

REGISTERED COMPANY NUMBER: 02899281 (England and Wales)

REGISTERED CHARITY NUMBER: 1034690

Report of the Trustees and
Financial Statements for the year ended 30th June 2021

for

Altrincham Garrick Society Limited
(A company limited by guarantee)

Allen Mills Howard Limited
Chartered Accountants
& Statutory Auditors
Lewis House
56, Manchester Road
Altrincham
Cheshire WA14 4PJ

Altrincham Garrick Society Limited

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For the year ended 30th June 2021

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Altrincham Garrick Society Limited

Report of the Trustees
For the year ended 30th June 2021

Reference and Administrative Details

Registered Company number

02899281 (England and Wales)

Registered Charity number

1034690

Registered Office

The Garrick Playhouse
Barrington Road
Altrincham
Cheshire
WA14 1HZ

Trustees

Mr J D Beddy

Mr H F Everett

Mr C J Tomlinson

Mr D P Mazurkiewicz Citrine

Mrs A K Walker

Mr T B McKie Appointed 24th November 2020

Mrs S McGuire Resigned 15th July 2020

Company Secretary

Mr C J Tomlinson Appointed 20th July 2020

Mrs S McGuire Resigned 15th July 2020

Auditors

Allen Mills Howard Limited
Chartered Accountants
& Statutory Auditors
Lewis House
56 Manchester Road
Altrincham
Cheshire
WA14 4PJ

Solicitors

Myerson Solicitors
Grosvenor House
20, Barrington Road
Altrincham
Cheshire
WA14 1HB

Bankers

Barclays Bank Plc
48 George Street
Altrincham
WA14 1RH

Altrincham Garrick Society Limited

Report of the Trustees
For the year ended 30th June 2021

The trustees, who are also directors of the charity for the purpose of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30th June 2021. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1st January 2019).

Chair's Report

The Society is reporting a deficit of £109,003 for the year 2020/2021. The deficit in the previous year (badly affected by Covid-19 and a one-off expense on car park repairs) was £148,123. The surplus in the previous "non-Covid-19" year (2018/2019) was £27,325. We report these figures for information but believe that direct comparisons should not be made due to the unusual circumstances of Covid-19.

We are pleased that, despite severe Covid-19-related restrictions on our operations throughout the period covered by this report, we managed to fulfil many of our charity's aims. We were able, using the Government's furlough scheme, to retain our paid staff, we managed to provide some entertainment to our local community, we maintained regular contact with our key volunteers and audience members, and we supported our local community where possible.

We generated a small amount of production income during the season and managed to keep our expenses to a minimum. As a result, we showed a surplus on our activities of £17,442 – unfortunately this was dwarfed by our fixed overheads and other expenses, even though these were also reduced. We were also fortunate to benefit from local and national government grants. Our policy of retaining a reserve sum of money for emergencies meant that we have been able to remain viable by consuming some of those reserves – as a result we are confident that we will be able to support our local community well in the following season (2021/2022).

In addition to our commitment to continue to engage with the local community, we also recognise our commitment to maintaining a local theatre building. Our repairs and renewals budget is under constant review, and we committed to spending some money during the season to sustaining the theatre itself as a viable centre for the community.

We also spent time in the 2020/2021 season reviewing widely our organisational structure and re-examining our long-term strategic goals. We used the "down-time" well to prepare for the new future, and are now facing the 2021/2022 season and beyond with confidence.

Hugh Everett
Chairman of the Board of Trustees

Altrincham Garrick Society Limited

Report of the Trustees **For the year ended 30th June 2021**

Structure, Governance and Management

Governing Document

The charity is controlled by its governing document the Memorandum & Articles of Association and is a company limited by guarantee, as defined by the Companies Act 2006. The liability of each member in the event of winding up is limited to £1.

Board of Trustees

The Board have sole responsibility for appointing trustees. All trustees are also appointed Directors of the company. There has to be a minimum of three trustees but there is no maximum. In appointing trustees the Board seek to bring a range of skills and expertise to the management of the Charity. New trustees are introduced to the workings of the charity and are kept updated through regular trustees' meetings and communication throughout the year.

The trustees of the company who were in office during the year and up to the date of signing the financial statements were:

Mrs S McGuire	resigned 15 th July 2020
Mr J D Beddy	
Mr H F Everett	
Mr C J Tomlinson	
Mr D P Mazurkiewicz Citrine	
Mrs A K Walker	
Mr T B McKie	appointed 24 th November 2020

Organisation

The Board of Trustees meets every 4 to 6 weeks. (During Covid-19 restrictions these meetings took place remotely, using video-teleconferencing.) The Board appoints an Artistic Director and an Operations Director to deal with the production and management of shows and the day to day running of the Theatre.

