

REPORT OF THE DIRECTORS AND
FINANCIAL STATEMENTS
YEAR ENDED 31 MARCH 2021
FOR
HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

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HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

Reference and administration information

Charity name: Haringey Sports Development

Charity registration number: 1033081

Company registration number: 2890964

Registered office: 495 Green Lanes
Palmers Green
London
N13 4BS

Operational address: White Hart Lane Community Sports Centre,
White Hart Lane,
London
N22 5QW.

Trustees and Management committee: B. Hayley (Chair)
D. Thomas (Secretary)
M. Johnson (Treasurer)
F. Jackson (Vice Chair)
J. R. Bruck

Senior management team: Burk Gravis MBE (C.E.O.)
Karen Gravis (S.D.O. Admin)
Craig Gravis (S.D.O)

Independent examiner: Avraam Associates Limited
495 Green Lanes
Palmers Green
London
N13 4BS

Bankers: Nat West
P.O. Box 500
Baird Road
Enfield
Middlesex EN1 1EN

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021

The Trustees, who are also directors of the charitable company for the purposes of the Companies Act 2006, present their report with the financial statements for Haringey Sports Development (the Charity) for the year ended 31st March 2021. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2019). The Trustees have complied with the duty in section 4 of the Charities Act 2011 to have due regard to guidance published by the Charity Commission regarding Public Benefit.

Structure, Governance and Management

Governing Document

The organisation is a charitable company limited by guarantee, incorporated on 25 January 1994. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and its Governing under its Articles of Association. In the event of the company being wound up members are required to contribute an amount not exceeding £10.

Recruitment and Appointment of Management committee

The directors of the company are also charity Trustees for the purpose of charity law and under company's articles are known as members of the management committee. Under the requirements of the Memorandum and Articles of Association the members of the Management Committee are elected to serve for a period of three years after which they must be re-elected at the next General meeting.

Due to the nature of the Sports Development Programme the focus is upon young people. The management committee seeks to ensure that the needs of the Charity are appropriately reflected through the diversity of the Trustee body.

Educational and sporting skills are well represented on the Management committee as are business skills.

Trustees Induction and Training

Current Trustees are already familiar with the practical work of the charity, and in most cases involve themselves actively in the programme.

New Trustees are sought invariably from the fields of Education, Sport and Leisure.

New Trustees have the opportunity to shadow a current Trustee and the CEO. Currently we are also seeking a President that has influential connections and can assist in taking the Charity to a new level.

In the process of setting up Junior Trustees, a total of five to bring fresh and youthful ideas to the Charity to enable the Charity to move forward.

Risk Management

The management committee has considered the major risks to which the charity is exposed and have reviewed those risks and established systems and procedures to manage those risks.

The Trustees consider a key risk is the competitive market for charities and have been refreshing the fundraising strategy to ensure the charity will continue to receive income to enable it to meet its objectives.

External risks to funding have led to development of a long-term business plan.

The coronavirus (COVID-19) has been declared a global pandemic and the effects of the continued outbreak and related government responses could include a reduction in future funding and grants receivable, reduced labour availability and productivity and a prolonged reduction in economic activity. The extent to which coronavirus may impact certain operations will depend on future developments, which are highly uncertain and cannot be predicted, including new information which may emerge concerning the severity of the coronavirus and the actions required to contain the virus or treat its impact, among others. The risks affecting the Charity will continue to be managed appropriately.

HARINGEY SPORTS DEVELOPMENT
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TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

The Charity's major operational risk is to ensure that it has appropriate controls in place. The Trustees have reviewed the adequacy of the Charity's current internal controls. This review confirms that the Charity's internal financial controls, in particular, conform to guidelines issued by the Charity Commission. The systems of internal control are designed to provide reasonable, but not absolute, assurance against material misstatement or loss. They include:

- a strategic plan and an annual budget approved by the Trustees;
- regular consideration by the Trustees of financial results of the charity;
- delegation of authority and segregation of duties;
- identification and management of risks.

All Coaches and staff have completed, or are currently undertaking, Governing body coaching courses, First Aid, Child protection and Equity in Coaching. All coaches working for the Charity have been police checked, as have all the Trustees.

Related Parties

The Charity has no related parties. In so far as it is complimentary to the Charity's objects, the charity is guided by both local and National initiatives and local needs.

Objectives and Activities for the Public Benefit

Background

Faced with the need to make drastic budget reductions in 1991, Haringey Council closed the borough's sport development team "Community Action Sport", thereby leaving a void in provision.

Because of his passion for sport, belief that all young people should have the opportunity to take part in sports and appreciation that Haringey schools needed help to develop school sports, Burk Gravis, Haringey Sports Development Trust (The Trust) Director, established The Trust in 1992 using an electric typewriter and with minimal funding from the Tottenham Grammar School Foundation. The Trust gained Charitable Status in 1994.

Today the Trust enjoys a high profile across the community sports sector in London and is viewed externally as a 'success'.

The Trust has a strong record of delivering sports development in Haringey and neighbouring areas, particularly focusing our work on young people and achievement's in London Youth Games by using Sport Development as a Vehicle.

Setting up clubs in the Borough, strengthening Clubs, increasing participation and effecting young people's attitude towards improved Lifestyle, dealing with Obesity and Wellbeing.

Upskilling young people in gaining Coaching Qualifications in a variety of Sports linked to the London Youth Games Sports, which then enabled them to become Ambassadors in Sport and Volunteering Opportunities and leading to Part Time/Full Time Employment.

The borough of Haringey is located in North London with a population of approximately 283,000, of whom nearly 63% are from black or ethnic backgrounds. There are over 180 community languages spoken in the borough. Haringey is ranked 13th most deprived in England and 4th most deprived district in London according to the Index of Multiple Deprivation (IMD).

