



[uckg.org](http://uckg.org)

**Helping  
people  
is what  
drives us!**

**Annual Report and Financial Statements 2020/21**

# OVERVIEW



## OVERVIEW

### Introduction

There can be little doubt that 2020/21 was a momentous year for the UCKG HelpCentre in Britain, as it was for just about everyone in the country and worldwide.

As we all know, COVID-19 emerged close to the end of 2019, and just as our 2020/21 financial year was starting the World Health Organisation declared a pandemic. Whether future generations will see the year as having been a major turning point in history, the way it seems to those of us who lived through it, we will never know. What is certain is that it was a period of immense change for the UCKG in the UK.

Instead of celebrating 25 years of Christian ministry and charitable outreach in this country, we had no choice but to make massive changes to the ways we work and worship, and to be innovative and creative in everything we did. We were shocked to be legally obliged to close our doors on 26 March, at the start of the first lockdown, along with every other place of worship in the country.

We can, however, proudly state that there was minimal disruption to our services provision as we had already launched virtual prayer services through a variety of platforms on 23 March, prior to having to close doors. We went on to provide a regular flow of information about what was possible on our website, and to deliver as much of our programme as possible, online.

Obviously we lost the majority of the in-person meetings and events we would have held. To compensate in other areas, we accelerated the launch of additional soup kitchens, opened food banks, and with the easing of restrictions later in the year engaged with the public as much as the law – and wisdom – would allow.

There were certainly many difficulties to address. Staff had to work from home, there was sickness among our people, and practical issues over collecting donations where there were no services in church. Additional expenses included the costs of additional technology to facilitate the online services and the strict hygiene measures necessary as we gradually reopened, and more.

While you will find a great deal about our progress during 2020/21 in this report, you are also most welcome to contact our press officer for further general information and our management accountant on financial matters.

#### **Press officer**

020 7686 6033  
press@uckg.org

#### **Management accountant**

020 7686 6006 ext 6121  
audit@uckg.org

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## OVERVIEW

# Statement from the Bishop in Charge and the Chair of Trustees

After several extraordinarily challenging years, it would be an enormous pleasure to be introducing this report with such phrases as ‘the past 12 months have been a time of calm and steady progress for the UCKG’. In reality that is diametrically opposed to our experience, and we doubt that such a day will ever come. What we are proud to state is that despite the depth and breadth of the difficulties that 2020/21 threw at us, we arrived at the year end strengthened and energised after a very tough time indeed.

Like so many other organisations – from churches and charities to businesses and not for profits – we were taken by surprise when the pandemic arose, and were unprepared. It was a high risk, low probability event, and such possibilities are notoriously ill-prepared-for around the globe.

Before the World Health Organisation declared a pandemic on 11 March 2020, the mere idea of being forbidden to open their church doors, and banned from meeting people in distress to help them would have been incomprehensible to the UCKG’s pastors. Yet it happened with the UK’s first lockdown. But far from despairing, we took this as a call to action, throughout the organisation, from top to bottom. The UCKG was not going to let coronavirus keep us from our mission of helping people in need and furthering the Christian faith.

Without breaking step, as it were, we rapidly moved all our church services online, using any and every available platform to show our adherents that we were with them – on their screens and in their homes. It was all about the people.

The bishop who was then in charge, broadcast services from the empty auditorium of the Rainbow Theatre to show that we were all in this together. With no services to conduct in their HelpCentres, our pastors at branches around the country used their phones and communications in every form to connect with the people wherever they were. And we are continuing online and in-person services in parallel to this day, to ensure that we are readily available to all who want to call on us.

Once our work of meeting people’s spiritual needs was well under control, we swiftly turned our attention to practical needs. Even with furloughing and other forms of government support, many were losing their jobs and with them the ability to put food on the table. Our first step was to increase capacity at our Catford soup kitchen, and do all we could to ensure reliable supplies as we expected to be in this for the long haul. Further soup kitchens were opened, and were followed in due course by a number of food banks. We are now carrying both of these initiatives forward as regular UCKG activities.

Meanwhile, our community outreach groups did all they could within the confines of the UK's evolving programme of restrictions on personal mobility and human contact, to maintain the support they have always provided within society. Our young people deserve particular thanks for their work at this time, when the science was suggesting they were less vulnerable to infection and serious illness than their seniors, although everyone pulled their weight having regard to their individual situations.

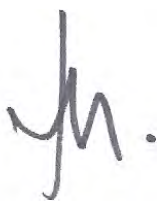
As the year progressed, we gradually opened up our churches. And as needs and rules evolved, we revived activities which had been halted. Our Night Angels, for instance were not needed while homeless people were housed in hostels and cheap hotels, but were back on the streets, as the rough sleepers re-emerged. Evangelism, however, remained online all year.

With normal, happy family Christmases under threat, and a further lockdown

due for January 2021, we decided to boost our regular Give Warmth appeal at the year end. Instead of just providing blankets, duvets and winter clothing for people in need, we extended the concept to include emotional warmth as well as the physical sort. Toys and treats were donated at children's hospital wards in various parts of the country, and there were hampers for the dedicated NHS staff looking after them.

In summary, 2020/21 provided the UCKG with a massive boost in energy and motivation to get out there and do more of what we do best – helping people. We do not, for a moment want to understate how hard it has been, but it has been good and progressive, and there has been no serious long term impact on our receipt of funds.

It simply remains for us to give our warmest thanks and blessings to everyone who has been a part of all this. You have made all the difference for thousands.



**Tiago de Jesus Silva Marques**  
Bishop in Charge

23 May 2022



**Audrey Tung de Medeiros**  
Chair of Trustees

23 May 2022

## OVERVIEW

# Legal and administrative information

### CHARITY NAME

The Universal Church of the Kingdom of God

### CHARITY REGISTRATION NUMBER

1043985

### REGISTERED OFFICE & HQ

Rainbow Theatre  
232-238 Seven Sisters Road  
Finsbury Park  
London N4 3NX

### TRUSTEES

**Audrey Tung de Medeiros**  
(Chair)

**Daniel Guerrero**  
(Honorary Secretary)

**Rui da Cunha Silva**  
(Honorary Treasurer)

**Guilherme Eduardo Higuchi Munhoz**

**Aline de Sousa Assis Munhoz**

### BISHOP IN CHARGE

**Tiago de Jesus Silva Marques**

### GENERAL MANAGER

**Carlos Alexandre Leitão Rocha**

### HEAD OF FINANCE

**Vani Chinapyel**

### COMMUNITY OUTREACH MANAGER

**David Nzuruba**

### BANKERS

**Barclays Bank plc**  
Charities Team  
PO Box 544  
54 Lombard Street  
London EC3V 9EX

### SOLICITORS

**Howard Kennedy LLP**  
No. 1 London Bridge  
London SE1 9BG

### AUDITOR

**RSM UK Audit LLP**  
Statutory Auditor  
The Pinnacle  
170 Midsummer Boulevard  
Milton Keynes MK9 1BP

## OVERVIEW

# Objectives and activities

There have been no changes in our overarching objectives in the past year or, indeed since 1995, when the UCKG was established here as an autonomous church and charity. These objectives are to:

- Advance the Christian faith; and
- Implement general charitable purposes.

In response to the coronavirus pandemic, however, we introduced, and have met a number of secondary objectives to further the spiritual and physical wellbeing of our congregations, pastoral team, staff and whoever turns to us for help.

These are to:

- Be readily available online to provide spiritual support to all, and take every opportunity to provide practical help for anyone lacking the basics of a decent life.
- Be flexible and creative in responding to the situation.
- Do all we can to protect the health of our congregations, pastors, staff and the public.

Firstly, we transitioned smoothly from holding services in our HelpCentres, to online provision and reemphasised the work of our 24 hour telephone helpline. We kept our congregations well informed about the changes via our website and got even more active on social media.

Prior to the first lockdown, and as soon as we could reopen, we invested heavily in protecting the health of everyone attending the HelpCentres. We fully met or exceeded national requirements for mask wearing, PPE, hygiene and social distancing.

We also accelerated plans for a network of soup kitchens and food banks, which again, were subject to strict health and food safety regulations.

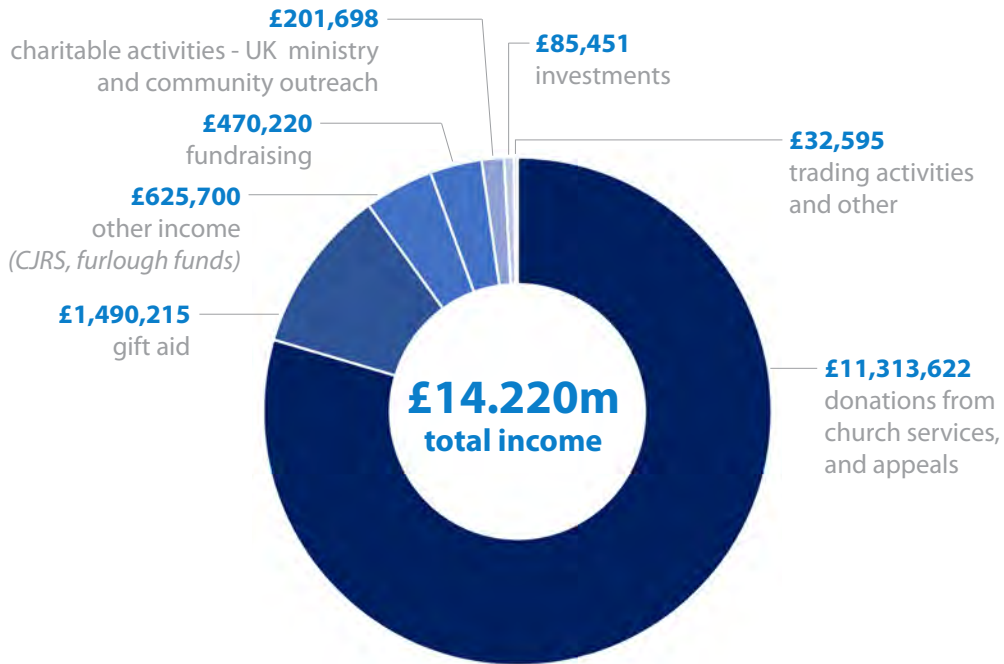
With all this going on, other plans for meeting our objectives took a back seat, but will be reinvigorated as soon as practicable.



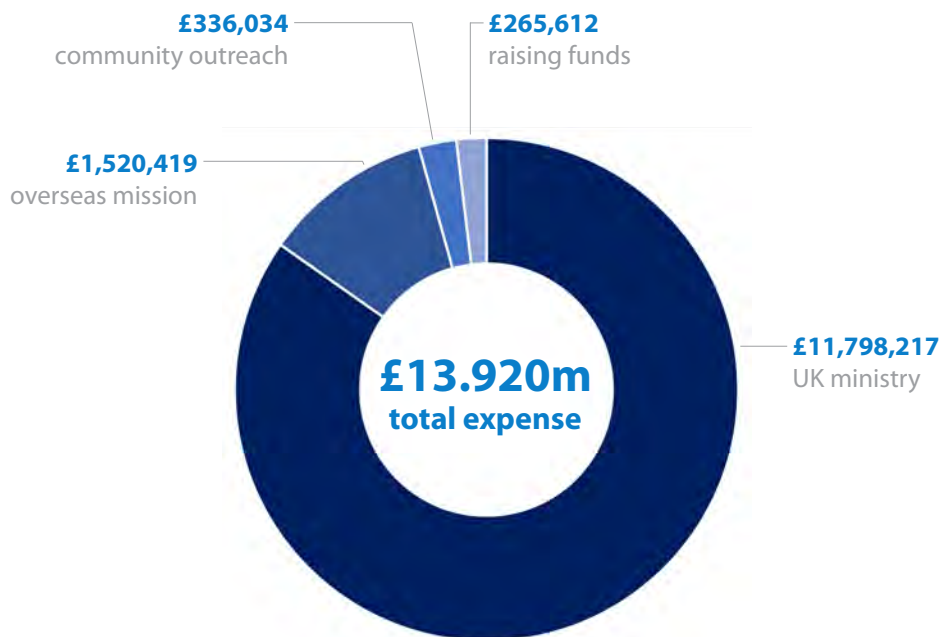
## OVERVIEW

# Resources and benefits

### Our income



### How funds were used



## HelpCentres in the UK at the year end



**32**

full-time locations in operation daily, 365 days a year



**18**

part-time/temporary locations open several days a week

## People serving in the UK at the year end



**54**

pastors and the Bishop in Charge serving full-time



**21**

assistant pastors serving full-time



**133**

workers in administrative and various support roles



**54**

wives of pastors and the bishop supporting the ministry



**671**

volunteers assisting with church services and advice sessions



**1,424**

volunteers helping with local community activities

## Key benefits delivered and help provided



**3,732**

hours in the year each full-time HelpCentre was open with pastors available to assist all comers\*



**539,945**

attendances in the year at our services of public prayer, where attendees receive spiritual support, advice and guidance\*



parents of young children were enabled to attend services of prayer, and advice and guidance sessions as we care for under-10s at Children's Biblical Centres in all our full-time HelpCentres. This service is provided by DBS checked volunteers



**620**

individuals were baptised in water and started their journey to salvation<sup>1</sup>



**11,738**

baptised members registered in our database, less deletions, at the year end

## Key benefits delivered and help provided (continued)



# 14,820

calls were received by our 24 hour telephone helpline during the year



# 1,311

members of the public called the helpline for the first time



# 2,992

calls were received for tithing, offerings and donations<sup>2</sup>



# 409

calls were received for mental wellbeing support



# 3,190

members of the public called the helpline asking for support in prayer

**5.03%** of all calls received were to enquire about **baptism in water** - callers were provided advice and guidance on the considerations leading to being baptised in water and whilst HelpCentres were closed, provided the link for baptism in water online

**5%** of all callers seeking prayer mentioned **mental health, depression, suicidal thoughts and feeling down** - although prayer is requested and given, callers are often referred to relevant professional external support, whether charitable or governmental

**4.87%** of calls asking for prayer were from people experiencing **family and relationship problems** - these problems are often related to disagreements between children and parents, domestic violence in relationships, but also a variety of other issues for which help is needed

**4.4%** of all callers seeking prayer were concerned with **physical health** - people will often call for help in prayer because they have visited doctors complaining of persistent issues, but nothing has been identified, or to complement ongoing medical treatment

**3.64%** of all callers in search of prayer were people suffering with insomnia - these calls predominantly take place in the early hours of the morning, with callers desperate to catch some rest before having to take the children to school and reporting for work



# 3,641

hours of community service were given by our volunteers nationwide each week



# 948

hours of community events were held during the year



# 5

soup kitchens providing soup and simple meals weekly were in operation during the period<sup>3</sup>



# 5

food banks providing weekly bags of groceries were in operation during the period<sup>4</sup>

## Key benefits delivered and help provided (continued)



# 1,330

young people attended our UK youth group joining at age 14 and remaining until 25



# 152

hours of meetings/activities are provided by each branch of the youth group, each year

## Social media presence



# 2.97m

people follow our Facebook @UniversalChurchUK



# 15,800

people follow our Instagram @universalchurchuk



# 14,800

people subscribe to our YouTube channel UCKGTV



# 8,104

people follow our Twitter @TheHelpCentre

## footnotes

\* UCKG HelpCentres were closed for 11 weeks between March and June 2020 by force of government imposed restrictions related to COVID-19. Services of prayer were moved online and made available on a variety of platforms for our members' and the public's convenience.

<sup>1</sup> this figure includes online water baptisms that the UCKG HelpCentre had to introduce by force of government imposed restrictions related to COVID-19.

























<sup>2</sup> this is an unusual type of call that occurred by force of government imposed restrictions related to COVID-19. Donors would normally attend and donate at our daily services of prayer.

<sup>3</sup> there were new soup kitchen locations opened during the period at our Finsbury Park, Kilburn, Leeds and Peckham HelpCentres. The expansion of our soup kitchen network was driven by and in response to public need exacerbated by the pandemic, but it is now a permanent activity and community provision.

<sup>4</sup> Food banks were opened during the period at our Plaistow, Stamford Hill, Croydon, Edmonton and Hackney HelpCentres. The creation of a food bank network was driven by and in response to public need exacerbated by the pandemic, but it is now a permanent activity and community provision.

