



HATZOLA NORTHWEST TRUST

TRUSTEES' ANNUAL REPORT & ACCOUNTS 2021

Looking ahead...
To the future!



HATZOLA
NORTHWEST
EMERGENCY AMBULANCE SERVICE

CHARITY NUMBER - 1041441



TRUSTEES' ANNUAL REPORT

TRUSTEES' STATEMENT

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There is no doubt that the past year has been profoundly different to any other year in our 39 year history.

It's been a trying year for all, and none more so than for our NHS partners and others involved in the emergency services. Whilst at times it may have felt that there was not much to celebrate, we are proud of the role that we played and continue to play not only within our immediate community. Many of our volunteers went on to volunteer for shifts on the ICU wards in local hospitals, joined the vaccination program and assisted local doctors to reach their housebound patients and take bloods and other vital observations during the pandemic.

Hatzola Northwest has responded to the challenges with outstanding agility and professionalism, both in terms of patient care and from a Charity perspective and continues to offer outstanding patient care.

From the outset of the pandemic, the operations team had to implement a strategic review of supplies and operations and it was imperative that whatever the circumstances, they would remain available for anyone who required the service.

Hatzola unswervingly committed to supporting the community and our service remained operational 24/7.

The teams were in full PPE throughout their shifts, and thanks to the community financial support and the resourcefulness of the logistics department, we were able to maintain stock levels for all PPE and oxygen, which was required for almost all calls, even when many of the services were struggling to source.

In looking ahead to the future, our annual report and accounts for 2020-2021, we share the backstory of our journey over the last 12 months and how we are moving forward, with the pandemic in the past.

To all our supporters and volunteers – a heartfelt and very special thank you. With everyone pulling together as you did, we can reflect with pride on surviving this the most difficult of years and that throughout we remained alongside our community whenever a life was on the line.

**L Blitz,
Trustee**

LOOKING BACK

Hatzola Northwest Trust was set up to provide the North West London community with free pre-hospital emergency medical care and transportation. Since its inception, our volunteers have responded to thousands of emergencies every year, from minor injuries to life-threatening conditions.

LOOKING AHEAD

The charity's objects are the protection and preservation of health and the relief of sickness. In particular, by the provision of first aid relief and assistance to person who are ill or sick or otherwise in need of medical care and attention or hospital or clinical nursing services, provision of first aid training and the provision of first aid cover at public events in the North West London area.



Our team continues to expand and in 2020/21, they recruited and started training a group of 8 new emergency responder volunteers to support the workload of their current emergency responder volunteers.



The organisation arranged 7 of their current emergency responder volunteers to enroll on a 2 year paramedic course provided by ORMS to ensure that the organisation delivers the highest level of clinical care and skills to the North West London community.



The organisation is expecting delivery of two new fully equipped ambulances to add to our current fleet of 3 ambulances to facilitate the increasing demand on the organisation resources.



We have earmarked funds towards a new building to house our ambulances, training and offices.

ACHIEVEMENT AND PERFORMANCE

The organisation has 44 emergency responder volunteers serving the local community of North West London and during the year attended over 5,000 call-outs to individuals requiring emergency and urgent care. The call volume over the last two years has increased by over 60% due to Covid-19 related emergencies. All these call-outs are monitored and dispatched by a group of 16 emergency call operator volunteers.

The organisation is regulated by the CQC and participates in ongoing monitoring with excellent results. Emergency responder volunteers' certifications ranging from EMTs at FREC 3 to FREC 4.

The organisation continues to provide ongoing medical training to all their emergency responder volunteers to ensure that they are equipped with the necessary skills, knowledge and competence to administer lifesaving procedures.