The Trust has secured funding from a number of national agencies including Sport England and the Home Office but to increase capacity, The Trust requires additional funding and is continuously seeking this through a variety of avenues and promoting the success of the programmes to attract possible Sponsorship.

Whilst Funding is always a challenge, the success of programmes continues to attract funding from Tottenham Grammar School Foundation, Haringey Council, Street Games and Hornsey Parochial just some of several funders with Leathersellers and AKO Foundation supporting the work of the Trust by coming on board.

HARINGEY SPORTS DEVELOPMENT
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TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021(cont'd)

Our Vision:

- 'To build upon the success of the previous 29 years and expand our Sports Programmes for Young People across Haringey',
- Strengthen and consolidate the London Youth Games Development Programme as the Trust has now achieved top 10 placing on a regular basis,
- To establish Long Term Sustainability in all Sports and Programmes delivered, including the growth of Sports Maker Programme which encompasses Volunteering and Coaching qualifications,
- To increase Income through Bids and Programmes that fit into our overall Aims and Objectives.
- Our Vision amplifies our efforts in Giving Every young person and person the opportunity of taking part in Sport within Haringey and the surrounding areas.

Our Principle objectives are:

- To give every child in Haringey the opportunity to Take Part in Sport;
- To give every child in Haringey the opportunity to join a Sports Club in order to achieve from Participation through to International Level;
- Through Sport, to provide a framework for children and young people to develop Life Skills and Key Skills that will help them with Future Employment; and
- Ensure 2012 legacy from Olympic Games and further develop the belief in using Sport Development as a Tool to Increase Participation and People being Active;
- To achieve top Five placing in London Youth Games, currently 2nd in Youth Games;
- Achieve top Five placing in London Mini Marathon, currently 7th
- Increase opportunities to achieve Participation to Performance;
- Increase Activity among Young People;
- Develop Fitness Programme;
- Increase Volunteering Opportunities;
- Ensure Leaders Courses are established in the Schools to create increase in Sporting Ambassadors;
- Utilise outdoor areas such as Ducketts Common and Albert Recreation Ground.

The Charity meets its objectives through providing the programmes outlined below.

The Trustees have reviewed guidance from the Charity Commission in relation to Public Benefit when setting aims and objectives and terms of its grant giving policy and believe they have complied with the duty to have due regard to this guidance.

Training Project - Coach Education Programme

All Coaches and Newcomers are offered Governing Body Coaching Programmes in:

Athletics	Basketball	Boccia	Cricket
Football	Handball	Hockey	Indoor Rowing
Netball	Orienteering	Para Athletics	Para Basketball
Para Football	Table Tennis	Tag Rugby	Tennis
Volleyball	and 16 other Sports in London Youth Games.		

Currently the Charity is affiliated to:

FA Education Centre	London Sport	NCVO
HAVCO	Inclusive	Sport Ed.
Sportivate	NSD	Sporta
London Youth Games	Fund Raising Association	Wheelchair Basketball
Sport England	England Boccia	
1st for Sport Registered Training Centre	Haringey Council (Registered Deliverer)	
Street Games Accredited Provider	Accredited Street Games Deliverer	
Accredited Provider for Haringey Council	Certified Street Games Provider	

HARINGEY SPORTS DEVELOPMENT
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TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

Holiday Sports Camps

Continue to attract excellent reviews and continue to be fully booked. Now in its 28th Year, continues to sell out over Easter and the summer.

Linked to Duckett's Common Basketball Programme (*which has a high profile and ever-increasing popularity amongst youngsters*) attracted in the region of 60-70 youngsters every day from all over the Borough.

This is achieved by Delivering Programmes direct into the Schools after School Clubs, and by using the same Coaches from the Schools Programme. Working on the Schools Programme Parents and Youngsters are enthused in attending the Holiday Provision.

The programme this year has Twilight Basketball delivered at TPL with huge success and featuring in the Evening Standard magazine and interest from 5 Live, One Show.

Volunteer Programme Sports Maker Programme

Step into Sport has 85 people signed up to the programme with the current Volunteering Squad reaching 95, the largest in London.

The programme has now progressed to the Sports Maker Programme which has proved to be highly successful with 320 Sports Makers signed up, with the entire Programme receiving plaudits from Sport England and DCMS.

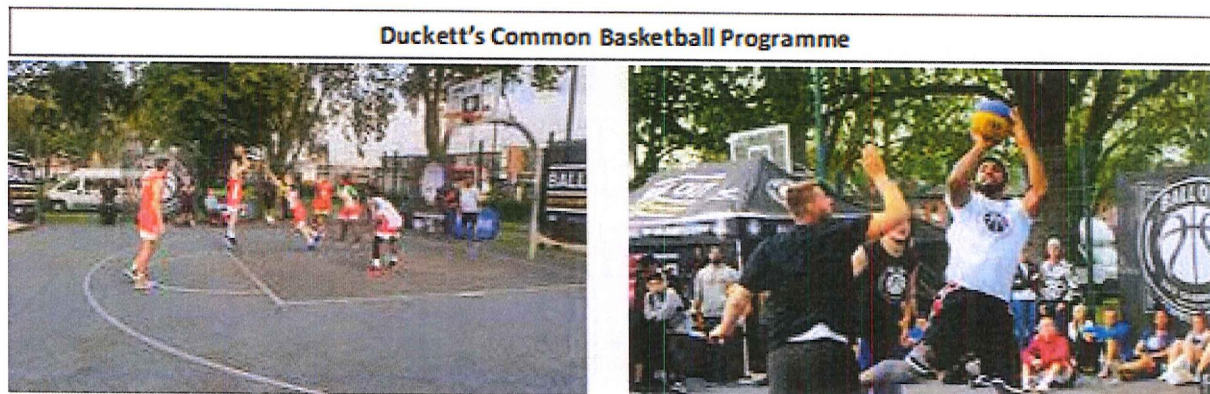
Volunteering Programme fully established in Senior Schools across the Borough with eight out of ten Senior Schools in London involved.

