Charity Commission

COMPANY NUMBER: 05031398
CHARITY NUMBER: 1108921

KEY COMMUNITY

(Company Limited by Guarantee)

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 MARCH 2026

KEY COMMUNITY

INDEX

YEAR ENDED 31 MARCH 2026

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KEY COMMUNITY

LEGAL AND ADMINISTRATIVE INFORMATION

YEAR ENDED 31 MARCH 2026

Registered Charity Name
Key Community
(will be referred to as KEY throughout these financial statements)

Registration Numbers
Charity Number 1108921
Company Number 05031398

Trustees
P. Hayton
S. Hamilton
D. Traynor
I. Ogden
G. Cunningham
T. Milton (Appointed 29 June 2025)
(Trustees are also the directors of KEY for the purposes of company law)

Company Secretary
R. Allen

Registered Office
116 Baring Street
South Shields
Tyne & Wear
NE33 2BA

Auditors
Torgersens
East Suite, Ground Floor
Avalon House
St Catherine's Court
Sunderland
SR5 3XJ

Bankers
Unity Trust Bank Plc
4 Brindley Place
Birmingham
B1 2JB

Central Finance Board of the Methodist Church
25 Tavistock Place
London
WC1H 9SF

Insignis Cash Solutions
St John's Innovation Centre
Milton, Cambridge
CB4 0WS

Solicitors
Hardings
22 Foyle Street
Sunniside
Sunderland
SR1 1LE

Governing Document:
The organisation is a charitable company limited by guarantee, incorporated on 2 February 2004 and registered as a charity on 7 April 2005. The company was established under a Memorandum of Association, which established the objectives and powers of the charitable company, and is governed under its Articles of Association. The organisation amended its Objects by special resolution on 26 July 2023 with the permission of the Charity Commission. In the event of the company being wound up, members are required to contribute an amount not exceeding £10.

Charitable Objects:
Our Charitable Objects are to provide, for the public benefit:

Relief for young people in necessitous circumstances who are, have been, or are at risk of homelessness, including:

- Supported Accommodation
- Family relationship breakdown intervention and mediation
- Advice and counselling

Relief of financial hardship amongst people in South Tyneside and the surrounding area including:

- Emergency food and essential items
- Wider support or signposting to relevant advice and services

OFSTED
During the year, Key Community continued to embed the requirements of the Supported Accommodation Regulations and the associated Ofsted registration framework into its governance, policies and day-to-day practice. The Board and Senior Leadership Team maintained oversight of safeguarding, complaints, risk management, staff training, resident voice and quality assurance arrangements, with regular reporting to Trustees to support accountability and continuous improvement. As this report covers the period up to 31 March 2026, it does not include any subsequent inspection activity; however, the organisation remained focused throughout the year on ensuring that its supported accommodation services were safe, well managed and responsive to the needs of young people.

Recruitment and appointment of Board Trustees
At the 2025 AGM the following trustees were appointed by rotation:

Appointment of new Trustee
Tracy Milton was appointed as Treasurer

Trustee induction and ongoing training / development of trustees
The Chair together with the other Trustees regularly identifies the skills and expertise needed to ensure the Board is diverse and well equipped to carry out its duties and responsibilities.

All new prospective Trustees meet with Chair and the Chief Executive Officer to discuss what their role and involvement within the organisation might entail.

New Trustees are taken by the Chief Executive Officer for a tour of the organisation's office, Supported Accommodation, Food Bank, Community Bus and other services delivered by Key Community. This provides an opportunity for the prospective Trustee to meet with the staff who can explain their roles within the Charity.

Staff and, on occasions, residents are invited to Board meetings where they give presentations outlining their service or their experience of living in one of the supported properties. This has proved to be of great value and gives Trustees a clear picture of how operations are planned and delivered. Every opportunity is taken to ensure that all Trustees, both those who are new to the role and those who have served for a long time, have access to training and Board development sessions.

These are usually delivered by organisations such as Avensure and the NSPCC, as well as through in-house training.

All Trustees have successfully completed NSPCC Safeguarding training.

Board Meetings and Development Days provide an environment where all Board Members feel comfortable and indeed are encouraged to ask questions when they are unsure and are well supported by the Chair and the CEO.

Board Development Day.
In January 2026 a Board Development Day was held to upskill Trustees in their Finance knowledge and understanding.

The day was planned by the CEO, Chair and Treasurer and delivered by the Organisations Finance Team.

The session began with a Young Person describing their experience at Askins Lodge. This was followed by a question and answer session.

Both the Board and the Young Person found this a very enlightening session.

The Finance Team then led a session on the Balance Sheet, Income and Expenditure Statements.

The final part of the session was led by the Treasurer who had organised a game based on finance and governance.

All Board members and staff who attended found the day rewarding.

Organisation Structure
The Board is made up of people from professional backgrounds including homelessness, education, law, finance, engineering and management.

The Board meets every two months and is responsible for the strategic direction and policy of the charity. Decisions are made by the Board at its regular meetings. Additional meetings are called when the need arises.

The remuneration of key staff is considered by the Board in line with policy.

Recruitment of volunteers
Volunteering continues to be the core of Key Community's ethos. This year, 44 people volunteered at Key and its associated Key 2 Life foodbank.

All new volunteers receive the following training:

- Manual handling
- Customer service
- Dispute de-escalation
- Safeguarding
- Hate crime
- 2 volunteers completed a first aid course.

The following placements have been given:

Food Bank:

- 2 Health and Social Care students from South Tyneside College
- 2 Gold Duke of Edinburgh students

Community Bus:

- 1 Health and Social Care student

Foodbank and Community Bus:

- 2 King's Trust placements
- 3 Year 10 students from Whitburn Academy School
- 1 Year 12 student from Harton Academy

Risk Management

Key Community has established robust systems and procedures to identify, assess and manage the risks it faces in delivering services to vulnerable young people.

The Board of Trustees regularly reviews the risk register and ensures that appropriate mitigation strategies are in place.

Key areas of risk and corresponding controls include:

- Safeguarding: All staff undergo enhanced DBS checks and receive regular safeguarding training.

All volunteers and Trustees receive and complete regular Safeguarding training.

Safeguarding policies are reviewed annually and aligned with national guidance.

- Health and Safety: Risk assessments are conducted across all properties and activities. Staff receive training in manual handling, first aid and fire safety.

- Financial Sustainability: The charity continues to diversify its income streams through grants, partnerships and fundraising.

- Data Protection: Key complies with GDPR and has clear policies on data handling, confidentiality and information security. Staff receive regular training on data protection.

- Governance and Compliance: The Board includes members with expertise in finance, law, housing, safeguarding and education. Trustees receive ongoing training and development to ensure effective oversight.

- Operational Delivery: The CEO and Senior Management Team monitor service delivery against contractual and quality standards. Internal and external audits support continuous improvement.

The Board also operates groups/sessions involving Trustees, Staff and Young People to oversee specific areas of work. This inclusive approach strengthens risk awareness and responsiveness across the organisation.