A YEAR IN NUMBERS

 Average response time of **7 minutes**

Amblances dispatched over **2000 times** 

 Attended **105** suspected strokes




Average responded to 148.2 calls over the year with most being **481**

 **5495** calls in the year

Took a patient to the Royal Free  **1041** times

Worked with London Ambulance Service on scene **127** times 

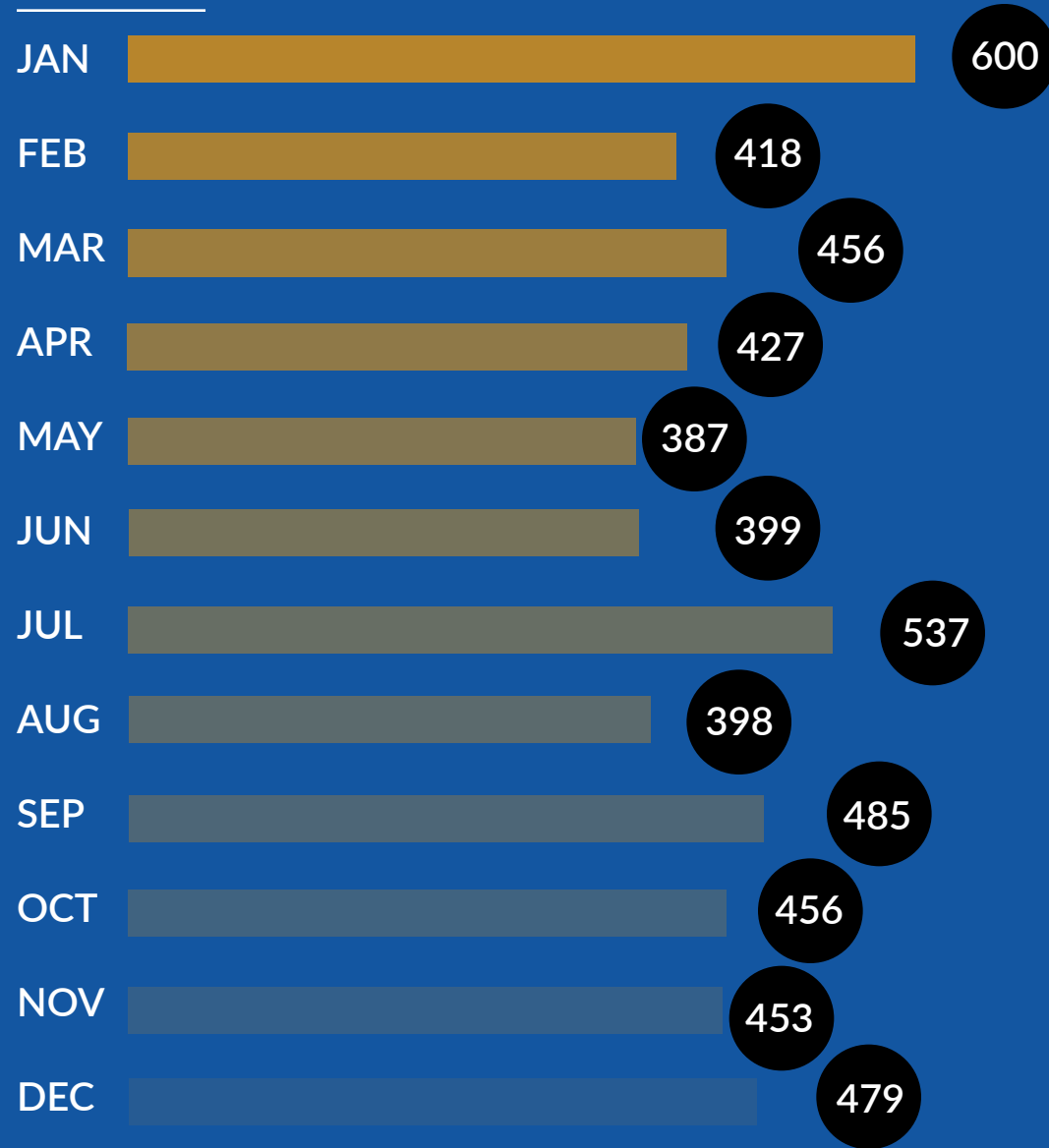
35 calls - most in a day 

 Ratio of male to female patients of **3:2**

 **16** call operators

44 emergency responders 

HATZOLA CALLS IN 2021



SERVICES

CALL TAKING AND DISPATCH

24 hours a day, 365 days a year, Hatzola volunteer dispatchers are on shift, ready to answer emergency calls. They deal with a wide range of calls, including road accidents, home emergencies, emergency childbirth, and other urgent health needs, as well as hundreds of calls relating to Covid-19. This year, Hatzola improved upon the Computer Aided Dispatch system, applying upgrades and updates, in line with changing legislation and compliance requirements.