London Youth Games 2021

The Games became Virtual during the Pandemic with results attached, especially success in Cross Country with Girls finishing first and Boys second with some 1300 youngsters running.

Duckett's Common Basketball Programme

TPL (*as the Basketball Arena is now called by the Young People*) is now one of the most known and popular Arenas for Basketball in London, which is basically situated in a Park with a history of Gang Issues, Anti-Social Behaviour, Drugs and Alcohol related problems.



By providing Holiday provision and Basketball 3 on 3 Competitions throughout the year many of the issues are decreasing and by having The Ball Out Competition being run at TPL, which is promoted by Nike Town, the presence of the Metropolitan Police show partnership working.

TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)



The programme attracts youngsters from eight years of age leading to Adults over 30.

A cross-section of youngsters that were Gang Leaders/Members, Youngsters involved in Anti-Social Behaviour and Inactive Young People that then attended Leaders Courses and become Future Coaches.



The programme had an attendance of some 60 youngsters every day who were involved in Coaching Sessions and 3 on 3 play.

In addition, the programme included the Twilight Basketball programme, which proved hugely successful with attendances hitting 70 youngsters. The programme attracted attention from the media in the form of the Evening Standard, The One Show and 5 Live.

The programmes were delivered within Covid restrictions with additional programmes being run at Selby Centre.

HARINGEY SPORTS DEVELOPMENT
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TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

School Sports Programme

The Trust supports the extensive School Sports Programme which covers the entire School Academic Year.

Based at the Schools, who themselves organise the Competitions, supported by the Trust, which in some Sports Leads to The London Youth Games Academics Training Session and then Competing for the Borough.

Through the Schools competing, Haringey have won the London Schools Shield Six years in succession.

Sports Programme 2020/21

Ducketts Common Summer Basketball Programme

July		878 attended
August		3096 attended
Winter October	1 – 4pm	74 attended
	4 – 6pm	168 attended
Easter 21	1.00 – 4pm	220 attended
May 21	1.00 – 4pm	120 attended

Selby Sports Centre Basketball

Monday – Friday		139 attended
Feb Half Term		125 attended
Easter Programme		180 attended
May Half Term		80 attended

Running Programme Virtual

2.6 challenge	200 youngsters and Parents
Corporate Challenge	16 Runners

City 5K Challenge September 16 Runners

London Mini Marathon October youngsters 11 – 17 29 Runners

Mayors Fun Run 1 mile/5K/10K 30 Runners

Haringey Santa Run 2.5K/5K December.

Virtual Cross Country - Primary/Senior Schools - 8,000.

Twenty two Primary Schools and 10 Senior Schools took part.

London Youth Games Cross Country Virtual - Girls 1st- Boys 2nd overall placing 2nd
1313 youngsters ran for the Borough.

Haringey Easter 5K 55 runners competed

LYG Virtual Event 11th

LYG 3K 1st

LYG Virtual Inclusion 3rd

Gravis Veladome used for Virtual Events Garden

Funds raised for

Children with Cancer	Colitis Diabetes
Blue Cross month challenge	Cancer research

Running Events Teams entered

Vitality 10K 2020/1	London Mini Marathon
City 5K Challenge - 2020/1	Mayor of Enfield 10K/5K
Corporate Challenge 6K - 2020/1	

Virtual Coaching course through Educare

Ten Students completed six Sport related courses.

Athletics coaching at New River - Average 18 youngsters attending

City 5K Volunteering Team for Marshalling - providing 20 Marshalls

TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

LYG Winning Team Awards	Community Award
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London Schools Champions six consecutive years	Basketball Award for services to Basketball
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Virtual London Youth Games Female Cross Country Champions



Virtual Games – Virtual Cross Country Leader Board



ldnyouthgames
London, United Kingdom



The banner features the Open Virtual Games logo at the top center, which includes a stylized globe icon and the text 'OPEN VIRTUAL GAMES'. Below the logo, the text 'BOROUGH LEADERBOARD TOP 10' is displayed in large, bold, white capital letters. Underneath this, a table lists the top 10 boroughs. The table has two columns: 'POSITION' and 'BOROUGH'. The rows are: 1 REDBRIDGE, 2 HARINGEY, 3 LEWISHAM, 4 RICHMOND, 5 KENSINGTON & CHELSEA, 6 KINGSTON, 7 WANDSWORTH, 8 EALING, 9 HAVERING, and 10 BROMLEY. At the bottom of the banner, the text 'VIRTUAL CROSS COUNTRY' and the hashtag '#THISISLYG' are written in light blue.

POSITION	BOROUGH
1	REDBRIDGE
2	HARINGEY
3	LEWISHAM
4	RICHMOND
5	KENSINGTON & CHELSEA
6	KINGSTON
7	WANDSWORTH
8	EALING
9	HAVERING
10	BROMLEY

VIRTUAL CROSS COUNTRY
#THISISLYG

Virtual Games – On Line Course Certificate

EduCare® Part of tes



Improving Children's Learning Through Play

This is to certify that

Michael Omojudi

successfully completed

Improving Children's Learning Through Play Level 2

29 January 2021

CPD Credits: 1

A handwritten signature in black ink, appearing to read 'Jim Knight'.

Jim Knight, The Rt Hon Lord Knight of Weymouth
Chief Education & External Officer
Tes Global

EduCare
Part of tes
CERTIFICATION

Virtual Games – Virtual Easter Run



The Mayor of Enfield's Virtual Fun Run

The Mayor of Enfield's VIRTUAL FUN RUN 2020



DATE: 21-27 September

VENUE: Enfield (Anywhere you like to run in our fantastic Borough)

COST: FREE (entry donation optional)

THE CHALLENGE

Prizes are up for grabs for the following...

- School entry
- Team entry
- Quickest 1 mile, 5km and 10km
- The mighty mile

All entries will be subject to proof e.g. through a running app or exercise tracker.