Related Parties

None of our trustees receive remuneration or other benefits from the charity. Any connection between the trustees or senior managers of the charity with a production company, contracted actor, or performer must be disclosed to the full Board of Trustees in the same way as any other contractual relationship with a related party. In the current year no such related party transactions were reported.

The Charity's wholly owned subsidiary Altrincham Garrick Playhouse Limited was established to operate the commercial bar and Theatre letting. The profits of the subsidiary are donated to the charity.

Altrincham Garrick Society Limited

Report of the Trustees **For the year ended 30th June 2021**

Objectives and Activities

Note that while our objectives and activities remain as detailed below, and they drove our work between July 2020 and June 2021, Covid-19 restrictions had a severe impact for the whole of the 2020/2021 season and made our planning very difficult for the 2021/2022 season.

The Mission of the charity (what we do now) is:

- To entertain, inspire and educate our communities with high quality creative arts experiences that enrich their lives

The Vision of the charity (where we are headed) is:

- To be a leading multi arts venue in Cheshire and Manchester

The Values of the charity (which underpin everything we are and everything we do) are:

- Excellence – Integrity – Respect – Diversity – Inclusivity

The Theatre is disabled friendly. We have a designated Front of House Volunteer in attendance at every performance to meet and give assistance to every disabled person as soon as they enter the Theatre. A row of seats in the Theatre is specially modified to accommodate wheelchairs and there is also a hearing loop system. Guide dogs are allowed to accompany their owners throughout the Theatre and carers are given a free seat.

The building throughout has been adapted to conform to Covid-19 guidelines – this applies both to our front of house for visiting audiences **and** to our back-stage and office areas for our volunteers and paid staff.

In shaping our objectives for the year and planning our activities, the trustees have considered the Charity Commission's guidance on public benefit, including the fee charging. The Theatre relies on investment income, donations and the income from fees and charges to cover our operating costs. In setting the level of fees, charges and concessions, the trustees consider carefully the accessibility of the Theatre for those on low incomes.

The strategies employed to achieve the charity's aims and objectives are to:

- present a broad range of Theatre productions for the enjoyment and education of our local community
- offer opportunities for a broad range of people to get involved in arts activity exploring their own creative powers
- provide facilities for amateur and professional artists to develop. Groups in the borough are given discounted rates for hire of space and access to professional advice
- concentrate on involving young people in the arts to help encourage a culture in which different age ranges play a complementary part
- celebrate the diversity of cultures in our society by programming presentations by, and with, artists of different cultural backgrounds

Our major activities that put these strategies into action are:

1. Live stage performances of all types of drama and musicals; produced in-house
2. Other live events: concerts, other musical events, and performances from visiting companies; these are run as Lets
3. Cinematic and theatrical Screenings; using live-feeds and DVD/MP4-based material
4. Educational programmes, including drama schools covering ages 5 to 18

Altrincham Garrick Society Limited

Report of the Trustees For the year ended 30th June 2021

Our programme of activities described below focusses on bringing the arts to the community. As our strategy makes clear, we try to encourage all within our community to take part in our activities and to attend our Theatre and to benefit from our amenities. The drama and art we provide is to be enjoyed by all, including those attending local schools or the higher education colleges, through to our programme that tries to embrace all tastes by hosting visiting artistes. Affordability and access to our programme is important to us and is reflected in our pricing policy set out in detail later in this report.

1. Live Stage Performances produced in-house

In this 2020/2021 season our live performances were almost wiped out by Covid-19 restrictions. We were able to stage live performances in front of an audience only from June 2021 onwards. As a result, we staged only two of our own productions in this time-frame covered by this report. (This compares to 20+ productions in an unrestricted season.)

The biggest harm to our theatre, both financially and of great loss to our audiences, was the inability to stage our annual pantomime (which would have been from early Dec 2020 to early Jan 2021).

2. Other Live Events

The same Covid-19 restrictions meant we staged only two other live events, again in June 2021. We hosted one visiting musical production, and we were pleased to let a local school use our stage and auditorium for their end-of-season production. (This compares to 30+ Lets in an unrestricted season.)

3. Cinematic and Theatrical Screenings

Because these required no rehearsals and could be financially viable with only small restricted-seating audiences, these were the mainstay of our service to the local community, which we ran whilst adhering to the socially-distanced seating and other restrictions imposed by Covid-19. We managed to show 41 films and theatrical screenings during the season, with a gap between November 2020 and May 2021 when Covid-19 restrictions prevented even these.