Client engagement, involvement and feedback also formed an important part of Key Community's quality assurance and service development during the year. Young people's views were gathered through house meetings, keywork sessions, support plan reviews, surveys, questionnaires, client engagement meetings, exit feedback, informal discussions and wider consultation activity. This helped ensure that young people were not only supported as individuals, but were also able to influence how services were planned, reviewed and improved.

Feedback from young people, professionals and commissioners was reviewed through management and quality assurance arrangements, including Regulation 32 quality of support reviews. This feedback informed practical improvements such as the development of themed activities and peer-led sessions, strengthened approaches to engagement reporting, clearer onboarding and local resource information, improvements to communal spaces, and continued development of support planning, safeguarding and move-on arrangements. This demonstrates a clear "you said, we did" approach, with learning from feedback used to shape service delivery and continuous improvement.

Staff feedback also contributed to service development during the year. Through supervision, team meetings, operational reviews and informal learning, staff were encouraged to share what was working well, identify pressures or gaps, and suggest practical improvements. This helped ensure that learning from frontline practice informed management oversight, quality assurance and future planning.

Related Parties

Key Community continues to work in partnership with a range of organisations to deliver high quality services to Young People and their families in South Tyneside. These include:

- Durham Diocese and Bernicia Homes: Flavia House is owned by the Diocese and managed by Bernicia Homes with Key providing residential support.
- Karbon Homes: Askins Lodge is owned by Karbon Homes and leased to Key Community to provide supported accommodation. Key are the acting agents for properties 2 -9 Berkley Way, on behalf of Karbon, to support Young People to progress to their own tenancies.
- South Tyneside Consortium for Youth Homelessness: Key is a founding member, alongside De Paul UK and Places for People. The consortium provides integrated pathways for Young People to access homelessness services and participates in weekly Homeless Allocation Pathway Planning Support meetings.
- Churches Together South Tyneside: Key Community partners with this network to run the Key 2 Life project which includes a foodbank, fuel voucher scheme, School Uniforms 4 All and a food and fun holiday programme.
- Local Community and faith Groups: Key receives practical support, donations and volunteer engagement from churches and community organisations across the Borough.

These partnerships are vital to Key Community's ability to deliver holistic, person-centred support and to respond flexibly to the needs of young people and families in crisis.

Purposes

The provision of relief for young people in necessitous circumstances who are, have been, or are at risk of being homeless, including the provision of supported accommodation, family relationship breakdown intervention and mediation, advice and counselling.

The relief of financial hardship amongst people in South Tyneside and the surrounding area in such ways as the Trustees from time to time think fit, in particular, but not exclusively by:

1. Providing emergency food, essential toiletries and household items to individuals and families in need and/or for distribution by charities or other organisations working to prevent or relieve poverty.
2. Such other means, including the provision of support or signposting to relevant information and other advisory services.

Vision
Every Young Person in South Tyneside will have a home and someone to turn to when they need support.

Mission
When Young People are experiencing hardship or threatened with homelessness, Key is committed to inspiring them with hope for the future and the skills to live independently, to flourish, to be good citizens and the best people they can be.

Achievements and Performance
Aim 1: To prevent youth homelessness through early intervention, family support, mediation and practical advice.

Objective 1: Provide advice and guidance to help young people and families understand their options, reduce the risk of homelessness and identify safe alternatives where remaining at home is not possible.

During this period, Key Community received 96 referrals, demonstrating continued demand for early intervention, family support and homelessness prevention services.

- Family relationship support 55
- School attendance support 37
- Health and wellbeing support 4

Most referrals related to family relationship support and school attendance, reflecting the preventative role Key Community plays in helping young people and families access support before issues escalate.

Referrals come from:

- Children's Services/ Local Authority Early Help 51
- Schools 22
- Housing Department 5
- Self Referrals 10
- Consortium partners, including Depaul UK 3
- Internal Referrals 2
- Community Mental Health Services 3

Objective 2: Provide family mediation and whole-family support to reduce conflict, improve relationships and enable young people to remain safely at home where this is appropriate.

It is not only the Young Person who is supported but the household in which they live; this may include parents, siblings and carers.

Of the 96 referrals made during the year, 66 young people remained in the family home and support was successfully closed, with a further 29 continuing to receive family support at year end.

Key Community's Prevention Team offers a free, professional mediation service to parents, carers and their children to try to prevent family breakdown.

Mediation can be put into place while the Young Person is still at home or when they have presented as being homeless.

The Family Intervention Service adopts a whole-family approach, enabling families to gain support as a unit as well as working on a one-to-one basis with parents and children to tackle the complex issues that may have arisen.

If families access support early enough, help can be put in place before problems become entrenched and relationships reach breaking point.

Key Community offers support and guidance on a wide range of family issues such as:

- Managing behaviour
- Improving family relationships
- Signposting and accessing services
- Budgeting and form filling
- Emotional support and listening
- Reducing isolation through group opportunities
- Parenting skills
- Wellbeing support
- Educational support

Objective 3: Raise awareness of youth homelessness and the support available through Key Community by engaging with schools, colleges, community groups, local partners and wider stakeholders.

Every opportunity is taken to publicise our work through:

- Local Press
- Social Media
- Biannual newsletter
- Case studies/homeless stories
- Marketing and Community Officer activity
- Key 2 Life Foodbank communications
- Key Facebook page
- Fundraising and awareness campaigns
- Talks and presentations
- Meeting with local MP*

Aim 2: To provide safe supported accommodation, leaving care support and move-on pathways that help care-experienced young people and young people at risk of homelessness develop the skills, confidence and support networks needed for independent living.

Objective 1: Provide safe, supported shared accommodation at Askins Lodge, Flavia House and Strickland House, with tailored support that helps young people stabilise and prepare for their next step.

Between 31 March 2025 and 31 March 2026, Key Community provided supported accommodation for 44 young people. Our properties are maintained as safe, stable and welcoming environments where young people can feel secure, build trusting relationships with staff, develop confidence and begin to thrive and grow towards independence.

Objective 2: Provide move-on accommodation, tenancy support and leaving care services so young people can progress towards independent living with the right level of practical and emotional support.

This gives young people the opportunity to begin living more independently, with a lower level of support, while still having access to trusted staff who can provide guidance, encouragement and practical help when needed.

Key's leaving care services provide compassionate, practical and emotional support to care-experienced young people as they prepare for adulthood. Staff help young people with accommodation, tenancy readiness, budgeting, welfare benefits, education, training, employment, health and wellbeing, and building positive support networks. Where additional or specialist help is needed, staff support young people to access and engage with the right services, including drug and alcohol support, mental health and wellbeing services, advocacy and other community-based advice.

During the year, Key Community also supported young people to progress into move-on and independent accommodation:

- 10 young people moved into Askins Cottages.
- 5 young people moved into one of Key's Move On properties.
- 47 young people were supported by the Tenancy Support Team to move into independent tenancies with support.

Aim 3: To support young people's wellbeing, life skills, education, training and employment so they can build resilience and make positive progress.

Objective 1: Help young people develop practical life skills, healthy routines and positive relationships through structured support and activities.

Key Community promotes activities across supported accommodation, leaving care, move-on and prevention services. During the year this included the development of the Sport England funded Key Youth Movers project, which supported young people to take part in accessible physical activity in a safe and familiar environment.