All ages and abilities are welcome to participate

Sponsorship encouraged: raise money for the Mayor of Enfield's chosen charities

Medal collection day and opportunity to purchase t-shirt:
Saturday 3rd October Forty Hall car park

www.activeenfield.co.uk



Haringey Virtual 2.5 and 5k Santa Run

Haringey Virtual 2.5 & 5k Santa Run



**In aid of Tottenham District Charity
Funding for Children with Disabilities**

Date: During December 2020

Venue: Haringey – anywhere you like in our Fantastic Borough

Cost: FREE – (donation optional to Tottenham District Charity)

THE CHALLENGE

Prizes are up for grabs for the following ...

- **School entry**
- **Team entry**
- **Quickest 1 mile, 2.5k and 5km**
- **The mighty mile**

**All entries will be subject to proof
e.g., through a running app
or exercise tracker**

***All ages and abilities and Parents are
welcome to participate***

*All
finishers will
receive Santa
Medal*

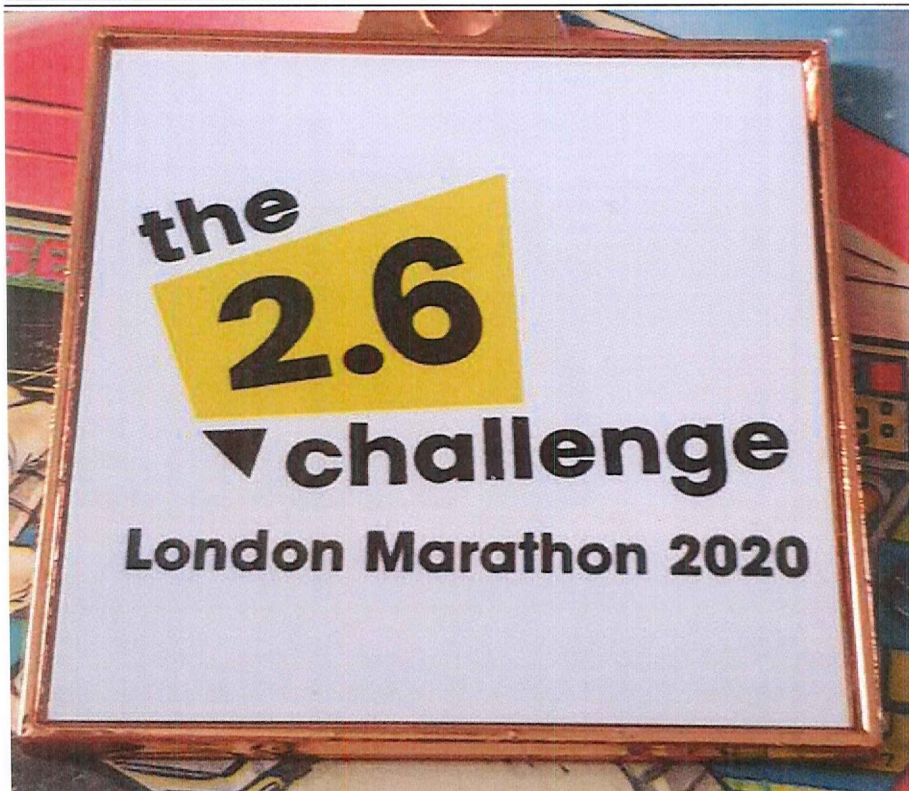
**Supported
by former
Haringey Mayor
Sheila Peacock**

***If you wish to enter, send name and distance running to:
Burk Gravis – mail@haringeysportsdevelopment.co.uk***

Haringey Virtual 2.5 and 5k Santa Run



London Marathon 2.6 Challenge

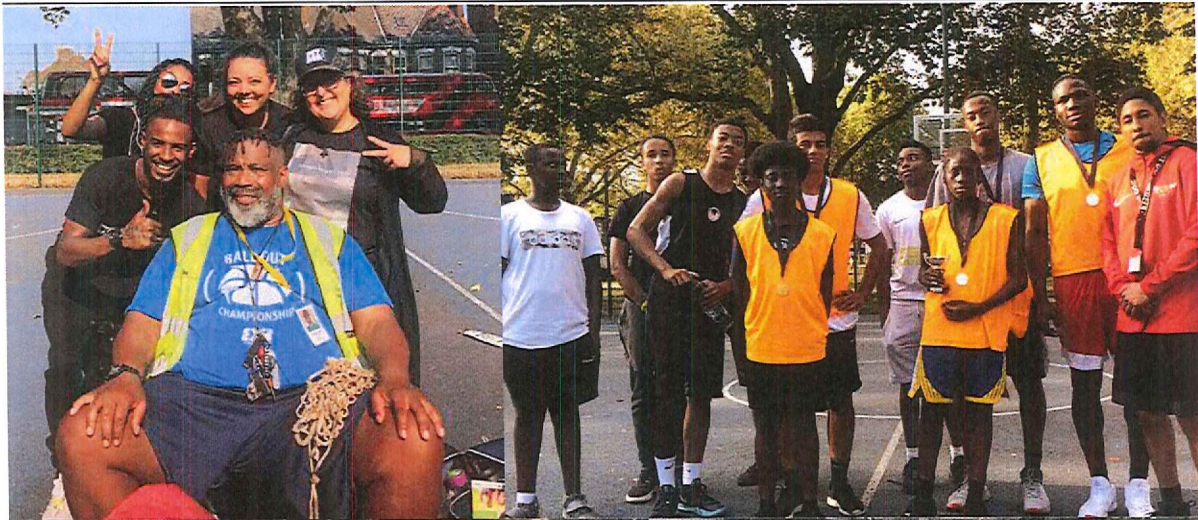


HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)