4. Educational Programmes

Our educational programmes involve the youth in the community. They aim to develop students' confidence and expression across a range of arts. This educational work is done through the Garrick Academy of Performing Arts, which operates on Saturday mornings through three terms and a Summer School. Students from the Academy also perform on our main stage, giving them experience which they would not get elsewhere. Our Bursary scheme enables children from disadvantaged backgrounds to have their fees paid.

Our main stage and our Studio Theatre are also used to provide training and education on sound, lighting and other technical matters associated with theatre production. Our technicians dedicate time to training people in the crafts associated with the Theatre, many of whom have gone on to paid employment in these fields.

Our Academy ran a restricted programme of classes from mid May 2021 onwards, educating 94 students. (This compares to 120-150 students in an unrestricted season.)

Altrincham Garrick Society Limited

Report of the Trustees For the year ended 30th June 2021

Other Activities - special this season

Especially for this season, hit hard by the pandemic, we also hosted these events:

- The cinematic short film *No Ordinary Joe* was made in our Studio between October 2020 and April 2021. This was possible because it involved a limited number of people, who all observed full Covid-19 restrictions. This highly successful venture was a first for the Garrick and added another string to our bow of cultural work, as well as being financially beneficial.
- A planned partnership with English Touring Opera got as far as scheduling dates in November 2020, until this was cancelled due to Covid-19.
- As a fund-raising / support event in February 2021, we sold “Ghost Tickets” for a production that was not staged, to maintain contact with our audiences and to gauge the appetite for continuing to support the Garrick.
- We ran two “Online Streaming Events”, in March and May 2021, as part of our commitment to bring entertainment to people who could or would not go to the theatre.

Other Activities - not possible this season

Typically, we would have run other events such as those detailed immediately below. They were not possible in the 2020/2021 season, but we fully intend to continue with these in the future.

We are a cultural centre and meeting place for local writers and dance troupes, and we make the Theatre and its facilities available for the many participants. We are the assembly point for fire and the emergency centre for the adjacent nursery school.

The Theatre is used by local schools for their speech nights and prize giving events and for the dance and fashion shows.

We allow fund raising activities for local charities such as Francis House, Marie Curie Cancer Care, Christies Hospital, The Macmillan Nurses, The British Legion Poppy Appeal and more. The first night of pantomime tickets are donated to local disadvantaged children and adults and their carers within the Trafford community.

Our Volunteers

The Society is very involved in the community and relies on voluntary help. Besides those amateur performers and artists who display their talents at the Theatre, over 50 volunteers assist with stewarding events and performances, enabling longer opening and lower staff costs than would otherwise be the case. We maintained full contact with our volunteers throughout the Covid-19 pandemic, and are pleased that nearly all were able to continue working with us when we were able to open. We mourned the loss of some volunteers due to Covid-19 and related illnesses.

Our Artistic Values

We are aware that artistic tastes are not the same for everyone and that when addressing some of the more challenging themes the productions might give rise to offence. We take the views of our audiences very seriously and, without comprising the integrity of the programme, we seek to respect the diverse ethnic, faith, sexual orientation and lifestyles of our community and audience. We run a suggestions and complaints procedure through our Operations Director. The Board acknowledges and addresses all complaints.

Public Benefit

The trustees confirm that they have, when and where necessary to do so, paid regard to the Charity Commissioner’s Guidance on Public Benefit when considering and making decisions.

Altrincham Garrick Society Limited

Report of the Trustees **For the year ended 30th June 2021**

Financial Review

The Society is reporting a loss of £109,003 for the year. The principal sources of income in the year was from donations, legacies and grants, including from HMRC's Job Retention Scheme, which totalled £195,195 (2020: £87,355). Ticket sales income in the year was £21,014 (2020: £280,769).

The Trustees implement a Capex system to control expenditure. The selection of plays and screenings for 2020/2021 targeted popular choices in order to increase attendances.

Pricing Policy

Our pricing policy reflects our strategy of enabling all within our community, whatever their means, to take part in our activities and to attend our Theatre.

Ticket prices during 2020/2021 season varied between £5 and £25, with concessions available for most performances.

To view our programme, and for further details of ticket prices and discount terms and conditions, please visit our website at www.altrinchamgarrick.co.uk or telephone our booking office on 0161 928 1677.

Reserves Policy

Reserves are needed to bridge the funding gaps between spending on productions and events and receiving resources through admission charges as well as covering overhead costs, where unexpected shortfalls in income are experienced. The charity aims to have free reserves which are those unrestricted funds not invested in fixed assets of at least £300,000 for this purpose. The balance of reserves are held to cover identified planned repairs and improvements and emergency repairs to the theatre.

Our reserves were crucial to enabling us to survive the financial hardships of the Covid-19 pandemic. Free reserves at 30th June 2021 amounted to £283,742 (compared to 30th June 2020: £410,298).

