

COMPANY No. 04402633
CHARITY No. 1122243

THE ACCESS TO SPORTS PROJECT
(Company Limited by Guarantee without Share Capital)

REPORT
AND
FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

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THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report)

FOR THE YEAR ENDED 31 MARCH 2025

The trustees present their annual directors' report together with the financial statements of the charity for the year ended 31 March 2025 and which have been prepared to also meet the requirements for a directors' report and accounts for Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and UK Generally Accepted Practice.

Chair's Report

Our charity works with people, and especially young people, from a broad spectrum of backgrounds, nationalities, communities, of differing ability and engagement levels, with many coming from disadvantaged backgrounds featuring high levels of poverty; and with most coming from ethnically diverse backgrounds. Our programmes are therefore aimed at tackling the toxic combination of poverty, health inequality and physical inactivity which is reflected in poor health, whilst also encouraging greater community engagement and community cohesion.

As Chair, I am passionate of the benefits that sporting activities can have in helping children and young people to feel well supported and to help them to gain new lifelong skills and confidence, which will help them to become empowered and engaged in their local communities, and this in turn will help them to feel better connected and inspired, and ultimately lead to better mental and physical health outcomes.

The 2025 financial year has seen a number of new and exciting developments for the charity, where alongside a fundraising drive in early 2025 to increase funding for the charity's regular community-based programmes, there was also a renewed focus across the whole year to increase the participation of women and girls in all sports. This, combined with the charity's success in November 2024, to become the sole provider of tennis coaching services across all of Haringey Council's park tennis venues, has turbo-charged the charity's ability to provide high quality, community focused, sports coaching to more local people.

The Haringey Council tennis coaching contract greatly compliments the charity's aims to 'stay local' and develop strong local networks across a range of sports, with the success of increasing participation in tennis, also helping other local sports groups to thrive, as the more local people become physically active, the more they interact and become engaged in their local communities, which in turn further feeds greater participation in sporting activities.

In addition, in 2025, the charity's focus and success in accessing and engaging with deprived local communities, using a wide range of community events, trips and competitions, has provided a window into sport that many children and adults, would otherwise have been denied. This, together with the charity's popular school holiday sports programme, which provides free of charge, fun sports and free food provision in local settings across Hackney, Haringey and Islington, further addresses the barriers to participation, arising from the high cost of food and childcare.

The success of these complimentary strategies to increase participation in sports is evidenced by the charity's high success rate in training and employing local people, with 55% of employees now being sourced from the charity's own leadership development programme, with a further 67 participants using their leadership qualifications to volunteer, either in our charity's own programmes, or with local sports groups. Local people teaching local people further strengthens community engagement and cohesion.

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TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

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Chair's Report – continued

The charity is delighted to report the following positive outcomes in 2024-2025 including, but not limited to:

- Extensive *community centre, schools and housing estate-based programmes* – comprising weekly term-time and holiday programmes across multiple sports and community settings, including 'free of charge' All Play Football community competitions.
- *Holiday sports programmes* in every school holiday, provided 285+ free-of-charge programmes, and included 4,600 free lunches with more than 1,800 young people participating. The summer holiday programme alone delivered 137 week-long programmes of multi-sport camps and coaching programmes.
- *Increased participation in women and girls programmes* –the Active Islington girls programme, funded by the London Marathon Foundation, resulted in high engagement levels with 670 girls attending, and 24 girls and young women being trained as sports coaches and leaders.
- The success of our community Tennis programmes was reflected, when in July 2025, at a national LTA ceremony, the charity was awarded the "*Lawn Tennis Association's Parks Venue of the Year 2024*"

None of these successful projects, delivered by our dedicated team of local employees and volunteers, to improve the health, fitness, and wellbeing of our local community, through sporting skills and experiences, as participants, young leaders and coaches, would have been possible without the generous support of the charity's funders. Your continued support has enabled the charity to continue to reach and support some of the most disadvantaged communities in London.

The Charity looks forward to continuing its successful and popular programmes in 2025-2026.

Skevos Loizou

Chair

Objectives and Activities

The Access to Sports Project is a sports development charity, working in the London Boroughs of Islington, Haringey and Hackney. The project supports local community organisations including sports clubs, schools, tenants associations and voluntary youth groups.

We deliver targeted sports development programmes, which seek to increase and sustain participation in sport and recreation in the area in which we work. The strategies employed to achieve the charity's aims are to:

1. Provide training for local people enabling them to become involved in sports coaching;
2. Organise a range of accessible and affordable sports activities for young people; and
3. Provide support and assistance to local organisations interested in sports.

Putting these strategies into action we have four major areas of activity which are: sports activities and coaching programmes; sports events, competitions and residential; accredited training, education, training and employment; supporting local groups and youth led programmes.

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Public Benefit

In shaping the objectives for the year and planning the charity's activities, the trustees referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

Main objectives for the year and strategies

Objectives and Strategy.

- To continue to develop programmes and partnerships with participants, groups and organisations to help ensure the sustainability and high quality service offer.
- To build the sustainability of the organisation by successfully bidding for contracts and diversifying our income profile.
- We will also continue to develop our staff and volunteers to ensure continuous service improvement.

Volunteers

The charity supported 67 volunteers during the year enabling them to develop skills and experience in the sports and sports development sector.

Achievements and Performance

During 2024-25 the Access to Sports Project successfully delivered a variety of free and low-cost, high-quality sport and physical activity opportunities, including:

- Sports activities and youth support for young people, alongside a growing programme of activities for older people, women, and people with disabilities.
- Accredited training, mentoring, volunteering, and employment support
- Partnership working and supporting local groups & youth led programmes.

Islington, Hackney and Haringey are home to some of London's most deprived areas. These areas experience significant challenges including:

- higher rates of crime and barriers to housing and services
- lower income, employment, education and health outcomes

The charity's work directly combats the challenges faced by underserved communities. Sport provides huge benefits to individuals and communities by improving physical health, mental wellbeing and creating stronger communities. Sport England's research shows that:

- The social value of sport to Haringey, Islington and Hackney is valued at over £1bn in physical health, mental wellbeing and community development benefits.
- For young people aged 11-16, being physically active is worth £4,100 annually (physical, mental and social benefits).
- Every £1 spent on community sport and physical activity generates nearly £4 for the English economy and society.

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The charity's projects also target communities that are underrepresented in sport, including; young people with disabilities, women and girls, and BAME communities. Unfortunately, the cost-of-living crisis and cuts in local authority budgets are making participation in sports even more inaccessible to those who need it most.

Access to Sports works to transform lives and communities through sport. In 2024-25 the charity made a difference in the following ways:

Empowering Young People

- In 2024-25, more than 5,600 young people participated in the programmes, with 2,400 girls and young women participating.
- Over 2,200 young people joined free school holiday activities, where more than 4,000 lunches to support families were provided.

Creating Opportunities in the Community

- 68 sports coaching sessions were delivered every week across local estates, parks, and community venues.
- During school holidays, 281 free programmes were offered in a wide range of sports in accessible locations.
- 164 people gained sports coaching and leadership awards and accreditations, and 67 volunteers are actively delivering community sports.
- 28 individuals secured employment in the community and sports sector, with 55% of our staff being local people trained by Access to Sports.

Changing Lives for the Better

Young people who joined our programmes reported:

- 94% made new friends and 93% improved their teamwork skills.
- 92% felt healthier, and 94% became more active.
- 89% gained confidence, and 87% felt they could be relied upon more.

By delivering accessible and inclusive sports programmes, this supported improvements in physical health and mental well-being and helped to build stronger communities and equip individuals with the skills and confidence needed to thrive. Key to the charity's success was the focused local nature of its delivery, where activities were provided in a variety of community locations.