# OVERVIEW

## Key events timeline


- 2020**
- 8 March**  International Women's Day service in UCKG HelpCentres nationwide
  - 17 March**  UCKG implements COVID-19 preventive measures in all its HelpCentres nationwide, and administrative offices
  - 23 March**  Prime minister announces first UK lockdown ordering public to "stay at home" and businesses to close
  - 26 March**  All UCKG HelpCentres in the UK close their doors as a consequence of the lockdown imposed by government
  - 5-12 April**  Holy Week services online, including Palm Sunday, Good Friday and Resurrection Sunday
  - 16 April**  Lockdown extended for "at least" three weeks - public must "stay at home" and businesses close
  - 31 May**  Day of Pentecost worship and thanksgiving services online
  - 15 June**  First easing of lockdown measures allowing for private prayer in places of worship in England and Northern Ireland
  - 22 June**  Easing of lockdown measures in Wales allowing for private prayers in places of worship
  - 29 June**  Local lockdown announced for the city of Leicester
  - 30 June**  UCKG introduces a schedule of daily prayer services providing spiritual support for all affected by Leicester local lockdown
  - 5 July**  UCKG HelpCentres in England and Northern Ireland reopen full-time under strict health and safety measures
  - 16 March**  Government provides guidance on COVID-19 preventive measures to safeguard the general public
  - 22 March**  National Day of Prayer and Fasting for the UK in UCKG HelpCentres nationwide
  - 23 March**  UCKG launches virtual church online providing a schedule of daily prayer services in a variety of platforms
  - 26 March**  Catford soup kitchen commits to remain open to serve community in need during the lockdown
  - 11 April**  Finsbury Park soup kitchen opens to the public
  - 18 April**  Kilburn, Peckham and Leeds soup kitchens open to the public
  - 14 June**  First baptism in water service and ceremony online
  - 15 June**  UCKG HelpCentres in England and Northern Ireland open for private prayers under strict health and safety measures
  - 22 June**  Cardiff HelpCentre opens for private prayers under strict health and safety measures
  - 30 June**  Leicester HelpCentre closes its doors due to local lockdown
  - 4 July**  End of lockdown announced for England and Northern Ireland
  - 9 July**  The Universal Church of the Kingdom of God worldwide celebrates 43 years transforming lives


● Government COVID guidance


● UCKG response to COVID guidance


● Spiritual support, advice and guidance


● Community outreach activities


**15 July** End of lockdown in Scotland - places of worship can reopen for communal services of prayer for up to 50 people 


**3 August** End of local lockdown in the city of Leicester - places of worship can reopen 


**30 August** Day of Rescue service at UCKG HelpCentres nationwide 


**16 October** Night Angels outreach resumes with volunteers visiting city centres nationwide to help the homeless 


**23 October** Cardiff HelpCentre closes its doors due to firebreak lockdown 


**24 October** Plaistow food bank opens to the public 


**5 November** Second national lockdown comes into force in England 


**5 November** UCKG introduces a schedule of daily prayer services providing spiritual support for all affected by England's second lockdown 


**9 November** End of firebreak lockdown in Wales 

**14 November** Stamford Hill food bank opens to the public 

**20 November** Glasgow HelpCentre remains open with a restriction of 20 people per service of public prayer and worship 


**27 November** Further restrictions come into force in Northern Ireland 

**27 November** UCKG introduces a schedule of daily prayer services providing spiritual support for all affected by Northern Ireland's restrictions 

**2 December** End of the second lockdown in England 

**2020**


**15 July** Glasgow HelpCentre reopens full-time under strict health and safety measures and capacity restrictions 

**3 August** Leicester HelpCentre reopens full-time under strict health and safety measures 

**11 October** The Encounter with Peace service at UCKG HelpCentres nationwide 

**23 October** Firebreak lockdown announced for Wales 


**23 October** UCKG introduces a schedule of daily prayer services providing spiritual support for all affected by Wales firebreak lockdown 

**2-4 November** The 3 Days to Draw Near to God prayer purpose at UCKG HelpCentres nationwide 

**5 November** All UCKG HelpCentres in England remain open for private prayer only, under strict health and safety measures 

**7 November** Croydon food bank opens to the public 

**9 November** Cardiff HelpCentre reopens full-time under strict health and safety measures 

**20 November** Level 4 restrictions come into force in Scotland 

**21 November** Edmonton food bank opens to the public 

**27 November** Belfast HelpCentre closes its doors due to further restrictions 

**28 November** Hackney food bank opens to the public 

**2 December** HelpCentres in England reopen full-time under strict health and safety measures 

● Government COVID guidance

● UCKG response to COVID guidance

● Spiritual support, advice and guidance

● Community outreach activities

- 6 December** 

Invitation from the Father service at UCKG HelpCentres nationwide
- 11 December** 

Belfast HelpCentre reopens full-time under strict health and safety measures
- 11 December** 

Glasgow HelpCentre remains open with a restriction of 50 people per service of public prayer and worship
- 14 December** 

Plaistow Give Warmth appeal and donation
- 16 December** 

Finsbury Park, Leeds and Tooting Give Warmth appeal and donation
- 18 December** 

Lozells and Bullring Birmingham, Catford and Nottingham Give Warmth appeal and donation
- 20 December** 

Stratford Give Warmth appeal and donation
- 23 December** 

Brixton, Hackney, Hammersmith, Manchester, Peterborough and Sheffield Give Warmth appeal and donation
- 31 December** 

New Year's Night Vigil service in UCKG HelpCentres nationwide
- 5 January** 

Glasgow HelpCentre closes its doors due to national lockdown
- 6 January** 

Third national lockdown comes into force in England
- 18 January** 

Catford soup kitchen wins Lewisham Mayor's COVID Response Award
- 28 February** 

Anointing with the Oil from the Horn service at UCKG HelpCentres nationwide

**2020**

- 11 December** 

End of further restrictions in Northern Ireland
- 11 December** 

Level 4 restrictions in Scotland decrease to level 3
- 11-31 December** 

Fast of Daniel - 21 Days  
Pleasing the Holy Spirit event
- 15 December** 

Croydon, Luton, Newcastle and Wood Green Give Warmth appeal and donation
- 17 December** 

Kilburn and Peckham Give Warmth appeal and donation
- 19 December** 

Edmonton Give Warmth appeal and donation
- 21 December** 

Willesden Green Give Warmth appeal and donation
- 24 December** 

Southall Give Warmth appeal and donation

**2021**

- 5 January** 

National lockdown comes into force in Scotland
- 5 January** 

UCKG introduces a schedule of daily prayer services providing spiritual support for all affected by Scotland's national lockdown
- 5 January** 

All UCKG HelpCentres in England remain open, under strict health and safety measures preventing mingling
- 31 January** 

Holy Oil Event at UCKG HelpCentres nationwide

● Government COVID guidance

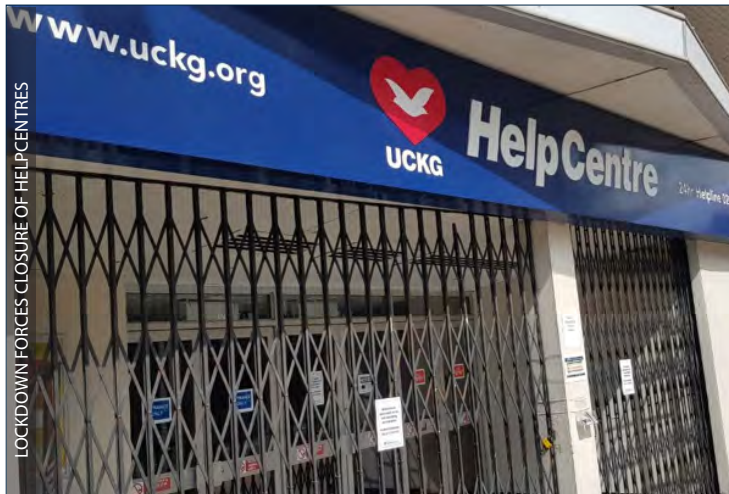
● UCKG response to COVID guidance

● Spiritual support, advice and guidance

● Community outreach activities

## OVERVIEW

# Highlights from 2020/21



### March 2020 International Women's Day

We held International Women's Day services in the HelpCentres in early March. With Mothering Sunday coming shortly before the initial lockdown, our Blessing of Mothers service took place in person, in our HelpCentres.

### National Day of Prayer and Fasting

On the eve of the first lockdown, we held a National Day of Prayer and Fasting for the UK online. Everyone was invited to pray and fast for the health and wellbeing of our country and its people.

### UCKG goes online

On 23 March, we opened our virtual church online so that our members and the public could continue their

worship as normal, but from their homes. There was no loss of provision in the switchover.

### All HelpCentres in the UK are forced to close

UCKG HelpCentres in the UK closed their doors on 26 March at the start of the first lockdown to combat the COVID-19 pandemic. By law, we were not allowed to hold public services of

prayer or meet people in need on a one-to-one basis.

### April 2020 Holy Week and Resurrection Sunday

We celebrated the greatest Christian festival of the year online because of the pandemic. This began with the celebration of Palm Sunday and moved in faith through Holy Week to Good Friday, when we started four days of dedicated services, culminating in an online Lord's Supper (communion service) on Easter Sunday.

### Soup Kitchens

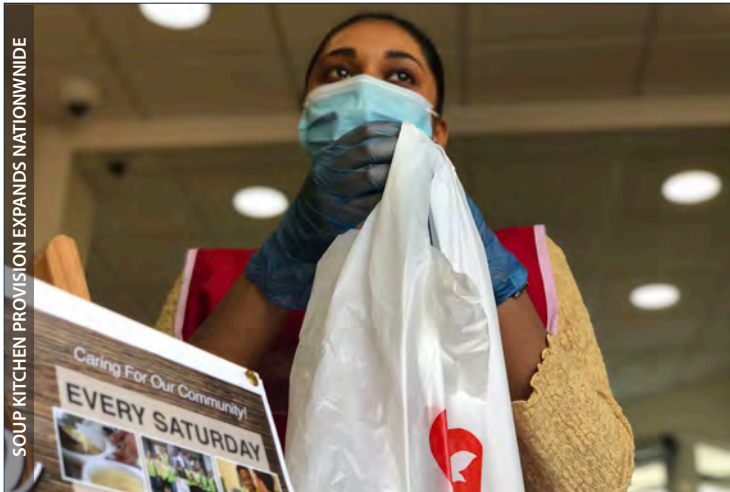
We expanded this initiative from one to five outlets and gave away thousands of portions of good quality homemade soups and hot meals in 2020/21 to homeless people, the low-waged, furloughed,

**IMPORTANT NOTICE**

**DAILY SERVICES  
LIVESTREAM**

**MON - FRI - 10AM, 3PM & 7.30PM**  
**THU - 8PM**  
**SAT - 10AM & 3PM**  
**SUN - 10AM, 4PM & 6PM**

DAILY SERVICES GO ONLINE FOR THE LOCKDOWN



SOUP KITCHEN PROVISION EXPANDS NATIONWIDE

unemployed and others struggling to put food on the table.

We opened additional soup kitchens at Finsbury Park, Kilburn, Peckham, and Leeds. While a typical attendance on opening day at a new outlet would be around 30 people, Peckham was an outlier with 50, and soon went on to gain a regular attendance of around 80 people.

**June 2020**  
**Best day at Finsbury Park Soup Kitchen**

Extra donations of food one week in June enabled Finsbury Park HelpCentre to more than triple the number of people fed, handing out soup and more to 169 individuals.

**First Online Baptism in Water**

We introduced an online Baptism in Water service – our first ever! We were delighted to have around 24 candidates for baptism, all eager to implement the decision to dedicate their

lives to Jesus. The baptisms took place before one of our online Sunday services.



BISHOP CONDUCTS BAPTISM IN WATER ONLINE

Each candidate to be baptised was instructed to

have a glass of water ready and to follow the words of faith and instructions given by the officiating bishop. It was simultaneously exciting and humbling for everyone involved to be delivering on our objective of furthering the Christian faith in such an innovative way. The church building may have been closed due to COVID restrictions, but our concept of the altar was not.

**July 2020**  
**Full-time HelpCentres reopen in England and Northern Ireland**

The full-time HelpCentres reopened for services of public prayer this month, subject to a strict hygiene regime and the use of face masks, hand gels and social distancing. We also celebrated the 43rd anniversary of the foundation of our movement.

**August 2020**  
**The Day of Rescue**

The Day of Rescue event in all branches was for people who found themselves far



HELPCENTRES REOPEN AFTER LOCKDOWN

from God, and wanted to improve their situation.

### October 2020 Night Angels

We delivered this programme from 15 London HelpCentres and another 13 outside London including Birmingham (Bullring and Lozells), Gravesend, Leicester and Sheffield during 2020/21. Night Angels are UCKG volunteers, who visit the homeless on the streets of major cities and some towns across the UK. They also bring comfort



to distressed late night revellers leaving clubs and the like, who could be the worse for alcohol and/or drugs. The requirement for Night Angels had declined for a while as rough sleepers were provided with hotel and hostel accommodation under earlier lockdown rules. After this ended, and night life resumed, so did the need for our support.

### The Encounter with Peace

Feelings of achievement

and being around our loved ones gives us a sense of peace, but that quickly fades when problems and challenges arise. On 11 October we concentrated our prayers on finding peace.

### Sunday of Bulletproof Marriage

On 25 October we prayed especially for people who felt they had lost the joy in their marriages, or were on the brink of divorce. In normal times we hold the Love Walk, an opportunity for couples to enjoy each

other's company in local open spaces.

### November 2020 Food Banks

We opened food banks at the HelpCentres in Croydon, Edmonton, Hackney, Stamford Hill and Plaistow, serving the same groups of users as our soup kitchens do. The non-perishable groceries, fruit and veg that were handed out were donated by not for profits, supermarkets and other food outlets, and our own



HelpCentre members. The members also run the service, which is open for several hours each Saturday, and seek donations.

### Three days to Draw Near to God

Starting on 2 November we held three days of special prayers in all HelpCentres in preparation for the coming second lockdown.

### December 2020 Give Warmth Appeal

Two of our groups, the CBC, which looks after the very young while parents attend services, and the PCG, which visits and provides





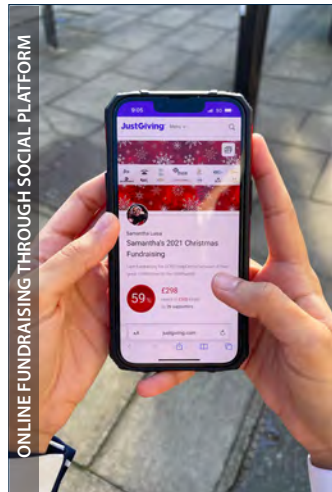
emotional support to those in hospitals, hospices and at home, brought Christmas cheer to people who are particularly challenged through the festive season. A total of 28 locations where we have HelpCentres, reached out to people in need, including children in hospitals and hospices, NHS workers, and homeless people and rough sleepers.

Through the Give Warmth Appeal we brought smiles to their faces with gifts, while our volunteers found the experience of helping in this way to be humbling as well as a privilege. We provided PPE for all our volunteers so that they were not putting their own health at risk by working in difficult circumstances.

### Fundraising 2020

Unable to pursue our normal fundraising practices that include supermarket bag packs, street collections, carol singing, etc, our fundraisers turned to the internet and came up with creative and

entertaining ways to raise funds online. Their objective was to boost funds for five



of our activities that were particularly important at

a time when people were losing loved ones, jobs and incomes, and much of what makes life sweet. The groups supported were the 24 hour helpline, soup kitchens, food banks, Night Angels and the Give Warmth Appeal. One fundraiser danced for 24 hours in order to contribute; others got themselves sponsored for runs or baked cakes to sell to members for their households.

### January 2021 Catford Soup Kitchen wins award

Catford soup kitchen won the Lewisham mayor's COVID response award. The award recognised the amazing contribution of those who played a major role in the community in response to COVID-19.

### Local MP at the Catford Soup Kitchen

Lewisham MP, Janet Daby, was welcomed to curry Saturday at our original soup kitchen on 23 January, when a local restaurant, Panas Gurkha, donated 100kg of food for the



benefit of our users. With rice and a vegan spinach and chickpea curry on the menu, there was food to nourish body and soul.

### **Holy Oil event**

Attendees at services in our HelpCentres on 31 January received a free bottle of blessed Holy Oil to remind them of the miracles that God performed in the past, to awaken their faith and to encourage them to pray for God's guidance in the current era.

The oil we gave was blessed at the replica Temple of Solomon in Brazil by UCKG bishops and pastors from all over the world.

during the pandemic. He was accompanied by 20 jovial volunteers who also dedicated their time to support those who were experiencing food poverty.

### **Anointing with the Oil from the Horn**

On 28 February all our HelpCentres celebrated the Old Testament event, when David, who was to become king over Israel as successor to Saul, was anointed with oil by the prophet Samuel in the midst of his brothers. Just as the Spirit of the Lord came to David that day, so we believe that those who participated in our service will similarly gain spiritual strength and grow in faith.

## **February 2021**

### **Lewisham Mayor volunteers at Catford Soup Kitchen**

On Saturday 20 February, there were treats in store for 216 people who came along to the Catford soup kitchen. The Mayor of Lewisham, Damien Egan, saw first-hand the work of the outreach



# TRUSTEES' REPORT



## TRUSTEES' REPORT

# Achievements and performance

The past year has undoubtedly been the most challenging in all the time that the UCKG HelpCentre has been active as an autonomous church and charity in the UK. Our response to that situation has been, and continues to be proactive, using technology and readjusting some of our activities to meet the need.

