body. I can confirm that I am qualified to undertake the examination because I am a member of the Association of Chartered Certified Accountants, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by Section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of Section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

Helen Coombes FCCA

HB&O Ltd
Chartered Accountants
Highdown House
11 Highdown Road
Leamington Spa
Warwickshire
CV31 1XT

27 October 2026

STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 March 2026

	Notes	**2026 Unrestricted funds £**	2025 Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	2	**489,863**	380,761
Other trading activities	3	**116,122**	129,857
Investment income	4	**11,423**	11,168
Other income		**8,744**	15,264
Total		**626,152**	537,050
EXPENDITURE ON			
Raising funds	5	**11,529**	4,920
Charitable activities	6		
Cost of establishment		**326,493**	288,238
Cost of dog care		**143,311**	135,794
Other		**26,254**	34,030
Total		**507,587**	462,982
Net gains on investments		**46,429**	11,933
NET INCOME		**164,994**	86,001
RECONCILIATION OF FUNDS			
Total funds brought forward		**829,014**	743,013
TOTAL FUNDS CARRIED FORWARD		**994,008**	829,014

The notes form part of these financial statements

BALANCE SHEET
31 March 2026

	Notes	2026 Unrestricted funds £	2025 Total funds £
FIXED ASSETS			
Tangible assets	13	**8,941**	11,855
Investments	14	**423,514**	377,085
		432,455	388,940
CURRENT ASSETS			
Debtors	15	**83,924**	47,958
Cash at bank		**603,020**	452,703
		686,944	500,661
CREDITORS			
Amounts falling due within one year	16	**(125,391)**	(60,587)
NET CURRENT ASSETS		**561,553**	440,074
TOTAL ASSETS LESS CURRENT LIABILITIES		**994,008**	829,014
NET ASSETS		**994,008**	829,014
FUNDS	17		
Unrestricted funds		**994,008**	829,014
TOTAL FUNDS		**994,008**	829,014

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31 March 2026.

The members have not required the company to obtain an audit of its financial statements for the year ended 31 March 2026 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

(a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

(b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

continued...

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 27 October 2026 and were signed on its behalf by:

David J Kerr

372C0000-5FD7-3223-25AE-08DF3418004C

D Kerr - Trustee

ALL DOGS MATTER

CASH FLOW STATEMENT
for the year ended 31 March 2026

	Notes	**2026** **£**	2025 £
Cash flows from operating activities			
Cash generated from operations	1	**143,939**	75,930
Net cash provided by operating activities		**143,939**	75,930
Cash flows from investing activities			
Purchase of tangible fixed assets		**(686)**	-
Interest received		**8,744**	15,264
Net cash provided by investing activities		**8,058**	15,264
Cash flows from financing activities			
Loan repayments in year		**(1,680)**	17,947
Net cash (used in)/provided by financing activities		**(1,680)**	17,947
Change in cash and cash equivalents in the reporting period		**150,317**	109,141
Cash and cash equivalents at the beginning of the reporting period		**452,703**	343,562
Cash and cash equivalents at the end of the reporting period		**603,020**	452,703

The notes form part of these financial statements

NOTES TO THE CASH FLOW STATEMENT
for the year ended 31 March 2026

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2026	2025
	£	£
Net income for the reporting period (as per the Statement of Financial Activities)	**164,994**	86,001
Adjustments for:		
Depreciation charges	**3,600**	3,946
Gain on investments	**(46,429)**	(11,933)
Interest received	**(8,744)**	(15,264)
Increase in debtors	**(34,286)**	(20,824)
Increase in creditors	**64,804**	34,004
Net cash provided by operations	**143,939**	75,930

2. ANALYSIS OF CHANGES IN NET FUNDS

	At 1.4.25	Cash flow	**At 31.3.26**
	£	£	**£**
Net cash			
Cash at bank	**452,703**	**150,317**	**603,020**
	452,703	**150,317**	**603,020**
Total	**452,703**	**150,317**	**603,020**

The notes form part of these financial statements

NOTES TO THE FINANCIAL STATEMENTS
for the year ended 31 March 2026

1. ACCOUNTING POLICIES

Basis of preparing the financial statements
The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention, with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

Income
All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Expenditure
Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Grants offered subject to conditions which have not been met at the year end date are noted as a commitment but not accrued as expenditure.