Summer Athletics / Basketball



TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

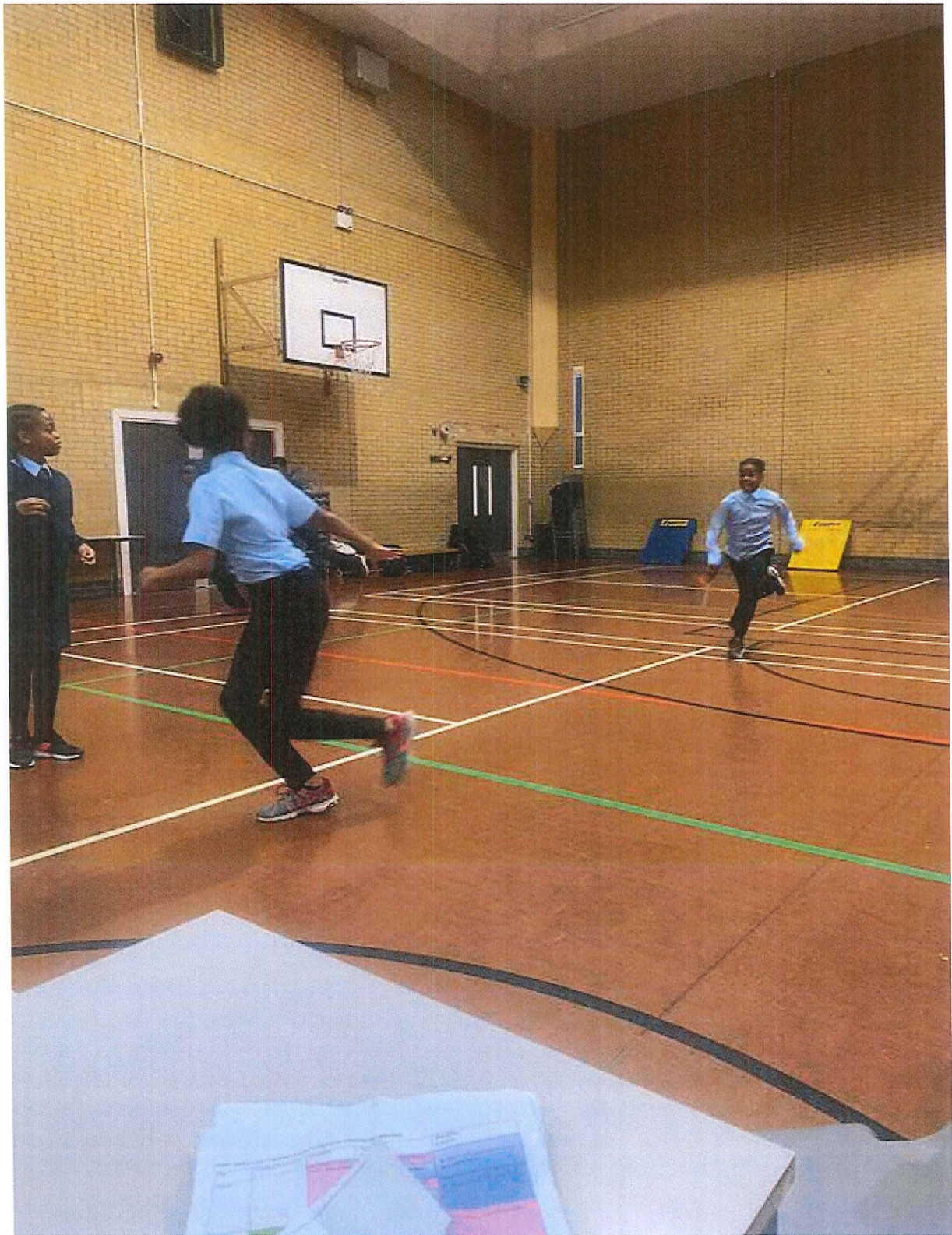
Summer Athletics / Basketball / Table Tennis



Summer Athletics / Primary School Athletics



Indoor Athletics Coaching



TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

Picture Gallery



HARINGEY SPORTS DEVELOPMENT
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TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

Special Needs Schools

The Trust supports the six Special Needs Schools in the Borough,

Blanche Neville	Riverside School	The Vale School
Rhodes Avenue	Alexandra Park	Belmont

Provision is made through Raising Funds for the School for Equipment and Coaching Sessions (*with outstanding results, the Para Girls Football Team winning the Competition*).

The Special Needs Schools also provide Teams to compete in the London Youth Games

Para Basketball	Athletics	Football	Boccia
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Mini Boccia which now has a mini league for schools running in the Borough.

School Support

Support for Schools was very limited due to the Pandemic. Some support was given to Hornsey School for Girls in delivery of Table Tennis. Handball and Athletics again within Covid restrictions.

Club Support

Extensive support was given to Clubs in Equipment, Clothing, Transport and Accredited Courses and developing Volunteers for the Clubs linked to Local Schools ensuring that when delivering programmes in the Schools to ensure the Clubs were the exit routes.

Throughout the Pandemic contact was constantly made to support Clubs to basically survive.

Schools District Teams.

The Trust ran the Boys and Girls Schools Football successfully with 10 Senior Schools entering the Competitions for Year 7/8/9/10 and 11/12.

The Girls District Team being highly successful winning National Competition, Middlesex Competition and National Futsal Competition.

We also competed in the National Cross Country Primary School age with Haringey taking 36 youngsters and Parents to Loughborough.

Plans for Future Periods

The Charity plans continuing the activities outlined above in the year to come and to build further the Sports Development Programme.

Selby Centre now part of the Basketball programme delivered by Haringey Basketball Association.

A professional bid writer has been employed on a success only payment basis to ensure regular income continues to flow and to grow.

Having already achieved 'Quest Award' and received awards for 'Good Practice', The Charity continues to look to build on reputation gained across London and Accreditation with Haringey Council and Street Games.