Activities included fitness sessions, exercise classes, team-based activities, arts and crafts, social and relationship sessions, Grow Your Own vegetables, and themed cookery nights. These sessions encouraged young people to be active, learn practical skills, make healthier choices, work together and reduce isolation.

The programme was informed by feedback from young people and helped create regular opportunities for participation, confidence building and positive social connection. It also complemented Key's wider wellbeing offer by linking physical activity with food, nutrition, routine, peer support and independent living skills.

- Exercise and fitness sessions
- Team-based and social activities
- Grow Your Own vegetables activities
- Themed cookery nights and healthy eating sessions
- Arts and crafts sessions
- Online safety and healthy relationships work
- Emotional regulation and confidence-building activities

Key Community provides bursaries and grants to help Young People overcome barriers to education, employment and training.

Bursaries and grants cover the costs for young people to access college, training and employment, such as bus fares, books and equipment when these are not provided by the college or place of work. Between 31st March 2025 and 31st March 2026, the following bursaries and grants were applied for and awarded:

- Prevention and Mediation 0
- Tenancy Support 20
- Supported Accommodation 0

Key Community's Prevention Team provides young people and their families with skills and strategies to help reduce conflict within the family home.

Between 31st March 2025 and 31st March 2026 the Prevention Team assisted the following numbers of Young People to access services which met their needs:

- Key Community in-house counsellor 17
- Bright Futures 2
- Escape Intervention 0
- Lifecycle 3
- Matrix 1
- Youth Justice 1
- SENDIASS 1
- LA Transport Team 1

A particularly positive outcome was that 98% of young people referred for education-related issues remained in school, including those on a reduced timetable.

This reflects the strength of Key Community's early intervention approach and the positive impact of working alongside young people, families, schools and other partners.

Only one young person was unable to return to the family home and went on to live with another family member.

Objective 4: Arrange opportunities for young people to take part in leisure, creative and community activities that reduce isolation and build confidence.

The following activities were delivered by the Prevention and Supported Accommodation teams.
Arts and Crafts delivered on the Key Community Bus

Objective 5: Encourage young people to reflect on current affairs, local issues and responsible citizenship.

Between 31st March 2025 and 31st March 2026 staff at our supported accommodation properties encouraged discussions with our Young People around current world affairs and local news, prompting residents to engage in critical thinking and express their opinions on topical issues.

Topics highlighted by residents:

- Climate change and environmental issues.
- International conflicts and humanitarian crisis.
- Local community developments.
- Health and public safety updates.
- Social justice and equality.

Residents demonstrated curiosity, critical thinking and respect for differing opinions. Discussions encouraged reflection on responsible citizenship and awareness of both local and global contexts.

Objective 6: Support the emotional wellbeing and mental health of young people through timely, compassionate and accessible support.

Key Community provides a compassionate and empathetic wellbeing support service which is designed to cater for the needs of vulnerable young people facing a number of challenges such as anxiety, relationship problems, anger issues and feelings of low mood.

With a focus on understanding and valuing the individual, this service operates within schools in South Tyneside, South Tyneside College, Key Community supported accommodation and move-on properties. Between 31 March 2025 and 31 March 2026, 48 young people were supported by the Wellbeing Service.

Outcomes achieved:

- Improved emotional wellbeing 15
- More positive outlook 4
- Better anger management 3
- Development of positive relationships 6
- Reduced anxiety 6
- Referrals to higher level services 3
- Re engagement with wellbeing support 3

The service provided timely and focused support, helping young people improve emotional wellbeing, manage anxiety and anger, build positive relationships and, where needed, access higher-level services.

Aim 4: To provide crisis and practical support to young people, families and the wider community experiencing hardship.

Objective 1: Provide emergency food, essential items, fuel support and other practical assistance to people experiencing hardship.

Between 31 March 2025 and 31 March 2026, Key 2 Life Foodbank continued to provide significant practical support to people experiencing hardship, including emergency food, essential items, fuel support and other crisis provision.

This included support for over 6,400 adults, children and young people, 212 National Fuel Bank Foundation referrals, and direct support for young people accessing Key's supported accommodation and outreach services.

Objective 2: Provide household items, furniture, white goods and other support that helps young people establish and sustain their accommodation.

Key applies for grants and funding to provide young people who are ready to move on with essential household items, including white goods.

Many donations are received from the local community and Depaul UK.

Between 31 March 2025 and 31 March 2026, the Tenancy Support Team applied for 20 grants to help young people establish and sustain their accommodation.

Objective 3: Provide advocacy and practical support with benefits, housing, utilities and other issues that may affect financial stability or tenancy sustainment.

Key staff continue to support young people and families with compassion, patience and practical advice. This includes helping them understand their options, complete forms, attend appointments, communicate with other agencies and access the right welfare, housing, health and specialist support at the right time.

- Utilities, energy suppliers and fuel support
- Landlords, housing providers and tenancy sustainment
- Housing Benefit, Universal Credit and welfare benefit claims
- Jobcentre Plus, education, training and employment support
- Signposting and supported referrals to specialist services, including drug and alcohol support, mental health services and advocacy where required

This support is delivered in a way that is practical, compassionate and person-centred, recognising that young people may need encouragement and advocacy as well as information.

- Universal Credit applications, Housing Benefit and related welfare benefit claims
- Supporting families with benefit claims following estrangement or changes in household circumstances
- Appeals and applications, including Personal Independence Payment where appropriate
- Reducing rent arrears and preventing eviction through payment plans and early intervention
- Helping young people to understand responsibilities, manage risk and access specialist help where there are concerns around substance misuse, mental health or exploitation

Key Community Bus and Food Bank

Key2Life Food Bank and the Community Bus are central to Key Community's wider purpose of relieving hardship and strengthening the local community. The service is intended to provide immediate, practical help to people in crisis, while also creating a welcoming point of contact where individuals and families can be listened to, treated with dignity and linked with further support where needed. Its work goes beyond the provision of food; it helps reduce isolation, build community connections, support emotional wellbeing and ensure that people facing hardship know they are not alone.

The Community Bus also enables Key Community to take support into local neighbourhoods, making help more visible, approachable and accessible. This is particularly important for families who may find it difficult to ask for help or travel to services. Through food support, school uniform, fuel vouchers, seasonal campaigns, holiday activities, community events and signposting, the service helps people manage immediate pressures while also promoting inclusion, confidence and stronger links between residents, volunteers, schools, churches, local businesses and partner organisations.

Overall, the Community Bus and Food Bank help Key Community respond to hardship in a way that is practical, relational and rooted in the community. By taking support to where people are, the service reduces barriers to help, offers early contact before problems escalate, and creates trusted links with families who may need wider advice or support. It also provides opportunities for volunteers, students, churches, schools, businesses and partner organisations to contribute positively to their local area. This means the service has an impact beyond crisis support: it helps strengthen community resilience, reduces stigma, promotes dignity and ensures that people facing difficult circumstances know that support is available.