These included:

- *Housing estates:* Stamford Hill, New Orleans, Wigan House, Wrens Park, Mayville, Northwold, Elthorne, Andover, King Square, Marquess, Westbourne, and Woodberry Down, Fawcett, Shelgrove, Harvist, Crouch Hall court, Kerridge Court, Highbury Quadrant, Kings Crescent, Yorkshire Grove, Bemerton.
- *Leisure, community centres and parks:* Finsbury Park, Millfields Park, Hackney Downs Park, Sobell Leisure Centre, Finsbury Leisure Centre and Elthorne Park.
- *Youth and community centres:* Forest Road, The Edge and Lift, and Rosebowl.
- *Schools and colleges:* Petchey Academy, Arts & Media School – Islington, Stormont House, Grafton, Montem, Ashmount, Jubilee, Skinners, Pooles Park, Pakeman, Woodberry Down, St Lukes, Moreland, amongst others.

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In Islington, work with Islington Council, Greenspace & Leisure, Health and Social Care, and Play & Youth Services saw delivery of a wide-reaching free of charge programme of housing estates and community-based sports and physical activity delivery.

Across the year, on a weekly basis, 35 sports coaching sessions comprising more than *18 different sports* were provided. Sessions from archery and basketball to tennis and volleyball were provided. A total of 3,600 young people participated and 1,340 girls and young women participated.

A new programme of *volleyball* was introduced at London Metropolitan University for ages 8 -11 and 12+, and proved a strong addition to our offer, attracting large numbers of young people, including a significant number of girls and young women, many of whom have not engaged in Access to Sports programmes before.

Popular housing *estate-based* sports programmes were delivered both on a weekly basis, and during school holidays at Islington housing estates and local community centres, youth hubs, parks, and leisure centres. These were delivered in partnership with Islington Housing's communities team, Isledon youth hubs and alongside youth workers from Islington's targeted youth support team. A key element of the work has been to 'open up' opportunities for young people on housing estates to engage in new and additional programmes on offer locally. An example of this includes 45+ young people from Mayville, Andover and Harvist housing estates, who joined basketball programmes in Holloway after engagement in the housing estates programme. This is reflective of the sport and physical activity network which has been successfully established for young people across Islington.

In Hackney, work with Young Hackney, Hackney Housing and other partners provided a year-round programme of community-based sports & physical activity, as a means to support young people's development. As well as sporting participation, young people and families were also provided with information, advice and guidance, and signposting and support, leading some of these young people to join Access to Sports' leadership and accreditation programmes, or programmes delivered by local youth hubs or other services.

During the year, regular weekly programmes were delivered at Woodberry Down, Wrens Park, Stamford Hill, The Mount, Fawcett, Whiston & Goldsmith Estates and at Stormont House School for young people with SEND, Millfields Park and Finsbury Park. The partnership with Young Hackney saw weekly activity provided at both the Forest Road youth hub in Dalston, and the Edge Youth Hub in Manor House.

The charity's close partnership work with the Guinness Partnership housing trust saw the establishment of a strong programme of delivery on the Stamford Hill estate, engaging with over 170 young people. This programme supported local children and families with a community offer featuring sports, youth support, food provision, educational activities and trips and visits to ice-skating and the Olympic Velo park.

The partnership with Guinness Partnership and Hackney MUGA (Multi use games area) working group, saw the launch of ambitious plans to redevelop two outdoor sports pitches on the Stamford Hill and Northwold Estates. This proposed plan will introduce the Football Foundation's Play Zones schemes at both sites, which will feature new and improved floodlighting, surfacing, high-quality fencing and controlled access gates.

Once completed, it is anticipated that the new state of the art facilities will enable delivery of high quality, free and low cost programmes for priority groups: children and young people, families, people with disabilities, and women and girls.

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During the year, the charity worked with team building charity o3e and the Percy Bilton Charity, who both provided donations of sports equipment.

Charity o3e made a donation of *skateboards*, which were used to introduce new skateboarding sessions at Finsbury Park. In addition, skateboards were donated to 12 young people at the Eastway Youth Sports Hub in Hackney.

Percy Bilton provided funding to support provision of games and sports equipment to facilitate additional activities on the Stamford Hill Estate.

The delivery of a wide range of *community events, fundays, trips and competitions* helped to promote and showcase sports and physical activities and encourage new participation. These were aimed at bringing estates and communities together as well as showcasing and celebrating achievements and developing sporting ability.

The partnership with *Lee Valley Authority* and *Better Leisure* delivered a regular offer of *ice-skating* visits to the Lee Valley Ice rink during school holidays, with a total of 220 young people participating.

The charity also supported *estate and community fundays* at various locations, including Stamford Hill, Northwold, Andover, Harvist, Bemerton estates and King Square, Elthorne, Islington Peace Cup, All Play football events, and leisure, community and park open days.

A series of All Play Football competitions were provided to tackle the participation barriers facing many of the young people with whom the charity works. The aim of the competitions was to give the participants of the weekly community football sessions (especially for those who were not able to join a club), the chance to play in a competitive and fun football tournament, without the barrier of cost or ability. The All Play tournaments were offered free of charge, with football kits provided for the teams.

30 All-Play community competitions were delivered throughout the year during the half terms, summer, and Christmas holidays, with teams of young people joining from various local estates and communities.

In August, a partnership with *Arsenal in the Community* and the *Finsbury Park Sport Partnership* enabled more than 100 young people from a variety of estates and communities to participate together, in a celebratory Olympic themed day of athletics events, fun games and activities

A key focus during the year has been programme delivery, designed to increase participation amongst **women and girls**. The Active Islington Girls programme has been a notable success, funded by the London Marathon Foundation and Islington Council, and working in partnership with local schools, Islington Healthy Schools team, and Better Leisure. An extensive package of weekly sessions for girls and young women was provided. These were delivered in both schools and community settings. Engagement levels were very high, and resulted in overall increases in girls' participation across all programmes.

During the year:

- 670 Girls attended
- 24 girls and young women were trained as sports coaches and leaders
- 87 girls participated in holiday ice skating activities
- New weekly programmes were offered in basketball, roller skating and volleyball.
- 11 Schools have benefitted from the programme.

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The charity continued to deliver programmes of activity to *support people with disabilities* to take part in sport and physical activity. The weekly tennis and multi sports sessions, delivered in partnership with Haringey Council and Pedal Power, a community cycling club for people with a learning and/or physical disability, continue to be impactful. During the year, the charity continued to support a growing number of young people with disability and additional needs, participating in our universal programmes of weekly and holiday delivery.

A continued partnership with Stormont House School in Hackney, for young people with special educational needs and/or disabilities, aged 11-17 saw the delivery of term-time weekly activities and school holiday multi-sport programmes.

The *school holiday programmes* continued to be hugely popular with both parents and children. Free of charge, fun sports and food programmes were provided in local settings across Hackney, Haringey and Islington to address the high cost of childcare provision, food poverty, inactivity impacting children and families during school holidays.

During the year:

- Programmes delivered in Summer, Easter, Christmas and all half term holidays
- Key delivery locations included: Andover Estate N7, Elthorne Park N19, Finsbury Leisure Centre EC1V, Stamford Hill Estate N16, London Metropolitan University N7, Mayville Estate N16, Petchey Academy E8, and Finsbury Park N4.
- Programmes were offered in a wide range of sports & physical activities from archery and basketball to tennis and roller-skating.
- 285+ free of charge holiday programmes delivered in a wide range of sports and locations.
- More than 2,200 young people taking part in school holiday activities.
- 4,600 lunches provided to young people during school holidays.

The *summer holiday programme* is a key delivery period, and in July and August an extensive programme provided 137 week-long programmes of multi sports camps and coaching programmes in basketball, archery, football, tennis and gym and fitness classes. The programmes were funded by Holiday Activity Fund teams in Islington, Hackney and Haringey. Activities were delivered in 20 locations including parks and housing estates and local leisure facilities. Alongside these free of charge sporting activities, young people were offered the opportunity to take part in trips and visits and lunches were provided to participants.

At Finsbury Park in Haringey, a comprehensive programme of sports activities, leadership training, events and competitions was offered. Programmes were delivered in every holiday period and made use of the park's sporting facilities to provide a wide range of sporting opportunities. Programmes included roller skating, skateboarding at the new Skate Plaza, tennis coaching, basketball, volleyball, athletics and multi sports. The holiday camps at Finsbury Park remain hugely popular with children and families, and during the summer holidays regularly daily attendances were between 150-250 children and young people.