Investment Powers and Policy

The trustees, having regard to the liquidity requirements of operating the Theatre and to the reserves policy, have operated a policy of keeping available funds in a number of interest-bearing accounts and seek to achieve a rate on deposit which matches or exceeds inflation, as measured by the retail prices index. Due to wider economic circumstances, deposit rates have been depressed and so this aim was not achieved in the year.

Plans for Future Periods

During the forthcoming year the trustees will continue to raise the profile of the charity within the local community in order to attract further sponsorship and donations. Negotiations to receive routine funding are also in progress. We have many demands financially at the theatre, to maintain the building, to remain up to date on Health and Safety issues, and to continue to be able to stage very high quality productions.

Altrincham Garrick Society Limited

Report of the Trustees **For the year ended 30th June 2021**

Risk management

The trustees have a risk management strategy which comprises:

- an annual review of the risks the charity and its subsidiary may face;
- the establishment of systems and procedures to mitigate those risks identified in the plan; and
- implementation of procedures designed to minimise any potential impact on the charity should those risks materialise.

This work has identified that financial sustainability is the major financial risk for both the charity and its subsidiary. Attention has also been focussed on non-financial risks arising from fire and health and safety. Management of financial risk is via reviewed reserves policy and the retention of sufficient working capital by the subsidiary company.

Trustees Indemnity Arrangements

Individual indemnities have been provided by the trustees, under which the charity has agreed to indemnify the trustees to the extent permitted by law in respect of all liabilities to third parties arising out of, or in connection with, their execution of their powers, duties and responsibilities as trustees of the charity.

Statement of Trustees responsibilities

The trustees (who are also the directors of Altrincham Garrick Society Limited for the purpose of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accountancy Practice).

Company law requires the trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for that period. In preparing those financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principals in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charity will continue in business.

The trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the trustees are aware:

- there is no relevant information of which the charitable company's auditors are unaware; and
- the trustees have taken all the steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Altrincham Garrick Society Limited

Report of the Trustees
For the year ended 30th June 2021

Auditors

The auditors, Allen Mills Howard Limited, will be proposed for re-appointment at the forthcoming Annual General Meeting.

This report has been prepared in accordance with the special provisions in Part 15 of the Companies Act 2006 relating to small companies.

ON BEHALF OF THE BOARD:

.....
Hugh Everett - Trustee

24th June 2022

Report of the Independent Auditors to the Members of
Altrincham Garrick Society Limited

Opinion

We have audited the financial statements of The Altrincham Garrick Society Limited (the 'charitable company') for the year ended 30th June 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 30th June 2021 and of its incoming resources and application of resources, including its result, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and the provisions available for small entities, in the circumstances set out in note 22 to the financial statements, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern are described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Opinion on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Report of the Trustees for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Report of the Trustees has been prepared in accordance with applicable legal requirements.

Altrincham Garrick Society Limited

**Report of the Independent Auditors to the Members of
Altrincham Garrick Society Limited**

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Report of the Trustees.

We have nothing to report in respect of the following matters where the Companies Act 2006 requires us to report to you if, in our opinion:

- adequate accounting records have not been kept or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit; or

Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities, the trustees (who are also the directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

As part of designing our audit work, we determined materiality and assessed the risks of material misstatement in the financial statements, including how fraud may occur by enquiring of management of its own consideration of fraud.

In particular, we looked at where management made subjective judgements, for example in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain.

We also considered potential financial or other pressures, opportunity and motivation for fraud. As part of this discussion we identified the internal controls established to mitigate risks related to fraud or non-compliance with laws and regulations and how management monitor these processes. Appropriate procedures included the review and testing of manual journals and key estimate and judgements made by management.

We made enquiries of management with regards to compliance with applicable laws and regulations and corroborated any necessary evidence to relevant information, for example, minutes of the directors' meetings.

We addressed the risk of management override of internal controls including testing journals and evaluating whether there was evidence of bias by management that represented a risk of material misstatement due to fraud.