Benefits:

Tangible benefits

- Emergency food parcels that help individuals and families meet immediate needs when money is short or they are in crisis.
- Affordable and accessible food through the Community Bus, helping local residents stretch household budgets further while retaining choice and dignity.
- Free pre-loved school uniform support, reducing pressure on parents and carers and helping children attend school with confidence.
- Seasonal support including Christmas gifts, festive food parcels and winter warm packs, helping families through periods of increased financial pressure.
- Holiday activities, trips and food support when school meals are unavailable, giving children and young people positive experiences during school holidays.
- Fuel vouchers, SIM cards and travel cards, helping people stay warm, connected and able to attend appointments, education, work or support services.
- Support from churches, schools, local businesses, volunteers and partner organisations, enabling Key to respond quickly and practically to local hardship.

Intangible benefits

- Provides a welcoming and non-judgemental point of contact where people can ask for help without shame or stigma.
- Builds trust with individuals and families who may not otherwise approach formal services, creating opportunities for earlier support and signposting.
- Reduces isolation by bringing people together through the Community Bus, holiday activities, community events and volunteering.
- Strengthens community connection by linking residents, volunteers, churches, schools, funders, businesses and local services around a shared response to hardship.

- Raises awareness of food insecurity, poverty and financial hardship while recognising that these issues are often connected to housing, health, debt, family stress and wider inequality.
- Promotes dignity, inclusion and hope by making sure people feel seen, listened to and supported, rather than defined by the difficulties they are facing.

Forming appropriate partnerships:
Partnership working remains central to Key Community's approach. Key has worked strongly with its consortium partners for nearly twenty years, helping to create and sustain an integrated local response to youth homelessness in South Tyneside. This long-standing partnership with Depaul UK and Places for People supports effective referral pathways, joint problem-solving and shared commitment to preventing homelessness wherever possible.

Key also works closely with South Tyneside Council in a range of capacities, including commissioned supported accommodation, early help, homelessness prevention, safeguarding, housing, children and families services, and wider strategic forums. These relationships help ensure that young people and families can access joined-up support and that local need is understood and responded to in a coordinated way.

Key continues to value its relationship with Churches Together South Tyneside, which supports the delivery of Key2 Life and strengthens the community response to poverty, food insecurity and hardship. The charity also benefits from the continued support of local churches, community groups, schools, businesses, volunteers and grant funders, whose contributions make it possible to provide practical help, crisis support, activities and wider opportunities for young people and families.

During the year, Key engaged with local elected representatives, including Emma Lewell-Buck MP and Kate Osborne MP, to raise awareness of the realities facing young people, families and communities in South Tyneside. These conversations provided opportunities to highlight issues such as youth homelessness, family breakdown, poverty, food insecurity, mental health, access to suitable accommodation and the importance of early intervention.

Key's involvement with the Centre for Social Justice Alliance also provided a route to share frontline insight from South Tyneside into wider policy conversations. Through this work, Key has helped raise awareness of the need to invest in prevention, support grassroots organisations, address the causes of poverty and homelessness, and recognise that food insecurity is often linked to wider issues such as low income, debt, poor mental health, family pressure and insecure housing.

Visit to Key Community by Local MP
In February 2026, Kate Osborne, the MP for Jarrow, Hebburn, Boldon and Gateshead East, visited our supported accommodation at Askins Lodge.

She was welcomed by the Chair, Deputy Chair, CEO, Deputy CEO and Accommodation Manager. During her visit we were able to explain our work and challenges.

One of our Young People was on site to tell Kate about their journey through Key and their plans for the future.

The Chair and Accommodation Manager showed Kate around the property.

Before leaving Kate encouraged us to contact her if we needed support.

Wider strategic planning:
During the year, Trustees and the Senior Leadership Team continued to review Key Community's strategic priorities in response to local need, changes in the operating environment and the requirements of supported accommodation regulation. This included safeguarding, quality assurance, financial sustainability, workforce development, partnership working, risk management and the long-term use of Key's assets and services for the benefit of young people and the wider community. By the end of the reporting period, the Board had also begun early discussions about the next Business Plan and the need to ensure that any future development is measured, values-led, financially sustainable and clearly connected to Key's charitable purposes.

Business Plan:
Key's existing Business Plan continued to provide the framework for service delivery and organisational development during the year. The plan remained focused on strengthening supported accommodation, prevention and mediation, mental health and wellbeing, education, training and employment support, Key2Life and wider community-based activity. It also continued to support decision-making around governance, finance, risk, value for money and financial sustainability. Trustees recognised the importance of developing the next Business Plan in a way that draws on service evidence, staff and young people's feedback, risk management, financial planning and the changing needs of young people, families and communities in South Tyneside.

Future Plans:
Looking ahead, Key Community will continue to strengthen its supported accommodation, leaving care, homelessness prevention, wellbeing and crisis support services. Future priorities include maintaining high standards of safeguarding and quality assurance, continuing to improve Ofsted readiness, developing partnerships that improve outcomes for young people, and ensuring that services remain financially resilient and able to respond to changing local needs. The next Business Plan will build on the strategic themes already discussed by Trustees, including measured growth, preventative and community-based services, reducing reliance on a single local authority, workforce stability, financial sustainability and governance arrangements that support safe and effective delivery.

Financial Review:
During the year, the Board strengthened its financial governance arrangements through the establishment and development of the Finance Sub-Committee. The Committee provided additional oversight of financial reporting, audit preparation, reserves, investment planning, delegated authority, risk management and the development of clearer financial information for Trustees.

Work commenced before the year end to review the charity's approach to reserves, investment policy, financial reporting and delegated authority. This work continued after 31 March 2026 and will support stronger financial planning, clearer reporting to Trustees and more structured oversight of financial risks in future years.

Investment Policy:
Key Community's investment approach remained cautious and low risk, with the preservation of charitable funds and maintenance of liquidity remaining the primary considerations. During the year, Trustees continued to consider how reserves and surplus funds should be managed in line with the charity's responsibilities, operational needs and future plans.

Work began during the year to review and strengthen the Investment and Reserves Policy. This review continued after the year end, with the aim of ensuring that funds not required for immediate operational purposes are managed prudently, ethically and in a way that supports the charity's long-term sustainability.

Responsibilities of the trustees

The charity trustees (who are also the directors of KEY for the purposes of the company law) have prepared this trustees' annual report and financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charitable companies in England and Wales requires the charity trustees to prepare financial statements for each year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources, of the charity for that period.

In preparing these financial statements, the trustees are required to:

select suitable accounting policies and then apply them consistently;

- observe the methods and principles in the applicable Companies Act 2006 and Charities SORP;
- make judgments and accounting estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charity's transactions and disclose with reasonable accuracy at any time the financial position of the charity and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

And signed on their behalf:

PJC Hayton

Penny Hayton

Date: 26.10.2026.

INDEPENDENT AUDITORS REPORT TO THE MEMBERS OF KEY COMMUNITY

YEAR ENDED 31 MARCH 2026

Opinion

We have audited the financial statements of Key Community (the 'charity') for the year ended 31 March 2026 which comprise the statement of financial position, statement of cash flows and the related notes, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2026 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained in the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charity and its environment obtained in the course of the audit, we have not identified material misstatements in the trustees' report.