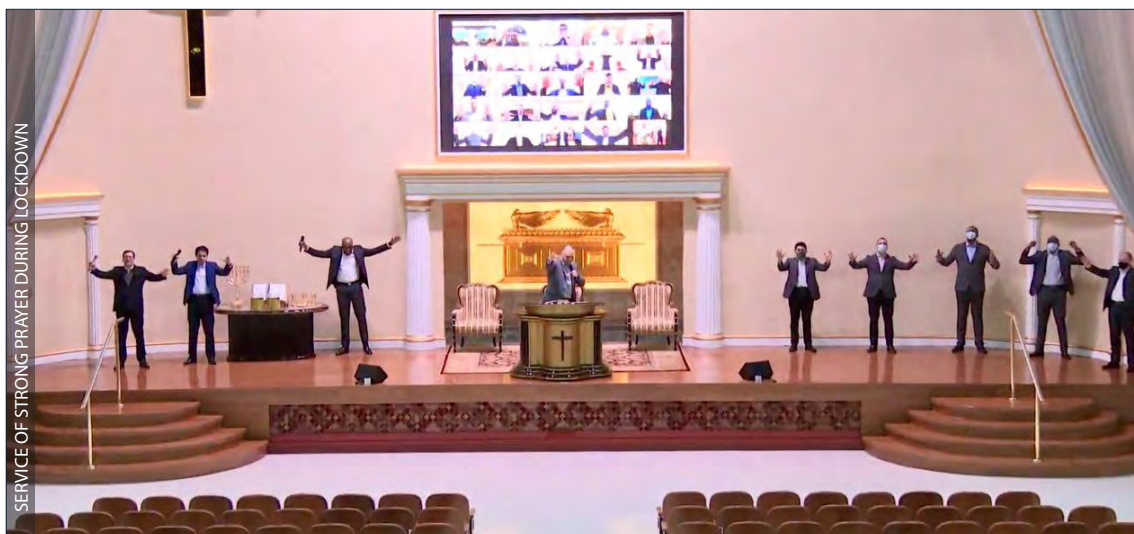
Our purpose and mission here are unchanged, along with our faith (See the Statement of Faith overleaf). The church's day to day activities have, without exception, been affected to varying extents, by the coronavirus pandemic. We have had to be flexible and innovative in everything we do. That includes our daily services of prayer, ability to help distressed individuals, community outreach programme, and the working practices in our headquarters at the Rainbow Theatre in Finsbury Park, north London, and at

HelpCentres around the UK.

This past year has been a time of learning and growth for us – both in practical knowledge and in faith – and we look to the future with clear but cautious optimism. It is leavened with deep sympathy for all those in our communities who have suffered and lost loved ones or been unwell themselves, and those who have experienced encroaching pain and poverty. We have, however, redoubled our efforts to support everyone who has come to us for comfort and sustenance, and with it our commitment to God and humanity.

Our priorities have been to ensure that we satisfy all necessary requirements to:

- Protect the health of our congregations, staff and visitors to our premises.



## Statement of Faith

**We believe** in the Scriptures of the Old and New Testaments in their original writings as fully inspired by God and accept them as the Supreme and Final Authority for faith and life.

**We believe** in one God, eternally existing in three persons – Father, Son and Holy Spirit.

**We believe** that Jesus Christ was conceived by the Holy Spirit, born by the Virgin Mary and is true God and true Man.

**We believe** that God created man in His own image; that man sinned and thereby incurred the penalty of death, physical and spiritual; that all human beings inherit a sinful nature which causes actual transgression involving personal guilt.

**We believe** that the Lord Jesus Christ died for our sins, a substitution sacrifice according to the Scriptures and that all who believe in Him are justified on the ground of His shed blood.

**We believe** in the body of resurrection of the Lord Jesus, His ascension into heaven and His present life as our High Priest and Advocate.

**We believe** in the personal return of the Lord Jesus Christ in glory.

**We believe** that those who repent of their sins, receive the Lord Jesus Christ by faith and hold fast to Him are born again by the Holy Spirit and become children of God.

**We believe** in the baptism of the Holy Spirit, empowering believers for service, with accompanying supernatural gifts

of the Holy Spirit and in fellowship with the Holy Spirit.

**We believe** in the divinely ordained ministries of apostle, prophet, evangelist, pastor, and teacher.

**We believe** in the resurrection of the just and the unjust, the eternal blessings of the redeemed, and the eternal banishment of those who have rejected salvation.

**We believe** that the one true Church consists of all those who have been redeemed by Jesus Christ and regenerated by the Holy Spirit; that the local church on earth should take its character from this conception of the spiritual Church and therefore new birth and personal confession of the Christ are essential for church membership.

**We believe** that the Lord Jesus Christ appointed two ordinances: baptism in water and the Lord's Supper, to be observed as acts of obedience and as a continual witness to the facts of the Christian faith; that baptism is the immersion of the believer in water as a confession of the Lord Jesus in burial and resurrection and that the Lord's Supper is the partaking of the body and blood of our Saviour in remembrance of His sacrifice until He comes.

**We believe** that divine healing seen in the Old Testament and the New is an integral part of the Gospel.

**We believe** the Bible teaches that without holiness no man can see God.

**We believe** in sanctification as a definite, yet progressive work of grace, commencing at the time of the new birth and continuing until the end of one's life.

- Provide spiritual support online, including through our services of prayer and on a one to one basis by phone or online, where we have not been permitted to meet in person.
- Refocus our community outreach onto the provision of an increasing number of soup kitchens and the addition of food banks.

This does not mean, of course, that we lost sight of our strategy of continually growing our church by seeking new premises to add to our portfolio as working bases, to meet the objective of furthering the Christian faith. We continued to work as a lean organisation so that we could fund the maximum amount of charitable activity. It was also important to us to retain the volunteers who support our pastoral and administrative teams, although the restrictions on human contact imposed by the pandemic caused changes to what they could do. We are very grateful to everyone who helped out, and especially those who were willing to don PPE and serve the public at our soup kitchens long before vaccines were available.

### **UK ministry – in HelpCentres and online**

The nature of our ministry has remained unchanged. We are firmly based in the poorer parts of London and major UK towns and cities, endeavouring to provide spiritual support and ‘pick up the pieces’ for people who have fallen through the various national safety nets.

What changed radically in 2020, was that much of our work was moved online at the start of the first lockdown, and we have continued to run in-

church and virtual services and groups for our members in parallel ever since. We started the year installing robust hygiene systems, and NHS information posters, in the full-time HelpCentres for the protection of congregations and everyone working there, well before a lockdown was required and our staff had to work from home. Unfortunately, it was necessary to shut all 18 part-time facilities because we could not be certain that safety measures would be of the required high standard.

The first lockdown, from 26 March 2020 until well into June, meant that all our services were online and those events and outreach activities that could not be run this way were cancelled. We reopened our doors as soon as people were permitted to enter for private prayer, as individuals or in small household groups, applying strict biosafety measures, including use of face coverings and hand gels, and social distancing. These measures had to continue once the government allowed services to restart, however we carried on with some of the online provision so that people deemed clinically vulnerable, and those isolating and in quarantine did not have to forgo our services.

For easy reference, the map overleaf shows the whereabouts of our full-time HelpCentres in the UK, and lists HelpCentres by region. While we have a presence in all four home nations, with facilities in Cardiff, Belfast and Glasgow, the balance is predominantly in the poorer parts of London and major towns and cities. Our chosen locations are the more challenged city centres and secondary high streets, with high footfall and good public transport.

**Scotland**

Glasgow

**Northern Ireland**

Belfast  
Portadown

**North East England**

Newcastle

**North West England**

Manchester  
Leeds  
Liverpool

**Yorkshire and the Humber**

Sheffield

**East Midlands**

Leicester  
Nottingham

**West Midlands**

Birmingham Bullring  
Birmingham Lozells  
Wolverhampton

**East England**

Ipswich  
Luton  
Peterborough  
Great Yarmouth  
Watford

**North London**

Edmonton  
Finsbury Park  
Stamford Hill  
Wood Green

**East London**

Hackney  
Plaistow  
Stratford  
Ilford  
Romford  
Walthamstow

**Wales**

Cardiff  
Wrexham

**South West England**

Swindon  
Bristol

**South East England**

Gravesend  
Crawley  
Oxford  
Reading  
Southampton

**West London**

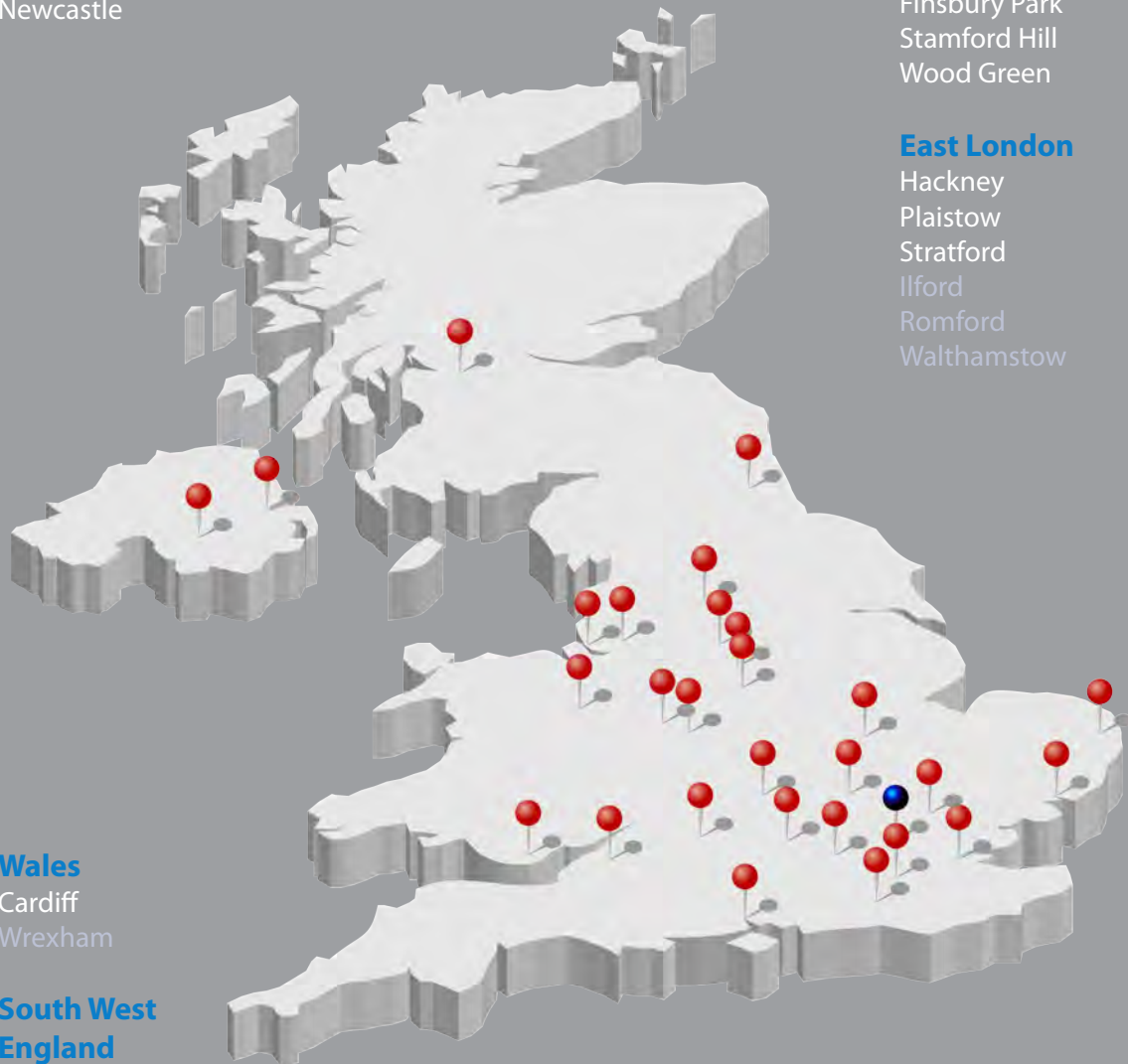
Hammersmith  
Kilburn  
Southall  
Willesden Green  
Wembley

**South London**

Brixton  
Catford  
Croydon  
Peckham  
Tooting  
Brixton Portuguese  
Woolwich

**Isle of Jersey**

St Helier



As at 28 February 2021, the UCKG's property portfolio comprised 32 full-time HelpCentres, owned freehold or leasehold, and 18 part-time facilities. The full-time HelpCentres are all good quality properties, following refurbishment, with suitably sized auditoria for our congregations, meeting rooms, accommodation for our Children's Biblical Centres, and office and ancillary space.

Despite the difficulties experienced this year, we are constantly seeking opportunities to extend our reach, particularly in areas where demand is proven, and we have a very active property search team. Introductions to premises such as defunct places of worship, disused cinemas and industrial premises suitable for upgrading, are welcome. Part-time HelpCentres work from hired halls, in hotels, community centres, schools and similar venues in areas where we are keen to expand our ministry. We follow demand from people who travel considerable distances to full-time HelpCentres and would like something nearer, or where we have identified a need for our help and support.

During the year, major maintenance and improvement works were carried out at Finsbury Park, Glasgow, Plaistow and Stratford and smaller works at 28 other HelpCentres.

### **UK ministry – services**

Our Christian beliefs are set out formally in our Statement of Faith, and this faith is reflected in our services of prayer and outreach activities. During the first and strictest lockdown all services were conducted online and could be accessed via YouTube, Facebook, Liberty Radio and the subscription app univervideo.com, but reverted to our normal schedule on 5 July for England and Northern Ireland. Dates varied around the UK because of the devolved administrations' responsibility for health; and Leicester was subject to a local lockdown because of high COVID-19 case numbers.

However, we continued the online provision on Wednesday, Thursdays and Sundays for the clinically vulnerable, older people and those isolating or in quarantine.



BISHOP MINISTERS FROM EMPTY CHURCH IN LOCKDOWN

Weekday prayer services are held up to four times a day in all full-time HelpCentres, and deal with the issues everyone faces. Services focus on a different area of life each day, and sometimes follow a seminar format, when the UCKG teams up with specialist charities or advisors.

Online provision also replaced our

services in Portuguese and Spanish for speakers of those languages. Some full-time HelpCentres now have Portuguese services, and some offer services in Spanish as well, and there's an all-Portuguese speaking HelpCentre in Willesden Green, west London. Our multilingual provision is a growing part of the UCKG's work, helping to support diverse communities.

<b>Weekly Services Schedule</b> Services take place daily at 7am, 10am, 3pm and 7.30pm	
<b>MON</b>	<b>INDEPENDENCE PROJECT</b> Prayers and guidance for financial growth and success.
<b>TUE</b>	<b>HEALTH DAY</b> Prayers promote physical wellbeing to complement medical advice and treatment.
<b>WED</b>	<b>SPIRITUAL GROWTH</b> Prayers and Bible studies for spiritual growth and development.
<b>THU</b>	<b>FAMILY DAY</b> Prayerful support and guidance for families. <b>LOVE THERAPY SEMINAR</b> Prayers, advice and guidance for singles and couples.
<b>FRI</b>	<b>SPIRITUAL CLEANSING</b> Prayers for freedom and protection from negativity.
<b>SAT</b>	<b>DISCIPLESHIP</b> Evangelism and outreach.
<b>SUN</b>	<b>EMPOWERMENT</b> Connecting with God through prayer, with the self and with positive people.

It should be noted that we held our first ever baptism in water online in June of 2020. Normally baptism into the UCKG is by total immersion, and takes place in the baptism pools of our HelpCentres in the course of some of our services. This time, however the candidates for baptism were asked to use a single glass of water in their own homes at an online service, and follow

the bishop's instructions and words of faith. It was a joyful and moving occasion.

### UK ministry – further activities

#### Breaking the Habit

Formerly a Sunday afternoon meeting in the Finsbury Park HelpCentre, for people wanting to overcome

addictions, this quickly became an online activity. But once we were able to reopen to attendees, the meetings resumed in the HelpCentre. Family members who are affected by a loved one's addiction are also supported.

### **Children's Biblical Centres**

After closure in March, all the CBCs reopened in July for children aged 8-10, while all other babies and young children had to attend services with their parents or guardians. Located at every full-time HelpCentre, the CBCs provided care for church attendees' children during services. All carers are DBS checked and have undertaken safeguarding training, with many also being first aid trained. Combining the roles of a conventional Sunday school and a crèche, CBCs work with children and parents in an age appropriate manner, to help instil principles and values that will stand the youngsters in good stead throughout their lives.

### **Universal Teen Force**

Like VYG, our group for older teens and twenties, this group operated online or in carefully regulated meetings at HelpCentres, where the members had to observe social distancing, and use hand gels and masks, according to the situation at the time.

UTF is for 11 to 14 year olds, acting as a follow on to the CBCs, but open to all. It provides a Christian environment in which the young people are encouraged to develop their talents and start preparing for adulthood. In normal circumstances, the meetings are run by DBS checked advisors who offer guidance and support, acting as mentors for the youngsters; and there are also fun activities, competitions

and initiatives. Open discussions help the teens to build their confidence and characters, and develop the tools they need for making wise decisions as they grow up.