During summer 2024, work with Isledon CIC and Islington Council saw delivery of a highly successful *Summerversity* sports programme. Summerversity gives young people aged 13+, who live or go to school or college in Islington, the chance to learn new skills, develop interests and talents through a broad programme of sports, arts, and educational activities.

20 week-long courses and training workshops were delivered. Tag archery, athletics, volleyball, and basketball for girls were amongst the courses delivered. 244 young people participated (926 attendances) and gained new skills and qualifications.

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Tennis

2024-25 saw further development to both the *Finsbury Park tennis* and *community tennis coaching programmes* catering for both children and adults. The Finsbury Park Tennis courts, which the charity operates on a long-term lease in partnership with Haringey Council and the Finsbury Park Sports Partnership, again saw high levels of participant uptake in court bookings and coaching programmes.

The partnership with Tennis for All CIC, the Lawn Tennis Association, and Haringey and Islington councils, enabled a growing programme of community tennis activity. Annual highlights:

- Awarded Lawn Tennis Association's Parks Venue of the Year 2024 at a ceremony in July 2025.
- Funding from the LTA Tennis Foundation enabled the development of a tennis offer across south Islington, featuring extensive coaching delivery at Rosemary Gardens Tennis Courts.
- Free of charge community tennis sessions were held across a variety of spaces, including Guinness Trust estate, Eritrean Youth Club, Andover estate, Kings Square estate, Kings Crescent estate, Rosebowl youth hub and Elthorne Park.
- In November 2024, the charity became Haringey Council's solely approved parks coaching provider, covering seven venues in Haringey. This contract has enabled the tennis programme to expand significantly.
- Free of charge tennis holiday camps, offered in every school holiday, in various locations, reached more than 1,000 young people

2024/25 Tennis highlights include (continued):

- 36 weekly junior and 27 weekly adult sessions were delivered across seven park venues. The venues used were Finsbury Park, Rosemary Gardens, Downhills Park, Down Lane Park, Chestnuts Park, Priory Park and Stationers Park.
- A variety of programmes were offered. Mini Red, Orange, Green, Yellow, and squad sessions for junior players and Beginner, Intermediate, Advanced, Team Training, free Women's Only social, free 60+ coaching session and LGBTQ+ inclusive coaching for adults.
- Work with the Black Tennis Mentors project saw the launch of bi-weekly sessions to better engage members of the Black and African Caribbean communities into tennis.
- Weekly North London Lob-sters LGBTQ+ inclusive sessions ran across the year, and overall membership grew to more than 400 people.

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Accredited training, education, employment & volunteering

Equipping local people with the skills and qualifications to lead sporting activities within their own communities is a key part of the charity's work and has seen Access to Sports build a track-record of developing skilled local people and groups. A range of sports coaching, leadership, and Duke of Edinburgh awards was offered. The training enables local people to gain skills and qualifications in sports coaching and, for many, provides a stepping stone into community sport employment or volunteering. Most of the charity's staff are local people who have gained their qualifications with Access to Sports.

Training was offered in a variety of sports, and delivered in partnership with local sports groups. Learners were supported with volunteering, work-placements, and employment opportunities.

- 164 people gained sports coaching and leadership awards and accreditations, and
- 67 volunteers are actively delivering community-based sports.
- 28 individuals secured employment in the community and sports sector, with 55% of our staff being local people trained by Access to Sports.
- 32 young people have taken part in supported volunteering and work placements.

Coaching and Leadership Awards offered include Basketball Level 1, Sports Leaders Level 2, Duke of Edinburgh Awards Bronze, Football referees' course, Football Level 1, Tennis level 1 & 2 and Archery Instructor awards.

Youth sports courses offered during the year included: Football Leadership (Playmaker), Basketball Activators, Young Leaders Award, Sports Leaders Level 1, ASDAN Sport & Fitness, Tennis Leaders.

Access to Sports' leadership and training offer for local people has seen young people enter leadership positions both as sports coaches and leaders.

The charity's leadership academy has seen young people enter volunteering and employment. Satisfaction levels were high in all areas:

- 95% said it was likely or very likely that they would recommend The Access to Sports Project to a friend or colleague.
- 89% felt that taking part in training has improved chances of gaining employment.
- 95% indicated that they developed 'better leadership' skills.
- 93% indicated that they are 'better able to communicate'.
- 99% of participants felt that the courses were of benefit to the wider community

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TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

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Partnership working

We worked closely with many organisations, sports clubs and community and voluntary groups throughout the year. A listing of the partners is included in the table below:

Arsenal in the Community	Hornsey Lane Community	Mildmay Community Centre
B6 6th Form College	Association Isledon CIC	Middlesex Lawn Tennis Association
Black Tennis Mentors	Islington Borough Ladies F.C.	Muslim Welfare House
Capital Kids Cricket	Islington Children's Service	Northwold Community Centre
City and Islington College	Islington Faiths Forum	O3E
Centre 404	Islington Football Development	Pedal Power
Copenhagen Youth Project	Partnership	Middlesex Cricket Board
Concorde Youth Hub	Islington Housing & Community	Platform Youth Hub
Duke of Edinburgh Award	Partnerships	ProActive Islington
Elizabeth House Community Centre	Islington Leisure Team	Rosebowl Youth Club
Eritrean Youth Club	Islington Mind	Skyway
Finsbury Park Rugby Club	Islington Play Association	Snowcamp
Finsbury Park Sports Partnership	Islington Targeted youth support	Southern Housing Group
Forest Road Youth Hub	Islington Youth Sports Development	Sport England
Give it your Max.	Jack Petchey Foundation	Sport Islington
Greenwich Leisure Ltd.	Lawn Tennis Foundation	Stormont House School
Guinness Partnership Housing	Lift Youth Hub	StreetGames
Hackney CVS	London Football Association	Tennis for All CIC
Hackney Play Association	London Sport	The Wickers Charity
Hackney Housing	London Metropolitan University	The Edge Youth Hub
Hackney Marsh Partnership	London Heathside Athletics Club	The Leaside Trust
Hackney MUGA working group	London Youth	UK Coaching – 1 st for Sport.
Hackney Quest	Mayor of London &	Voluntary Action Islington
Hackney Sports Unit	Greater London Authority	Young Hackney
Haringey Active Wellbeing team	Mentoring Lab	

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Financial Review

During the 2025 financial year, the charity operated a full programme of activities, with donations and other grants of £896,132 (2024: £776,291) representing an increase of £119,841 (15%), versus a decrease of £56,143 (7%) in 2024, and seeing a return to income that is closer to the charity's 2023 income of £832,434.

The main increases in this year's charitable income came from training services of £48,620 (41% of the increase), relating to tennis court hire and tennis coaching services; with a further £52,250 (44% of the increase) related to an increase in income from Tennis for All CIC, to whom the charity provides support services. The charity also received increased funding from the LTA of £32,200 (2024: £16,475), the London Marathon Foundation of £25,000 (2024: £15,000), the London Borough of Haringey of £48,138 (£30,916), Isledon CIC of £44,660 (2024: £38,654) and, significantly, from our biggest funder, the London Borough of Islington of £303,554 (2024: £282,154). These increases in funding in 2025, helped the charity to maintain its income levels after a reduction in funding of £71,261 from the London Borough of Hackney, who nevertheless are still the charity's second biggest funder in 2025, with very generous funding totalling £129,659, of which £119,696 was restricted income.

During 2025, total net income was £91,118 (2024: deficit of £75,432), with £15,000 of this year's surplus funds being used to help build up the designated reserves fund, which is a funding requirement of LTA, to ensure there are enough funds available to resurface the tennis courts every 10 years.

The floodlit tennis courts at Finsbury Park continued to generate increasing levels of court hire revenue, with total revenue of £140,283 (2024: £98,892). Whilst income from running tennis coaching courses also increased in 2025 to £39,258 (2024: £31,519).