EMERGENCY RESPONDERS

Day or night, our volunteer emergency medical responders are on the road within minutes of an

incoming call. They deal with each crisis efficiently and compassionately, helping to speed up each patient's road to recovery. Response time for critical and life-threatening situations is usually within minutes, making a significant difference to patient health outcomes. All our volunteers attend ongoing training, delivered by qualified medical trainers, to ensure that their skills are kept current and in line with developments in medical research and regulations.

ON-SITE TREATMENT

In addition to stabilising seriously ill patients and transporting them to the hospital, our volunteers are often able to treat minor emergencies on the spot, avoiding the need for hospitalisation.

COMMUNITY



COMMUNITY EDUCATION

Hatzola provides first aid sessions to local school staff, ensuring adequate provision for the care of minor injuries and traumas



Our members volunteered extensively to support the national Covid vaccination campaign



Our team took part in Inaugural Fire Brigade Hatzola briefing



COMMUNITY AWARENESS

Hatzola volunteers participate in local community safety awareness events, interacting with hundreds of adults and children, answering their questions and giving them a positive view of emergency services



Our trainee paramedic responders now respond to 999 calls in support of London Ambulance Service



“
We have had reason to use Hatzola a number of times for our kids and at all times the care has been second to none.
-Parent of children helped

HATZOLA SAVE A LIFE

Earlier this year, during lockdown, a nine-year-old boy – the son of Indian diplomats attached to the Embassy in London - was playing on his roller-blades, in a quiet street in North West London. From the CCTV footage available and eyewitness accounts, it appears that he suddenly felt very unwell and sat down on the kerb. He then vomited, passed out and became unconscious. The kids on the street who had witnessed this event and realised something very serious was amiss, ran quickly to the home of a Hatzola Northwest Volunteer, who lives a few houses away from the incident and banged urgently on his door.

Aryeh Moore, who was at home having dinner with his family, immediately dropped everything and ran out to assist the child. On arrival, the boy was unconscious and lifeless, with no breathing and no palpable pulse.

“You have to understand,” Aryeh told Hamodia, “that despite the urgency of the boy banging on my door, I was quite relaxed as I came out of my house and expected to simply find a child vomiting in the street. I didn’t dream I would be dealing with a ‘full-on’ cardiac arrest. I quickly realized, however, that this was indeed life-threatening and that every minute was now critical for his survival.

I immediately radioed in, asking for back up and assistance from other Hatzola members and also activated London Ambulance Service, as is our protocol for any cardiac arrest.”

Further Hatzola units arrived in under a minute. The patient was in cardiac arrest and in VF (a shockable heart rhythm known as ventricular fibrillation). Defibrillator pads were applied in an effort to restore normal heart rhythm and full CPR commenced. After just two shocks with the defibrillator coupled with five minutes of good quality chest compressions, the young boy regained a pulse with respiratory effort. London Ambulance Service then arrived and assisted with transport to the Royal Free Hospital Hampstead where he was initially treated. He was subsequently referred to Great Ormond Street and after three weeks of hospital treatment and numerous cardiac procedures he was discharged from hospital and allowed home.

In August, the family invited the Hatzola Northwest volunteers to come to their home in order show their appreciation for saving their child’s life. It was an emotional feeling for all, to see this young boy playing happily with his family and with the prospect of a full and happy life.

“There were moments that I really didn’t believe that we would have the outcome that we did. He must be a very special boy and I think we were just both in the right place at the right time,” continued Aryeh. “It was an amazing team effort and I dread to think what would have been the outcome if not for Hatzola. It is lovely to see him out on the street playing with his friends again and I’m happy that we were able to play a small part in what was undoubtedly a huge Kiddush Hashem.”