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or
- the trustees were not entitled to prepare the financial statements in accordance with the small companies regime and take advantage of the small companies' exemptions in preparing the directors' report and from the requirement to prepare a strategic report.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement set out on page 11, the trustees (who are also the directors for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud

The objectives of our audit with regards to fraud are to design tailored and specific audit procedures to enable us to gather sufficient audit evidence. These tests are proportionate and appropriate to the charitable company in terms of assessed risk level and the nature of the entity's activities. However, the primary responsibility for the prevention and detection of fraud rests with those charged with governance.

- We obtained an understanding of the legal and regulatory requirements which applied to the charitable company, which we deemed to be the Companies Act 2006, and Statement of Recommended Practice to charities, the Financial Reporting Standard applicable in the UK and Republic of Ireland (Charities SORP (FRS102)).
- We obtained an understanding of how the charitable company had complied with these regulations by reviewing their treatment of transactions, reviewing minutes of meetings and discussing compliance with trustees and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and identified that income from housing benefit and service charges is most susceptible to fraud or error. We designed our audit work to test the controls in place regarding the processing of these transactions and how these controls are capable of preventing or detecting fraud or error.
- Our audit procedures gathered evidence to support the claims of the trustees whilst maintaining professional scepticism to allow us to draw our own conclusion on the matter.

As part of an audit in accordance with ISAs (UK), we exercise professional judgment and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

Alison Henshaw FCCA
(Statutory Auditor)

For and on behalf of
TORGERSENS
Chartered Accountants & Statutory Auditor
East Suite, Ground Floor
Avalon House
St Catherine's Court
Sunderland
SR5 3XJ

Date 04/11/26

KEY COMMUNITY

STATEMENT OF FINANCIAL ACTIVITIES

YEAR ENDED 31 MARCH 2026

	Note	Unrestricted Funds £	Restricted Funds £	Total 2026 £	Total 2025 £
INCOME					
Income and Endowments from:					
Donations	4	7,964	32,377	40,341	44,294
Charitable Activities	5	1,302,901	437,084	1,739,985	1,722,318
Investments	6	47,654	-	47,654	41,260
Total Incoming Resources		1,358,519	469,461	1,827,980	1,807,872
EXPENDITURE					
Expenditure On:					
Charitable Activities	7	1,148,422	617,501	1,765,923	1,707,881
Total		1,148,422	617,501	1,765,923	1,707,881
Net Incoming/(Outgoing) Resources		210,097	(148,040)	62,057	99,991
Transfers Between Funds				-	-
NET MOVEMENT IN FUNDS		210,097	(148,040)	62,057	99,991
Total Funds Brought Forward		1,762,343	382,364	2,144,707	2,044,716
Total Funds Carried Forward		1,972,440	234,324	2,206,764	2,144,707

The statement of financial activities includes all gains and losses recognised in the year.

All income and expenditure derive from continuing activities.

KEY COMMUNITY

STATEMENT OF FINANCIAL POSITION

YEAR ENDED 31 MARCH 2026

	Note		2026 £	2025 £
FIXED ASSETS				
Tangible Fixed Assets	12		522,818	548,766
CURRENT ASSETS				
Debtors	13	234,849		265,348
Cash at Bank and in Hand		1,552,888		1,441,835
		1,787,737		1,707,183
CREDITORS: Amounts falling due within one year	14	(103,791)		(111,242)
NET CURRENT ASSETS			1,683,946	1,595,941
NET ASSETS			2,206,764	2,144,707
THE FUNDS OF THE CHARITY				
Restricted Income Funds	16		234,324	382,364
Unrestricted Funds	17		1,972,440	1,762,343
			2,206,764	2,144,707

The trustees acknowledge their responsibilities for: (i) ensuring that the charitable company keeps proper accounting records which comply with section 386 of the Act; and (ii) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of the financial year and of its incoming resources and application of resources, including its surplus or deficit for the financial year in accordance with the requirements of section 394 and 395, and which otherwise comply with the requirements of the Act relating to financial statements, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the special provisions for small companies under Part 15 of the Companies Act 2006 and in accordance with FRS 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland'.

These financial statements were approved by the trustees on 26/10/26 and are signed on their behalf by:

PJC Hayton .... I. Ogden

P. Hayton

Company number 05031398

KEY COMMUNITY

STATEMENT OF CASH FLOWS

YEAR ENDED 31 MARCH 2026

		2026 £	2025 £
Surplus for the Year		62,057	99,991
Adjustments For:			
Depreciation and impairment of tangible fixed assets		25,948	25,948
Interest receivable		(47,654)	(41,260)
Movement in Working Capital:			
(Increase)/Decrease in Debtors	30,499		214,573
Increase/(Decrease) in Creditors	(7,451)		8,902
		23,048	223,475
Cash Generated from Operations		63,399	308,154
Cash flows from investing activities			
Interest receivable		47,654	41,260
Investing Activities			
Purchase of Tangible Fixed Assets		-	-
Net Increase in Cash and Cash Equivalents		111,053	349,414
Cash and Cash Equivalents at Beginning of Year		1,441,835	1,092,421
Cash and Cash Equivalents at end of Year		1,552,888	1,441,835

The notes on pages 23 to 34 form part of these financial statements

KEY COMMUNITY

NOTES TO THE FINANCIAL STATEMENTS

YEAR ENDED 31 MARCH 2026

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1. General Information

The company is a private company limited by guarantee, registered in England and Wales, as well as being a registered Charity. The address of the registered office is 116 Baring Street, South Shields, Tyne & Wear, NE33 2BA.

2. Statement of compliance

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. Accounting Policies

Basis of Accounting

These financial statements have been prepared under the historical cost convention and in accordance with:

i) the Statement of Recommended Practice, "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)";

ii) the special provisions of Part 15 of the Companies Act 2006 ("the 2006 Act") relating to small companies; and

iii) FRS 102 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland'.

The financial statements are presented in sterling (£), which is the functional currency of the charitable company. Monetary amounts in these financial statements are rounded to the nearest £.

Tangible Fixed Assets

All fixed assets are included at cost.

Depreciation

Depreciation is calculated to write down the cost, less estimated residual value of all tangible fixed assets over their expected useful lives.

Properties are maintained to such a standard that any depreciation is deemed to be immaterial.

Motor Vehicles	20% Straight Line

Incoming Resources

All incoming resources are included in the statement of financial activities when the charity is entitled to the income and the amount can be quantified with reasonable accuracy. The following specific policies are applied to particular categories of income:

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Investment income is included when receivable.

Resources Expended

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Charitable activity expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

All costs are allocated between the expenditure categories of the SOFA on a basis designated to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis.

3. Accounting Policies *(continued)*

Going Concern
There are no material uncertainties regarding the charity's ability to continue as a going concern.

Financial Instruments
Financial instruments are classified and accounted for, according to the substance of the contractual arrangement, as either financial assets, financial liabilities or equity instruments. An equity instrument is any contract that evidences a residual interest in the assets of the charitable company after deducting all of its liabilities.

Value Added Tax
Value Added Tax is not recoverable by the charity and as such is included in the relevant costs in the Statement of Financial Activities.