Due to the short-term nature of most funders, and majority of whom operate on a 12-month funding cycle, the charity is always at risk of losing a funder; however, in 2025, the charity managed to increase its overall income from funders. This funding income has enabled the charity to maintain its regular operating activities throughout the year.

In 2025, the charity had lower total expenditure of £805,014 (2024: £851,723) due to three main factors: a) a one-off repair to the tennis courts in 2024 of £25,080 b) a £15,712 reduction in accredited training direct costs in 2025 and c) a £10,715 reduction in food provision expenditure in 2025.

Despite ongoing funding risks, the charity's strategy of low fixed costs and flexible variable costs, as well as robust reserves, has enabled the charity to withstand reduced income (in 2023 and 2024) so that, now, in 2025, the charity, has returned to overall net income. This ability to bounce back from challenging financial shocks is evidence that the charity can continue to operate as a going concern into the future.

Reserves Policy

The purpose of the reserves policy is to ensure that the charity is able to meet its ongoing contractual obligations and finance future charitable activities of the organisation. The level of free reserves (excluding restricted funds) is reviewed annually by the Directors. In a period when the UK economy is struggling to grow, and local authority budgets are being squeezed even further, especially due to inflation eroding spending power, the Directors consider that the most appropriate level of free reserves is between seven and ten months of budgeted future operating expenditure; to be able to withstand a prolonged drop in funding, but also to help manage uneven cash flows, due to most funding grants being paid in arrears, rather than up-front. As at 31 March 2025, budgeted expenditure for 2024/25 was £850,000, giving a minimum targeted reserve of £495,833. The current level of free reserves at 31 March 2025 was £585,997 which represents just over eight months of budgeted operating expenditure, and which is considered to be a prudent level of reserves to withstand the ongoing uncertainty of funding income streams.

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Reserves Policy (continued)

Incorporated in the free reserves of £585,997 is a facility development fund of £87,500. This fund has been separately designated to provide sufficient funds for future development of the tennis court facilities at Finsbury Park. Once the facility development fund has been deducted from these free reserves, this leaves seven months of unrestricted free reserves of £498,497. which is just over our minimum targeted reserve of £495,833.

Principal Funding Sources

In order to limit exposure to any one funder, the charity endeavoured to expand its funding sources, however, similar to 2024, the majority of funding continued to come from a small number of large funders. In 2025, 67% of total revenue came from five funders (77% in 2024). This is a potentially risky situation as the loss of one major funder would result in a major contraction of services and staff, and greatly affect the local communities that we support.

At present, and for the foreseeable future, most of the charity's funders (small and large) can only offer one-year funding grants; however despite this constraint, we are very grateful to the following funders who have provided significant funding to the charity during the year: Greenwich Leisure Ltd, Isledon CIC, Jack Petchey Foundation, Lawn Tennis Association, London Borough of Hackney, London Borough of Haringey, London Borough of Islington, London Marathon Foundation, Percy Bilton Charity, Prism Charitable Trust and Tennis for All CIC.

Pricing Policy

Our pricing policy reflects our strategy of enabling as many people as possible in our local communities to participate in our varied programmes at either no cost or low cost.

In addition, our tennis court pricing policy for court bookings, which enables the public to book tennis courts, is set at the lower end of the price range, when compared with the price of booking a court at other local community operated tennis courts. Due to the very high increase in electricity costs, the floodlight surcharge fee was increased from 7th May 2024 from £4 per hour to £5 per hour. So, when combined with the court hire fee of £7 (for peak evening periods), this gave a total hourly price of £12 per hour for playing at night with floodlights.

During the year ended 2025, our *adult* prices were: £7 per court for peak periods (prior to 7th May 2024, £6 per court); £12 per court for floodlit courts (previously £10 per court prior to 7 May 2024), £4 per court for off-peak periods (£3 per court in 2024), and free of charge on weekdays 10am - 12pm (prior to 7th May 2024, it was free of charge from 7am – 10am).

Whilst for *children aged under 18 years*, the two mini-courts were free of charge weekdays from 4pm – 6pm and during weekends from 9am – 4pm.

For Finsbury Park tennis coaching courses, for children aged 6 - 19 years, the charity runs free Tennis Camps every half term and Easter and summer school holidays. Outside of these free holiday Tennis Camps, the charity also offers free weekend teenage tennis sessions, as well as weekly coaching courses at the following rates:

For adults: £10 per hour coached session (prior to 1 January 2025: £9 per hour coached session):

For children: £5 per hour coached session (prior to 1 January 2025: £4 per hour coached session).

For Haringey parks tennis coaching courses, which started in November 2024, we charged £6 per hour for children's sessions and £10 per hour for adult sessions.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Plans for Future Periods

In 2026, the charity is planning to continue to operate similar levels of charitable activities to 2025, with its two main funders (London Borough of Islington and London Borough of Hackney) both having agreed to provide funding in 2026, although, in the case of the London Borough of Hackney, the main funding grant for 2026 has been reduced from £150,000 down to £44,600.

The charity continues to see high demand for sport and physical activity from both funders and the public.

In addition, due to the charity's experience of running and managing the floodlit tennis courts at Finsbury Park, in 2025 the charity plans to further expand its community tennis court coaching programmes at other tennis court facilities in Haringey.

Reference and Administrative Details

Charity registration number: 1122243

Company registration number: 04402633

Registered office: 8 Blackstock Mews, London N4 2BT

Principal office: Sobell Leisure Centre, Hornsey Road, London, N7 7NY

Directors and Trustees

The Board of trustees constitutes directors of the company for the purpose of company law and trustees for the purpose of charity law. The trustees serving during the year and since the year end were as follows:

Gary Beckford
David Blundell
Maria Ghile
Peter Jones
Skevos Loizou

No trustee received any remuneration for services during the year (2024 – nil), nor did they have any beneficial interest in any contract with the charity.

Chief Executive Officer: John Colin Mackinnon

Independent Examiner: Barcant Beardon Limited
Chartered Accountants
8 Blackstock Mews
Islington
London N4 2BT

Bankers: HSBC plc
312 Seven Sisters Road
Finsbury Park
London N4 2AW

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Structure, Governance and Management

Governing Document

The organisation is a company limited by guarantee, incorporated on 25 March 2002. The company was established under a Memorandum of Association which established the objects and powers of the company and is governed under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £1.

Recruitment and Appointment of Trustees

Under the company's Articles, the directors of the company are known as members of the Management Committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next Annual General Meeting. During 2025, both Skevos Loizou and Gary Beckford retired and being eligible, offered themselves for re-election.

The majority of the Access to Sports Project's work is focused upon young people. The Management Committee therefore seeks to ensure that the needs of this group are appropriately reflected through the diversity of the management committee.

The more traditional business skills are well represented on the Management Committee. In an effort to maintain a broad skill mix, members of the Management Committee are requested to provide a list of their skills (and update it each year) and in the event of any particular skills being lost due to retirements, individuals are approached to offer themselves for election to the Management Committee.

Trustees Induction and Training

The management committee are already familiar with the practical work of the company and are invited to visit and observe a number of activities throughout the course of the year. Also, members, through information sharing sessions are familiarised with:

- The obligations of Management Committee members.
- The main documents which set out the operational framework for the company including the Memorandum and Articles.
- Resourcing and the current financial position as set out in the latest published accounts.
- Business plans and future plans and objectives of the charity.
- New trustees undergo an induction of the charity with the Chief Executive Officer and fellow trustees.

Organisational Structure

The Access to Sports Project has a Management Committee of 5 members who meet, at least quarterly and are responsible for the strategic direction and policy of the company. At present all the Management Committee come from professional backgrounds relevant to the work of the company. The Chief Executive Officer (CEO), who is also the Company Secretary, also sits on the Management Committee but does not have voting rights.

Key Management Personnel Remuneration

The Management Committee (also known as the trustees) and the Chief Executive Officer (CEO) comprise the key management personnel of the charity, as they oversee:

- directing and controlling the charity, and
- running and operating the charity on a day-to-day basis.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Structure, Governance and Management - continued

Key Management Personnel Remuneration - continued

No members of the Management Committee are specifically paid for their services; they give of their time freely.