Professor Stuart Rosen, Consultant Cardiologist and Medical Director of Hatzola Northwest stated, *“This remarkable case demonstrates the importance of extremely prompt intervention in cases of collapse due to cardiac causes. It was the great privilege of Hatzola North West to administer early, effective defibrillation that was life-saving.”*

“He must be a very special boy and I think we were just both in the right place at the right time.”



COVID RESPONSE

During the COVID-19 pandemic our skilled and highly trained volunteer responders have been working long shifts with calls to the emergency number increasing by over 60%.

In true Hatzola style however, everyone kicked into gear, and we started planning; from sourcing sufficient PPE (personal protective equipment) and oxygen, to creating isolation ambulances and being part of the community monitoring programme with local GPs and Hospital Consultants.

Many of our volunteers went on to volunteer for shifts on the ICU wards in local hospitals, joined the vaccination program and assisted the local doctors to reach their housebound patients.

Hatzola volunteer responders will continue to deliver services wherever there is need - their skills, time and compassion can make all the difference. Our vital role in responding to the needs of the community across the nation has never been more urgent than during these life-changing times.

PATIENT FEEDBACK

Quality of care received

98%
EXCELLENT

Response time

95%
EXCELLENT

Call operator

97%
EXCELLENT

Would recommend

100%
EXCELLENT

PLANS FOR THE FUTURE AND LOOKING AHEAD

‘To save more lives in North West London through rapid response and front-line care’

Save time – treat everyone who needs us, when and where they need us.

Continue the provision of a 24 hours a day, seven days a week service using fleet of rapid response cars. This vital service continued throughout the COVID-19 pandemic.

We continue to examine how we can better the equity of service, both in terms of getting to patients we miss because we are already tasked and getting to patients quickly enough to make a difference, throughout North West London at every time of the day.

Outstanding care – to improve patient care and to end preventable deaths.

Invest in and develop our responders to be paramedics.

Through continued investment in our digital transformation project, ensure that we are collecting and recording data to drive our research, innovations and improvements and drive efficiencies for our teams.

Continue our work with the emergency services in London to develop the lessons from Major Incidents and plan for future events.

Connecting with the people of North West London

– increase the number of charity givers in North West London who support our service and understand we are a Charity.

Continue to develop our community programme to engage with adults and children .

Increase the number of volunteers by expanding our speaker programme to ensure our story is being told to interested groups and organisations across the community.

Our culture – we continue to develop a supportive and enabling environment that gets the best out of our people from both the Charity side and the integrated operations with our partners, also ensuring that our Trustees are engaged and involved in this work.

Support all our people to be leaders through learning and opportunity, including understanding and investing in the individual development of our talented team.

We have introduced regular wellbeing checks of the organisation, particularly during the COVID-19 pandemic period, to ensure that our teams are supported.

Income – to ensure our financial security and sustainability over the next five years and fund our organisational objectives, secure long-term diverse sustainable income streams.

Launch a transformational capital appeal, to raise the funds needed to deliver our future clinical and operational ambitions to save more lives.

Develop our legacy programme, encouraging supporters to leave a gift to us in their will

Continue to grow donations from individuals, corporate partners, trusts and foundations.

“

Thank you Hatzola for always being there for our community. Yossi was so kind and caring he called us the next day to see how our baby was doing. We are forever grateful to Hatzola.

–Parent of new baby



“

*So reassuring that we should
have called on a Yom Tov.
Response time was amazing
and both Hatzola members
were awesome. Thank you.*

-Relative of patient



STRUCTURE, GOVERNANCE AND MANAGEMENT

GOVERNING DOCUMENT

The official name of the charity is Hatzola Northwest Trust and it is a registered charity constituted by a Declaration of Trust dated 9 September 1994 and amended by Deed on 26 December 2012.

It is registered as a charity with the Charity Commission and its charity number is 1041441.

Appointment, training and recruitment of trustees

The trustees have no beneficial interest in the charity and are chosen by agreement of trustees at an annual meeting. The choice is based on applicants' business and community knowledge.