Taxation
Due to the company's charitable operations no corporation tax is payable on the results for the year.

Fund of Accounting
Funds held by the charity are:
Unrestricted general funds – these are funds which can be used in accordance with the charitable objects at the discretion of the trustees.
Designated funds – these are funds set aside by the trustees out of unrestricted general funds for specific future purposes or projects.
Restricted funds – these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Operating leases
Lease payments are recognised as an expense over the lease term on a straight-line basis. The aggregate benefit of lease incentives is recognised as a reduction to expense over the lease term, on a straight-line basis.

Defined contribution plans
Contributions to defined contribution plans are recognised as an expense in the period in which the related service is provided. Prepaid contributions are recognised as an asset to the extent that the prepayment will lead to a reduction in future payments or a cash refund.
When contributions are not expected to be settled wholly within 12 months of the end of the reporting date in which the employees render the related service, the liability is measured on a discounted present value basis. The unwinding of the discount is recognised as an expense in the period in which it arises.

4. VOLUNTARY INCOME – DONATIONS AND GRANTS

	Unrestricted Funds £	Restricted Funds £	Total 2026 £	Total 2025 £
Donations - General	7,964	-	7,964	12,925
- Food Bank	-	25,594	25,594	25,906
- Feeding Britain	-	6,783	6,783	5,463
	7,964	32,377	40,341	44,294

Income from donations in 2025 was £44,294 of which £12,925 was unrestricted and £31,369 was restricted.

5. INCOME FROM CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total 2026 £	Total 2025 £
Anson Close Income	22,930	-	22,930	21,319
Askins Lodge – Income	618,235	-	618,235	559,727
Askins Lodge – Commissioned Services	-	61,321	61,321	57,972
Askins Cottages	180,150	-	180,150	165,689
Dispersed Properties - Income	85,485	-	85,485	83,110
Flavia House	159,805	-	159,805	146,981
Heaton Gardens	21,385	-	21,385	21,345
Hedley Close	21,385	-	21,385	21,345
Strickland House Income	125,996	-	125,996	118,757
Trinity Walk	24,267	-	24,267	21,115
116 Baring Street – Rent from flat	23,263	-	23,263	22,728
Accommodation grant	-	55,388	55,388	52,263
Act 435	-	2,575	2,575	1,700
Ballinger Grant	20,000	-	20,000	20,000
BUS Project – Community Foundation	-	39,886	39,886	95,042
Consortium	-	117,309	117,309	110,690
Community Foundation	-	-	-	1,000
Community Foundation – Outreach	-	2,222	2,222	5,032
Coatfields	-	10,000	10,000	-
Family Intervention – BBC CIN	-	-	-	8,333
Food Bank - Grants	-	-	-	12,013
Greggs	-	20,900	20,900	20,800
Henry Smith	-	-	-	50,600
Karbon Homes	-	1,000	1,000	5,364
Leeds Building Society	-	24,692	24,692	23,334
Mercers	-	35,000	35,000	35,000
South Tyneside Council – Jarrow Unit	-	20,000	20,000	15,000
South Tyneside Council – ILAC	-	-	-	1,059
South Tyneside Council – Grant	-	28,104	28,104	25,000
Sport England – The National Lottery	-	12,429	12,429	-
The National Lottery	-	5,008	5,008	-
The Neighbourly Foundation	-	1,250	1,250	-
	1,302,901	437,084	1,739,985	1,722,318

Income from charitable activities in 2025 was made up of unrestricted funds of £1,221,552 and restricted funds of £500,766.

6. INVESTMENT INCOME

	2026 £	2025 £
Cash investments held in the UK	47,654	41,260

Investment income in both 2026 and 2025 was unrestricted.

7. EXPENDITURE ON CHARITABLE ACTIVITIES

	Unrestricted Funds £	Restricted Funds £	Total 2026 £	Total 2025 £
Anson Close	15,481	-	15,481	19,025
Askins Lodge	427,720	-	427,720	498,268
Askins Lodge – Commissioned Services	-	82,557	82,557	52,914
Askins Cottages	109,636	-	109,636	77,751
Dispersed properties	43,724	-	43,724	52,190
Flavia House	115,911	-	115,911	109,885
Heaton Gardens	12,323	-	12,323	12,263
Hedley Close	12,323	-	12,323	11,172
Strickland House	100,669	-	100,669	92,282
116 Baring Street – flat costs	14,234	-	14,234	11,716
Trinity Walk	13,517	-	13,517	14,697
Voids	21,061	-	21,061	18,484
Bad debts wrote off	16,899	-	16,899	71,339
Accommodation managers	-	-	-	52,924
Act 435	-	2,465	2,465	1,697
Bank charges	3,303	-	3,303	2,441
Baring Street – running costs	3,231	-	3,231	3,238
BUS Project	-	107,519	107,519	107,064
Communications	2,914	-	2,914	2,447
Family Intervention – salary costs	4,409	90,860	95,269	107,952
Family Intervention - BBC Children in Need	-	-	-	15,394
Food Bank – Consumables	-	4,154	4,154	7,421
– Advertising	1,233	18	1,251	164
– Salary and costs	-	37,494	37,494	16,329
– Rent	-	7,500	7,500	7,500
– Equipment	-	-	-	13
– Van	-	1,337	1,337	2,501
– Volunteer expenses	-	293	293	402
– Cleaning	297	1,292	1,589	1,329
– Office Supplies	28	1,840	1,868	621
Governance cost	24,504	-	24,504	16,928
HR	4,209	-	4,209	7,048
Insurance	18,990	-	18,990	18,428
IT	12,734	-	12,734	16,652
Subscriptions	9,627	-	9,627	-
Outreach	3,206	64,561	67,767	3,804
Projects – salaries and costs	-	-	-	96,563
Jarrow Unit	-	12,006	12,006	13,580
Staff costs (employed and other workers)	-	-	-	29,101
- Consortium	-	-	-	127,792
Training	3,704	-	3,704	4,058
Travel	978	-	978	2,504
Key Salaries	151,557	203,605	355,162	-
Total Resources Expended	1,148,422	617,501	1,765,923	1,707,881

Expenditure on charitable activities in 2025 was made up of £1,137,741 unrestricted and £570,140 restricted funds.

Costs are allocated, where possible, directly to the project concerned. Where this is not possible the management committee have decided upon a basis which they consider appropriate.

8. NET INCOMING RESOURCES FOR THE YEAR

	Total 2026 £	Total 2025 £
This is stated after charging the following:		
Auditors' remuneration	24,504	16,298

The auditors' remuneration relates solely to the audit of the charity's financial statements.

9. STAFF COSTS AND NUMBERS

	2026 £	2025 £
Staff costs (employed only) comprise:		
Salaries	872,724	871,387
Employers NI contributions	95,611	74,120
Pension costs	37,179	40,233
	1,005,514	985,740

The figures for pension costs referred to above relate to KEY's contribution to Staff Pension Schemes. Two members of staff are in Stakeholder Pension Scheme and the remainder are in an auto enrolment scheme.

