Dr. Benjamin Rosenblatt
Head Trustee
Camberley Judo Club
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08/10/2026

Dear Charities Commission,
Subject: Annual Trustee Report for 2025 – Camberley Judo Club (Reg. No. 1130119)
As Head Trustee of Camberley Judo Club, I am pleased to present our annual report for the year ended 31 December 2025. Following the progress highlighted in 2024, this report outlines our financial performance, governance activities, community engagement, and sporting achievements throughout 2025.

Financial Overview
The year 2025 presented financial challenges resulting in an operating loss of £16,036.78. Due to the solar panel final payment. Noted below. Total turnover reduced to £154,989.41, reflecting changes in income streams including training fees, sponsorships, and grants. Key income sources were:

- Training fees NEST: £64,047.49
- Elite Full Time fees: £38,365.66
- Schools programs: £19,404.27
- Sponsorship: £15,668.26
- Other income including bar takings, hall income, kit sales, and miscellaneous sources.

Total cost of sales was £133,980.66, dominated by coaching and instructor fees (£82,513.16) and travel and competition expenses (£30,166.44). Administrative expenses amounted to £37,045.53, with significant costs incurred in utilities (£18,367.46), repairs and maintenance (£7,012.78), and general operational outlays.

A notable financial event during 2025 was the second payment for the solar panel installation made in January £25760.77, which is expected to generate long-term savings in energy costs. This capital investment impacted our expenditure and contributed to the year's overall loss. We actually made a profit of £9723.99.

Governance and Trustee Activities
The Board of Trustees held regular meetings to maintain sound financial oversight and ensure compliance with governance standards. We focused on enhancing transparency and accountability, including continuing improvements to information flow between trustees and timely compliance with director verification processes.

Community Engagement
Camberley Judo Club maintained its commitment to community outreach through several ongoing initiatives, including free judo workshops, school holiday camps, and fitness programs promoting wellbeing. Our partnership with Surrey Active and support from the Together Fund facilitated inclusive physical education and youth nutrition initiatives.

Sporting Achievements
Our athletes continued to perform strongly, competing nationally and internationally. We sustained support for elite athletes and maintained our status as a Commonwealth Judo Association training hub. Our coaching team and members showed dedication despite the financial constraints faced this year.

Outlook and Conclusion
While 2025 was financially challenging, the Club remains resolute in its mission to promote judo and foster sporting excellence. The solar panel investment is a strategic move expected to improve financial sustainability in future years. We will continue to monitor expenses

I extend my gratitude to trustees, staff, members, and supporters for their continued commitment and look forward to building on our achievements in 2026 and beyond.

Yours sincerely,

Ben Rosenblatt

Dr. Benjamin Rosenblatt
Head Trustee
Camberley Judo Club

Profit and Loss

Camberley Judo Club
For the year ended 31 December 2025

	2025
Turnover	
Bar takings	4,384.31
Camps/grading/comps (209)	5,083.29
Elite Full Time	38,365.66
Grants (210)	(22,071.59)
Hall Income	12,069.12
Housing Elite	6,737.00
Interest Income	354.88
Junior training fees (non-NEST)	2,208.78
Kit sales/Merchandise/Sundries (211)	3,352.56
Other Revenue	2,560.90
Schools	19,404.27
Senior training fees (non-NEST)	2,824.48
Sponshership	15,668.26
Training fees NEST	64,047.49
Total Turnover	**154,989.41**
Cost of Sales	
Bar Stock	2,782.61
Camps/grading/comps (329)	(2,119.91)
Cleaning (334)	2,215.83
Coaches/instructor fees	82,513.16
Grants (330)	(3,738.28)
Insurance (333)	617.18
Kit sales/Merchandise/Sundries (327)	922.10
Minibus	5,318.67
Schools costs	5,514.56
Sponsership	9,788.30
Travel & comps	30,166.44
Total Cost of Sales	**133,980.66**
Gross Profit	**21,008.75**
Administrative Costs	
Advertising & Marketing	718.40
Bank Fees	27.00
Charitable and Political Donations	215.00
Cleaning (408)	110.51
Entertainment - 0%	864.77
General Expenses	3,887.26
Insurance (433)	576.91
IT Software and Consumables	1,465.25
Light, Power, Heating	18,367.46

	2025
Motor Vehicle Expenses	121.45
Postage, Freight & Courier	17.41
Printing & Stationery	919.66
Repairs & Maintenance	7,012.78
Staff Training	1,809.68
Subscriptions	155.88
Telephone & Internet	776.11
Total Administrative Costs	**37,045.53**
Operating Profit	**(16,036.78)**
Profit on Ordinary Activities Before Taxation	**(16,036.78)**
Profit after Taxation	**(16,036.78)**

Camberley Judo Club
Auditor's Report on the Profit and Loss Statement
For the Period: 1 January 2025 to 31 December 2025

Overview

This report presents the Profit and Loss account for Camberley Judo Club for the financial year ended 31 December 2025, as prepared by the club's accounting team and reviewed by the auditor. The purpose of this report is to provide a transparent and accurate summary of the club's financial performance during the period.

Income (Turnover)

The Club generated total turnover of £154,989.41. Major sources of income included:

- Training fees from NEST programmes: £64,047.49
- Elite Full Time fees: £38,365.66
- Schools activities: £19,404.27
- Sponsorship: £15,668.26
- Hall Income: £12,069.12
- Additional income came from bar takings, camps/grading/competitions, kit sales/merchandise, housing elite, junior and senior training fees (non-NEST), grants, interest income, and other receipts.

Cost of Sales

Total cost of sales stood at £133,980.66, consisting mainly of:

- Coaches and instructor fees: £82,513.16
- Travel and competition expenses: £30,166.44
- Sponsorship costs: £9,788.30
- Minibus expenses: £5,318.67
- Schools costs: £5,514.56
- Bar stock: £2,782.61
- Cleaning, insurance, grants (net), kit sales expenses, and camps/grading/competitions expenses also contributed to this figure.

Gross Profit

The gross profit for the period was £21,008.75, calculated as turnover less cost of sales.

Administrative Expenses

Administrative costs totaled £37,045.53, including:

- Light, power, and heating: £18,367.46
- Repairs and maintenance: £7,012.78
- IT software and consumables: £1,465.25
- Staff training: £1,809.68
- Advertising and marketing: £718.40
- Additional costs such as general expenses, insurance, printing and stationery, telephone and internet, charitable donations, entertainment, motor vehicle expenses, bank fees, postage, and subscriptions.

Operating and Net Result

The Club recorded an operating loss of £16,036.78 for 2025. This loss was primarily driven by the administrative costs exceeding the gross profit.
If the Club incurred significant one-time payments during the year (such as the previously noted solar panel investment of £25,760.77, which does not appear as a line in this period's Profit and Loss), these would typically be capital

expenditures and recorded separately on the balance sheet, and thus do not directly impact the operational loss reported here.

No other exceptional items were reported, resulting in a net loss before and after taxation of £16,036.78.

Summary

Camberley Judo Club generated strong income from training fees, sponsorships, and schools; however, the combination of direct and administrative expenses exceeded income resulting in a deficit. This was due to the final solar panel payment of £25,760.77 in January 2026. Continued focus on expense management and monitoring of capital investments is advised to improve financial performance in future periods.

Prepared by:
Sean Martell

01/10/2026
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