

Little Willows Pre-school

Registered Charity: 1050897

Wattisfield Road, Walsham le Willows, Bury St. Edmunds,
Suffolk IP31 3BD
01359258702



emails: office.littlewillows@gmail.com or chair.littlewillows@googlemail.com

CHAIR'S REPORT

7th October 2025

The 24/25 Academic year has been another yet of challenges and successes.

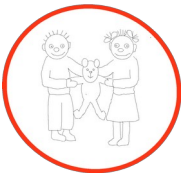
Over the course of the year we have said 'Goodbye' to a number of our staff and Committee Members. Our previous Manager Kylie left us after a period of Maternity leave and our Room Leader Devenne also left us just before Easter. We wish them both well in their future endeavours.

We also saw a number of changes to the Committee leadership structure with Laura and Emma both stepping down from their respective periods as Chair. The role is not always an easy one and we are ever grateful for the time, skill and dedication they both put into their role. We are also saying goodbye to Tom, Abigail and Karen; the preschool would be unable to run without the commitment and guidance of our Committee members and so we want to say a huge thank you to you all.

Going forwards into the new year and we hope to be able to act on the recommendations that we made in the early Summer as part of the 25/26 Forward Plan. This includes delivering on our commitment to a new, fit for purpose legal structure that lessens the personal responsibility of the Committee and allows us to bring in more expert guidance as well as freeing up more time to help our operations team with some of the fun stuff, like fundraising, events and parties!

Over the year we have worked to implement a number of staff welfare improvements, including implementing a new Employee Assistance Programme, opening up the School staff room to the staff and, finally, making the office into, well, an office! This work will continue and we are currently looking at applying for funding for further improvement including the installation of a nursery cam system.

We will be continuing to raise our profile within the Community; we will continue our Forest School expeditions as well as hopefully expanding this outdoor provision to include a dedicated Preschool Allotment Plot! Visits across the Village will continue with Vicar Cat welcoming the children for Harvest, Easter and Christmas events throughout the year. We want to



Little Willows Pre-school

Registered Charity: 1050897

Wattisfield Road, Walsham le Willows, Bury St. Edmunds,
Suffolk IP31 3BD
01359258702



emails: office.littlewillows@gmail.com or chair.littlewillows@googlegmail.com

note our thanks to all those across the Community who continue to support the staff and children.

I am positive that with our team of utterly committed staff, our new committee and with the Community alongside us, we will achieve the goals set out in the Forward Plan and have another successful and impactful year.

I would like to close by again expressing my gratitude to the Committee, Staff, our supporters and most of all the Children of Little Willows for making the setting the positive and joyous place it continues to be, and somewhere I am always happy to volunteer my time to.

Profit and Loss

Little Willows Preschool

For the year ended 31 December 2024

Account	2024
Turnover	
Early Years Government Funding	90,008.86
Easter Sponsored Bounce	590.60
Fundraising	2,517.02
Interest Income	161.91
Other Revenue	186.83
Session fees - extra	7,292.90
Session fees - non funded 2 year olds	2,094.00
Wildcards	2,182.50
Wraparound care	33,836.04
Total Turnover	138,870.66
Cost of Sales	
Direct Wages	107,797.99
Total Cost of Sales	107,797.99
Gross Profit	31,072.67
Administrative Costs	
Advertising & Marketing	221.28
Bank Fees	13.18
Classroom assets	340.89
Classroom crafts etc	2,432.61
Cleaning	538.72
Consulting	1,043.60
General Expenses	1,891.31
Insurance	733.55
Legal Expenses	7,863.05
Light, Power, Heating	1,923.29
Medical supplies	234.57
Pensions Costs	3,827.63
Postage, Freight & Courier	100.68
Printing & Stationery	726.66
Rent	5.00
Repairs & Maintenance	4,663.00
Salaries	3,002.91
Snacks	2,481.79
Staff Training	178.75
Subscriptions	1,017.38
Telephone & Internet	1,015.92
Uniform	(555.78)
Total Administrative Costs	33,699.99
Operating Profit	(2,627.32)
Profit on Ordinary Activities Before Taxation	(2,627.32)
Profit after Taxation	(2,627.32)



Section A Independent Examiner's Report

Report to the trustees

Charity Name: LITTLE WILLOWS PRE-SCHOOL

On accounts for the year ended

31 DEC 2024 Charity no (if any): 1050897

Set out on pages

1 (remember to include the page numbers of additional sheets)

I report to the trustees on my examination of the accounts of the above charity ("the Trust") for the year ended DD / MM / YYYY.

Responsibilities and basis of report

As the charity's trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ("the Act").

I report in respect of my examination of the Trust's accounts carried out under section 145 of the 2011 Act and in carrying out my examination, I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

Independent examiner's statement

[The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of [insert name of applicable listed body]]. Delete [] if not applicable.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination (other than that disclosed below *) which gives me cause to believe that in, any material respect:

- the accounting records were not kept in accordance with section 130 of the Charities Act; or
the accounts did not accord with the accounting records; or
the accounts did not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

* Please delete the words in the brackets if they do not apply.

Signed: [Signature] Date: 30/10/2025

Name: EMILY MASTERS

Relevant professional qualification(s) or body

ACA

(if any):

--

Address:

FELBRI99E, WATTSFIELD ROAD, BURY ST EDMUNDS
1031 3BD.

Section B

Disclosure

Only complete if the examiner needs to highlight material matters of concern (see CC32, Independent examination of charity accounts: directions and guidance for examiners).

Give here brief details of any items that the examiner wishes to disclose.

--