Altrincham Garrick Society Limited

**Report of the Independent Auditors to the Members of
Altrincham Garrick Society Limited**

Our audit procedures were designed to respond to risks of material misstatement in the financial statements, recognising that the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery, misrepresentation or through collusion. There are inherent limitations in the audit procedures performed and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we are to become aware of it.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

Mr David Allen FCCA (Senior Statutory Auditor)
For and on behalf of Allen Mills Howard Limited
Chartered Accountants & Statutory Auditors
Lewis House,
56 Manchester Road,
Altrincham,
Cheshire,
WA14 4PJ

24th June 2022

Altrincham Garrick Society Limited (Registered number: 02899281)

Statement of Financial Activities
(Incorporating an Income and Expenditure Account)
For the year ended 30th June 2021

		Unrestricted Funds		Total Funds	Total Funds
		General	Designated		
	Notes	£	£	2021 £	2020 £
Income					
Donations and legacies	3	86,041	3,180	89,221	34,142
Income from charitable activities:					
Operation of theatre	4	38,993	-	38,993	387,588
Investment income	5	35,607	-	35,607	32,364
Other	6	106,000	-	106,000	54,662
		_____	_____	_____	_____
Total income		266,641	3,180	269,821	508,756
		_____	_____	_____	_____
Expenditure					
Expenditure on charitable activities:					
Operation of theatre	7	376,051	3,180	379,231	656,211
		_____	_____	_____	_____
Total expenditure		376,051	3,180	379,231	656,211
		_____	_____	_____	_____
Net income/(expenditure) before gains/losses on investments		(109,410)	-	(109,410)	(147,455)
Other recognised (losses)/gains					
Gains/(losses) on investment assets	14	407	-	407	(668)
		_____	_____	_____	_____
Net movement of funds		(109,003)	-	(109,003)	(148,123)
Reconciliation of funds					
Total funds brought forward		738,623	-	738,623	886,746
		_____	_____	_____	_____
Total funds carried forward		629,620	-	629,620	738,623
		=====	=====	=====	=====

There are no recognised gains and losses other than stated above

All incoming resources and resources expended above relate to continuing operations.

Altrincham Garrick Society Limited (Registered number: 02899281)

Balance Sheet
30th June 2021

		2021	2020
	Notes	£	£
Fixed assets			
Tangible assets	13	302,495	319,516
Investments	14	84,216	8,809
		-----	-----
Total fixed assets		386,711	328,325
		-----	-----
Current assets			
Stocks		1,350	1,650
Debtors	15	43,054	74,488
Short term deposits		63,550	62,768
Cash at bank and in hand		271,833	371,751
		-----	-----
Total current assets		379,787	510,657
		-----	-----
Creditors			
Amounts falling due within one year	16	(96,045)	(100,359)
		-----	-----
Net Current Assets		283,742	410,298
		-----	-----
Total assets less current liabilities		670,453	738,623
		-----	-----
Creditors			
Amounts falling due after more than one year	17	(40,833)	-
		-----	-----
Total net assets		629,620	738,623
		=====	=====
The funds of the charity			
Unrestricted funds:	18		
General		629,620	738,623
		-----	-----
Total funds		629,620	738,623
		=====	=====

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the Board of Trustees on 24th June 2022 and were signed on its behalf by:

.....
J D Beddy – Trustee

.....
H F Everett – Trustee

Altrincham Garrick Society Limited (Registered number: 02899281)

Statement of Cash Flows for the year ended 30th June 2021

	Note	Total funds 2021 £	Total funds 2020 £
Cash generated by operating activities	A	(105,749)	(191,976)
Cash flows from investing activities:			
Investment income		35,607	32,364
Purchase of tangible fixed assets		(3,994)	(13,617)
Purchase of investments		(75,000)	-
Net cash provided by investing activities		(43,387)	18,747
Cash flows from financial activities			
New borrowing		50,000	-
Net cash from financing activities		50,000	-
Change in cash and cash equivalents in the year		(99,136)	(173,229)
Cash and cash equivalents brought forward		434,519	607,748
Cash and cash equivalents carried forward	B	335,383	434,519

Notes to the statement of cash flows for the year ended 30th June 2021

A. Reconciliation of net movements in funds to net cash flow from operating activities.

	2021 £	2020 £
Net movement in funds	(109,003)	(148,123)
Add depreciation charges	21,015	24,256
Less investment income	(35,607)	(32,364)
Less (gains)/add losses on investment	(407)	668
(Increase)/decrease in stock	300	(839)
(Increase)/decrease in debtors	31,434	(43,046)
(Decrease)/increase in creditors	(13,481)	7,472
Net cash generated by operating activities	(105,749)	(191,976)

B. Analysis of cash and cash equivalents

	2021 £	2020 £
Cash at bank and in hand	271,833	371,751
Short term deposits	63,550	62,768
	335,383	434,519

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

1. Charity and company information

Altrincham Garrick Society Limited is a charity registered in England and Wales and a company limited by guarantee. The charitable company's registered number and registered office can be found on the Report of the Trustees.

The presentation currency of the financial statements is the Pound Sterling (£).

The members of the company are the Trustees. In the event of the charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the charity.