Details of expenses paid to trustees are disclosed in Note 9 to the accounts. Trustees are required to disclose all relevant interests and register them with the Chair and withdraw from decisions where a conflict of interest arises.

The Chief Executive Officer's pay and remuneration is paid directly by the charity and is disclosed in Note 10.2 to the accounts. The CEO's remuneration is set by the trustees and is reviewed annually in line with comparable charity CEO roles and also with consideration to the level of responsibility, workload and achievements of the CEO.

Risk Management

The Management Committee undertakes regular reviews of the major risks to which the company is exposed. Where appropriate, systems or procedures have been established to mitigate the risks the company faces. Significant external risks to funding have led to the ongoing development of a strategic plan which allows for the diversification of funding and activities. Internal control risks are minimised by the implementation of procedures for authorisation of all transactions and projects. Procedures are in place to ensure compliance with health and safety of staff, volunteers and participants, as well as compliance with government rules on employment of staff, including both UK and non-UK Nationals.

Related Parties

In so far as it is complimentary to the company's objects, the company is guided by both local and national policy.

THE ACCESS TO SPORTS PROJECT

TRUSTEES' ANNUAL REPORT (including Director's Report) (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

Statement of the Trustees' Responsibilities

The trustees (who are also directors of The Access To Sports Project for the purposes of company law) are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

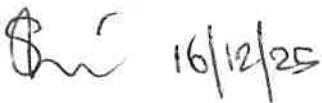
Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the financial year. In preparing these financial statements, the trustees are required to:

- Select suitable accounting policies and then apply them consistently;
- Observe the methods and principles in the Charities SORP 2019 (FRS102);
- Make judgements and estimates that are reasonable and prudent;
- State whether applicable United Kingdom Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in operation.

The trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities

This report has been prepared in accordance with the special provisions relating to small companies within Part 15 of the Companies Act 2006.

On behalf of the board



.....
Skevos Loizou
Member of the Board of Trustees
.....

INDEPENDENT EXAMINER'S REPORT

TO THE TRUSTEES

OF THE ACCESS TO SPORTS PROJECT

I report to the charity trustees on my examination of the accounts of the company for the year ended 31 March 2025, which are set out on pages 18 to 35.

Responsibilities and basis of report

As the charity trustees of the company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your company's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5)(b) of the 2011 Act.

Independent examiner's statement

Since the company's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of The Institute of Chartered Accountants in England and Wales, which is one of the listed bodies

I have completed my examination. I confirm that no matter has come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

18 December 2025

Shu Fen Chung

Shu Fen Chung FCCA ACA
BARCANT BEARDON LIMITED
Chartered Accountants

8 Blackstock Mews
Islington
London N4 2BT

THE ACCESS TO SPORTS PROJECT

STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31 MARCH 2025

	Notes	Restricted Funds £	Unrestricted Funds £	Total Funds 2025 £	Total Funds 2024 £
<i>Income and endowments from:</i>					
Donations and legacies	3	44,925	7,852	52,777	35,955
Charitable activities	4	481,093	354,225	835,318	734,906
Investments	5	-	8,037	8,037	5,430
Total income and endowments	18	<u>526,018</u>	<u>370,114</u>	<u>896,132</u>	<u>776,291</u>
<i>Expenditure on:</i>					
Costs of raising funds:					
Fundraising costs		19,000	-	19,000	26,268
Charitable activities	6	<u>524,320</u>	<u>261,694</u>	<u>786,014</u>	<u>825,455</u>
Total expenditure		<u>543,320</u>	<u>261,694</u>	<u>805,014</u>	<u>851,723</u>
Net income/(expenditure)	18	(17,302)	108,420	91,118	(75,432)
<i>Reconciliation of funds</i>					
Total funds brought forward		<u>160,516</u>	<u>477,577</u>	<u>638,093</u>	<u>713,525</u>
Total funds carried forward		<u><u>143,214</u></u>	<u><u>585,997</u></u>	<u><u>729,211</u></u>	<u><u>638,093</u></u>

The statement of financial activities includes all gains and losses recognised during the year.

All income and expenditure derive from continuing activities.

THE ACCESS TO SPORTS PROJECT

BALANCE SHEET

AS AT 31 MARCH 2025

	Notes	2025 £	2024 £
<i>Fixed assets</i>	13	182,983	201,382
<i>Current assets</i>			
Debtors	14	119,934	59,523
Cash at bank and in hand		620,672	549,791
		740,606	609,314
<i>Creditors: amounts falling due within one year</i>	15	(160,628)	(131,353)
<i>Net current assets/ (liabilities)</i>		579,978	477,961
<i>Total Assets Less Current Liabilities</i>		762,961	679,343
<i>Creditors: amounts falling after one year</i>	16	(33,750)	(41,250)
<i>Net Assets</i>		729,211	638,093
<i>Charity funds</i>			
Restricted funds	18	143,214	160,516
Unrestricted funds			
<i>General Funds</i>	18	498,497	405,077
<i>Designated Funds</i>	18	87,500	72,500
Total Unrestricted funds	18	585,997	477,577
Total charity funds		729,211	638,093

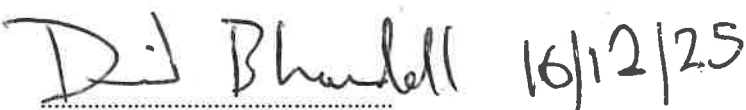
For the year ended 31 March 2025 the company was entitled to exemption from audit under section 477 Companies Act 2006 relating to small companies.

Directors' responsibilities:

- The members have not required the company to obtain an audit of its accounts for the year in question in accordance with section 476;
- The directors acknowledge their responsibilities for complying with the requirements of the Act with respect to accounting records and the preparation of accounts.

These financial statements are prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Signed on behalf of the board of trustees

 16/12/25

David Blundell
Member of the Board of Trustees

The notes on pages 21 to 35 form part of these financial statements.
Company registration number: 04402633

THE ACCESS TO SPORTS PROJECT
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDING 31 MARCH 2025

	Notes	2025 £	2024 £
Net Cash used in operating activities	21	69,205	(63,258)
Cash flows from investing activities			
Interest Income		8,037	5,430
Purchase of tangible fixed assets		(6,361)	(3,514)
Cash provided by (used in) investing activities		1,676	1,916
Cash flows from booking deposits			
Repayment of booking deposits		-	-
Cash used in repayment of booking deposits		-	-
Increase (decrease) in cash and cash equivalents in the year		70,881	(61,342)
Cash and cash equivalents at the beginning of the year		549,791	611,133
Total Cash and cash equivalents at the end of the year		620,672	549,791
<i>Analysis of cash and cash equivalents</i>			
Cash in bank and in hand		620,672	549,791
Cash and cash equivalents at the end of the year	21.1	620,672	549,791

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS

FOR THE YEAR ENDED 31 MARCH 2025

1.0 Accounting Policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

1.1 General information and basis of preparation

The Access To Sports Project is a company limited by guarantee incorporated in the United Kingdom. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity. The registered office is: 8 Blackstock Mews, London N4 2BT.

The charity constitutes a public benefit entity as defined by FRS 102. The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland issued in October 2019, the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), the Charities Act 2011, the Companies Act 2006 and UK Generally Accepted Practice.

The financial statements are prepared on a going concern basis under the historic cost convention. The financial statements are prepared in sterling, which is the functional currency of the company. Monetary amounts in these financial statements are rounded to the nearest £.

1.2 Fund Accounting

Unrestricted funds are available for use at the discretion of the trustees in furtherance of the general objectives of the charity and which have not been designated for other purposes. Unrestricted funds are donations and other income received or generated for the objects of the charity without further specified purpose and are available as general funds.

Designated funds are unrestricted funds earmarked by the trustees for particular purposes.

Restricted funds are subject to restrictions on their expenditure imposed by the donor.

1.3 Income recognition

All incoming resources are included in the Statement of Financial Activities (SoFA) when the charity is legally entitled to the income after any performance conditions have been met, the amount can be measured reliably and it is probable that the income will be received.