### **Christian Books Plus**

Our bookshops normally operate in dedicated areas in our full-time HelpCentres, but were closed and replaced by an online facility at [christianbooks-plus.com](http://christianbooks-plus.com). They all supply books and other materials to help congregants and interested members of the public in their spiritual development.

### **Delight Cafés**

The three outlets, in Finsbury Park, Peckham and Leeds HelpCentres, were closed due to the pandemic. The intention is to reopen when we can and to set up more of these cafés in due course for the convenience of people attending church.



DELIGHT CAFE PREMISES WERE USED TO PREPARE SOUPS FOR SOUP KITCHEN

## Godllywood

This is a dedicated women's ministry, led by the wives of UCKG pastors and bishops on the basis of faith. It predominately operated online in 2020/21. It encourages members to establish and maintain strong self-esteem and become women of God.

## Godllywood Girls

By taking a flexible approach and combining Godllywood Girls and Godllywood, we solved the problem of no face to face meetings for some of the church's most devout women and girls, delivering meetings and discussions online.

Godllywood Girls is designed to help young girls who are already regular churchgoers, develop confidence, good patterns of behaviour, and develop their skills. It has sections for 6 to 10 year olds and 11 to 14 year olds. In normal times the girls are supported emotionally and monitored weekly by pastors' wives and attend monthly meetings. Many different topics are addressed including building relationships and friendships.

## Individual spiritual support

Everyday technology in the form of our 24 hour telephone helpline, provided the answer when we were forced to halt the one-on-one spiritual support meetings we normally provide for anyone who is deeply troubled. The helpline was heavily promoted during lockdown. Thankfully, we quickly reinstated such meetings with DBS checked pastors, or with bishop, when restrictions were lifted.



## Pilgrimages

In the normal way the UCKG HelpCentre runs occasional pilgrimages to two destinations, Israel and the replica temple of Solomon in São Paulo, Brazil, the last one having taken place in 2019. The aim is to help pilgrims strengthen their faith and enhance their understanding of the Bible. These pilgrimages have been suspended temporarily in view of the pandemic.

## Prayer Group

This group changed its working method from fortnightly meetings to a 'work from home' format. The group, which is open to all UCKG members exists to coordinate consistent prayer for the church's activities and to teach those who join the group how to pray and use prayer to overcome everyday challenges. This year, the members continued their work of prayer at home.

### Faith-based special events

The UCKG normally holds special events for people who want to deal with their problems through faith, in football stadiums or other capacious venues. But with such events banned by the government in order to reduce the transmission of COVID-19, we once again turned to the internet and delivered this programme virtually.

Adaptability and our readiness to adopt new ways of working ensured that we met our purpose on this score as usual.

### Community outreach

The UCKG HelpCentre has always been powerfully motivated to help people in need, as well as sharing the good news of the gospel with all who will listen. We normally operate a number of community outreach groups run from our centres nationwide, and catering to various

demographics, in order to care for, support and encourage people at every stage of life.

This year, however, all face to face group and one-to-one meetings by these groups had to be put on hold, and we refocused our outreach work so it that either operated online or through a small range of permitted activities.

### Caleb Group

Loneliness in old age is often mooted as a significant societal problem in the UK, and it is one that the UCKG has sought to mitigate through Caleb, its group for those aged 55+. With the added isolation imposed by the lockdowns, something had to be done – and fast – as we could no longer socialise with our seniors.

The immediate solution was to check up on Caleb members by phone, at the height of the first lockdown, when isolation was most severe. Later we delivered groceries to any seniors who let us know they were in need, using supplies from our soup kitchens or food banks. For spiritual guidance, the Caleb group leader made YouTube videos which were sent to the group members for additional spiritual guidance.

### Patient Care Group

The PCG volunteers were unable to meet, run events or visit the sick in hospitals, hospices and at home as they usually do, however our pastors were available on the 24 hour telephone helpline for those in need for prayer and supportive conversations.



### **Removing All Hurt and Abuse**

While RAHAB, our community group for women who have experienced abuse in any form, was suspended, this important work was taken up by our pastors' wives, acting alongside their husbands' ministries or under the aegis of Godllywood. This work helps such individuals to overcome their traumas by offering emotional and spiritual advice and support.

### **Rescue of Dignity**

Unfortunately, this group was unable to continue its work this year for largely practical reasons. In the normal way its members would be supporting remand and sentenced prisoners through visits and letter writing to help them prepare for a better way of life on release, and would hold two meetings a year to provide support to prisoners' families. The group hopes to resume its activities as soon as it can.

### **School for Mothers**

We certainly didn't give up on good parenting, when in November 2020 this activity was suspended as a separate group within the church, based at Finsbury Park. Instead, we ensured that individual support/advice was available through the pastors' wives, since group meetings could not take place.

### **Victory Youth Group**

VYG operated online or in carefully regulated meetings at HelpCentres, where the members had to observe social distancing, and use hand gels and masks, according to the level of lockdown and other restrictions that applied at various times of the year.

This group is an important activity for

the UCKG, since it is both a youth ministry and a lively open-to-all youth group, which speaks out on contemporary issues, encourages talent and achievement and serves its local communities. VYG is run at all full-time HelpCentres, and has a national membership of over 1,330 14 to 25 year olds, who take part in weekly meetings, where young people who are not of the church are also extremely welcome. It attracts youths who are ready to give up destructive lifestyles and help them turn their lives around, in addition to the responsible young people who make up the majority of the membership.

The group provides a safe and secure source of practical, moral and ethical advice, mentoring and guidance, as well as a lot of fun. Members are encouraged to be the best they can be, to work and study hard and become exemplary citizens.

### **24 Hour helpline**

This service has been fully available throughout the pandemic. UCKG pastors and trained volunteers worked shifts around the clock, providing practical and spiritual guidance to callers from any and every part of society. They dealt with the gamut of problems resulting from lockdown, including isolation and depression, furloughing and job losses, home schooling, domestic abuse and more.

### **Training centre**

The training centre based at the Rainbow Theatre in Finsbury Park was closed this year due to the pandemic and will reopen in a new format as soon as it is safe to do so.

### Catford and other soup kitchens

The soup kitchen at the Catford HelpCentre confirmed that it would stay open right from the start of the pandemic, when many others were closing, and continued its regular Saturday service, providing soup, simple meals and takeaway bags of groceries throughout the year. The helpers, who were fully equipped with PPE to protect their own health, prepared a selection of quality home made soups each week. They served growing numbers of individuals and families who were struggling to afford food, and in some cases were homeless.

The number of attendees rose rapidly from 35-40 a week to around 200, and so the organisers had to work hard to ensure that they had rising and sustainable supplies of food. Fortunately, they received donations from FareShare, the food redistribution organisation, the supermarkets, and a variety of smaller food businesses as well as from the HelpCentre members. Local businesses supporting this initiative included an award winning Nepalese restaurant.

The good work of this soup kitchen has now earned it a number of awards including the Mayor of Lewisham's COVID response award.

In April 2020 the UCKG opened a further four outlets at the HelpCentres in Finsbury Park, Kilburn, Peckham and Leeds, where local people were experiencing much of the same problems.

### Our food banks

Starting in October 2020, we opened five food banks, at Croydon, Edmonton, Hackney, Plaistow and Stamford Hill and soon built up a good regular attendance at each.

The members at each HelpCentre were the initial donors, but additional supplies were actively sought, and FareShare and others rose to meet the need.

### Night Angels

This initiative was at its most active in 2020/21 from October, when homeless people were returning to the streets as rough sleepers. Night



Angels are UCKG volunteers, who have been visiting the homeless on the streets across the UK since 2012, bringing gifts of hot food, blankets and other essentials such as toiletries, and giving words of comfort where that is welcome. Night Angels also assist people leaving clubs and such late at night, who appear at times to be the worse for alcohol and/or drugs.

### Overseas mission

The UCKG consistently maximises the donations we receive by applying them to the work of helping church members and those in need in the UK, and in sister churches overseas, so that people gain the support they need to turn their lives around.

In past years we have supported sister churches in Ireland, Belgium, Nigeria, Tanzania, Mauritius, Hong Kong and New Zealand by means of loans enabling them to further spread the Gospel. Repayment of all loans that have not previously been fully impaired is continuing, apart from the loan to Belgium of £641,538, which has been impaired in the financial year and the loan to Tanzania of £350,434,

which has been converted into a donation in the financial year. (More information is given in Note 11). Part of our support for these sister churches is that loan repayment periods can be lengthy and are agreed in consultation with the relevant sister church to provide flexibility in its development. Further information on the above can be found in Notes 11 and 22 of the financial statements.

During the 2020/21 financial year we have helped with the subsistence expenses of the sister church in Greece with donations totalling £126,359 (2020: £308,836), and have given £87,550 (2020: £90,000) towards the ongoing subsistence of our sister church in Dubai, and a further £56,000 (2020 £12,000) to South Korea to help with subsistence costs. Ongoing subsistence of £56,222 (2020: £65,989), £131,253 (2020: £106,793) and £34,650 (2020: £60,260) respectively, was provided for the development of sister churches in Cyprus, East Timor and Malta. One-off donations of £9,065 (2020: £nil), £7,000 (2020: £nil) and £2,842 (2020: £nil) were provided for our sister churches in Indonesia, Israel



and Malaysia. Further details of transactions with sister churches can be found in Notes 11 and 22.

Depending on the level of available reserves and the nature of the projects, we will continue to help further the Christian faith through our sister churches overseas.

### Public benefit

The trustees confirm that they have had due regard to the public benefit guidance published by the Charity Commission, and are satisfied that the activities described and listed in the Trustees' Report are beneficial to the public at large.

The UCKG provides activities that focus on helping individuals of all ages, from all backgrounds, to get closer to God and thereby live more fulfilled lives, while also addressing immediate needs. Activities are

provided free of charge and are made accessible to everyone through extensive publicity via TV, radio, billboards, magazines, newspapers, social media and also by word of mouth.

Increasing personal confidence is at the heart of all the activities we provide. This helps people to find employment; contributes to good mental, physical and spiritual wellbeing; helps to resolve personal and family conflicts; and encourages people to have a more positive outlook on life, as well as providing solace and purpose.

As Christian values are applied by those who attend UCKG HelpCentres, this in turn generates the wider public benefit of an improved and improving society. Prior to the pandemic, the UCKG was very active in visiting people in hospitals, prisons or who were otherwise housebound, providing support and comfort. Unfortunately, we were not allowed to do this for much of the year, neither could we be out and about, running events and helping in other ways. We therefore moved as many of our activities online as we possibly could. Our main community work was refocused on the provision of additional soup kitchens and the introduction of our food banks, which were opened during the financial year, and helped people in food poverty, week in week out.

We are planning to resume the face to face visits and other activities that were either suspended or moved online, as soon as possible.



REACHING OUT TO THE HOMELESS IN LEEDS CITY CENTRE

## Fundraising

Fundraising was an immediate concern for the UCKG HelpCentre at the outset of the pandemic, as we firstly turn to our members and followers to donate at our services and through tithing, before seeking support from the public in communities near to our HelpCentres.

We quickly set up links so that those attending services online could donate online, and as lockdown restrictions eased, we were pleased to accept envelopes containing cash and/or cheques at designated times at the HelpCentres.

Our peak fundraising season extends from November to the year end, and normally involves volunteers carol singing, supermarket bag packing, street collections (with the necessary licenses), and more. This year, however, our main fundraising was done online using platforms, such as JustGiving, eBay, Amazon donate and Benevity, with limited door to door and store collections and carol singing. Some of our volunteers turned creatively to social media to raise funds through anything from sponsored cake bakes to a 24 hour online dance marathon.

Over the Christmas period we concentrated on raising funds for five of our groups, which were of particular relevance during the pandemic, namely, the 24 hour helpline, soup kitchen, food bank, Night Angels and the Give Warmth Appeal.

Our fundraising manager remained responsible for delivering fundraising

activities to the required high standard and ensuring that all volunteer fundraisers were trained appropriately.

The UCKG is registered with the Fundraising Regulator and implements its guidelines in all fundraising activities.

The charity did not take part in any restricted fundraising activities in this financial year, ending 28 February 2021, although grants of £11,180 were received from various third party funders to be spent on our newly opened soup kitchens/food banks operating from various branches within the UK.

Two official complaints were received during the year. The outcomes were fully satisfactory to all concerned in each case.

## TRUSTEES' REPORT

# Structure, governance and management

The Universal Church of the Kingdom of God was first registered in 1995. Our charity registration number is 1043985; the governing document of the charity is our constitution, which was amended, and the amended version adopted in January 2015. The trustees were incorporated as a body in June 2004.

### Objects of the charity

We exist to advance the Christian faith and for such charitable purposes as the trustees shall from time to time decide to support (for instance through our community outreach activities). The UCKG is autonomous in respect of our financial, legal and administrative functions in the UK, although we are part of a worldwide ministry with a presence in over 100 countries. Sister churches abroad essentially share the same objectives as the UK church, however this report and accounts only covers the activities of the UCKG in the UK and does not reflect the affairs of the churches in any other country.

The UCKG is committed to helping people to discover their potential and live life to the full, as well as working to expand and to reach out to as many individuals as possible with the Gospel message. Evangelism, promotional activities and the opening of new branches are central to this. We also provide financial support to our sister churches in developing nations by means of donations and/or loans,

which are presented as programme related investments in the balance sheet.

### Organisational structure

Our charity is governed by a board of trustees, which forms the executive committee. This committee is made up of not less than five members and not more than eleven members including three honorary officers, namely the chair, secretary and treasurer. The committee members comprise at least:

- One and not more than three pastors of the UCKG (the pastoral members) nominated by the Bishop in Charge in whom is vested such power of nomination at the annual general meeting. The pastoral members are appointed for one year and hold office until the following annual general meeting.
- One and not more than five members elected at the annual general meeting, who hold office for one year from the conclusion of the meeting at which they were elected until the following annual general meeting.

The executive committee gathers for at least two ordinary meetings each year and an annual general meeting after the end of our financial year. The annual general meeting provides the occasion to review performance over the past year and agree key objectives for the year ahead.

The charity purchased 100% of the share capital of Liberty Radio Limited on 28 March 2006 and continues to use this trading subsidiary to broadcast the Gospel message. The trustees are satisfied with Liberty Radio's performance for the year, which is set out in note 12.

### **Recruitment and appointment of trustees**

As stated above, the charity is governed by our constitution. Details of the trustees who served during the 2020/21 financial year and those who were in post at the date of this report are set out on page 7.

Proposed new trustees are assessed in light of the skills mix needed to supplement the current trustee body, and are elected at the annual general meeting by registered members of the charity. If they are willing, trustees may be re-elected or re-appointed at the annual general meeting, having completed their year of service. Charity members also elect from among themselves a chair, secretary and treasurer, who sit on the executive committee.

### **Induction and training of trustees**

All trustees are required to have a broad understanding of our objectives, and possess pastoral and business leadership skills. On appointment, each trustee undertakes a formal induction programme. This outlines essential aspects of our charity, its governance, objectives and how these are to be achieved through our vision and purpose. Training is tailored to meet each trustee's needs, and if necessary, training is provided on trustees'

responsibilities. Trustees are also made aware of other sources of information and guidance on how to be effective in this role.

### **The trustees' responsibilities**

The trustees of the UCKG are responsible for preparing our annual Trustees' Report and Financial Statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The relevant law applicable to charities in England and Wales calls for the preparation of financial statements for each financial year that give a true and fair view of the state of affairs of the charity, and the group, and of the group's income and expenditure for the relevant period. In preparing these financial statements, our trustees are required to:

- Select suitable accounting policies and apply them consistently.
- Observe the methods and principles in the Charities SORP (FRS 102).
- Make reasonable and prudent judgments and estimates.
- State whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements.
- Prepare the financial statements on the going concern basis unless it is inappropriate to presume that the group will continue in business.