2. Accounting policies

The principal accounting policies adopted, judgements and key sources of estimation uncertainty in the preparation of the financial statements are as follows:

Basis of preparation

The financial statements of the charitable company, which is a public benefit entity under FRS102, have been prepared in accordance with the Charities SORP (FRS102) "Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) (effective 1st January 2019), Financial Reporting Standard 102 "The Financial Reporting Standard applicable in the UK and Republic of Ireland" and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Altrincham Garrick Society meets the definition of a public entity under FRS102.

The financial statements contain information about Altrincham Garrick Society limited as an individual company and do not contain consolidated financial information as the parent of a group. The company has taken the option under Section 398 of the Companies Act 2006 not to prepare consolidated financial statements.

Going concern

After making enquiries, the board has a reasonable expectation (subject to the normal levels of commercial risk in the current economic climate) that the charity has adequate resources to continue in operational existence for the foreseeable future, being a period of at least twelve months from the date on which the report and financial statements are signed. This expectation is based on forecasts prepared and the current available levels of cash and reserves of the charity.

Income recognition policies

Items of income are recognised and included in the accounts when all of the following criteria are met:

- The charity have entitlement to the funds;
- any performance conditions attached to the items(s) of income have been met or are fully within the control of the charity;
- there is sufficient certainty that receipt of the income is considered probable; and
- the amount can be measured reliably.

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

Donations and legacies

All monetary donations and gifts are included in full in the statement of financial activities when receivable, provided that there are no donor-imposed restrictions as to the timing of the related expenditure, in which case recognition is deferred until pre-condition is met. Donated services and facilities are included at the value to the charity where this can be quantified. No amounts are included in the financial statements for time donated by volunteers. For legacies, entitlement is taken as the earlier of the date on which the estate is finalised or when a distribution is received from the estate.

Income from charitable activities

Comprises ticket sales for performances, education, programmes, catering, costume hire and membership fees. Income received in advance of a theatrical performance is deferred until the criteria for income recognition is met.

Investment income

Investment income comprises rents receivable, dividend income and interest receivable on cash balances, and is recognised on an accrual basis.

Fund accounting

Unrestricted funds are those funds for use at the discretion of the trustees in furtherance of the general objective of the charity. Designated funds are unrestricted funds of the charity which the trustees have decided, at their discretion, to set aside for a specific purpose.

Expenditure and irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

- Expenditure on charitable activities includes the costs of performances and the other educational activities undertaken to further the purpose of the charity and their associated support costs.
- Other expenditure represents those items not falling into any other heading.

Irrecoverable VAT is allocated to support costs.

Allocation of support costs and governance costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back office costs, finance, irrecoverable VAT. Governance costs comprise all costs involving public accountability of the charity and its compliance with regulation and good practice. These costs include audit fees.

Operating leases

Rentals paid under operating leases are charged to the income and expenditure account on a straight-line basis over the period of the lease.

Volunteers

The value of services provided by volunteers is not incorporated into the financial statements. Further details of the contributions made by the volunteers can be found in the Trustees' Annual Report.

Tangible fixed assets

Individual fixed assets costing £1,000 or more are capitalised at cost and depreciated on a straight-line basis over the estimated useful lives as follows:

Freehold property	- 50 years
Plant and machinery	- 5 years
Computer equipment	- 5 years

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

Investment assets

• **Quoted investments**

Quoted investments comprise publicly quoted listed securities. Quoted investments are stated at market value. The market value is based on the closing middle market price. Asset sales and purchases are recognised at the date of trade.

• **Investment in subsidiaries**

Investment in subsidiary undertakings are held at cost less any impairment.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Debtors

Trade and other debtors are recognised at the settlement amount due. Prepayments are valued at the amount prepaid

Cash at bank and in hand

Cash at bank and cash at hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account. Deposits for more than three months but less than one year have been disclosed as short term deposits. Cash placed on deposit for more than one year is disclosed as a fixed asset investment.

Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

Pensions

The charity operates a defined contribution pension scheme. Contributions payable to the company's pension scheme are charged against income in the year in which they are incurred.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Government Grants

Government grants are credited to the statement of financial activities when the charity has entitlement to the income and when the amount receivable has been quantified.

3. **Donations and legacies**

	2021	2020
	£	£
Donations	88,221	14,142
Legacies	1,000	20,000
	<hr/>	<hr/>
	89,221	34,142
	<hr/> <hr/>	<hr/> <hr/>

Included in donations is an amount of £63,030 (2020: £nil) from Altrincham Garrick Playhouse Limited.