For donations to be recognised the charity will have been notified of the amounts and the settlement date in writing. If there are conditions attached to the donation and this requires a level of performance before entitlement can be obtained then income is deferred until those conditions are fully met or the fulfilment of those conditions is within the control of the charity and it is probable that they will be fulfilled.

Income from trading activities includes income earned from fundraising events and trading activities to raise funds for the charity. Income is received in exchange for supplying goods and services in order to raise funds and is recognised when entitlement has occurred.

Income from government and other grants are recognised at fair value when the charity has entitlement after any performance conditions have been met, it is probable that the income will be received and the amount can be measured reliably. If entitlement is not met then these amounts are deferred.

Interest income is recognised when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the Bank.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

1.4 Expenditure recognition

Expenditure is recognised on an accrual basis where there is a legal or constructive obligation to make payments to third parties, it is probable that the settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following headings:

- Costs of raising funds comprise the costs incurred on activities that raise funds.
- Expenditure on charitable activities comprises those costs incurred by the charity in the delivery of its activities and services. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is charged as an expense against the activity for which expenditure arose.

1.5 Support costs allocation

Support costs are those functions that assist the work of the charity but do not directly represent charitable activities and include premises overheads, office, finance and governance costs. They are incurred directly in support of expenditure on the objects of the charity. Where support costs cannot be directly attributed to particular headings they have been allocated to cost of raising funds and expenditure on charitable activities on a basis consistent with use of the resources.

1.6 Operating leases

Rentals payable under operating leases are charged to the Statement of Financial Activities on a straight line basis over the period of the lease.

1.7 Tangible fixed assets

Tangible fixed assets which have a useful life greater than one year are capitalised at cost and depreciated over their estimated useful economic lives on a straight line basis as follows:

Office equipment	4 years	Tennis Legal, Fencing, Lighting	20 years
Computer equipment	3 years	Tennis court surface	10 years
Sports Equipment (small)	2 years		
Sports Equipment (Large)	4 years		

1.8 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid, net of any trade discounts due.

1.9 Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.10 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

1.11 Provisions

Provisions are recognised when the charity has an obligation at the balance sheet date as a result of a past event, it is probable that an outflow of economic benefits will be required in settlement and the amount can be reliably estimated.

1.12 Pensions

The company operates a defined contribution scheme with National Employment Savings Trust (“NEST”) for the benefit of its employees, with contributions from both the employee and the employer set at the level required by the Pensions Regulator. For 2025 (and 2024), the employees contributed 5% of their earnings above the qualifying threshold of £6,240 annually (or £520 monthly) and the employer contributed 3% of the employee’s earnings above the ‘qualifying earnings’ threshold of £6,240 annually (or £520 monthly). Contributions payable are charged in the Statement of Financial Activities in the year they are payable.

2.0 Critical Accounting Estimates and Judgements

In the application of the charity's accounting policies, the trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

3.0 Income from Donations and Legacies

	2025 £	2024 £
Gifts	52,777	35,955
	<u>52,777</u>	<u>35,955</u>
Represented by:		
Restricted income funds	44,925	34,831
Unrestricted income funds	7,852	1,124
	<u>52,777</u>	<u>35,955</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

4.0	<i>Income from Charitable Activities</i>		2025	2024
			£	£
	Income from training services		188,284	139,664
	Performance related grants		647,034	595,242
			<u>835,318</u>	<u>734,906</u>
	Represented by:			
	Restricted income funds		481,093	469,728
	Unrestricted income funds		354,225	265,178
			<u>835,318</u>	<u>734,906</u>
5.0	<i>Income from Investments</i>		Unrestricted	Unrestricted
			funds	funds
			2025	2024
			£	£
	Interest income – bank		8,037	5,430
			<u>8,037</u>	<u>5,430</u>
6.0	<i>Analysis of Expenditure on Charitable Activities</i>			
		Activities		
		undertaken		
		directly		
		£		
			Support	Goverance
			Costs	Costs
			£	£
	Project Work	682,209	60,696	43,109
		<u>682,209</u>	<u>60,696</u>	<u>43,109</u>
			Total	Total
			2025	2024
			£	£
	Represented by:			
	Restricted funds		524,320	495,593
	Unrestricted funds		261,694	329,862
			<u>786,014</u>	<u>825,455</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

6.1 *Analysis of Expenditure on Charitable Activities - continued*
Detailed analysis of Project Work

	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Tennis £	Total 2025 £	Total 2024 £
<i>Direct Costs</i>						
Payroll costs	384,925	34,857	16,750	75,930	512,462	467,367
Contract workers	11,601	-	120	11,504	23,225	22,198
Resources & Fees	50	3,834	557	1,858	6,299	18,965
Repairs & Maintenance	-	-	-	3,727	3,727	25,264
Facility & Equipment Hire	14,751	-	-	33,757	48,508	42,113
Travel	-	-	17	125	142	96
League Fees & Prizes	-	-	1,193	60	1,253	3,990
Duke of Edinburgh Award	-	839	-	-	839	636
Sports Equipment & Security	-	-	-	3,141	3,141	1,774
Food Provision	18,649	-	-	-	18,649	29,364
Bad Debts	416	-	-	-	416	-
Marketing & Compliance	40	-	-	49	89	25
<i>Indirect Costs</i>						
Payroll	-	-	-	-	-	32,502
Payroll - ERNI + Pension	28,308	2,563	1,232	5,584	37,687	36,070
Other Staff Costs	1,224	113	53	370	1,760	4,946
Resources & Fees	362	33	16	110	521	3,191
Marketing	1,816	167	78	549	2,610	3,264
DBS Checks	1,517	139	66	459	2,181	2,861
Facility Hire	7,582	696	328	2,292	10,898	16,138
Travel	2,998	275	130	907	4,310	4,339
Sports Equipment & Security	2,429	223	105	735	3,492	4,776
	<u>476,668</u>	<u>43,739</u>	<u>20,645</u>	<u>141,157</u>	<u>682,209</u>	<u>719,879</u>

Basis of apportionment for indirect costs

<i>Payroll costs</i>	75.1%	6.8%	3.3%	14.8%
<i>(% of direct payroll costs)</i>				
<i>Other costs</i>	69.6%	6.4%	3.0%	21.0%
<i>(% of direct costs excluding support and governance costs)</i>				

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

6.2 Analysis of Expenditure on Charitable Activities – Prior Year - 2024

	Activities undertaken directly £	Support Costs £	Goverance Costs £	Total 2024 £	Total 2023 £	
Project Work	719,879	61,492	44,084	825,455	864,400	
Represented by:				Total 2024 £	Total 2023 £	
Restricted funds				495,593	528,096	
Unrestricted funds				329,862	336,304	
				825,455	864,400	
	Sports activities & coaching programmes £	Accredited training, education, employment & volunteering £	Competitions events & residential £	Tennis £	Total 2024 £	Total 2023 £
<u>Direct Costs</u>						
Payroll costs	348,819	37,138	23,108	58,302	467,367	509,073
Contract workers	14,753	2,352	-	5,093	22,198	25,781
Resources & Fees	886	13,350	258	4,471	18,965	20,788
Repairs & Maintenance	-	-	-	25,264	25,264	-
Facility & Equipment Hire	21,206	1,766	-	19,141	42,113	50,158
Travel	96	-	-	-	96	357
League Fees & Prizes	-	-	2,850	1,140	3,990	5,337
Duke of Edinburgh Award	-	636	-	-	636	1,635
Sports Equipment & Security	-	-	-	1,774	1,774	4,551
Free Lunches	29,364	-	-	-	29,364	23,972
Marketing & Compliance fees	-	-	-	25	25	143
<u>Indirect Costs</u>						
Payroll	24,258	2,583	1,607	4,054	32,502	4,550
Payroll - ERNI +Pension	26,921	2,866	1,783	4,500	36,070	81,030
Other Staff Costs	3,357	446	212	931	4,946	5,699
Resources & Fees	2,165	288	137	601	3,191	208
Marketing	2,215	295	139	615	3,264	4,022
DBS Checks	1,941	258	123	539	2,861	1,118
Facility Hire	10,950	1,457	692	3,039	16,138	12,835
Travel	2,944	392	186	817	4,339	3,784
Sports Equipment & Security	3,240	431	205	900	4,776	4,194
	493,115	64,258	31,300	131,206	719,879	759,235