Tangible fixed assets
Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Fixtures and fittings	-	15% on reducing balance
Motor vehicles	-	25% on reducing balance
Computer equipment	-	Straight line over 3 years

Taxation
The charity is exempt from corporation tax on its charitable activities.

Fund accounting
Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

Hire purchase and leasing commitments
Rentals paid under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

Pension costs and other post-retirement benefits
The charitable company operates a defined contribution pension scheme. Contributions payable to the charitable company's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

continued...

2. DONATIONS AND LEGACIES

	2026	2025
	£	£
Donations	**430,084**	342,600
Legacies	**59,779**	38,161
	489,863	380,761

3. OTHER TRADING ACTIVITIES

	2026	2025
	£	£
Fundraising events	**19,400**	24,596
Shop income	**5,467**	12,206
Adopting and rehoming fees	**85,475**	84,045
Local government contracts	**5,780**	9,010
	116,122	129,857

4. INVESTMENT INCOME

	2026	2025
	£	£
Investment income	**11,423**	11,168

5. RAISING FUNDS

Raising donations and legacies

	2026	2025
	£	£
Fund raising expenses	**11,529**	4,920

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs	Support costs (see note 8)	Totals
	£	£	£
Cost of establishment	**306,091**	**20,402**	**326,493**
Cost of dog care	**143,311**	**-**	**143,311**
	449,402	**20,402**	**469,804**

continued...

7. GRANTS PAYABLE

	2026	2025
	£	£
Cost of establishment	-	30

8. SUPPORT COSTS

	Management	Finance	Totals
	£	£	£
Cost of establishment	**13,173**	**7,229**	**20,402**

9. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	2026	2025
	£	£
Depreciation - owned assets	**3,600**	3,946
Other operating leases	**16,500**	13,388

10. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 31 March 2026 nor for the year ended 31 March 2025.

Trustees' expenses

There were no trustees' expenses paid for the year ended 31 March 2026 nor for the year ended 31 March 2025.

11. AVERAGE NUMBER OF EMPLOYEES

The average monthly number of employees during the year was 8 (2025 - 8).

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES

	Unrestricted funds
	£
INCOME AND ENDOWMENTS FROM	
Donations and legacies	380,761
Other trading activities	129,857
Investment income	11,168
Other income	15,264
Total	537,050
EXPENDITURE ON	
Raising funds	4,920
Charitable activities	
Cost of establishment	288,238
Cost of dog care	135,794
Other	34,030

continued...

12. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES - continued

	Unrestricted funds £
Total	462,982
Net gains on investments	11,933
NET INCOME	86,001
RECONCILIATION OF FUNDS	
Total funds brought forward	743,013
TOTAL FUNDS CARRIED FORWARD	829,014

13. TANGIBLE FIXED ASSETS

	Fixtures and fittings £	Motor vehicles £	Computer equipment £	Totals £
COST				
At 1 April 2025	**7,109**	**23,650**	**2,962**	**33,721**
Additions	**-**	**-**	**686**	**686**
At 31 March 2026	**7,109**	**23,650**	**3,648**	**34,407**
DEPRECIATION				
At 1 April 2025	**4,678**	**14,813**	**2,375**	**21,866**
Charge for year	**429**	**2,600**	**571**	**3,600**
At 31 March 2026	**5,107**	**17,413**	**2,946**	**25,466**
NET BOOK VALUE				
At 31 March 2026	**2,002**	**6,237**	**702**	**8,941**
At 31 March 2025	2,431	8,837	587	11,855

continued...

14. FIXED ASSET INVESTMENTS

	Listed investments £
MARKET VALUE	
At 1 April 2025	**377,085**
Revaluations	**46,429**
At 31 March 2026	**423,514**
NET BOOK VALUE	
At 31 March 2026	**423,514**
At 31 March 2025	377,085

There were no investment assets outside the UK.

Cost or valuation at 31 March 2026 is represented by:

	Listed investments £
Valuation in 2019	**3,570**
Valuation in 2020	**(1,465)**
Valuation in 2021	**15,033**
Valuation in 2022	**6,999**
Valuation in 2023	**(31,011)**
Valuation in 2024	**21,596**
Valuation in 2025	**11,933**
Valuation in 2026	**30,105**
Cost	**366,754**
	423,514

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026 £	2025 £
Trade debtors	**5,288**	13,484
Amounts owed by group undertakings	**6,063**	4,383
Other debtors	**34,225**	13,000
VAT	**8,037**	8,381
Prepayments	**30,311**	8,710
	83,924	47,958

continued...