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

4. Income from charitable activities	2021	2020
	£	£
Income from stage performances:		
Admission charges	21,014	280,769
Ticket commission	1,200	10,837
Programmes, kiosk & catering	1,233	33,216
Drama academy	10,904	50,450
Membership	4,642	9,033
Merchandising	-	3,283
	<hr/>	<hr/>
	38,993	387,588
	<hr/> <hr/>	<hr/> <hr/>
5. Investment income	2021	2020
	£	£
Rents received	33,048	30,505
Deposit account interest	2,544	1,829
Dividends	15	30
	<hr/>	<hr/>
	35,607	32,364
	<hr/> <hr/>	<hr/> <hr/>
6. Other income	2021	2020
	£	£
Grants	105,974	53,213
Sundry	26	1,449
	<hr/>	<hr/>
	106,000	54,662
	<hr/> <hr/>	<hr/> <hr/>
The grants received were from the Job Retention Scheme and Trafford Council.		
7. Charitable activity costs	2021	2020
	£	£
Purchases	1,216	20,651
Production expenses	7,450	74,925
Promotion and marketing	6,821	28,014
Depreciation	12,871	16,112
Staff costs	177,751	150,884
Computer costs	16,645	29,413
Premises costs	93,088	241,372
Governance costs (note 8)	5,220	4,830
Support costs (note 8)	58,169	90,010
	<hr/>	<hr/>
	379,231	656,211
	<hr/> <hr/>	<hr/> <hr/>

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

8. **Governance and support costs**

	Support costs	Governance costs	Total 2021	Total 2020
	£	£	£	£
Depreciation	8,144	-	8,144	8,144
General office	5,947	-	5,947	12,004
Staff costs	15,185	-	15,185	16,219
Finance costs	2,081	-	2,081	6,100
Irrecoverable VAT	14,816	-	14,816	39,938
Auditors' remuneration	-	5,220	5,220	4,830
Auditors' remuneration – non audit services	7,707	-	7,707	7,605
Professional fees	4,289	-	4,289	-
	58,169	5,220	63,389	94,840

9. **Net (expenditure) for the year**

	2021	2020
	£	£
This is stated after charging:		
Operating leases: equipment	2,040	2,155
Depreciation	21,015	24,256
Auditors' remuneration:		
- Audit fees	5,220	4,830
- Accounting services	7,707	7,605
	36,022	38,846

10. **Trustees' remuneration and benefits**

Trustees' Remuneration

There was no trustees' remuneration for the year ended 30th June 2021, nor for the year ended 30th June 2020.

Trustees' Expenses

There were no trustees' expenses paid for the year ended 30th June 2021, nor for the year ended 30th June 2020.

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

11. Staff costs	2021 £	2020 £
Wages and salaries	156,591	164,760
Social security costs	2,271	1,131
Pension costs	1,785	1,212
Termination costs	32,289	-
	<hr/>	<hr/>
	192,936	167,103
	<hr/> <hr/>	<hr/> <hr/>

There were no employees earning taxable annual emoluments of £60,000 or more in the year.

The average number of employees was as follows:

	2021	2020
Teaching and production	20	18
Administration	2	2
	<hr/>	<hr/>
	22	20
	<hr/> <hr/>	<hr/> <hr/>

The key management personnel of the charity in charge of directing, controlling and running and operating the charity on a day to day basis comprise the trustees, theatre manager and volunteers. The total amount of employee benefits (including employer's pension contributions) received by key management personnel for the services to the charity was £86,754 (2020: £24,140).

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

12. **Comparatives for the statement of financial activities**

	Unrestricted Funds		Total
	General	Designated	Funds
	£	£	£
Income			
Donations and legacies	30,412	3,730	34,142
Income from charitable activities:			
Operation of theatre	387,588	-	387,588
Investment income	32,364	-	32,364
Other	54,662	-	54,662
	_____	_____	_____
Total income	505,026	3,730	508,756
	_____	_____	_____
Expenditure			
Expenditure on charitable activities:			
Operation of theatre	632,761	23,450	656,211
	_____	_____	_____
Total expenditure	632,761	23,450	656,211
	_____	_____	_____
Net income/(expenditure) before gains/losses on investments	(127,735)	(19,720)	(147,455)
Other recognised (losses)/gains (Losses)/gains on investment assets	(668)	-	(668)
	_____	_____	_____
Net movement of funds	(128,403)	(19,720)	(148,123)
Reconciliation of funds			
Total funds brought forward	867,026	19,720	886,746
	_____	_____	_____
Total funds carried forward	738,623	-	738,623
	=====	=====	=====