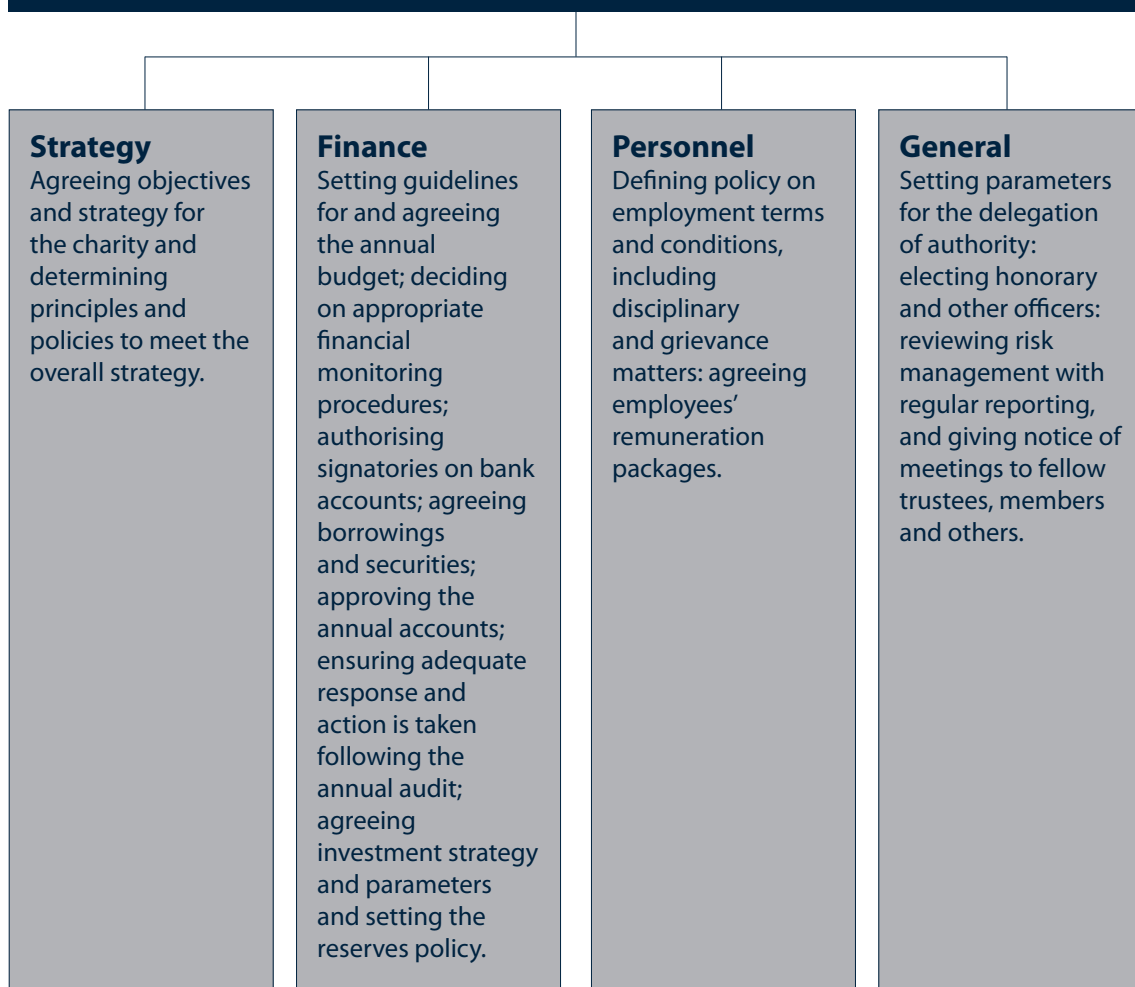
The trustees are responsible for the keeping of proper accounting records that disclose the financial position of the charity and the group with reasonable accuracy at any time, and enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of our constitution. They are also responsible for safeguarding the charity's assets and those of the

group, and for taking reasonable steps to prevent and/or detect fraud and other irregularities.

Similarly, our trustees are responsible for the maintenance and integrity of operational and financial information included on all relevant websites. UK legislation governing the preparation and dissemination of financial statements may differ from that of other jurisdictions.

## BOARD OF TRUSTEES

Trustees of the UCKG HelpCentre are responsible for the overall running of the charity in the key areas of:



The trustees have overall responsibility for ensuring that we employ an appropriate system of controls, safeguarding the charity's assets, and taking reasonable steps to prevent and detect fraud by providing a reasonable assurance that:

- The charity is operating efficiently and effectively.
- Our assets are safeguarded against unauthorised use or deposition.
- Proper records are maintained and financial information that we use within the charity or which is available for publication is reliable.
- The charity complies with all relevant laws and regulations.

The UCKG's internal control systems are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. They include:

- A strategic plan and an annual budget approved by the trustees.
- Regular consideration by the trustees of financial results, variances from budgets and non-financial performance indicators.
- Delegation of authority and segregation of duties.
- Identification and management of issues of strategic and operational importance to the charity and group.

#### **Power of attorney**

Power of attorney is given to the Bishop in Charge, who manages the

charity's spiritual affairs and carries out related administrative activities. He is answerable to the board of trustees in all matters.

#### **Management and staff**

Our management and organisation are defined by our spiritual and administrative structures. The pastoral ministry makes up the spiritual structure. The administrative structure is organised into departments covering all the key areas of activity such as property management and building maintenance, accounts, HR, legal, administration and ancillary trading, publications, media and press. The trustees delegate the operational and day to day administrative management to the general, section and department managers.

The policy for key management remuneration is set and closely monitored by the trustees and is overseen by the Bishop in Charge. We have standard thresholds for remuneration at this level, and take note of the experience, skills and aptitude of the relevant employees or pastoral staff members.

#### **Training of pastors**

The UCKG's pastors are drawn from our HelpCentre congregations and are trained, primarily at our headquarters in the Rainbow Theatre, although they can expect to serve in a variety of locations within and beyond the UK's borders during their careers. They are encouraged to marry as we believe in the importance of the family as a cornerstone of society and the Christian way of life. Pastors' wives are expected to be active in the work of the church as well as homemakers,

although a few have additional jobs within our church's administrative structure.

Young men, who may already be assistants within the church, are called, and if the calling proves to be well founded, they progress as trainees, assistant pastors and then pastors before becoming consecrated pastors. Initial training can take up to five years, depending on the individual, and comprises a combination of formal theological and theoretical training and on the job work experience, supervised by one of our experienced pastors.

### **Risks and uncertainties**

As part of our risk assessment process, the UCKG reviews the adequacy of our internal and external controls annually in order to strengthen resilience by identifying, prioritising and managing the charity's risks.

Our formal risk assessment process, which identifies the UCKG's key operational and financial risks, is documented. During 2020/2021 and after the year end, policies were updated in relation to contingency plans on safeguarding, health and safety, handling of service donations, and other key areas, to ensure compliance with statutory requirements. While no high level risks were identified, we would briefly mention data protection and public perceptions of the charity.

As a controller and processor of data, we work to achieve full compliance with the Data Protection Act 2018 and GDPR. Our data protection officer ensures that our policy and

procedures are revised as necessary and remain up to date, and that our internal programme is not just a simple awareness exercise. We also insist on continuous improvement to the cultural norms, values, beliefs and behaviours that relate to data protection across the organisation. More information can be obtained from the Information Commissioner's Office.

The UCKG is well regarded by our members, wider congregations and other people we have helped. We are also confident of good to neutral public perception in the communities neighbouring our HelpCentres, or otherwise in contact with us. Nonetheless, we recognise that very mixed attitudes towards diversity and social justice are currently in circulation, along with antipathy towards Christianity and other faiths. We are therefore alert to and regularly review the risks this poses.

We endeavour to always take a balanced view of unfounded and erroneous criticism, and to minimise risk by minimising the impact thereof. Any complaints against us are dealt with courteously and promptly and are resolved. That stated, we consider that we are only at low risk on this score, but keep this under review.

We do not currently receive any significant government grants, our main income being from service donations. This was not seen as a high level risk in 2020/21 as we have a large loyal following, are spread widely across the UK and continue to open new branches to meet the need for HelpCentres nationwide.

## TRUSTEES' REPORT

### Financial review

The Group and Charity Statements of Financial Activities for the year are set out on pages 51 and 52 respectively. The group's income during the year amounted to £14,219,501 (2019/20: £14,359,249) of which £11,122,334 (2019/20: £11,274,411) represented donations from church services. The net movement in funds amounted to £308,100 (2019/20: £73,147) resulting in total fund balances carried forward of £59,588,144 (2019/20: £59,280,044).

#### Income

Unrestricted donations from church services represent approximately 78% (2019/20: 78%) of the total income.

#### Expenditure

Expenditure for the year totalled £13,920,282 (2019/20: £14,298,093). This decrease in expenditure was mainly due to the pandemic as most activities were put on hold for the majority of the financial year. Some of the main movements included a decrease of £568k in printing, postage and stationary expenses as a direct result of the pandemic, resulting in an overall decrease of £396k in UK ministry charitable activities and an increase in repair and maintenance costs of £350k. There was also an increase in donations to sister churches of £204k mainly due to the loan to Tanzania of £350k being converted to a donation. Further increases included the impairment of the loan to Belgium of £642k and a further increase of £275k to the

dilapidations provision. Staff costs are discussed below.

Approximately 98% (2019/20: 98%) of our expenditure is related to charitable activities with the balance being attributed to the costs of raising funds. A detailed analysis of expenditure is given in note 5. Staff related costs amounted to 32% (2019/20: 30%) of expenditure. Our staff are an invaluable resource and central to the way in which our aims and objectives are delivered and supported.

#### Balance sheet

The balance sheets show an analysis of the group and charity funds. Group funds totalled £59,588,144 (2019/20: £59,280,044), while the charity's funds totalled £59,237,517 (2019/20: £58,353,185). There were restricted funds of £1,810 as at 28 February 2021 (2019/20: £250).

#### Reserves policy

As we expand our charitable works, a large part of our resources continues to go towards establishing new churches and HelpCentre facilities so that we can expand our activities and ensure that our work continues to flourish and meet beneficiary needs.

The total unrestricted net assets at the year-end were £59,586,334 (2019/20: £59,279,794). Of this amount, £42,077,930 (2019/20: £40,099,658), is represented by fixed assets held for charitable use, principally our freehold

and leasehold HelpCentre properties. The net book value of the church's tangible fixed assets represented by freehold property is £40,637,780 (2019/20: £38,247,305), see note 10. The church also continues to make loans to sister churches, as programme related investments in line with our charitable objectives, so that they may spread the Gospel message. As a result, these funds are not freely available, as the loans are repayable by instalments over a period of time. These programme related investments totalled £4,250,095 (2019/20: £5,777,325) see note 11. As at 28 February 2021 the group's free reserves, which exclude freehold and leasehold properties and sister church loans, were £13,459,320 (2019/20: £13,856,506).

The reserves policy covers only those free income funds that are backed by non-property assets and excludes restricted funds. This is in line with guidance in the Charity Commission publication CC19, Charity Reserves: building resilience. When deciding what level of reserves is appropriate for the charity, the Board of Trustees considers the forecasts for levels of income and expenditure for the coming year, the reliability of each source of income and the prospects for opening up new sources.

The board of trustees believes that it is appropriate to maintain reserves at a level of between three and four months of budgeted unrestricted expenditure, (£4,075,000) principally through voluntary income and fundraising activities. This is considered to be enough to cover the church's immediate working capital

and capital expenditure requirements, and to meet our commitments, and seasonal fluctuations in our budgeted income and expenditure. We currently hold more than this amount, which is available for property acquisitions, refurbishments, community works and the continuing expansion of our work.

The reserves policy is to maintain at least £4,075,000 of free reserves over the medium term.

### **Investment policy**

The trustees are empowered to invest the charity's assets as they see fit. The amount of investment will depend on the level of reserves and commitments for the year. We assist our sister churches by providing short to medium term financial support in the form of loans, which are recorded as programme related investments; details are in note 22. Our main method of investing surplus reserves is through the purchase or lease of buildings, and converting them into places of worship, to meet our aim of spreading the Gospel message, and helping people.

All investment options take into account the relevant risk factors. Further options will be considered and the charity reserves the right to determine which investment options are of interest and review them from time to time. We will never invest in the stock market or anything similar that does not guarantee a return on investment. Any surplus working capital is held on treasury deposit with the bank. The trustees are satisfied with the investment income for the year, which is set out in note 3.

## TRUSTEES' REPORT

# Plans for future periods

The charity's strategic framework has been updated for the current period, 2021-2025, and is being further revised at present to take into account the changing social and operating environment in the UK, as the coronavirus pandemic declines and heads towards endemic status.

In seeking to deliver against our purpose and objectives the UCKG has made a significant change over the past two years in a move from primarily relying on personal contact with members and the local communities, to much wider use of online communications and social media. These will remain important aspects of our evangelism and general communications for the foreseeable future. At the same time, we have also increased our high street presence and practical charitable outreach through a growing long term programme of soup kitchens and food banks.

That said, the core elements of our strategy are as follows:

- **Furthering the Gospel:** to enable people in the UK and beyond to know God, to grow in understanding and commitment in their faith and to integrate it into every aspect of their lives so they gain strength for these relentlessly difficult times.
- **Evangelism:** to spread the gospel through effective evangelism that is flexible in its choice of communications channels, and leads to growing congregations and more baptisms. Expanding our physical presence across the UK by setting up additional HelpCentres is central to this.
- **Discipleship:** to support the training of ministers, leaders and disciples supporting the objectives of evangelism and furthering the Gospel.
- **Family unit foundation:** to encourage the formation of happy marriages and good and stable family units among our members, as these can be important in a fulfilled Christian life, and to support them.
- **Working with youths:** to develop, improve on and expand the guidance and support we give youths and children to help in securing their present and future welfare.
- **Societal outreach and cooperation:** developing new and existing relationships with the public sector, other charitable organisations, churches and faith groups, and businesses so we can grow our contribution to secular society as a whole is important within the current strategic framework. Such cooperation is a key element in our soup kitchen and food bank programme, for instance.
- **Staff development:** to encourage a working culture underpinned by Christian values, and based on efficient

and effective structures and systems, and to expand our human resources in preparation for future expansion within the UK.

- **Learning:** to improve our ability to be a learning organisation and actively encourage upskilling and lifelong learning among our staff and volunteers.

- **Accountable governance and management:** to apply a culture of continuous improvement to our performance as well as being a managed open, transparent and learning organisation accountable for our actions and meeting high standards of public and stakeholder reporting.

The year ahead, and the period up to and including 2025, will see progress in these areas, in which we will continue to develop and extend our service to our congregations and local communities.

### **Auditor**

A resolution to reappoint RSM UK Audit LLP as auditor will be put by the trustees at the annual general meeting.

### **Statement as to disclosure of information to auditor**

The trustees who were in office on the date of approval of these financial statements have confirmed, that as far as they are aware, there is no relevant audit information of which the auditor is unaware. Each of the trustees has confirmed that they have taken all the steps that they ought to have taken as trustees in order to make themselves aware of any relevant audit information and to establish that it has been

communicated to the auditor.

Approved by order of the trustees on 23 May 2022 and signed on their behalf by:



**Audrey Tung de Medeiros**  
Chair of Trustees

# INDEPENDENT AUDITOR'S REPORT



## INDEPENDENT AUDITOR'S REPORT

# Independent Auditor's report to the Trustees of the Universal Church of the Kingdom of God

### Opinion

We have audited the financial statements of The Universal Church of the Kingdom of God (the 'charity') and its subsidiary (the 'group') for the year ended 28 February 2021 which comprise the Group and Charity Statements of Financial Activities, the Group and Charity Balance Sheets, the Group and Charity Statements of Cash Flows and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the group's and charity's affairs as at 28 February 2021 and of their incoming resources and application of resources for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

### Basis for opinion

We have been appointed as auditors

under section 151 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the group and parent charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

### Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the group's or parent charity's ability to continue as a going concern for a period of at least twelve months

from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

### **Other information**

The other information comprises the information included in the Annual Report other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the Annual Report. Our opinion on the financial statements does not cover the other information and, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

### **Matters on which we are required to report by exception**

We have nothing to report in respect

of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the financial statements is inconsistent in any material respect with the Trustees' Report; or
- sufficient accounting records have not been kept by the parent charity; or
- the parent charity financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

### **Responsibilities of trustees**

As explained more fully in the Statement of Trustees' responsibilities set out on page 37, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the group's and parent charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the group or parent charity or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

### **The extent to which the audit was considered capable of detecting irregularities, including fraud**

Irregularities are instances of non-compliance with laws and regulations. The objectives of our audit are to obtain sufficient appropriate audit evidence regarding compliance with laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements, to perform audit procedures to help identify instances of non-compliance with other laws and regulations that may have a material effect on the financial statements, and to respond appropriately to identified or suspected non-compliance with laws and regulations identified during the audit.

In relation to fraud, the objectives of our audit are to identify and assess the risk of material misstatement of the financial statements due to fraud,

to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud through designing and implementing appropriate responses and to respond appropriately to fraud or suspected fraud identified during the audit.

However, it is the primary responsibility of management, with the oversight of those charged with governance, to ensure that the entity's operations are conducted in accordance with the provisions of laws and regulations and for the prevention and detection of fraud.

In identifying and assessing risks of material misstatement in respect of irregularities, including fraud, the audit engagement team:

- obtained an understanding of the nature of the sector, including the legal and regulatory framework, that the group and parent charity operate in and how the group and parent charity is complying with the legal and regulatory framework;
- inquired of management, and those charged with governance, about their own identification and assessment of the risks of irregularities, including any known actual, suspected or alleged instances of fraud;
- discussed matters about non-compliance with laws and regulations and how fraud might occur including assessment of how and where the financial statements may be susceptible to fraud.