It is not currently the intention of the trustees of the charity to appoint new trustees. Should the situation change in the future, the trustees will apply suitable recruitment and new trustees are subject to trustee induction training which includes an understanding of the content of the Deed of Trust, their

legal obligations under Charity Act, the organisational structure of charity and the recent financial performance of the charity. Trustees are encouraged to attend appropriate external training events which enhance their knowledge and skill thereby improving the performance of their role.

MANAGEMENT OF THE CHARITY

The day-to-day affairs of the charity are administered by a committee of volunteers which were elected by the membership. The council of Trustees manage and supervise the activities of the committee.

RELATED PARTIES AND CO-OPERATIONS WITH OTHER ORGANISATIONS

None of our trustees receive remuneration or other benefit from their work with the charity. Any connection between a trustee of the charity with a supplier company must be disclosed to the full board of trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

OBJECTIVES AND ACTIVITIES

The charity's objects are the protection and preservation of health and the relief of sickness. In particular, by the provision of first aid relief and assistance to person who are ill or sick or otherwise in need of medical care and attention or hospital or clinical nursing services, provision of first aid training and the provision of first aid cover at public events in the North West London area.

The trustees confirm that they have referred to the guidance contained in the Charity Commission's general guidance on public benefit when reviewing the charity's aims and objectives and in planning future activities.

“

In the middle of a pandemic with huge demand the Hatzola team were very quick to attend, very kind to the lady who fell and her husband and very professional. A car and an ambulance came very quickly. Very impressed.

- Friend of lady who fell



FINANCIAL REVIEW

The trustees consider that the performance of the charity has been satisfactory, notwithstanding the increase in costs in the year, which was mainly due to the extra costs associated with the purchase of PPE for our emergency responder volunteers to provide protection when responding to the numerous Covid-19 call outs.

Total income in the year was £481,810 (2020: £357,860) an increase from the previous year due to the charity appealing to the community for assistance in purchasing the PPE.

Total expenditure in the year was £488,128 (2020: £412,686) which increased due to the Covid-19 pandemic associated costs.

RISK MANAGEMENT

The trustees have examined the major strategic, business and operational risks which the charity faces and confirm that systems have been established to enable reports to be produced so that the necessary steps can be taken to lessen these risks.

The trustees have a risk management strategy which comprises:

- an annual review of the principal risks and uncertainties that the charity face;
- the establishment of policies, systems and procedures to mitigate those risks identified in the annual review; and;
- the implementation of procedures designed to minimise or manage any potential impact on the charity should those risks materialise.

This work has identified that financial sustainability is the major financial risk for the charity. A key element in the management of financial risk is a regular review of available liquid funds to settle debts as they fall due to ensure sufficient working capital by the charity.

Attention has also been focused on non-financial risks arising from health and safety of the users. These risks are managed by having robust policies and procedures in place, and regular training to ensure that our emergency responders have the required skills, knowledge and competence to administer lifesaving procedures. The trustees are satisfied that these systems and procedures manage any perceived risks.

RESERVES POLICY

As at 31 March 2021, £365,048 was held as unrestricted funds and £230,000 as restricted funds, which is earmarked for a new building.

It is the policy of the charity to hold in reserve a minimum of one year's anticipated expenditure to cover in the event of the trust being unable to raise funds for any particular reason.

INVESTMENT POLICY AND ITS OBJECTIVES

It is the policy of the charity to maintain its funds in the form of liquid assets.

APPROVAL

'The trustees' annual report was approved on 28 January 2022 and signed on behalf of the board of trustees by

**L Blitz,
Trustee**

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF HATZOLA NORTHWEST TRUST

I report to the trustees on my examination of the financial statements of Hatzola Northwest Trust ('the charity') for the year ended 31 March 2021.

RESPONSIBILITIES AND BASIS OF REPORT

As the trustees of the charity you are responsible for the preparation of the financial statements in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

INDEPENDENT EXAMINER'S STATEMENT

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales (ICAEW), which is one of the listed bodies.