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

13. **Tangible fixed assets**

	Freehold Property £	Plant and Machinery £	Computer Equipment £	Total £
Cost:				
At 1 st July 2020	397,182	394,222	20,322	811,726
Additions	-	3,994	-	3,994
	_____	_____	_____	_____
At 30 th June 2021	397,182	398,216	20,322	815,720
	_____	_____	_____	_____
Depreciation:				
At 1 st July 2020	112,840	359,248	20,122	492,210
Charge for year	7,944	12,871	200	21,015
	_____	_____	_____	_____
At 30 th June 2021	120,784	372,119	20,322	513,225
	_____	_____	_____	_____
Net book value:				
At 30 th June 2021	276,398	26,097	-	302,495
	=====	=====	=====	=====
At 30 th June 2020	284,342	34,974	200	319,516
	=====	=====	=====	=====

It is likely that there are material differences between the open market value of the freehold land and buildings and their book values. The amount of such differences cannot be ascertained without incurring significant costs which, in the opinion of the trustees, is not justified in terms of the benefit to the users of the accounts.

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

14. **Fixed asset investments**

	Quoted investments	Unquoted*	Cash	Total
	£	£	£	£
Market value				
At 1 st July 2020	819	7,990	-	8,809
Additions	-	-	75,000	75,000
Unrealised gain	407	-	-	407
	<hr/>	<hr/>	<hr/>	<hr/>
At 30 th June 2021	1,226	7,990	75,000	84,216
	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>	<hr/> <hr/>

*The company's investment at the balance sheet date in the share capital of Altrincham Garrick Playhouse Limited is as follows:

Altrincham Garrick Playhouse Limited

Country of Incorporation: England

Nature of business: Support facilities

Class of shares: Ordinary

Holding: 100%

	2021	2020
	£	£
Aggregate capital and reserves	3,788	60,921
(Loss)/Profit for the year	(57,133)	41,190
	<hr/> <hr/>	<hr/> <hr/>

The historical cost of the quoted investment at 30th June 2021 was £11,532 (2020: £11,532).

15. **Debtors:**

	2021	2020
	£	£
Trade debtors	1,539	4,541
Amounts owed by group undertakings	13,568	17,219
Other debtors	6,343	9,999
Prepayments and accrued income	21,604	42,729
	<hr/>	<hr/>
	43,054	74,488
	<hr/> <hr/>	<hr/> <hr/>

Included in prepayments are £16,266 (2020: £8,216) in relation to costs for future productions.

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

16. **Creditors: Amounts falling due within one year**

	2021 £	2020 £
Trade creditors	23,257	18,330
Taxation and social security	1,583	1,089
Other creditors	1,681	1,352
Accruals	13,287	18,100
Deferred income	47,070	61,488
Bank loans	9,167	-
	<u>96,045</u>	<u>100,359</u>

Income is deferred when payment for a service, such as tickets to a performance, has been received in advance of the performance. If at the year end, the performance has not happened, the income is carried forward and released when the performance occurs.

	£
Brought forward	61,488
Released in the year	(61,488)
Deferred in the year	47,070
	<u>47,070</u>
Carried forward	<u>47,070</u>

17. **Creditors: Amounts falling due after one year**

	2021 £	2020 £
Bank loan	40,833	-
	<u>40,833</u>	<u>-</u>

18. **Reserves**

	At 1 st July 2020 £	Income £	Expenditure £	Gains/ (Losses) £	At 30 th June 2021 £
Designated	-	3,180	3,180	-	-
General	738,623	266,641	376,051	407	629,620
	<u>738,623</u>	<u>269,821</u>	<u>379,231</u>	<u>407</u>	<u>629,620</u>

The designated fund is for the charity to develop and improve the fabric of the theatre building.

Altrincham Garrick Society Limited (Registered number: 02899281)

Notes to the Financial Statements
For the year ended 30th June 2021

19. **Leasing agreements**

Minimum lease payments fall due as follows:

	Non cancellable operating leases	
	2021	2020
	£	£
Expiring:		
Within one year	1,780	2,448
Within two to five years	3,560	-
	<hr/>	<hr/>
	5,340	2,448
	<hr/> <hr/>	<hr/> <hr/>

20. **Pensions**

The charity operates a defined contribution pension scheme for the benefit of its employees. The assets of the scheme are held in independently administered funds. The contributions paid by the charity during the year were £1,785 (2020: £1,212). The amount outstanding at the year end was £nil (2020: £887).

21. **Related party disclosures**

The charitable company is controlled by the trustees.

During the year the charity received a donation of £63,030 (2020: £nil) from Altrincham Garrick Playhouse Limited. The amount due to the charity at the year end was £13,568 (2020: £17,219).

The charity owns all the ordinary shares in Altrincham Garrick Playhouse Limited.

22. **FRC ethical standard – Provisions available for small entities**

In common with many other businesses of our size and nature, we use our auditors to prepare and submit returns to the tax authorities and assist with the preparation of the financial statements.