The Trust undertook a feasibility study on the area of expansion, building a consortium of deliverers in North London and then London wide with the possibility of moving into a re-built facility at New River Sports Centre, with six organisations signed up as part of the group and now looking to develop a cross Borough Partnership Group the first of its kind in London which would stop the erosion of Sport Development Teams in London. Plans have been on hold due to the effect of Covid restrictions.

The first meeting was held at New River with 11 organisations on Board, plus representatives from Enfield/ Barnet and Hillingdon.

Further meetings will be held when some normality resumes.

HARINGEY SPORTS DEVELOPMENT
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TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

The Trust is also looking at expanding the Whizz Kids Sports Holiday Programme to be spread across the Borough. With the London Youth Games Teams being strengthened by working closely with Schools and Clubs through personal visits and Sports Maker Programme. The Trust is also looking at expanding the premises under the Right To Bid and attracting registered deliverers in the Borough to form a consortium and then venturing across North London and then London.

Financial Review

The Charity when established began with a budget of £15,000, which has steadily grown to the current income of £252,144 (2020: £320,811) which reflects continued success in attracting through grants and over the years.

Principle Funding Success

A base for the funding comes from core funding from Haringey Council and continued support from Tottenham Grammar School Foundation. Other grants are attracted from Government initiatives, Sport England and Youth Charity, London Sport and Street Games and Mayors Office.

Bids are sought from various agencies as is sponsorship with bids constantly being written to strengthen the Charity, with a view to attract Sponsorship for the London Youth Games Teams.

Investment Policy

Aside from retaining a prudent amount in reserve each year a proportion of the money is held in a NatWest Reserve account.

Reserves Policy

The Management Committee has examined Charity's requirements for reserves in light of the risks to the Charity. It has established a policy whereby unrestricted funds, not committed, held by the Charity should be between three and six months of expenditure, however, having overcome an extremely difficult period through being unable to submit bids, The Charity has established sufficient funding to continue its activities.

Reserves are held for five main reasons:

- Where the Trust is growing and needs to build capacity in advance of need,
- As a safety net against reduced funding to allow time for correction of any organisation structure, paying for any short-term deficit and subsequent restructuring costs,
- To allow for investment in vital infrastructure and teaching/learning equipment on a need's basis.
- To meet any short-term emergencies.
- Cash flow management to ensure Employees and Suppliers can be paid.

HARINGEY SPORTS DEVELOPMENT
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TRUSTEES REPORT FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

Statement of Trustees Responsibilities

The Trustees are responsible for preparing the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

Company law requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of the affairs to the charitable company as at the balance sheet date and of its incoming resources and application of resources, including income and expenditure, for the financial year. In preparing those financial statements, the management committee are required:

- * select suitable accounting policies and then apply them consistently;
- * observe the methods and principles in the Charity SORP;
- * make judgements and estimates that are reasonable and prudent;
- * state whether applicable UK accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- * prepare the financial statements on the going concern basis unless it is inappropriate to assume that the charitable company will continue on that basis.

The Trustees are responsible for maintaining proper accounting records which disclose with reasonable accuracy at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. The Trustees are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

So far as the Trustees are aware, there is no relevant information of which the charitable company's independent examiners are unaware, and each Member of the Management Committee has taken all the steps that they ought to have taken as a Member of the Management Committee in order to make them aware of any relevant information and to establish that the charitable company's independent examiners are aware of that information.

The Trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Members of the Management Committee.

Members of the Management Committee, who are directors for the purpose of company law and Trustees for the purpose of charity law, who served during the year and up to the date of this report are set out on page 1.

Independent examiners report

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small entities.

Avraam Associates Limited were appointed independent examiners and have expressed their willingness to continue in office and a resolution proposing their reappointment will be submitted to the forthcoming Annual General Meeting.

Approved by the Management Committee on 21/12/2021 and signed on its behalf by:


.....
D Thomas – Trustee

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

INDEPENDENT EXAMINERS REPORT TO THE TRUSTEES OF HARINGEY SPORTS DEVELOPMENT LIMITED ('THE COMPANY')

I report to the charity Trustees on my examination of the accounts of the Company for the year ended 31 March 2021.

Responsibilities and basis of report

As the charity's Trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the 2011 Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
- the accounts do not accord to those records; or
- the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirements that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the methods and principles of the Statements of Recommended Practice for accounting and reporting by charities applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



Costas L Avraam
Institute of Chartered Accountants in England and Wales
Avraam Associates Limited
495 Green Lanes
Palmers Green
London
N13 4BS

Date: *21 December 2021*

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)
STATEMENT OF FINANCIAL ACTIVITIES (INCLUDING INCOME & EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 31 MARCH 2021

	Note	Unrestricted Funds 2021	Restricted Funds 2021	Total Funds 2021	Total Funds 2020
		£	£	£	£
Incoming resources					
Incoming resources from generated funds :					
Voluntary income					
Donations and grants	2	-	-	-	-
Activities for generating funds :					
Investment income		7	-	7	1
Incoming resources from charitable activities					
Grants receivable	3	-	183,997	183,997	315,010
Course fees and general donations		68,140	-	68,140	5,800
Facility hire		-	-	-	-
		<hr/>	<hr/>	<hr/>	<hr/>
Total incoming resources		68,147	183,997	252,144	320,811
Resources expended					
Cost of generating funds	4	-	-	-	-
Charitable activities	4	-	195,524	195,524	278,231
Governance costs	4	4,800	-	4,800	5,605
		<hr/>	<hr/>	<hr/>	<hr/>
Total resources expended		<u>4,800</u>	<u>195,524</u>	<u>200,324</u>	<u>283,836</u>
		<hr/>	<hr/>	<hr/>	<hr/>
Net incoming resources before transfers		63,347	(11,527)	51,820	36,975
Reconciliation of funds					
Total funds brought forward		4,378	62,491	66,869	29,894
Transfer between reserves		-	-	-	-
		<hr/>	<hr/>	<hr/>	<hr/>
Total funds carried forward	12	<u>67,725</u>	<u>50,964</u>	<u>118,689</u>	<u>66,869</u>

The statement of financial activities includes all gains and losses in the year. All incoming resources and resources expended derive from continuing activities.