As a result of these procedures we consider the most significant laws and regulations that have a direct impact

on the financial statements are FRS 102, Charities SORP (FRS 102), Charities Act 2011, the parent charity's governing document, tax legislation and Charities (Protection and Social Investment) Act 2016. We performed audit procedures to detect non-compliances which may have a material impact on the financial statements which included reviewing the financial statements including the Trustees' Report, remaining alert to new or unusual transactions which may not be in accordance with the governing documents, and inspecting any correspondence with local tax authorities.

The most significant laws and regulations that have an indirect impact on the financial statements are those in relation to safeguarding and fundraising standards. We performed audit procedures to inquire of management and those charged with governance whether the group is in compliance with these laws and regulations and inspected correspondence with regulatory authorities.

The audit engagement team identified the risk of management override of controls and completeness of donation income as the areas where the financial statements were most susceptible to material misstatement due to fraud. Audit procedures performed included but were not limited to testing manual journal entries and other adjustments, evaluating the business rationale in relation to significant, unusual transactions and transactions entered into outside the normal course of business, challenging judgments and estimates, testing controls in relation to donation income and performing analytical procedures in relation to

donation income.

A further description of our responsibilities for the audit of the financial statements is provided on the Financial Reporting Council's website at <http://www.frc.org.uk/auditorsresponsibilities>. This description forms part of our auditor's report.

### **Use of our report**

This report is made solely to the charity's trustees as a body, in accordance with the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for our audit work, for this report, or for the opinions we have formed.

*RSM UK Audit LLP*

RSM UK Audit LLP  
Statutory Auditor  
Chartered Accountants  
The Pinnacle  
170 Midsummer Blvd  
Milton Keynes  
MK9 1BP

Date: 23 May 2022

RSM UK Audit LLP is eligible to act as an auditor in terms of section 1212 of the Companies Act 2006.

# FINANCIAL STATEMENTS



FOOD AND NON-PERISHABLES DISTRIBUTION, NORTH WEST LONDON

## FINANCIAL STATEMENTS

### Group statement of financial activities

for the year ended 28 February 2021

	Notes	Unrestricted Funds £	Restricted Funds £	2021 Total Funds £	2020 Total Funds £
<b>Income from:</b>					
Donations	1	12,627,554	176,283	12,803,837	12,916,512
Other trading activities	2	502,815	-	502,815	729,886
Investments	3	85,034	417	85,451	178,009
Other Income	4	625,700	-	625,700	-
		<b>13,841,103</b>	<b>176,700</b>	<b>14,017,803</b>	<b>13,824,407</b>
<b>Charitable activities:</b>					
UK Ministry		190,243	-	190,243	463,992
Community Outreach		275	11,180	11,455	70,850
		<b>190,518</b>	<b>11,180</b>	<b>201,698</b>	<b>534,842</b>
<b>Total Income</b>		<b>14,031,621</b>	<b>187,880</b>	<b>14,219,501</b>	<b>14,359,249</b>
<b>Expenditure on:</b>					
Raising funds	6	265,612	-	265,612	247,549
<b>Charitable activities:</b>					
UK Ministry		11,784,833	13,384	11,798,217	13,084,849
Community Outreach		326,414	9,620	336,034	315,287
Overseas Mission		1,520,419	-	1,520,419	650,408
	5	<b>13,631,666</b>	<b>23,004</b>	<b>13,654,670</b>	<b>14,050,544</b>
<b>Total expenditure</b>		<b>13,897,278</b>	<b>23,004</b>	<b>13,920,282</b>	<b>14,298,093</b>
Net gains on Investments		8,881	-	8,881	11,991
<b>Net Income before Transfers</b>		<b>143,224</b>	<b>164,876</b>	<b>308,100</b>	<b>73,147</b>
Gross transfers between funds	19	163,316	(163,316)	-	-
<b>Net movement of funds in year</b>		<b>306,540</b>	<b>1,560</b>	<b>308,100</b>	<b>73,147</b>
<b>Reconciliation of funds</b>					
Total funds brought forward		59,279,794	250	59,280,044	59,206,897
<b>Total funds carried forward</b>	20	<b>59,586,334</b>	<b>1,810</b>	<b>59,588,144</b>	<b>59,280,044</b>

## FINANCIAL STATEMENTS

# Charity statement of financial activities

for the year ended 28 February 2021

	Notes	Unrestricted Funds £	Restricted Funds £	2021 Total Funds £	2020 Total Funds £
<b>Income from:</b>					
Donations	1	12,627,554	176,283	12,803,837	12,916,512
Other trading activities	2	529,335	-	529,335	756,406
Investments	3	685,361	417	685,778	173,497
Other Income	4	625,700	-	625,700	-
		<b>14,467,950</b>	<b>176,700</b>	<b>14,644,650</b>	<b>13,846,415</b>
<b>Charitable activities:</b>					
UK Ministry		190,243	-	190,243	463,992
Community Outreach		275	11,180	11,455	70,850
Overseas Mission		-	-	-	-
		<b>190,518</b>	<b>11,180</b>	<b>201,698</b>	<b>534,842</b>
<b>Total Income</b>		<b>14,658,468</b>	<b>187,880</b>	<b>14,846,348</b>	<b>14,381,257</b>
<b>Expenditure on:</b>					
Raising funds	6	265,612	-	265,612	247,549
<b>Charitable activities:</b>					
UK Ministry		11,835,448	13,384	11,848,832	13,114,469
Community Outreach		326,414	9,620	336,034	315,287
Overseas Mission		1,520,419	-	1,520,419	650,408
	5	<b>13,682,281</b>	<b>23,004</b>	<b>13,705,285</b>	<b>14,080,164</b>
<b>Total expenditure</b>		<b>13,947,893</b>	<b>23,004</b>	<b>13,970,897</b>	<b>14,327,713</b>
Net gains on Investments		8,881	-	8,881	11,991
<b>Net income before transfers</b>		<b>719,456</b>	<b>164,876</b>	<b>884,332</b>	<b>65,535</b>
Gross transfers between funds	19	163,316	(163,316)	-	-
<b>Net movement of funds in year</b>		<b>882,772</b>	<b>1,560</b>	<b>884,332</b>	<b>65,535</b>
<b>Reconciliation of funds</b>					
Total funds brought forward		58,352,935	250	58,353,185	58,287,650
<b>Total funds carried forward</b>	20	<b>59,235,707</b>	<b>1,810</b>	<b>59,237,517</b>	<b>58,353,185</b>

## FINANCIAL STATEMENTS

### Group and charity balance sheets

28 February 2021

	Notes	Group		Charity	
		2021 £	2020 £	2021 £	2020 £
<b>Fixed assets</b>					
Tangible assets	10	42,077,930	40,099,658	41,997,606	39,977,746
Investments – programme related	11	4,250,095	5,777,325	4,250,095	5,777,325
Investment in subsidiary undertaking	12	-	-	5,382	5,382
		<b>46,328,025</b>	<b>45,876,983</b>	<b>46,253,083</b>	<b>45,760,453</b>
<b>Current assets</b>					
Stock		284,575	275,571	284,575	275,571
Debtors	13	851,622	678,389	843,403	659,689
Cash at bank and in hand		13,880,601	13,879,745	13,600,479	13,071,749
		<b>15,016,798</b>	<b>14,833,705</b>	<b>14,728,457</b>	<b>14,007,009</b>
Creditors: Amounts falling due within one year	14	(1,225,524)	(1,148,771)	(1,212,868)	(1,132,404)
Net current assets		<b>13,791,274</b>	<b>13,684,934</b>	<b>13,515,589</b>	<b>12,874,605</b>
Total assets less current liabilities		<b>60,119,299</b>	<b>59,561,917</b>	<b>59,768,672</b>	<b>58,635,058</b>
Creditors: Amounts falling due after more than one year	15	(6,155)	(31,873)	(6,155)	(31,873)
Provisions for Liabilities	16	(525,000)	(250,000)	(525,000)	(250,000)
		<b>(531,155)</b>	<b>(281,873)</b>	<b>(531,155)</b>	<b>(281,873)</b>
Net assets	20	<b>59,588,144</b>	<b>59,280,044</b>	<b>59,237,517</b>	<b>58,353,185</b>
<b>The funds of the group/charity</b>					
Restricted income funds	19	1,810	250	1,810	250
General unrestricted funds		59,586,334	59,279,794	59,235,707	58,352,935
		<b>59,588,144</b>	<b>59,280,044</b>	<b>59,237,517</b>	<b>58,353,185</b>

Approved by the Trustees and authorised for issue on 23 May 2022 and signed on their behalf by



**Audrey Tung de Medeiros**  
Chair of Trustees

## FINANCIAL STATEMENTS

### Group statement of cash flows

for the year ended 28 February 2021

	2021 £	2020 £
<b>OPERATING ACTIVITIES</b>	<b>3,076,745</b>	<b>325,108</b>
<b>INVESTING ACTIVITIES</b>		
Interest received	102,301	163,455
Net proceeds from sale of fixed assets	135,827	450
Payments to acquire tangible fixed assets	(3,270,544)	(1,143,696)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(3,032,416)</b>	<b>(979,791)</b>
<b>FINANCING ACTIVITIES</b>		
Capital element of finance leases	(36,307)	(43,328)
Interest element of finance leases	(7,166)	(9,066)
<b>NET CASH USED IN FINANCING ACTIVITIES</b>	<b>(43,473)</b>	<b>(52,394)</b>
<b>CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD</b>	<b>856</b>	<b>(707,077)</b>
<b>CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE REPORTING PERIOD</b>	<b>6,379,745</b>	<b>7,086,822</b>
<b>CASH AND CASH EQUIVALENTS AT THE END OF THE REPORTING PERIOD</b>	<b>6,380,601</b>	<b>6,379,745</b>
<b>RECONCILIATION OF NET INCOME FOR THE REPORTING PERIOD TO NET CASH FLOW FROM OPERATING ACTIVITIES</b>		
Net income for the reporting period	308,100	73,147
Unrealised exchange loss/(gain)	(8,881)	(11,991)
Interest receivable	(85,452)	(178,009)
Interest payable	7,166	9,066
(Gain)/loss on the sale of fixed assets	(23,961)	2,974
Depreciation charges	1,180,406	1,244,216
Loans to programme related investments	-	(1,395,023)
Repayments of loans from programme related investments	529,671	297,565
Conversion of loan to donation	350,434	-
Impairment of Sister Church loan	641,538	-
Amounts recovered on Impaired Sister Church loan	(2,380)	(28,127)
(Increase)/decrease in stock	(9,005)	41,436
(Increase)/decrease in debtors	(173,233)	79,147
Increase in creditors	362,342	190,707
<b>NET CASH FLOW FROM OPERATING ACTIVITIES</b>	<b>3,076,745</b>	<b>325,108</b>
<b>ANALYSIS OF CASH AND CASH EQUIVALENTS</b>		
Fixed term deposit accounts < 90 days	3,000,000	3,600,000
Cash at bank and in hand	3,380,601	2,779,745
<b>Total cash and cash equivalents</b>	<b>6,380,601</b>	<b>6,379,745</b>
Fixed term deposits > 90 days	7,500,000	7,500,000
<b>Cash at bank and in hand per balance sheet</b>	<b>13,880,601</b>	<b>13,879,745</b>

## FINANCIAL STATEMENTS

### Charity statement of cash flows

for the year ended 28 February 2021

	2021 £	2020 £
<b>OPERATING ACTIVITIES</b>	<b>3,004,293</b>	<b>209,708</b>
<b>INVESTING ACTIVITIES</b>		
Interest received	702,627	158,943
Net proceeds from sale of fixed assets	135,827	450
Payments to acquire tangible fixed assets	(3,270,544)	(1,143,696)
<b>NET CASH USED IN INVESTING ACTIVITIES</b>	<b>(2,432,090)</b>	<b>(984,303)</b>
<b>FINANCING ACTIVITIES</b>		
Capital element of finance leases	(36,307)	(43,328)
Interest element of finance leases	(7,166)	(9,066)
<b>NET CASH USED IN FINANCING ACTIVITIES</b>	<b>(43,473)</b>	<b>(52,394)</b>
<b>CHANGE IN CASH AND CASH EQUIVALENTS IN THE REPORTING PERIOD</b>	<b>528,730</b>	<b>(826,989)</b>
<b>CASH AND CASH EQUIVALENTS AT THE BEGINNING OF THE REPORTING PERIOD</b>	<b>5,571,749</b>	<b>6,398,738</b>
<b>CASH AND CASH EQUIVALENTS AT THE END OF THE REPORTING PERIOD</b>	<b>6,100,479</b>	<b>5,571,749</b>
<b>RECONCILIATION OF NET INCOME FOR THE REPORTING PERIOD TO NET CASH FLOW FROM OPERATING ACTIVITIES</b>		
Net income for the reporting period	884,332	65,535
Unrealised exchange loss/(gain)	(8,881)	(11,991)
Interest receivable	(685,778)	(173,497)
Interest payable	7,166	9,066
(Gain)/loss on the sale of fixed assets	(23,961)	2,974
Depreciation charges	1,138,818	1,202,628
Loans to programme related investments	-	(1,395,023)
Repayments of loans from programme related investments	529,671	297,565
Conversion of loan to donation	350,434	-
Impairment of Sister Church loan	641,538	-
Amounts recovered on Impaired Sister Church loan	(2,380)	(28,127)
(Increase)/decrease in stock	(9,005)	41,436
(Increase)/decrease in debtors	(183,714)	65,709
Increase in creditors	366,053	133,433
<b>NET CASH FLOW FROM OPERATING ACTIVITIES</b>	<b>3,004,293</b>	<b>209,708</b>
<b>ANALYSIS OF CASH AND CASH EQUIVALENTS</b>		
Fixed term deposit accounts < 90 days	3,000,000	3,000,000
Cash at bank and in hand	3,100,479	2,571,749
<b>Total cash and cash equivalents</b>	<b>6,100,479</b>	<b>5,571,749</b>
Fixed term deposits > 90 days	7,500,000	7,500,000
<b>Cash at bank and in hand per balance sheet</b>	<b>13,600,479</b>	<b>13,071,749</b>

# FINANCIAL STATEMENTS

## Principal accounting policies

### Basis of accounting

The financial statements have been prepared under the historical cost convention. The financial statements have been prepared in accordance with the Statement of Recommended Practice – Accounting and Reporting by Charities SORP (FRS 102), the Charities Act 2011 and applicable UK Accounting Standards, FRS 102 “The Financial Reporting Standard applicable in the UK and Republic of Ireland (“FRS102”)”. The principal accounting policies adopted in the preparation of the financial statements are set out below.

The charity is an unincorporated registered charity and a public benefit entity. The charity's registered office and principal place of business and its principal activities are set out on pages 7 and 8.

The consolidated financial statements incorporate those of UCKG HelpCentre and Liberty Radio Limited. All financial statements are made up to 28 February 2021. All intra-group transactions, balances and unrealised gains/losses on transactions between group entities are eliminated on consolidation.

### Going concern

The group has prepared detailed budgets and cash flow forecasts which indicate that the group has sufficient resources to meet its liabilities as they fall due and on this basis, the Trustees are satisfied that it remains appropriate to prepare the financial statements on the going concern basis. Since the Covid pandemic began in March 2020, the Trustees are satisfied that there has been no impact on the ability of the group to continue as a going concern, and that no material uncertainties have been identified in this regard.

The financial statements are presented in sterling (unless otherwise stated), which is the functional currency of the group. Monetary amounts in these financial statements are rounded to the nearest £1.

### Early adoption of Charities SORP (FRS 102)

The charity has early adopted the Charities SORP (FRS 102) effective 1 January 2019, rather than applying the Charities 2005 SORP which has been withdrawn but is still referred to in the extant Charities (Accounts and Reports) Regulations 2008. This departure has been necessary for the financial statements to show a true and fair view in accordance with United Kingdom Generally Accepted Accounting Practice effective for accounting periods beginning on or after 1 January 2015.

### Tangible fixed assets and depreciation

Tangible fixed assets costing more than £5,000 are capitalised and included at cost less any necessary provision for impairment. Depreciation is provided on tangible fixed assets (except freehold land, which is not depreciated) at rates calculated to write off the cost over their expected useful economic lives as follows:

Freehold properties	2% per annum straight line
Leasehold improvements	Over the term of lease
Motor vehicles	25% per annum straight line
Plant and machinery	25% per annum straight line
Office and computer equipment	25% per annum straight line
Fixtures and fittings	25% per annum straight line

### Programme related investments

Programme related investments, made directly in pursuit of the charity's charitable objectives, are included in the balance sheet at the amount advanced, plus accrued interest, less any impairments and amounts repaid in respect of these loans.

### Impairments

Fixed assets are reviewed for impairment if events or changes in circumstances indicate that the carrying amount may not be recoverable or as otherwise required by relevant accounting standards.

Where an impairment review is required, the group assesses the carrying amount of the relevant assets to confirm that this does not exceed the higher of net realisable value and value in use.

Shortfalls between the carrying value of fixed assets and their recoverable amounts, being the higher of net realisable value and value-in-use, are recognised as impairments in the Statement of Financial Activities.