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the charity as required by section 130 of the Act; or
2. the financial statements do not accord with those records; or
3. the financial statements do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

David Goldberg FCA, DChA

Independent Examiner
New Burlington House
1075 Finchley Road
LONDON NW11 0PU

Date: 28 January 2022

STATEMENT OF FINANCIAL ACTIVITIES

	Note	2021		2020
		Unrestricted funds £	Restricted funds £	Total funds £
Income & Endowments				Total funds £
Donations and legacies	4	481,552	-	481,552
Investment income	5	258	-	258
		---	---	---
Total Income		<u>481,810</u>	-	<u>481,810</u>
Expenditure				
Expenditure on raising funds:				
Costs of raising donations and legacies	6	(6,135)	-	(6,135)
Expenditure on charitable activities	7,8	(481,993)	-	(481,993)
		---	---	---
Total expenditure		<u>(488,128)</u>	-	<u>(488,128)</u>
Net expenditure and net movement in funds		<u>(6,318)</u>	-	<u>(6,318)</u>
Reconciliation of funds				
Total funds brought forward		371,366	230,000	601,366
		---	---	---
Total funds carried forward		<u>365,048</u>	<u>230,000</u>	<u>595,048</u>

The statement of financial activities includes all gains and losses recognised in the year. All income and expenditure derive from continuing activities.

The notes on pages 27 to 34 form part of these financial statements.



“
The responders who visited were sympathetic concerned and most professional. I cannot express just how good the service was.
 -Relative of patient

STATEMENT OF FINANCIAL POSITION

Note	2021		2020
	£	£	£
FIXED ASSETS			
Tangible fixed assets	13	154,320	149,220
CURRENT ASSETS			
Debtors	14	-	3,690
Cash at bank and in hand		453,207	474,695
		---	---
		453,207	478,385
CREDITORS: amounts falling due within one year	15	(12,479)	(26,239)
NET CURRENT ASSETS		440,728	452,146
		---	---
TOTAL ASSETS LESS CURRENT LIABILITIES		595,048	601,366
		---	---
NET ASSETS		595,048	<u>601,366</u>
FUNDS OF THE CHARITY			
Restricted funds		230,000	230,000
Unrestricted funds		365,048	371,366
		---	---
Total charity funds	16	595,048	<u>601,366</u>

These financial statements were approved by the board of trustees and authorised for issue on 28 January 2022 and are signed on behalf of the board by:

Mr S Klein
Trustee

Mr B Liebermann
Trustee

The notes on pages 27 to 34 form part of these financial statements.

NOTES TO THE FINANCIAL STATEMENTS

1. GENERAL INFORMATION

The charity is a public benefit entity and a registered charity in England and Wales and is unincorporated. The address of the principal office is 32 Sneath Avenue, London, NW11 9AH, England.

2. STATEMENT OF COMPLIANCE

These financial statements have been prepared in compliance with FRS 102, 'The Financial Reporting Standard applicable in the UK and the Republic of Ireland', the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (Charities SORP (FRS 102)) and the Charities Act 2011.

3. ACCOUNTING POLICIES

Basis of preparation

The financial statements have been prepared on the historical cost basis.

The charity meets the definition of a public benefit entity under FRS 102. The financial statements are prepared in sterling, which is the functional currency of the entity.

Going concern

These financial statements have been prepared in accordance with accounting principles appropriate to a going concern, as the trustees have a reasonable expectation that the charity has adequate resources to continue in existence for the foreseeable

future by meeting its obligations as they fall due, based on the current net asset position of the charity and available sources of finance.

Judgements and key sources of estimation uncertainty

The preparation of financial statements in conformity with FRS 102 requires the use of certain critical accounting estimates. It also requires management to exercise its judgement in the process of applying the charity's accounting policies. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in note 18.

Fund accounting

Unrestricted funds

General unrestricted funds comprise the accumulated surplus or deficit on income and expenditure account. They are available for use at the discretion of the trustees in furtherance of the general objectives of the charity.

Restricted funds

Restricted funds are the accumulation of all donations given to the charity. These may be subject to wishes requested by the donor when they make these gifts. Under normal circumstances these wishes will be honoured if they fall within the objects of the charity.