The accompanying policies and notes on pages 28-34 form part of these financial statements.

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

BALANCE SHEET AS AT 31 MARCH 2021

		2021		2020	
	Notes	£	£	£	£
FIXED ASSETS					
Tangible assets	9		4,754		5,876
CURRENT ASSETS					
Debtors	10	22,109		35,915	
Cash at bank		100,364		37,060	
		<hr/>		<hr/>	
		122,473		72,975	
CREDITORS - Amounts falling due within one year	11	(8,538)		(11,982)	
		<hr/>		<hr/>	
NET CURRENT ASSETS			113,935		60,993
			<hr/>		<hr/>
TOTAL ASSETS LESS CURRENT LIABILITIES			<u>118,689</u>		<u>66,869</u>
RESERVES					
Balance brought forward	12 & 13		66,869		29,894
Surplus for the year	12 & 13		51,820		36,975
			<hr/>		<hr/>
			<u>118,689</u>		<u>66,869</u>

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2021.

The members have not required the charitable company to obtain an audit of its financial statements for the year ended 31st March 2021 in accordance with Section 476 of the Companies Act 2006.

The Trustees acknowledge their responsibilities for:

- (a) ensuring that the charitable company keeps accounting records which comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its profit or loss for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the company.

These financial statements have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small charitable companies.

The financial statements were approved by the board of Trustees on 21/12/2021 and were signed on its behalf by:



D Thomas - Trustee

The notes on pages 28-34 form part of these financial statements

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

1. **Accounting Policies**

The principal accounting policies are summarised below. The accounting policies have been applied consistently throughout the year and in the preceding year. The presentation currency of the financial statements is the Pound Sterling (£).

(a) **Basis of accounting**

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) and the Companies Act 2006. The financial statements have been prepared under the historical cost convention with applicable accounting standards.

The Trustees have a reasonable expectation that there are adequate resources to continue in operational existence for the foreseeable future and there are no material uncertainties that call into doubt the Charity's ability to continue operating as a going concern. The financial statements have therefore been prepared on the basis that the charity is a going concern.

(b) **Company Status**

The Charity is a company limited by guarantee. In the event of the Charity being wound up, the liability in respect of the guarantee is limited to £1 per member of the Charity. It is also registered with the Charity Commission (Charity Number 1033081).

(c) **Critical accounting judgements and key sources of estimation uncertainty policy**

The Trustees are satisfied that there are no significant accounting estimates or judgements surrounding the financial statements which could materially impact on the current or future accounting periods.

(d) **Fund Accounting**

General funds are unrestricted funds which are available for use at the discretion of the Trustees in furtherance of the general objectives of the Charity and which have not been designated for other purposes. Unrestricted funds can be transferred to the restricted fund where there is a shortfall in funds.

Restricted funds are funds which are to be used in accordance with specific restrictions imposed by donors or which have been raised by the charity for particular purposes. The cost of raising and administering such funds are charged against the specific fund. The aim and use of each restricted fund is set out in the notes to the financial statements.

(e) **Incoming Resources**

- a) Cash donations are included in the accounts when they are received.
- b) Incoming resources in respect of course fees are accounted for on an accruals basis, provision being made for amounts due but not received until after the year end.
- c) Revenue and fixed asset grants are accounted for in the period to which they relate when the grant provider has notified the amounts for the period.
- d) Investment income is accounted for on an accruals basis.
- e) Revenue grants received from Tottenham Grammar School are accounted for in the period to which they relate and are treated as restricted funds.

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021
(Cont'd)

(f) **Resources Expended**

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates :

- Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes.
- Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.
- Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the accountancy and bookkeeping fees and costs linked to the strategic management of the charity.

(g) **Tangible Fixed Assets and Depreciation**

Tangible fixed assets are stated at cost less accumulated depreciation.

Depreciation is charged at a rate calculated to reduce the relevant assets to their residual value at the end of their useful lives as follows :-

- Office equipment - 25% reducing balance basis
- Fixtures & fittings - 20% reducing balance basis

2. **Donations and grants**

	2021	2020
	£	£
London Marathon	-	-
	<u>-</u>	<u>-</u>

3. **Grants Receivable**

	2021	2021	2021	2020
	Unrestricted	Restricted	Total	Total
	£	£	£	£
Tottenham Grammar	-	-	-	206,468
Ducketts Common	-	31,795	31,795	-
Coaching Education	-	1,255	1,255	-
School Games Organiser Services	-	17,550	17,550	-
London Youth Games	-	47,392	47,392	29,080
Haringey Schools Sports Association – Affiliation	-	(18,012)	(18,012)	28,168
Street Games	-	9,920	9,920	3,969
Job Retention scheme	-	69,255	69,255	-
Haringey Schools Sports Association – PE CPD	-	14,259	14,259	29,305
Selby Centre Basketball	-	10,583	10,583	1,475
After Schools Club	-	-	-	7,985
Sport England ESC Lottery Fund	-	-	-	8,560
	<u>-</u>	<u>183,997</u>	<u>183,997</u>	<u>315,010</u>