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

6.2 Analysis of Expenditure on Charitable Activities - Prior Year – 2024 continued

Basis of apportionment for indirect costs

Payroll costs (% of direct payroll costs)	74.6%	8.0%	4.9%	12.5%
Other costs (% of direct costs excluding support and governance costs)	67.9%	9.0%	4.3%	18.8%

7.0 Analysis of Support and Governance Costs

	Support costs £	Governance costs £	Total 2025 £	Total 2024 £
Premises	14,147	-	14,147	14,852
Office running	7,010	-	7,010	8,463
Information technology	6,948	-	6,948	4,751
Finance charges	-	244	244	186
Insurance	7,681	-	7,681	8,032
Legal and professional	150	264	414	1,090
Depreciation	24,760	-	24,760	25,244
Accountancy & Independent review	-	42,460	42,460	42,775
Trustees meetings	-	141	141	183
	<u>60,696</u>	<u>43,109</u>	<u>103,805</u>	<u>105,576</u>

8.0 Net Income/(Expenditure) for the Year

	2025 £	2024 £
This is stated after charging:		
Independent Examination	6,120	6,720
Depreciation	<u>24,760</u>	<u>25,244</u>

9.0 Trustees' Remuneration and Expenses

The trustees were not paid any remuneration or received any other benefits during the year (2024 – Nil). There were no travel costs (2024 - Nil) reimbursed to any member of the Board of Trustees.

No trustee or other person related to the charity had any personal interest in any contract or transaction entered into the charity during the year (2024– Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

10.0 Analysis of Staff Costs	2025	2024
	£	£
Wages and salaries	527,462	526,137
Social security costs	25,525	24,523
Pensions	12,162	11,547
	<u>565,149</u>	<u>562,207</u>

10.1 The number of employees who received total employee benefits (excluding employers' pension contributions) of more than £60,000 is as follows:

	2025	2024
	No.	No.
£80,001 - £90,000	<u>1</u>	<u>1</u>

During the year, pension contributions on behalf of the CEO amounted to £6,970 (2024 – £6,970).

10.2 The total amount of employee benefits received by key management personnel is £100,015 (2024 – £99,997) which includes Employer NIC of £10,061 (2024 - £10,061). The charity considers its key management personnel comprises its Chief Executive Officer.,

11.0 Staff Numbers

The average monthly head count was 53.6 staff (2024: 50.4 staff) and the average number of full-time equivalent employees (including casual and part time staff) during the year was as follows:

	2025	2024
	Number	Number
Full-time equivalent – Direct charitable work	<u>18.8</u>	<u>18.6</u>

12.0 Taxation

The Access To Sports Project is considered to pass the tests set out in Paragraph 1, Schedule 6 of the Finance Act 2010 and therefore it meets the definition of a charitable company for UK corporation tax purposes. Accordingly, the charity is potentially exempt from taxation in respect of income or capital gains received within categories covered by Chapter 3, Part 11 of the Corporation Tax Act 2010 or Section 256 of the Taxation of Chargeable Gains Act 1992, to the extent that such income or gains are applied exclusively to charitable purposes.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

13.0 Fixed Assets	Tennis Courts	Sports Equipment & Sports Clothing £	Office Furniture £	Office Equipment & Computers £	Total Fixed Assets £
<i>Cost</i>					
At 1 April 2024	306,698	7,397	4,216	27,717	346,028
Additions	6,361	-	-	-	6,361
Disposals	-	-	-	-	-
	<u>313,059</u>	<u>7,397</u>	<u>4,216</u>	<u>27,717</u>	<u>352,389</u>
<i>Depreciation:</i>					
At 1 April 2024	107,826	6,858	4,216	25,746	144,646
Charge for the year	23,063	539	-	1,158	24,760
Eliminated on disposals	-	-	-	-	-
	<u>130,889</u>	<u>7,397</u>	<u>4,216</u>	<u>26,904</u>	<u>169,406</u>
<i>Net Book Value:</i>					
At 31 March 2025	<u>182,170</u>	<u>-</u>	<u>-</u>	<u>813</u>	<u>182,983</u>
At 1 April 2024	<u>198,872</u>	<u>539</u>	<u>-</u>	<u>1,971</u>	<u>201,382</u>
14.0 Debtors				2025 £	2024 £
Trade debtors				38,577	38,800
Accrued Income				76,100	17,058
Other debtors				2,411	3,665
Deferred Expense				2,846	-
				<u>119,934</u>	<u>59,523</u>
15.0 Creditors: Amounts falling due within one year				2025 £	2024 £
Trade creditors				7,991	7,425
Payroll creditors				19,741	18,087
Other creditors				7,358	38,155
Other creditors – LTA Loan				7,500	7,500
Accruals				36,854	43,486
Taxation and social security				6,389	7,417
Staff Pensions				8,687	1,683
Deferred Income				66,108	7,600
				<u>160,628</u>	<u>131,353</u>

15.1 Staff Pensions of £8,687 includes £1,717 owing to NEST Pension Fund (2024 - £1,683) and £6,970 owing to Hargreaves Lansdown Pension Fund (2024 – Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

16.0 Creditors: Amounts falling due after one year

	2025	2024
	£	£
Loan from Lawn Tennis Association	33,750	41,250

In 2021, a loan of £75,000 from the Lawn Tennis Association was advanced to the charity to help finance the tennis court development project. The loan is interest free and repayable over 10 years, via six-monthly payments of £3,750. At the end of 2025, £41,250 is owing - £33,750 payable after one year and £7,500 payable within 1 year.

17.0 Deferred Income

	Total
	£
Deferred income comprises of grants received in advance.	
Balance as at 1 April 2024	7,600
Amount released to income earned from charitable activities	(7,600)
Amount deferred in current year	66,108
Balance as at 31 March 2025	66,108

18.0 Analysis of Charitable Funds – Current Year - 2025

Unrestricted Funds	Balance 1 Apr 2024	Incoming Resources	Outgoing Resources	Transfers	Balance 31 Mar 2025
	£	£	£	£	£
General funds	405,077	370,114	(261,694)	(15,000)	498,497
Facility Development Fund	72,500	-	-	15,000	87,500
Total unrestricted funds	477,577	370,114	(261,694)	-	585,997

Name of unrestricted fund

Description, nature and purposes of the fund

General funds

The “free reserves” after allowing for any designated funds.

Facility Development Fund

Funds for the redevelopment of the Tennis Courts in Finsbury Park

Restricted Funds

	Balance 1 Apr 2024	Incoming Resources	Outgoing Resources	Transfers	Balance 31 Mar 2025
	£	£	£	£	£
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	50,298	-	(6,329)	-	43,969
LB of Haringey – Tennis Courts	47,622	-	(5,291)	-	42,331
London Marathon Trust	30,256	-	(2,436)	-	27,820
Prism Charitable Trust – Tennis Courts	32,340	-	(3,246)	-	29,094
Restricted Funds - Fixed Assets	160,516	-	(17,302)	-	143,214

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

18.0 Analysis of Charitable Funds - Current Year – 2025 (continued)

Restricted Funds	Balance 1 Apr 2024 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2025 £
<i>Revenue</i>					
Give it your Max Charity	-	13,225	(13,225)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	44,660	(44,660)	-	-
Jack Petchey Foundation	-	600	(600)	-	-
Lawn Tennis Association	-	32,200	(32,200)	-	-
London Borough of Hackney	-	119,696	(119,696)	-	-
London Borough of Haringey	-	8,283	(8,283)	-	-
London Borough of Islington	-	241,904	(241,904)	-	-
London Marathon Foundation	-	25,000	(25,000)	-	-
Morris Charitable Trust	-	1,700	(1,700)	-	-
Percy Bilton Charity	-	750	(750)	-	-
Prism Charitable Trust	-	30,000	(30,000)	-	-
	<u>-</u>	<u>526,018</u>	<u>(526,018)</u>	<u>-</u>	<u>-</u>
Restricted funds – Revenue Income	<u>-</u>	<u>526,018</u>	<u>(526,018)</u>	<u>-</u>	<u>-</u>
Total Restricted Funds	<u>160,516</u>	<u>526,018</u>	<u>(543,320)</u>	<u>-</u>	<u>143,214</u>
Total Unrestricted Funds	<u>477,577</u>	<u>370,114</u>	<u>(261,694)</u>	<u>-</u>	<u>585,997</u>
Total Funds	<u>638,093</u>	<u>896,132</u>	<u>(805,014)</u>	<u>-</u>	<u>729,211</u>