3. ACCOUNTING POLICIES (continued)
Incoming resources

All income is included in the statement of financial activities when entitlement has passed to the charity, it is probable that the economic benefits associated with the transaction will flow to the charity and the amount can be reliably measured. The following specific policies are applied to particular categories of income:

- income from donations or grants is recognised when there is evidence of entitlement to the gift, receipt is probable and its amount can be measured reliably;
- interest on funds held on deposit is included when receivable and the amount can be measured reliably by the charity; this is normally upon notification of the interest paid or payable by the bank;
- income tax recoverable in respect of gift aid donations received is accounted for on an accrual basis.

Resources expended

Expenditure is recognised on an accruals basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is classified under headings of the statement of financial activities to which it relates:

- expenditure on raising funds includes the costs of all fundraising activities, events, non-charitable trading activities, and the sale of donated goods;

- expenditure on charitable activities includes all costs incurred by a charity in undertaking activities that further its charitable aims for the benefit of its beneficiaries, including those support costs and costs relating to the governance of the charity apportioned to charitable activities;

- other expenditure includes all expenditure that is neither related to raising funds for the charity nor part of its expenditure on charitable activities.

All costs are allocated to expenditure categories reflecting the use of the resource. Direct costs attributable to a single activity are allocated directly to that activity. Shared costs are apportioned between the activities they contribute to on a reasonable, justifiable and consistent basis.

Tangible assets

Tangible assets are initially recorded at cost, and subsequently stated at cost less any accumulated depreciation and impairment losses.

Depreciation

Depreciation is calculated so as to write off the cost or valuation of an asset, less its residual value, over the useful economic life of that asset as follows:

- Medical & communication equipment** - 15% reducing balance
- Garage & transmitter base** - 20% reducing balance
- Ambulances** - 25% reducing balance

3. ACCOUNTING POLICIES (continued)
Financial instruments

A financial asset or a financial liability is recognised only when the entity becomes a party to the contractual provisions of the instrument.

Trade and other debtors

Trade and other debtors are recognised initially at transaction price plus attributable transaction costs. Subsequent to initial recognition, trade and other debtors that are classified as receivable within one year are measured at the undiscounted amount of the cash or other consideration expected to be received net of impairment.

Trade and other creditors

Trade and other creditors are recognised initially at transaction price less attributable transaction costs. Subsequent to initial recognition trade and other creditors that are classified as payable within one year are measured at the discounted amount of the cash or other consideration expected to be paid.

Cash and cash equivalents

Cash and cash equivalents in the statement of financial position comprise cash at bank.

4. DONATIONS AND LEGACIES

	Unrestricted funds	Total funds 2021	Unrestricted funds	Total funds 2020
	£	£	£	£
DONATIONS				
Donations	481,552	481,552	356,686	356,686
	---	---	---	---

5. INVESTMENT INCOME

	Unrestricted funds	Total funds 2021	Unrestricted funds	Total funds 2020
	£	£	£	£
Interest Income	258	258	1,174	1,174
	---	---	---	---

6. COSTS OF RAISING DONATIONS & LEGACIES

	Unrestricted funds	Total funds 2021	Unrestricted funds	Total funds 2020
	£	£	£	£
Costs of raising donations & legacies	6,135	6,135	21,868	21,868
	---	---	---	---

7. EXPENDITURE ON CHARITABLE ACTIVITIES BY FUND TYPE

	Unrestricted funds	Total funds 2021	Unrestricted funds	Total funds 2020
	£	£	£	£
Emergency response services	435,017	435,017	356,274	356,274
Support costs	46,976	46,976	34,544	34,544
	-	-	-	-
	481,993	481,993	390,818	390,818
	---	---	---	---

8. EXPENDITURE ON CHARITABLE ACTIVITIES BY ACTIVITY TYPE

	Activities undertaken directly	Support costs	Total Funds 2021	Total funds 2020
	£	£	£	£
Emergency response services	435,017	44,096	479,113	387,938
Governance costs		2,880	2,880	2,880
	-	-	-	-
	435,017	46,976	481,993	390,818
	---	---	---	---