If, after an impairment loss has been recognised, the recoverable amount of a fixed asset increases because of a change in the circumstances giving rise to the original impairment, the resulting reversal of the impairment loss is recognised in the Statement of Financial Activities (SOFA) to the extent that it increases the carrying amount of the fixed asset up to the amount that it would have been had the original impairment not occurred.

### Income

Income in the form of donations from church services and appeal donations is recognised upon receipt and, unless the donor specifies a specific purpose for the donation, is used or retained for the general purpose of the charity. Any gift aid reclaims relating to these donations are recognised on an accruals basis.

Rental income is recognised on an accruals basis and investment income on a receivable basis. Income from charitable activities (church services and CBC – Children's Biblical Centre) is recognised on a receivable basis and income from the bookshop and Delight Café is recognised as earned (as related goods and services are provided) within charitable activities.

Government grants (including Coronavirus Job Retention Scheme income) are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received. A grant that specifies performance conditions is recognised in income when the performance conditions are met. Where a grant does not specify performance conditions it is recognised in income when the proceeds are received or receivable. A grant received before the recognition criteria are satisfied is recognised as a liability.

### Volunteers and donated services and assets

No amounts are included in the Statement of Financial Activities in respect of the value of services donated by volunteers. Further details of the contribution made by volunteers can be found in the Trustees' Report.

Assets donated for use by the charity are capitalised and recognised as income when they are receivable. Where property is donated, an amount equal to the fair value is added to tangible fixed assets and an identical amount credited to the Statement of Financial Activities.

Donations or gifts-in-kind are included in the Statement of Financial Activities (SOFA) at estimated fair value.

### Expenditure

Expenditure is recognised when a liability is incurred. Liabilities are recognised as soon as there is a legal or constructive obligation committing the group to the expenditure. All expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all costs related to the category.

Costs of raising funds are those costs incurred in attracting income (primarily donations), and those incurred in trading activities that raise funds, where applicable.

Charitable activities include UK Ministry which is the expenditure associated with the provision of church services, including the operation of the CBC, Pilgrimages, the Delight Café and the bookshop; Community Outreach which includes the training activities, helpline and various groups reaching out to the community and Overseas Mission which is support provided for overseas churches.

Governance costs include those incurred in the governance of the charity and its assets and are primarily associated with constitutional and statutory requirements.

Support costs include central functions and have been allocated to activity cost categories on a basis consistent with the use of the resources eg staff time.

Costs of short term employee benefits are recognised as a liability within the financial statements. The charity's holiday year ends at the reporting date and employees are not entitled to carry forward any unused holiday.

### Irrecoverable VAT

Irrecoverable VAT is charged against the category of expenditure for which it was incurred.

### Leases

Where assets are financed under leasing and hire purchase agreements that give rights approximating to ownership, the amount representing the outright purchase price of such assets is capitalised under tangible fixed assets, and the corresponding leasing commitments are shown as obligations to the lessor. The relevant assets are depreciated in accordance with the group's depreciation policy. Net finance charges, calculated on a reducing balance basis, are included in interest charges. Where assets are financed under leasing agreements that do not give rights approximating to ownership, the costs are recognised in the Statement of Financial Activities on a straight line basis over the term of the lease agreement. Benefits, such as rent-free periods, received and receivable as an incentive to enter into an operating lease are also spread on a straight line basis over the lease term.

### Foreign currencies

Monetary assets and liabilities denominated in foreign currencies are converted at the rate of exchange ruling at the balance sheet date. Transactions in foreign currencies are converted into sterling at the rate of exchange ruling at the date of the transaction. Exchange differences are taken into account in arriving at the net movement in funds.

### Stock

Stock is valued at the lower of cost and net realisable value. Stock primarily comprises books for resale.

### Funds

The charity's restricted funds are to be used for specific purposes as laid down by the donor or where funds have been raised for a specific purpose. Expenditure, which meets these criteria, is charged to the fund. See note 19 for further details. All other funds are unrestricted income funds. The reserves policy is set out in the Trustees' Report.

### Cash and cash equivalents

These exclude deposits of more than three months or 90 days.

### Financial instruments

The group has elected to apply the provisions of Section 11 Basic Financial Instruments and Section 12 Other Financial Instruments Issues of FRS 102, in full, to all of its financial instruments. The group only has financial instruments that are considered to be basic.

### Financial assets

Trade and other debtors (including accrued income) which are receivable within one year and which do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled and any impairment losses.

A provision for impairment of debtors is established when there is objective evidence that the amounts due will not be collected according to the original terms of the contract. Impairment losses are recognised in the SOFA for the excess of the carrying value of the debtor over the present value of the future cash flows discounted using the original effective interest rate. Subsequent reversals of an impairment loss that objectively relate to an event occurring after the impairment loss was recognised, are recognised immediately in the SOFA.

### Financial liabilities

Financial instruments are classified as liabilities and equity instruments according to the substance of the contractual arrangements entered into. An equity instrument is any contract that evidences a residual interest in the assets of the company after deducting all of its liabilities.

Trade, group and other creditors (including accruals) payable within one year that do not constitute a financing transaction are initially measured at the transaction price and subsequently measured at amortised cost, being the transaction price less any amounts settled.

### Provisions

Provisions are recognised when the charity has an obligation at the reporting date as a result of a past event which it is probable will result in the transfer of economic benefits and the obligation can be estimated reliably. Provisions are measured at the best estimate of the amounts required to settle the obligation. Where the effect of the time value of money is material, the provision is based on the present value of those amounts, discounted at the pre-tax discount rate that reflects the risks specific to the liability. The unwinding of the discount is recognised within interest payable and similar charges.

### Critical accounting estimates and areas of judgement

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances. The group makes estimates and assumptions concerning the future. The resulting accounting estimates and assumptions will, by definition, seldom equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

As required by Charities SORP (FRS 102) the Trustees review all relevant assets for indicators of impairment. The principal class of asset relevant is the programme related investments – sister church loans (Note 11). Where these loans are not performing in accordance with the underlying loan agreements, an assessment is carried out as to the recoverability of amounts due to the charity. This assessment includes reviewing up to date financial information and other factors impacting on the ability of amounts to be repaid. Whether or not an impairment provision is required is determined on this basis.

A dilapidations provision is also held relating to the estimated cost of repairs to a number of leasehold premises at the end of their leases, where the anticipated future costs can be estimated reliably and the likelihood of the costs being incurred is considered probable. A provision of £525,000 is held at the end of the financial period and the uncertainty surrounding this is disclosed in note 16.

## FINANCIAL STATEMENTS

### Notes to the financial statements

for the year ended 28 February 2021

#### 1 INCOME FROM DONATIONS – GROUP AND CHARITY

	2021 £	2020 £
Donations from Church Services	11,122,334	11,274,411
Gift Aid reclaim	1,490,215	1,461,812
VYG Youth Group Income	15,005	35,628
Media Sponsorship (Restricted Income)	12,967	125,850
Day of Power donations (Restricted Income)	-	18,811
Glasgow Appeal donations (Restricted Income)	163,316	-
	<u>12,803,837</u>	<u>12,916,512</u>

#### 2 INCOME FROM OTHER TRADING ACTIVITIES – GROUP

	2021 £	2020 £
Fundraising	470,220	679,984
Rental income	30,247	30,653
Advertising income	495	363
Other income	1,853	18,886
	<u>502,815</u>	<u>729,886</u>

#### INCOME FROM OTHER TRADING ACTIVITIES – CHARITY

	2021 £	2020 £
Fundraising	470,220	679,984
Rental income	56,767	57,173
Advertising income	495	363
Other income	1,853	18,886
	<u>529,335</u>	<u>756,406</u>

#### 3 INCOME FROM INVESTMENTS – GROUP

	2021 £	2020 £
Bank interest	28,723	108,192
Interest receivable on programme related investments	56,728	69,817
	<u>85,451</u>	<u>178,009</u>

#### INCOME FROM INVESTMENTS – CHARITY

	2021 £	2020 £
Bank interest	28,079	103,680
Interest receivable on programme related investments	56,728	69,817
Gift Aid from Subsidiary	600,971	-
	<u>685,778</u>	<u>173,497</u>

#### 4 OTHER INCOME

	2021 £	2020 £
Coronavirus Job Retention Scheme (CJRS)	625,700	-
	<u>625,700</u>	<u>-</u>

#### 5 ANALYSIS OF CHARITABLE EXPENDITURE – GROUP

	Direct costs £	Support costs £	Total 2021 £	Total 2020 £
UK Ministry	8,869,055	2,929,162	11,798,217	13,084,849
Community Outreach	286,113	49,921	336,034	315,287
Overseas Mission	1,500,559	19,860	1,520,419	650,408
	<u>10,655,727</u>	<u>2,998,943</u>	<u>13,654,670</u>	<u>14,050,544</u>

#### ANALYSIS OF CHARITABLE EXPENDITURE – CHARITY

	Direct costs £	Support costs £	Total 2021 £	Total 2020 £
UK Ministry	8,919,670	2,929,162	11,848,832	13,114,469
Community Outreach	286,113	49,921	336,034	315,287
Overseas Mission	1,500,559	19,860	1,520,419	650,408
	<u>10,706,342</u>	<u>2,998,943</u>	<u>13,705,285</u>	<u>14,080,164</u>

#### 5 ALLOCATION OF SUPPORT COSTS GROUP AND CHARITY

The charity allocates its support costs as shown in the table below and then further apportions those costs between the charitable activities undertaken, where applicable. Support costs are allocated on a basis consistent with the use of resources. Staff costs are split according to head count and department. Utilities are allocated according to the percentage use of the cost concerned and audit fees are classified as governance.

Support Costs	Charitable activities £	Raising funds £	Governance £	Total 2021 £	Total 2020 £
Staff costs	2,170,273	-	343,841	2,514,114	2,489,837
Electricity and gas	334,118	1,513	-	335,631	311,034
Telephone	108,390	3,352	-	111,742	106,307
External audit fees	-	-	40,805	40,805	37,759
Other professional fees	1,516	-	-	1,516	7,900
<b>2021:</b>	<b>2,614,297</b>	<b>4,865</b>	<b>384,646</b>	<b>3,003,808</b>	<b>2,952,837</b>
<b>2020:</b>	<b>2,515,452</b>	<b>5,127</b>	<b>432,258</b>	<b>2,952,837</b>	

**6 EXPENDITURE ON RAISING FUNDS  
GROUP AND CHARITY**

	2021 £	2020 £
Staff costs	227,114	209,190
Fundraising expenses	24,801	23,990
Depreciation	8,832	9,242
Support costs	4,865	5,127
	<u>265,612</u>	<u>247,549</u>

**7 EMPLOYEES  
GROUP AND CHARITY**

	2021 No.	2020 No.
The average number of employees during the year was:		
Church Services – Ministers of Religion	81	79
Church Services – Other	33	31
Church Administration	17	15
Gift Aid	5	5
Training Centre	2	2
Bookshop	5	5
Governance	16	18
Fundraising	1	1
Graphics/Webteam	17	20
Property/Legal/Press	7	5
Community Outreach	4	3
TV/Production	26	26
Helpline	2	2
	<u>216</u>	<u>212</u>

	2021 £	2020 £
Staff costs for above persons:		
Wages and salaries	3,888,093	3,910,376
Social security costs	286,813	295,282
Pension costs	49,416	48,555
	<u>4,224,322</u>	<u>4,254,213</u>

Termination payments paid in full in the year were £500 (2020: £2,538).

There were no employees with earnings over £60,000 in either year.

The total remuneration (including employer's national insurance and employer's pension payments) of the 4 pastoral staff / employees and 5 trustees (2020: 4 pastoral staff / employees and 5 trustees) who are considered to be key management was £180,940 (2020: £170,187).

## 8 TRUSTEES' REMUNERATION

One trustee, Paulo Alexandre Duarte Monteiro was remunerated from March to 17 July 2020 and the other Daniel Guerrero from 17 July 2020 to February 2021 totalling £35,470 for their services as Deacon/employee (2020: £47,672). At any one time there was only one trustee that was remunerated. No trustee received remuneration for their services as trustees (2020: none). These payments were made according to a provision stated in the Charity's constitution.

Spouses of two trustees, Audrey Tung de Medeiros and Paulo Alexandre Duarte Monteiro, were paid for administrative and pastoral duties up to 17 July 2020 and two trustees Audrey Tung de Medeiros and Daniel Guerrero's spouses were paid from 17 July 2020 to February 2021 (2020: two spouses) totalling £40,542 (2020: £57,800). These payments were made according to a provision stated in the Charity's constitution.

Where trustees/spouses are also pastoral staff, they also benefit from accommodation provided by the charity as part of their pastoral duties.

During the year, no trustees (2020: none) were reimbursed travel or incidental expenses incurred in respect of their services.

## 9 TAXATION

As a registered charity, tax exemption applies to the income arising and expended on charitable activities.

## 10 TANGIBLE FIXED ASSETS – GROUP

	Freehold land and buildings £	Leasehold improve- ments £	Motor vehicles £	Plant and machinery £	Office and computer equipment £	Furniture and fittings £	Total £
<b>Cost</b>							
1 March 2020	48,699,185	3,203,751	446,501	155,650	2,129,686	223,875	54,858,648
Additions	3,191,982	39,523	7,410	-	31,629	-	3,270,544
Disposals	-	-	(87,593)	-	(434,877)	-	(522,470)
<b>28 February 2021</b>	<b>51,891,167</b>	<b>3,243,274</b>	<b>366,318</b>	<b>155,650</b>	<b>1,726,438</b>	<b>223,875</b>	<b>57,606,722</b>
<b>Depreciation</b>							
1 March 2020	10,451,880	1,805,093	365,704	40,299	1,873,891	222,123	14,758,990
Charged in year	801,507	199,042	56,576	38,913	82,616	1,752	1,180,406
Disposals	-	-	(76,718)	-	(333,886)	-	(410,604)
<b>28 February 2021</b>	<b>11,253,387</b>	<b>2,004,135</b>	<b>345,562</b>	<b>79,212</b>	<b>1,622,621</b>	<b>223,875</b>	<b>15,528,792</b>
<b>Net book value</b>							
<b>28 February 2021</b>	<b>40,637,780</b>	<b>1,239,139</b>	<b>20,756</b>	<b>76,438</b>	<b>103,817</b>	<b>-</b>	<b>42,077,930</b>
<b>29 February 2020</b>	<b>38,247,305</b>	<b>1,398,658</b>	<b>80,797</b>	<b>115,351</b>	<b>255,795</b>	<b>1,752</b>	<b>40,099,658</b>

The trustees are of the opinion that the market value of properties at 28 February 2021 would significantly exceed the net book values included in the financial statements, but they are unable to quantify this excess in the absence of a professional valuation, the costs of which are not considered justifiable in view of the charity's intention to retain ownership of its existing properties for the provision of church services for the foreseeable future.

The net book value of motor vehicles for both the group and the charity includes £15,198 (2020: £69,547) in respect of assets held under finance leases. The depreciation charge for the year on these assets was £49,691 (2020: £70,173).

## TANGIBLE FIXED ASSETS – CHARITY

	Freehold land and buildings £	Leasehold improve- ments £	Motor vehicles £	Office and computer equipment £	Furniture and fittings £	Total £
<b>Cost</b>						
1 March 2020	48,699,185	3,203,751	446,501	2,118,988	223,875	54,692,300
Additions	3,191,982	39,523	7,410	31,629	-	3,270,544
Disposals	-	-	(87,593)	(434,877)	-	(522,470)
<b>28 February 2021</b>	<b>51,891,167</b>	<b>3,243,274</b>	<b>366,318</b>	<b>1,715,740</b>	<b>223,875</b>	<b>57,440,374</b>
<b>Depreciation</b>						
1 March 2020	10,451,880	1,805,093	365,704	1,869,754	222,123	14,714,554
Charged in year	801,507	199,042	56,576	79,941	1,752	1,138,818
Disposals	-	-	(76,718)	(333,886)	-	(410,604)
<b>28 February 2021</b>	<b>11,253,387</b>	<b>2,004,135</b>	<b>345,562</b>	<b>1,615,809</b>	<b>223,875</b>	<b>15,442,768</b>
<b>Net book value</b>						
<b>28 February 2021</b>	<b>40,637,780</b>	<b>1,239,139</b>	<b>20,756</b>	<b>99,931</b>	<b>-</b>	<b>41,997,606</b>
<b>29 February 2020</b>	<b>38,247,305</b>	<b>1,398,658</b>	<b>80,797</b>	<b>249,234</b>	<b>1,752</b>	<b>39,977,746</b>

## 11 PROGRAMME RELATED INVESTMENTS

The group/charity has previously made loans to its sister churches in Ireland, Belgium, Nigeria, Tanzania, Mauritius and Hong Kong in line with its charitable objectives, including a loan to its sister church in New Zealand during the previous financial year. In this financial year the loan to Belgium was impaired and the loan to Tanzania was converted to a donation. The loans bear interest at 1% per annum apart from Ireland, which is at 2% per annum. Further details are given in note 22.