	2026 £	2025 £
The average number of persons employed by the trust was as follows:		
Management and Administrative	2	2
Charitable Activities	26	28
	28	30

The number of employees whose remuneration for the year fell within the following bands, were:

	2026 No.	2025 No.
£60,000 to £69,999	1	-
£70,000 to £79,999	-	-
£80,000 to £89,000	-	-
£90,000 to £99,000	1	1

Key Management Personnel
Key management personnel comprise of one employee that has authority and responsibility for planning, directing and controlling the activities of the charity. The total compensation costs in respect of key management personnel for services provided to the charity was £97,472 (2025: £94,751).

10. TRUSTEES REMUNERATION AND RELATED PARTY TRANSACTIONS

No members of the Trustees received any remuneration during the year (2025: £Nil)

Travel and other costs of £nil (2025: £Nil) were reimbursed.

No Trustee or other person related to the charity had any personal interest in any contract or transaction entered into by the charity during the year (2025: £Nil).

11. TAXATION

As a charity, Key Community is exempt from tax on income and gains falling within section 505 of the Taxes Act 1988 or S252 of the Taxation of Chargeable Gains Act 1992 to the extent that these are applied to its charitable objects. No tax charges have arisen in the charity.

12. FIXED ASSETS - Tangible Assets

	Motor Vehicle £	Strickland House £	Heaton Gardens £	Hedley Close £	116 Baring Street £	Trinity Walk £	Total £
Cost							
At 1 April 2025	129,741	205,357	31,906	30,906	165,515	37,237	600,662
Additions	-	-	-	-	-	-	-
At 31 March 2026	129,741	205,357	31,906	30,906	165,515	37,237	600,662
Depreciation							
At 1 April 2025	51,896	-	-	-	-	-	51,896
Charge for the year	25,948	-	-	-	-	-	25,948
At 31 March 2026	77,844	-	-	-	-	-	77,844
Net Book Value							
At 31 March 2026	51,897	205,357	31,906	30,906	165,515	37,237	522,818
At 31 March 2025	77,845	205,357	31,906	30,906	165,515	37,237	548,766

13. Debtors

	2026 £	2025 £
Amounts due from consortium	29,327	-
Housing benefit due	140,678	204,915
Service charges due	13,131	16,425
Other debtors and prepayments	51,713	44,008
	234,849	265,348

14. Creditors: Amounts Falling due within one Year

	2026 £	2025 £
Other creditors, accruals and deferred income	103,791	111,242
	103,791	111,242

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	General Funds £	Designated Funds £	Restricted Funds £	Total Funds £
Tangible fixed assets	-	522,818	-	522,818
Current assets	219,094	1,333,881	234,762	1,787,737
Current liabilities	(103,353)	-	(438)	(103,791)
Net Assets at 31 March 2026	115,741	1,856,699	234,324	2,206,764

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS *(continued)* – previous year

	General Funds	Designated Funds	Restricted Funds	Total Funds
	£	£	£	£
Tangible fixed assets	-	548,766	-	548,766
Current assets	182,452	1,141,832	382,899	1,707,183
Current liabilities	(110,707)	-	(535)	(111,242)
Net Assets at 31 March 2025	71,745	1,690,598	382,364	2,144,707

16. ANALYSIS OF RESTRICTED FUND MOVEMENTS

	At 1 April 2025	Incoming	Outgoing	Transfers	At 31 March 2026
	£	£	£	£	£
Accommodation Grant	223	55,388	(55,611)	-	-
Act 435	689	2,575	(2,465)		799
Bursary Fund	420	-	-	-	420
BUS Project	74,416	39,886	(84,408)	-	29,894
Charities Trust - Nationwide	13,383	-	(13,383)	-	-
Clothing Fund	847	-	-	(847)	-
Community Foundation – Outreach	5,069	2,222	(7,291)	-	-
Coalfields	-	10,000	(10,000)	-	-
Consortium	35,414	117,309	(143,953)	-	8,770
Family Intervention	37,094	-	(34,229)	-	2,865
Feeding Britain/Holiday Hunger	-	6,783	(6,783)	-	-
Food Bank/Support packs - funding	167,083	25,594	(20,495)	-	172,182
Food bank – STC	-	8,104	(8,104)	-	-
Jarrow Unit	-	20,000	(12,006)	-	7,994
Karbon	-	1,000	(1,000)	-	-
Greggs	3,671	20,900	(24,400)	-	171
Leathersellers	10,000	-	(10,000)	-	-
Leeds Building Society	11,735	24,692	(33,709)	-	2,718
Mercers	14,963	35,000	(48,140)	-	1,823
Places for People	3,765	61,321	(61,700)	-	3,386
Property Purchase Grants	1,452	-	-	-	1,452
South Tyneside Council	-	20,000	(20,000)	-	-
Sport England	-	12,429	(12,429)	-	-
The National Lottery	-	5,008	(5,008)	-	-
The Neighbourly Foundation	-	1,250	(1,250)	-	-
Young People's Activities	2,140	-	(1,137)	847	1,850
	382,364	469,461	(617,501)	-	234,324

The transfers of £847 from the Clothing Fund to the Young People's Activities fund was a correction of funds between the restricted funds in the previous financial year. The correction does not affect the charity's total funds or overall financial results and relates solely to the allocation between restricted funds.

16. ANALYSIS OF RESTRICTED FUND MOVEMENTS (*continued*) – previous year

	At 1 April 2024 £	Incoming £	Outgoing £	Transfers £	At 31 March 2025 £
Accommodation Grant	2,498	52,263	(52,924)	(1,614)	223
Act 435	686	1,700	(1,697)	-	689
Awards for All	2,443	-	-	(2,443)	-
Ballinger Grant	27,344	-	-	(27,344)	-
Bursary Fund	420	-	-	-	420
BUS Project	60,491	95,041	(81,116)	-	74,416
Charities Trust - Nationwide	25,883	-	(36,464)	23,964	13,383
Clothing Fund	847	-	-	-	847
Community Foundation – Outreach	2,683	5,032	-	(2,646)	5,069
Community Foundation – Rising Stars	19,896	-	(15,918)	(3,978)	-
Consortium	52,516	110,690	(127,792)	-	35,414
Family Intervention	26,443	50,600	(56,750)	16,801	37,094
Family Intervention (BBC CIN)	-	8,333	(15,394)	7,061	-
Food Bank/Support packs - funding	198,758	31,370	(19,138)	(43,907)	167,083
Jarrow Unit	-	15,000	(13,580)	(1,420)	-
Greggs	8,315	20,800	(17,129)	(8,315)	3,671
Leathersellers	-	-	(5,000)	15,000	10,000
Leeds Building Society	-	23,334	(11,599)	-	11,735
Mercers	7,486	35,000	(29,985)	2,462	14,963
Places for People	-	57,972	(60,654)	6,447	3,765
Property Purchase Grants	1,452	-	-	-	1,452
South Tyneside Council	48,997	25,000	(25,000)	(48,997)	-
Young People's Activities	2,140	-	-	-	2,140
	489,298	532,135	(570,140)	(68,929)	382,364

The transfers of £68,929 represents overspend funded by unrestricted monies and brought forward balances being spent in prior years took from unrestricted funds.