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

4. **Total Resources Expended**

	Basis of Allocation £	Course Fees £	Facility Hire £	Grants £	Governance £	2021 Total £	2020 Total £
Costs directly allocated to activities							
Purchases	Direct	-	-	7,219	-	7,219	65,001
Advertising	Direct	-	-	5,248	-	5,248	2,978
Vehicle hire	Direct	-	-	-	-	-	13,100
Coaching fees & facility hire	Direct	-	-	55,246	-	55,246	46,017
Salaries	Direct	-	-	-	-	-	-
Accountancy	Direct	-	-	-	4,800	4,800	5,605
Legal and professional	Direct	-	-	69	-	69	570
Bookkeeping and administration	Direct	-	-	15,100	-	15,100	16,827
Donations/Sponsorship	Direct	-	-	1,077	-	1,077	4,061
Support costs allocated to activities							
Salaries	Staff time	-	-	98,197	-	98,197	107,563
Depreciation	Usage	-	-	1,580	-	1,580	1,955
Communications	Usage	-	-	1,355	-	1,354	2,440
Premises	Usage	-	-	2,290	-	2,290	4,190
General office costs	Usage	-	-	6,967	-	6,967	9,980
Bank charges	Usage	-	-	827	-	827	1,005
Travel	Usage	-	-	349	-	349	2,544
				<u>195,524</u>	<u>4,800</u>	<u>200,324</u>	<u>283,836</u>

5. **NET OF INCOME OVER EXPENDITURE**

	2021 £	2020 £
The surplus has been arrived at after charging :		
Depreciation	1,580	1,955
Employment costs (see note 6)	98,197	107,563
Independent examiners remuneration	4,800	5,400

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

6. DIRECTORS AND EMPLOYEES

	2021	2020
	£	£
Staff costs during the year were as follows :		
Wages and salaries	88,975	101,294
Social security costs	8,337	5,394
Pension	885	875
	<u>98,197</u>	<u>107,563</u>

There are no employees with emoluments in excess of £60,000.

The average number of employees during the year was 3 (2020 – 6 employees)

7. TRUSTEE REMUNERATION AND RELATED PARTY TRANSACTIONS

No remuneration or expenses were paid or reimbursed to the Trustees during the year (2020 - £nil).

No Trustee or other person related to the Charity had any personal interest in any contract or transaction entered into by the Charity during the year (2020 - £nil).

As at 31 March 2021 a balance of £10,189 (2020 – £9,344) was due from Mr B Gravis relating to expenses paid on his behalf.

8. TAXATION

As a Charity, Haringey Sports Development is exempt from tax on income and gains to the extent that these are applied to its charitable objects. No tax charges have arisen in the Charity.

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

9.	<u>TANGIBLE FIXED ASSETS</u>	<u>Office Equipment</u>	<u>Total</u>
		£	£
	COST		
	At 1 April 2019	33,538	33,538
	Additions	458	458
	Disposal	-	-
		-----	-----
	At 31 MARCH 2021	<u>33,996</u>	<u>33,996</u>
	DEPRECIATION		
	At 1 April 2019	27,662	27,662
	Charge for the period	1,580	1,580
	Eliminated on disposal	-	-
		-----	-----
	At 31 MARCH 2021	<u>29,242</u>	<u>29,242</u>
	NET BOOK VALUE		
	At 31 March 2021	<u>4,754</u>	<u>4,754</u>
	At 31 March 2020	<u>5,876</u>	<u>5,876</u>
10.	DEBTORS: Amounts falling due within one year	2021	2020
		£	£
	Activity debtors	11,764	26,512
	Other debtors	10,345	9,403
	Prepayments and accrued income	-	-
		-----	-----
		<u>22,109</u>	<u>35,915</u>
11.	CREDITORS: Amounts falling due within one year	2021	2020
		£	£
	Activity creditors	-	4,178
	Other creditors	1,121	369
	Taxation and social security	2,017	2,035
	Accruals and deferred income	5,400	5,400
		-----	-----
		<u>8,538</u>	<u>11,982</u>

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

12. **MOVEMENTS IN FUNDS**

	Balance At 1 April 2020	Incoming Resources	Outgoing Resources	Funds Transfer	Balance At 31 March 2021
	£	£	£	£	£
Unrestricted Fund :					
Generated Funds	4,378	68,147	(4,800)	-	67,725
<i>Total Unrestricted Fund</i>	<u>4,378</u>	<u>68,147</u>	<u>(4,800)</u>	<u>-</u>	<u>67,725</u>
Restricted Fund:					
Generated Funds	62,491	183,997	(195,524)	-	50,964
<i>Total Restricted Fund</i>	<u>62,491</u>	<u>183,997</u>	<u>(195,524)</u>	<u>-</u>	<u>50,964</u>
 Total Funds	 <u>66,869</u>	 <u>252,144</u>	 <u>(200,324)</u>	 <u>-</u>	 <u>118,689</u>

ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Restricted funds	Unrestricted funds	Total 2021
	£	£	£
Fixed assets	-	4,754	4,754
Current assets	54,102	68,371	122,473
Creditors	(3,138)	(5,400)	(8,538)
	<u>50,964</u>	<u>67,725</u>	<u>118,689</u>

HARINGEY SPORTS DEVELOPMENT
(A COMPANY LIMITED BY GUARANTEE)

NOTES FORMING PART OF THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (cont'd)

13. ANALYSIS OF MOVEMENT ON RESTRICTED FUND

	Balance At 1 April 2020	Incoming Resources	Outgoing Resources	Funds Transfer	Balance At 31 March 2021
	£	£	£		£
Tottenham Grammar	26,997	-	26,997	-	-
Haringey Leisure - London Youth Games	-	47,392	18,735	-	28,657
Haringey Schools Sports Association - Affiliation	19,504	(18,012)	1,492	-	-
Haringey Schools Sports Association - PE CPD	15,990	14,259	30,249	-	-
Coronavirus Job Retention Scheme	-	69,255	69,255	-	-
Street Games	-	9,920	1,500	-	8,420
Ducketts Common	-	31,795	24,196	-	7,599
Coaching Education	-	1,255	-	-	1,255
School Games Organiser Services	-	17,550	13,525	-	4,025
Selby Centre Basketball	-	10,583	9,575	-	1,008
	-----	-----	-----	-----	-----
	<u>62,491</u>	<u>183,997</u>	<u>195,524</u>	<u>-</u>	<u>50,964</u>