	2021 £	2020 £
<b>Cost</b>		
At 1 March 2020	6,188,839	5,050,959
New loans issued	-	1,395,023
Repayments	(529,671)	(297,565)
Exchange rate movement	(12,039)	30,033
Movement in interest receivable	(26,755)	10,389
Loan converted to a donation (Note 22)	(350,434)	-
<b>At 28 February 2021</b>	<b>5,269,940</b>	<b>6,188,839</b>
<b>Impairment</b>		
At 1 March 2020	411,514	425,764
Amounts released in the year	(2,380)	(28,127)
Impairments in the year	641,538	-
Exchange rate movement	(30,827)	13,877
<b>At 28 February 2021</b>	<b>1,019,845</b>	<b>411,514</b>
<b>Carrying value</b>		
<b>28 February 2021</b>	<b>4,250,095</b>	<b>5,777,325</b>
<b>29 February 2020</b>	<b>5,777,325</b>	<b>4,625,195</b>

Loan terms are variable ranging up to a maximum of 25 years. The majority of loans are denominated in foreign currency and therefore subject to currency fluctuations. The exchange rate movement is shown in the Statement of Financial Activities under net gains/(losses) on investments.

## 12 TRADING SUBSIDIARY

The charity's trading subsidiary Liberty Radio Limited, is wholly owned by the charity and is incorporated in England and Wales and operates as a radio broadcaster (Company Registration no. 02803478).

The charity uses Liberty Radio Limited to broadcast the message of the Gospel. Liberty Radio Limited provides airtime for the broadcasting of religious programmes of the UCKG HelpCentre and also production facilities to enable the charity to carry out its charitable objectives.

A summary of the trading results for the year ended 28 February 2021 is shown overleaf.

## 12 TRADING SUBSIDIARY (continued)

	2021 £	2020 £
Turnover	204,755	283,749
Cost of sales	(58,211)	(126,148)
Gross profit	146,544	157,601
Administrative expenses	(123,544)	(154,442)
Operating profit/(loss)	23,000	3,159
Interest receivable	645	4,512
Profit/(loss) for the year	23,645	7,671
Taxation	1,095	(59)
Profit/(loss) for the year after taxation	24,740	7,612
Net assets at 1 March	932,238	924,626
Net assets before Gift Aid distribution	956,978	932,238
Gift Aid distribution to Parent	(600,971)	-
Net assets at 28 February	356,007	932,238

27 Properties Limited (Company Registration no. 08788057) is also a wholly owned subsidiary of the charity and is incorporated in England and Wales and is dormant. Its net assets at 28 February 2021 and 29 February 2020 were £1.

## 13 DEBTORS

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Trade debtors	22,470	16,711	22,470	16,711
VAT recoverable	9,651	18,322	4,186	1,708
Prepayments and accrued income	684,640	521,039	681,886	518,953
Other debtors	134,861	122,317	134,861	122,317
	851,622	678,389	843,403	659,689

## 14 CREDITORS: amounts falling due within one year

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Trade creditors	542,760	562,613	542,760	554,513
Obligations under finance leases and HP contracts (note 18)	20,502	31,091	20,502	31,091
Other taxes and social security	68,498	69,120	68,498	69,120
Other creditors	120,510	76,906	120,510	76,112
Accruals and deferred income	473,254	409,041	460,598	401,568
	1,225,524	1,148,771	1,212,868	1,132,404

## 15 CREDITORS: amounts falling due after more than one year

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Obligations under finance leases and HP contracts (note 18)	6,155	31,873	6,155	31,873
	<b>6,155</b>	<b>31,873</b>	<b>6,155</b>	<b>31,873</b>

## 16 PROVISIONS FOR LIABILITIES

	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Dilapidations provision on leasehold properties	525,000	250,000	525,000	250,000
	<b>525,000</b>	<b>250,000</b>	<b>525,000</b>	<b>250,000</b>

The dilapidations provision is for the cost of repairs to a number of leasehold properties at the end of their leases. Given the timing of lease exit is uncertain, the value and timing of the resulting payments is also uncertain.

## 17 FINANCIAL INSTRUMENTS

FINANCIAL ASSETS	Group		Charity	
	2021 £	2020 £	2021 £	2020 £
Programme related investments – At cost (less impairment) plus accrued interest	4,250,095	5,777,325	4,250,095	5,777,325
	<b>4,250,095</b>	<b>5,777,325</b>	<b>4,250,095</b>	<b>5,777,325</b>

## 18 LEASE COMMITMENTS

At 28 February 2021, the charity and the group had annual commitments made under non-cancellable operating leases as set out below:

	Land and buildings	
	2021	2020
	£	£
The total future minimum lease payments are payable:		
Less than one year	969,722	708,334
Between one and five years	3,302,252	2,551,533
After five years	2,023,473	1,467,594
	<b>6,295,447</b>	<b>4,727,461</b>

	Other	
	2021	2020
	£	£
The total future minimum lease payments are payable:		
Less than one year	116,432	134,494
Between one and five years	11,379	98,578
	<b>127,811</b>	<b>233,072</b>

The annual cost charged in this year in respect of operating lease rentals was £982,895 (2020: £917,854) for land and buildings and £289,262 (2020: £247,410) for other leases.

	2021	2020
	£	£
Obligations under finance lease and hire purchase contracts:		
The total future minimum lease payments are payable:		
Less than one year (note 14)	20,502	31,091
Between one and five years (note 15)	6,155	31,873
	<b>26,657</b>	<b>62,964</b>

The above amounts are secured on the assets to which they relate.

## 19 RESTRICTED FUNDS

	As at 1 March 2020	Income	Expenditure	Transfers	As at 28 February 2021
	£	£	£	£	£
Media Sponsorship	-	13,384	(13,384)	-	-
Glasgow Appeal	-	163,316	-	(163,316)	-
Community Outreach	250	11,180	(9,620)	-	1,810
	<b>250</b>	<b>187,880</b>	<b>(23,004)</b>	<b>(163,316)</b>	<b>1,810</b>

The Media Sponsorship fund is a specific appeal to support the TV and radio programmes and church publications. These monies have been fully spent for the 2020-21 financial year.

The Glasgow appeal is a specific appeal towards the refurbishment of our new Glasgow premises that were purchased in February 2020. These monies have been fully spent in this financial year and are included within Fixed Asset additions in Note 10; therefore a transfer has been made to reflect the restriction being fulfilled. This fund is now closed.

## 19 RESTRICTED FUNDS (continued)

The Community Outreach funds are grants received towards the running of Soup Kitchens and Food Banks in our various branches and the Well and Warm event, an event to teach the seniors how to keep warm and well in winter. These monies were partly spent in the 2020-21 financial year and the remaining £1,810 will be utilised in the 2021-22 financial year.

RESTRICTED FUNDS PRIOR YEAR	As at 1 March 2019 £	Income £	Expenditure £	Transfers £	As at 29 February 2020 £
Media Sponsorship	-	126,872	(126,872)	-	-
Day of Power	-	18,811	(18,811)	-	-
Community Outreach	2,518	650	(2,918)	-	250
	2,518	146,333	(148,601)	-	250

The Day of Power appeal was a specific appeal towards the expenses of an event held at the QPR Stadium in Hammersmith. These monies have been fully spent in the previous financial year and the fund is now closed.

## 20 ANALYSIS OF GROUP/CHARITY NET ASSETS BY FUND

GROUP 2020-21	Unrestricted Funds £	Restricted Funds £	Total Funds £
Fixed Assets	42,077,930	-	42,077,930
Investments-Programme Related	4,250,095	-	4,250,095
Net Current Assets	13,789,464	1,810	13,791,274
Creditors: Amounts falling due after more than one year	(531,155)	-	(531,155)
<b>Total</b>	<b>59,586,334</b>	<b>1,810</b>	<b>59,588,144</b>

CHARITY 2020-21	Unrestricted Funds £	Restricted Funds £	Total Funds £
Fixed Assets	41,997,606	-	41,997,606
Investments-Programme Related	4,250,095	-	4,250,095
Investment in subsidiary undertaking	5,382	-	5,382
Net Current Assets	13,513,779	1,810	13,515,589
Creditors: Amounts falling due after more than one year	(531,155)	-	(531,155)
<b>Total</b>	<b>59,235,707</b>	<b>1,810</b>	<b>59,237,517</b>

GROUP 2019-20	Unrestricted Funds £	Restricted Funds £	Total Funds £
Fixed Assets	40,099,658	-	40,099,658
Investments-Programme Related	5,777,325	-	5,777,325
Net Current Assets	13,684,684	250	13,684,934
Creditors: Amounts falling due after more than one year	(281,873)	-	(281,873)
<b>Total</b>	<b>59,279,794</b>	<b>250</b>	<b>59,280,044</b>

CHARITY 2019-20	Unrestricted Funds £	Restricted Funds £	Total Funds £
Fixed Assets	39,977,746	-	39,977,746
Investments-Programme Related	5,777,325	-	5,777,325
Investment in subsidiary undertaking	5,382	-	5,382
Net Current Assets	12,874,355	250	12,874,605
Creditors: Amounts falling due after more than one year	(281,873)	-	(281,873)
<b>Total</b>	<b>58,352,935</b>	<b>250</b>	<b>58,353,185</b>

## 21 ANALYSIS OF CHANGES IN NET DEBT

GROUP	As at 1 March 2020 £	Cashflows £	New Finance Leases £	As at 28 February 21 £
Cash at Bank and in Hand	2,779,745	600,856	-	3,380,601
Fixed Term Deposits	11,100,000	(600,000)	-	10,500,000
Finance Leases	(62,964)	36,307	-	(26,657)
	<u>13,816,781</u>	<u>37,163</u>	<u>-</u>	<u>13,853,944</u>

CHARITY	As at 1 March 2020 £	Cashflows £	New Finance Leases £	As at 28 February 21 £
Cash at Bank and in Hand	2,571,749	528,730	-	3,100,479
Fixed Term Deposits	10,500,000	-	-	10,500,000
Finance Leases	(62,964)	36,307	-	(26,657)
	<u>13,008,785</u>	<u>565,037</u>	<u>-</u>	<u>13,573,822</u>

## 22 RELATED PARTY AND SISTER CHURCH TRANSACTIONS

At the year-end, the following loans were outstanding from sister churches and are included within programme related investments (fixed assets) as required under FRS 102:

SISTER CHURCHES	2021 £	2020 £
Ireland	1,180,188	1,367,342
Belgium	-	633,471
Tanzania	-	379,036
Mauritius	1,776,979	1,973,615
Hong Kong	54,427	77,688
New Zealand	1,238,501	1,346,173
	<b>4,250,095</b>	<b>5,777,325</b>

There was a loan to Nigeria of £363,856 plus interest of £14,451 which is fully impaired. Furthermore in the current year, the loan to Belgium of £573,188 plus interest of £68,350 has been impaired. Included within programme related investments are amounts receivable from sister churches in respect of interest as follows:

	2021 £	2020 £
Ireland	138,602	140,770
Belgium	-	63,392
Mauritius	40,663	63,800
Hong Kong	539	1,341
New Zealand	12,262	13,328

Donations to sister churches during the year amounted to £861,375 (2020: £657,048): £56,222 to Cyprus (2020: £65,989), £87,550 to Dubai (2020: £90,000), £131,253 to East Timor (2020: £106,793), £126,359 to Greece (2020: £308,836), £nil to Hong Kong (2020 £11,389), £nil to India (2020 £1,782), £9,065 to Indonesia (2020: £nil), £7,000 to Israel (2020: £nil), £34,650 to Malta (2020: £60,260), £2,842 to Malaysia (2020: £nil), £56,000 to South Korea (2020 £12,000) and £350,434 to Tanzania comprising loan converted to a donation in the year (2020: £nil).

### RELATED PARTIES

During the year the charity has purchased advertising services of £204,000 (2020: £283,000) from its trading subsidiary Liberty Radio Limited and has recharged £108,623 in relation to rent, staffing and other costs (2020: £161,560). In addition, Liberty Radio made a distribution of £600,971 to the charity during the year (2020: Nil). At the year-end there is a balance outstanding of £nil owed by the charity to its trading subsidiary (2020: £nil). Liberty Radio Limited was operating from premises, which up until 15 February 2019, were provided rent-free by Record TV Network Limited. During the year the charity purchased £528,295 (2020: £613,210) of programmes and advertisements from Record TV Network Limited. At the year-end there is a balance outstanding of £36,850 owed by the charity to Record TV Network Limited (2020: £51,101). Other than set out above, there are no relationships between Record TV Network and either the charity or Liberty Radio Limited. This disclosure is made purely in the interests of transparency.

From January 2019 Bishop Alvaro Alves de Lima Junior, the Bishop in charge of the UK has also been overseeing the sister church UCKG Help Centre Limited, Ireland. The transactions between the charity and the sister church in Ireland are as follows: Repayments of the loan made during the year were £233,241 (2020: £94,156). Interest incurred on the loan in 2021 is £20,832 (2020: £23,051). The amount outstanding at the year-end is as shown above.

From 07 May 2019, Bishop Alvaro Alves de Lima Junior has also been overseeing the sister churches in the continent of Asia and the region of Oceania. Donations given to sister churches in East Timor, India and South Korea are detailed above. A loan of £1,395,023 was given to the sister church in New Zealand in August 2019 with repayments made of £119,934 (2020: £69,976) and interest incurred of £13,328 (2020: £7,797) during the year. In addition, an on-going loan with the sister church in Hong Kong had repayments of £23,800 (2020: £6,800) made during the year and incurred interest of £539 (2020: £763). The amounts outstanding at the year-end for both loans are as shown above.

During the year book sales to sister churches totalled £5,534 (2020: £3,055). Amounts sold to individual churches are not considered material.

**23 GROUP STATEMENT OF FINANCIAL ACTIVITIES for the year ended 29 February 2020**

	Unrestricted Funds £	Restricted Funds £	2020 Total Funds £
<b>Income from:</b>			
Donations	12,771,851	144,661	12,916,512
Other trading activities	729,886	-	729,886
Investments	176,987	1,022	178,009
	<b>13,678,724</b>	<b>145,683</b>	<b>13,824,407</b>
Charitable activities	463,992	-	463,992
UK Ministry	70,200	650	70,850
Community Outreach			
	<b>534,192</b>	<b>650</b>	<b>534,842</b>
<b>Total Income</b>	<b>14,212,916</b>	<b>146,333</b>	<b>14,359,249</b>
<b>Expenditure on:</b>			
Raising funds	247,549	-	247,549
Charitable activities			
UK Ministry	12,939,166	145,683	13,084,849
Community Outreach	312,369	2,918	315,287
Overseas Mission	650,408	-	650,408
	<b>13,901,943</b>	<b>148,601</b>	<b>14,050,544</b>
<b>Total expenditure</b>	<b>14,149,492</b>	<b>148,601</b>	<b>14,298,093</b>
Net gains on Investments	11,991	-	11,991
<b>Net movement of funds in year</b>	<b>75,415</b>	<b>(2,268)</b>	<b>73,147</b>
Reconciliation of funds			-
<b>Total funds brought forward</b>	<b>59,204,379</b>	<b>2,518</b>	<b>59,206,897</b>
<b>Total funds carried forward</b>	<b>59,279,794</b>	<b>250</b>	<b>59,280,044</b>

## 24 CHARITY STATEMENT OF FINANCIAL ACTIVITIES for the year ended 29 February 2020

	Unrestricted Funds £	Restricted Funds £	2020 Total Funds £
<b>Income from:</b>			
Donations	12,771,851	144,661	12,916,512
Other trading activities	756,406	-	756,406
Investments	172,475	1,022	173,497
	<b>13,700,732</b>	<b>145,683</b>	<b>13,846,415</b>
<b>Charitable activities</b>			
UK Ministry	463,992	-	463,992
Community Outreach	70,200	650	70,850
	<b>534,192</b>	<b>650</b>	<b>534,842</b>
<b>Total Income</b>	<b>14,234,924</b>	<b>146,333</b>	<b>14,381,257</b>
<b>Expenditure on:</b>			
Raising funds	247,549	-	247,549
<b>Charitable activities</b>			
UK Ministry	12,968,786	145,683	13,114,469
Community Outreach	312,369	2,918	315,287
Overseas Mission	650,408	-	650,408
	<b>13,931,563</b>	<b>148,601</b>	<b>14,080,164</b>
<b>Total expenditure</b>	<b>14,179,112</b>	<b>148,601</b>	<b>14,327,713</b>
Net gains on Investments	11,991	-	11,991
<b>Net movement of funds in year</b>	<b>67,803</b>	<b>(2,268)</b>	<b>65,535</b>
Reconciliation of funds			-
<b>Total funds brought forward</b>	<b>58,285,132</b>	<b>2,518</b>	<b>58,287,650</b>
<b>Total funds carried forward</b>	<b>58,352,935</b>	<b>250</b>	<b>58,353,185</b>

## 25 POST BALANCE SHEET EVENTS for the year ended 28 February 2021

During March 2022, the trustees agreed a loan to our sister church in Portugal of EUR 4,000,000.

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