16. ANALYSIS OF RESTRICTED FUND MOVEMENTS *(continued)*

Accommodation grants - Represents funding received towards working with young people experiencing poverty and disadvantage.

Act 435 - This represents donations received to give to individuals in hardship. ACT 435 is an online charity, directly connecting those who want to give to those who are in genuine need of their help through local church networks.

Awards for All – Represents funding received in the prior year towards salary and office costs.

Ballinger Grant – KEY receives an annual grant award of £15,000 to help with KEY's activities.

Bursary Fund - This is money KEY gives to young people as a bursary to help them overcome employment, education, and training barriers.

BUS Project – Funds were received from Community Foundation and Feeding Britain towards the salary of a project lead and bus running costs.

Charities Trust - Nationwide – Represents funds received towards tenancy retention.

Clothing Fund – This is money KEY collected previously from selling donated items on eBay and at cash for clothes towards KEY projects.

Community Foundation – Rising Stars – Funds received in the prior year towards supporting disadvantaged young people in South Tyneside to reach their potential.

Community Foundation – Outreach – Represents a grant received for home resettlement packs for young people moving into independent living in South Tyneside.

Coalfields - Funds were received from Coalfields towards the Key2Life bus running costs.

Consortium – This represents funding received for costs including the commissioned contract with South Tyneside Council in partnership with DePaul UK and Places for People.

Family Intervention – Funds were received from The Henry Smith Charity and BBC Children in Need towards a mediation and intervention post for 3 years.

Feeding Britain/Holiday Hunger – Funds were received from Feeding Britain/Holiday Hunger are towards the Key2Life project for activities.

Food Bank/Support packs is funds KEY receives for the KEY2Life Food Bank.

Food bank – STC – Funds were received for the BUS project which paid for a new generator for the bus funding by STC.

Greggs – Funds awarded to a young person from hardship fund in the prior year.

Jarrow unit – Represents funding received from the council towards a unit to hold suppliers for the food bus.

Karbon – Funds received from Karbon are towards the food bank consumables

Leathersellers – Salaries for prevention and mediation team.

Leeds Building Society – To support tenancy breakdown prevention and retainment as part of the resettlement team.

Mercers – Grant award towards the annual salary costs of a second Family Intervention Officer post.

16. ANALYSIS OF RESTRICTED FUND MOVEMENTS *(continued)*

Places for People - To support work with individuals with higher needs in supported accommodation.

Property Purchase Grants - Represents grants received towards the purchase of flats. In 2019/20 KEY received £40,000 from Clothworkers. Previously £37,237 was transferred to designated funds to fund the purchase of the Trinity Walk property.

South Tyneside Council - To support Flavia and Strickland, the Jarrow Unit and £20,000 allocations for service delivery in prevention of poverty.

Sport England – Funds received from Sport England are towards the Young People fund for activities

The National Lottery – This represents funds to support the BUS project salaries.

The Neighbourly Foundation – Funds received from The Neighbourly Foundation are grants received towards consumables for the food bank.

Young People's Activities – Represents grant funding received to run young people's activities.

17. MOVEMENT IN FUNDS

	At 1 April 2025	Incoming Resources	Outgoing Resources	Transfers	At 31 March 2026
	£	£	£	£	£
Restricted funds					
Charity activities	382,364	469,461	(617,501)	-	234,324
Unrestricted funds					
General funds	71,745	1,358,519	(1,122,474)	(192,049)	115,741
Designated funds	1,690,598	-	(25,948)	192,049	1,856,699
Total Unrestricted funds	1,762,343	1,358,519	(1,148,422)	-	1,972,440
Total Funds	2,144,707	1,827,980	(1,765,923)	-	2,206,764

17. MOVEMENT IN FUNDS *(continued)* – previous year

	At 1 April 2024 £	Incoming Resources £	Outgoing Resources £	Transfers £	At 31 March 2025 £
Restricted funds					
Charity activities	489,298	532,135	(570,140)	(68,929)	382,364
Unrestricted funds					
General funds	(9,832)	1,275,737	(1,111,793)	(82,367)	71,745
Designated funds	1,565,250	-	(25,948)	151,296	1,690,598
Total Unrestricted funds	1,555,418	1,275,737	(1,137,741)	68,929	1,762,343
Total Funds	2,044,716	1,807,872	(1,707,881)	-	2,144,707

Purposes of Restricted Funds:
Charity activities: The funding enables support to be given to young people experiencing hardship in South Tyneside to allow them to live independent and successful lives.

General Funds:
Funds available for the charitable company to use for the purposes of the charitable company without restriction.

Designated Funds:
The Trustees have decided that a designated reserve within unrestricted funds should cover operating costs for 6 months and redundancy costs should funding cease as well as reflect the value of all assets and any major works required.

Based on a "draft cash flow" for the year to 31 March 2026, six months expenditure was deemed to be £1,093,598 (2025: £946,881). Therefore, the transfer required for the year is £146,717.

In addition, a further amount of £28,751 is being designated for potential redundancy payments bringing the provision at the year end to £196,167 (2025: £167,416).

Included in the designated funds are amounts towards the major repairs fund £44,117 (2025: £27,535). The transfer in the year of £16,582 represents an annual transfer in the year of £30,000 less expenses on decorating and flooring incurred in the year totalling £13,418.

Based on the above, the transfer required for 31st March 2026 is £192,049.

Furthermore, funds have been designated towards fixed assets which represents the value of all assets purchased by KEY Community as shown in note 13 of £522,818 (2025: £548,766). Expenditure in the year of £25,948 reflects the depreciation on the bus.

17. MOVEMENT IN FUNDS (continued)

This means that the unrestricted funds shown above should be allocated as:

	£
Major repairs fund	44,117
Property fund	522,817
Redundancy payments – as at 31 March 2026	196,167
Designated funds for 6 months expenditure	1,093,598
	1,856,699

18. ANALYSIS OF CHANGES IN DEBT

	At 1 Apr 2025	Cash flows	At 31 Mar 2026
	£	£	£
Cash at bank and in hand	1,441,835	111,053	1,552,888

19. OPERATING LEASE COMMITMENTS

The total future minimum lease payments under non-cancellable operating leases are as follows:

	2026	2025
	£	£
Not later than 1 year	**104,289**	55,238
Later than 1 year and not later than 5 years	**178,962**	4,829
Due in more than 5 years	**176,000**	-
	459,251	60,067

20. RELATED PARTIES

During the year, the charitable company continued to work in partnership with De Paul and Places for People who are members of the South Tyneside Consortium with KEY Community. Income for the year from De Paul was £117,310 (2025: £110,690). The amounts outstanding from De Paul at the year end were £29,327 (2025: £Nil). Income for the year from Places for People was £61,321 (2025: £57,972). The amounts outstanding from Places for People at the year end were £Nil (2025: £14,465).

Churches Together South Tyneside who partner with KEY to run the Key2Life Foodbank is also considered a related party. Income from Churches Together in the current year was £nil (2025: £nil). There were no outstanding balances at the year end (2025: £nil).

21. COMPANY LIMITED BY GUARANTEE

The legal status of the Trust is that of a company limited by guarantee and has no share capital. The liability of each member in the event of winding-up is limited to £10.