9. ANALYSIS OF SUPPORT COST

	Emergency response services	Total 2021	Total 2020
	£	£	£
Premises	474	474	507
General office	42,858	42,858	30,253
Finance costs	764	764	904
Governance costs	2,880	2,880	2,880
	-	-	-
	46,976	46,976	34,544
	---	---	---

10. NET EXPENDITURE

Net expenditure is stated after charging/(crediting):

	Total 2021	Total 2020
	£	£
Depreciation of tangible fixed assets	41,334	39,594
	---	---

11. INDEPENDENT EXAMINATION FEES

Fees payable to the independent examiner for:

	Total 2021	Total 2020
	£	£
Independent examination of the financial statements	2,880	2,880
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12. TRUSTEE REMUNERATION AND EXPENSES

No remuneration or other benefits from employment with the charity or a related entity were received by the trustees.

13. TANGIBLE FIXED ASSETS

	Medical & communication equipment	B. E. Alfreds garage & transmitter base	Ambulances	Total
	£	£	£	£
Cost				
At 1 April 2020	322,680	28,788	563,054	914,522
Additions	11,143	-	35,291	46,434
	-	-	-	-
At 31 March 2021	333,823	28,788	598,345	960,956
	---	---	---	---
Depreciation				
At 1 April 2020	258,253	28,313	478,736	765,302
Charge for the year	11,336	95	29,903	41,334
	-	-	-	-
At 31 March 2021	269,589	28,408	508,639	806,636
	---	---	---	---
Carrying amount				
At 31 March 2021	64,234	380	89,706	154,320
	---	---	---	---
At 31 March 2020	64,427	475	84,318	149,220
	---	---	---	---
14. DEBTORS			Total 2021	Total 2020
			£	£
Trade debtors			-	3,690
			---	---

15. CREDITORS: amounts falling due within one year

	Total 2021	Total 2020
	£	£
Trade creditors	9,359	23,119
Accruals and deferred income	3,120	3,120
	-	-
	12,479	26,239
	---	---

16. ANALYSIS OF CHARITABLE FUNDS**Unrestricted funds**

	At 1 April 2020	Income	Expenditure	At 31 March 2021
	£	£	£	£
General funds	371,366	481,810	(488,128)	365,048
	---	---	---	---
	At 1 April 2019	Income	Expenditure	At 31 March 2020
	£	£	£	£
General funds	426,192	357,860	(412,686)	371,366
	---	---	---	---

Restricted funds

	At 1 April 2020	Income	Expenditure	At 31 March 2021
	£	£	£	£
Restricted funds	230,000	-	-	230,000
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	At 1 April 2019	Income	Expenditure	At 31 March 2020
	£	£	£	£
Restricted funds	230,000	-	-	230,000
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17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted Funds	Restricted Funds	Total Funds 2021
	£	£	£
Tangible fixed assets	154,320	–	154,320
Current assets	223,207	230,000	453,207
Creditors less than 1 year	(12,479)	–	(12,479)
	-	-	-
Net assets	365,048	230,000	595,048
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	Unrestricted Funds	Restricted Funds	Total Funds 2020
	£	£	£
Tangible fixed assets	149,220	–	149,220
Current assets	248,385	230,000	478,385
Creditors less than 1 year	(26,239)	–	(26,239)
	-	-	-
Net assets	371,366	230,000	601,366
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18. JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**Useful economic lives of tangible assets**

The annual depreciation charge for tangible assets is sensitive to changes in the estimated useful economic lives and residual values of the assets. They are amended when necessary to reflect current estimates, based on economic utilisation and the physical condition of the assets.

19. RELATED PARTIES

There are no related party transactions that require disclosure.

REFERENCE AND ADMINISTRATIVE DETAILS**REGISTERED CHARITY NAME**

Hatzola Northwest Trust

CHARITY REGISTRATION NUMBER

1041441

PRINCIPAL OFFICE

32 Sneath Avenue London NW11 9AH England

THE TRUSTEES

Mr L Blitz

Mr J Jackson

Mr S Klein

Mr B Liebermann

Mr A Ormonde