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	2026	2025
	£	£
Trade creditors	**13,274**	50,948
Social security and other taxes	**5,018**	6,765
Other creditors	**926**	974
Accrued expenses	**106,173**	1,900
	125,391	60,587

17. MOVEMENT IN FUNDS

	At 1.4.25	Net movement in funds	At 31.3.26
	£	£	£
Unrestricted funds			
General fund	**829,014**	**118,565**	**947,579**
Fair value reserve	**-**	**46,429**	**46,429**
	829,014	**164,994**	**994,008**
TOTAL FUNDS	**829,014**	**164,994**	**994,008**

Net movement in funds, included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds				
General fund	**626,152**	**(507,587)**	**-**	**118,565**
Fair value reserve	**-**	**-**	**46,429**	**46,429**
	626,152	**(507,587)**	**46,429**	**164,994**
TOTAL FUNDS	**626,152**	**(507,587)**	**46,429**	**164,994**

Comparatives for movement in funds

	At 1.4.24	Net movement in funds	At 31.3.25
	£	£	£
Unrestricted funds	743,013	86,001	829,014
TOTAL FUNDS	743,013	86,001	829,014

continued...

17. MOVEMENT IN FUNDS - continued

Comparative net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds	537,050	(462,982)	11,933	86,001
TOTAL FUNDS	537,050	(462,982)	11,933	86,001

A current year 12 months and prior year 12 months combined position is as follows:

	At 1.4.24	Net movement in funds	At 31.3.26
	£	£	£
Unrestricted funds	743,013	250,995	994,008
TOTAL FUNDS	743,013	250,995	994,008

Net movement in funds included in the above are as follows:

	Incoming resources	Resources expended	Gains and losses	Movement in funds
	£	£	£	£
Unrestricted funds	1,163,202	(970,569)	58,362	250,995
TOTAL FUNDS	1,163,202	(970,569)	58,362	250,995

18. RELATED PARTY DISCLOSURES

There were no related party transactions for the year ended 31 March 2026.

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 March 2026

	2026 £	2025 £
INCOME AND ENDOWMENTS		
Donations and legacies		
Donations	**430,084**	342,600
Legacies	**59,779**	38,161
	489,863	380,761
Other trading activities		
Fundraising events	**19,400**	24,596
Shop income	**5,467**	12,206
Adopting and rehoming fees	**85,475**	84,045
Local government contracts	**5,780**	9,010
	116,122	129,857
Investment income		
Investment income	**11,423**	11,168
Other income		
Deposit account interest	**8,744**	15,264
Total incoming resources	**626,152**	537,050
EXPENDITURE		
Raising donations and legacies		
Fund raising expenses	**11,529**	4,920
Charitable activities		
Wages	**205,885**	182,008
Social security	**15,300**	11,843
Pensions	**4,305**	3,826
Other operating leases	**16,500**	13,388
Insurance	**5,289**	4,559
Light and heat	**3,389**	3,248
Telephone	**4,021**	4,136
Postage and stationery	**4,794**	4,941
Advertising	**1,054**	1,249
Sundries	**9,018**	10,121
Dog supplies	**4,016**	6,310
Kennel fees	**19,425**	20,641
Vet fees	**123,886**	114,472
Overseas transportation of dogs	**32,520**	23,618
Grants to individuals	**-**	30
	449,402	404,390
Other		
Repairs and renewals	**2,751**	1,566
Carried forward	**2,751**	1,566

DETAILED STATEMENT OF FINANCIAL ACTIVITIES
for the year ended 31 March 2026

	2026 £	2025 £
Other		
Brought forward	**2,751**	1,566
Purchases and sundry costs	**19,620**	27,216
Computer costs	**3,883**	5,248
	26,254	34,030
Support costs		
Management		
Accountancy and bookkeeping	**4,990**	5,795
Legal fees	**4,583**	1,999
Fixtures and fittings	**429**	429
Motor vehicles	**2,600**	3,051
Computer equipment	**571**	466
	13,173	11,740
Finance		
Bank charges	**7,229**	7,902
Total resources expended	**507,587**	462,982
Net income before gains and losses	**118,565**	74,068
Realised recognised gains and losses		
Realised gains/(losses) on fixed asset investments	**46,429**	11,933
Net income	**164,994**	86,001