18.1 Analysis of Charitable Funds - Prior Year - 2024

Unrestricted Funds	Balance 1 Apr 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2024 £
General funds	478,207	271,732	(329,862)	(15,000)	405,077
Facility Development Fund	57,500	-	-	15,000	72,500
Total unrestricted funds	<u>535,707</u>	<u>271,732</u>	<u>(329,862)</u>	<u>-</u>	<u>477,577</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

18.1 Analysis of Charitable Funds - Prior Year – 2024 (continued)

<i>Name of unrestricted fund</i>	<i>Description, nature and purposes of the fund</i>				
General funds	The “free reserves” after allowing for any designated funds.				
Facility Development Fund	Funds for the redevelopment of the Tennis Courts in Finsbury Park				
Restricted Funds	Balance 1 Apr 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2024 £
<i>Fixed Asset</i>					
Lawn Tennis Association – Tennis Courts	56,627	-	(6,329)	-	50,298
LB of Haringey – Tennis Courts	52,913	-	(5,291)	-	47,622
London Marathon Trust	32,692	-	(2,436)	-	30,256
Prism Charitable Trust – Tennis Courts	35,586	-	(3,246)	-	32,340
Restricted Funds - Fixed Assets	<u>177,818</u>	<u>-</u>	<u>(17,302)</u>	<u>-</u>	<u>160,516</u>
Restricted Funds	Balance 1 Apr 2023 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance 31 Mar 2024 £
<i>Revenue</i>					
Give it your Max Charity	-	3,331	(3,331)	-	-
Greenwich Leisure Ltd	-	8,000	(8,000)	-	-
Isledon CIC	-	38,654	(38,654)	-	-
Jack Petchey Foundation	-	900	(900)	-	-
Lawn Tennis Association	-	16,100	(16,100)	-	-
London Borough of Hackney	-	160,000	(160,000)	-	-
London Borough of Haringey	-	1,170	(1,170)	-	-
London Borough of Islington	-	229,904	(229,904)	-	-
London Marathon Foundation	-	15,000	(15,000)	-	-
Morris Charitable Trust	-	1,500	(1,500)	-	-
Prism Charitable Trust	-	30,000	(30,000)	-	-
Restricted funds – Revenue Income	<u>-</u>	<u>504,559</u>	<u>(504,559)</u>	<u>-</u>	<u>-</u>
Total Restricted Funds	<u>177,818</u>	<u>504,559</u>	<u>(521,861)</u>	<u>-</u>	<u>160,516</u>
Total Unrestricted Funds	<u>535,707</u>	<u>271,732</u>	<u>(329,862)</u>	<u>-</u>	<u>477,577</u>
Total Funds	<u>713,525</u>	<u>776,291</u>	<u>(851,723)</u>	<u>-</u>	<u>638,093</u>

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

18.2 Analysis of Charitable Funds - Details of Funders

<i>Name of restricted fund</i>	<i>Description, nature and purposes of the fund</i>
GIYM (Give it your Max)	Tennis delivery in schools located in the London Boroughs of Hackney, Haringey and Islington.
Greenwich Leisure Ltd	Funding for office facilities at Sobell Leisure Centre
Isledon CIC	Delivery of popular weekly and holiday youth hub, offering football, basketball, cricket and non-contact boxing training.
Jack Petchey Foundation	The Jack Petchey Achievement Award scheme; is a fund which sees young people selected by their peers to receive a cash allowance to spend on their group.
Lawn Tennis Association	Delivery of Tennis Foundaton programme.
London Borough of Hackney	Working in partnership with Young Hackney and Hackney Council, as well as a range of partners to deliver targeted free-of-charge sports coaching, competitive opportunities and accredited training. These were largely delivered at estate, Youth Hubs and community venues.
London Borough of Haringey	Funding for school holiday programmes.
London Borough of Islington	Working with LBI, in particular the Leisure Team and Islington Housing Services alongside a range of partners, to deliver a range of free-of-charge sports programmes across Islington for young people aged 5-25 with a particular focus upon young people on local housing estates and development of a programme of activities for women and girls.
London Marathon Foundation	Funding comprising: <ul style="list-style-type: none">• Community tennis programmes and• Active Islington Girls coaching programme.
Morris Charitable Trust	Schools tennis programmes in Islington.
Percy Bilton Charity	Funding to support community sports programmes.
Prism Charitable Trust	Funding to support community tennis programmes.

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

19.0 Analysis of Net Assets Between Funds - 2025	Restricted Fund £	Unrestricted Fund £	Total 2025 £
Tangible fixed assets	143,214	39,769	182,983
Cash at bank and in hand	-	620,672	620,672
Other net current assets/(liabilities)	33,750	(74,444)	(40,694)
Long term liabilities	(33,750)	-	(33,750)
	<u>143,214</u>	<u>585,997</u>	<u>729,211</u>

19.1 Analysis of Net Assets Between Funds - Prior Year 2024	Restricted Fund £	Unrestricted Fund £	Total 2024 £
Tangible fixed assets	160,516	40,866	201,382
Cash at bank and in hand	-	549,791	549,791
Other net current assets/(liabilities)	41,250	(113,080)	(71,830)
Long term liabilities	(41,250)	-	(41,250)
	<u>160,516</u>	<u>477,577</u>	<u>638,093</u>

20.0 Related Party Transactions

The charity has an "arms-length" transaction with FPSP to pay an annual rental fee for the lease of Finsbury Park tennis courts. In 2025, the rental fee was £23,132 (2024 - £18,061) and as at 31 March 2025, £5,529 of the rental fee was owing to FPSP.

In addition, the company pays FPSP to hire the sports stadium at Finsbury Park in an "arms-length" transaction. During 2025, there was a total of £8,800 (2024: £6,665) of expenditure with FPSP for the hire of the sports stadium. No income was received from FPSP in 2025 (2024: nil).

The charity receives money from Tennis for All CIC to deliver tennis programmes, with the CEO (John Mackinnon) and a Trustee (Skevos Loizou) of the charity both being directors of Tennis for All CIC. In 2025, a total of £54,473 (2024: £2,223) was receivable from Tennis for All CIC with the same amount being spent in 2025 (2024: £2,223) on the Tennis for All CIC programmes. At the end of 2025, of the income of £54,473 receivable to the charity, £21,373 was paid during 2025 with £33,100 remains outstanding. In 2025, neither John Mackinnon nor Skevos received any payment from Tennis for All CIC for this arrangement (2024: Nil).

THE ACCESS TO SPORTS PROJECT

NOTES TO THE FINANCIAL STATEMENTS (Continued)

FOR THE YEAR ENDED 31 MARCH 2025

21.0 Reconciliation of net movement in funds to net cash flow from operating activities

	2025 £	2024 £
Net cash received (used) in operating activities	69,205	(63,258)
Net movement in funds	91,118	(75,432)
Add back: depreciation charge	24,760	25,244
Deduct: interest income	(8,037)	(5,430)
Decrease (increase) in debtors	(60,411)	46,952
Increase (decrease) in creditors	21,775	(54,592)
Net cash received (used) in operating activities	69,205	(63,258)

21.1 Analysis of Changes in Net Debt

	At 1 April 2024 £	Cash-Flow £	At 31 March 2025 £
Cash in bank and in hand	549,791	70,881	620,672

