



# WALKERN PRESCHOOL

## CHAIR'S REPORT – FINANCIAL YEAR 2023

### 1. Overview of the Preschool

- Walkern Preschool (WPS) operates as a charity.
- Despite operating within the grounds of Walkern Primary School we are entirely separate from them.
- WPS Committee acts as the Board of Trustees for the charity.
- We elect our committee once a year at our AGM which is usually held between mid October and the beginning of November.
- The Committee uses the Preschool's Business Plan as a tool to plan fundraising and develop the work of the committee, as well as supporting financial management of Preschool. This was first created in Sept 2013 and is an evolving document and its remit develops/expands each year.
- The Preschool generates its income through fees and government grants for 3-4-year olds, and some 2-year-olds where applicable.
- In addition, we raise funds through our own events, by participating in local events such as the Walkern fair and by signing up to fundraising schemes where we receive a commission or percentage of sales (Easy Fundraising, Stik-Ins, Bag2School etc.).
- The committee meets formally once every half term. Each half term, after the committee meeting, we issue a newsletter for parents/carers, informing them of important dates, inviting them to events, telling them how much previous events raised etc.
- The committee also has a dedicated Preschool website and we have developed social media platforms to increase visibility and to support fundraising and new applications.
- As a committee we have also introduced minimum hour contracts, sick pay and annual appraisals as well as benchmarking for pay. Due to this benchmarking staff received a wage increase in the year 2022 to reflect inflation.
- Staff are now paid on a pro rata basis and receive a monthly payment for work completed within the setting. This is consistently monitored with feedback provided at the half termly committee meetings
- Tapestry has been fully rolled out in the preschool and parents have regular communication via this platform.

### 2. Finance

- Three years ago, we undertook a review and reform of the financial management of the preschool, moving from hard-to-track cash payments to online payments for Preschool fees, a new financial system through QuickBooks, monitoring via a new accountancy firm, tighter checks on the management of the online bank account including a mandate for two signatories for any payments made and transferred payroll administration to the Preschool Learning Alliance.
- Over the past five years, we have tightened our financial controls even further by moving all invoicing and tracking to an electronic system and have additional help each year end with reconciling the books through the same accountancy firm.
- We have also created two new restricted accounts. The first is held specifically for children with special needs, to support their learning and anything they may need. The second is a reserves account which is for building and maintenance, staff liability, flexing in year attendance and unforeseen contingency.
- Staff wages were increased in the year 2022 to reflect inflation. This is reflected in the financial figures below:

Total Income	£123,539
Total Expenditure	£128,420
Net	£4881

### 3. Committee

- In 2022 Sarah Smith stepped down as the Chairperson and Hayley Piper was made new chair of the preschool.
- Historically the Preschool Committee has always taken on responsibility of fundraising alongside a smaller focus on the operational side of the Charity.
- Four years ago it became apparent that the committee needed to be more actively involved in the operational management of the charity. This was due to increased requirements from Ofsted and the Charity Commission, the growing size of the Preschool and issues with regards to the financial management of the Preschool.
- Our current committee member total stands at 7 members
- In 2022 the focus of the committee was supporting staff through any hangover due to covid, supporting the growth of the setting and to actively promote and help with fundraising events. This was to ensure that fundraising returned to a pre pandemic level.
- We managed to raise £792 through fundraising this year and the committee are putting plans in place to increase this for next year.
- The committee now have members who come from an educational background - one as a primary school teacher and one as a secondary school teacher. These members have been able to bring with them additional experience and share ideas in committee meetings. It has been particularly helpful to have a primary school teacher as a member as we have been able to discuss the bridge between early years education and primary school education.

### 4. Staff

- We currently have eight permanent members of staff. With one member of staff undertaking their apprenticeship within the setting and the employment of one new member of staff.
- The communication between staff members, managers and the committee is regular. This has been through the use of a committee whats app group and half termly face to face meetings.
- Our staff are the Preschool, they are hugely appreciated and regularly go beyond their job descriptions. Feedback provided by the parents of children at the preschool always positively comment on the nurturing nature of the setting and how wonderful staff are with the children in their care.

### 5. Children on role

- By the end of this period, we had 52 children on roll – 25 in the morning group and 27 in the afternoons.
- We are currently able to offer places to all Walkern children who apply, and continue to take a number of children from outside of the village. However, it has been discussed that a waiting list may need to be put in place in 2023 due to the increase in children applying to the setting.
- We continue to pride ourselves on splitting children by age and running separate morning and afternoon sessions for them. This allows us to tailor our activities to their level of development and particularly helps us to prepare our older (morning) children for their transition into Primary School.

### 6. Ofsted

- Our last Ofsted inspection was March 2019.
- We were happy with our 'good' rating and the glowing report, but we are still striving forward to achieve Outstanding.
- From the report we considered how the setting could best focus on the areas we need to improve. The setting has put in place more small group work to help support the students who require it most and an increase in staff training has meant that the experience and expertise of the staff continues to develop and grow.
- The setting is ready for any upcoming Ofsted inspection and are aware that they are due.

## 7. Toddler Group

- Our weekly Toddler Group has always been well attended, with its focus on ensuring parents sign up for a place at Preschool as soon as possible. This allows for seamless transition from birth – toddlers – preschool – primary school.
- Some work was needed around promotion of the toddler group in the wake of covid. Covid had led to the toddler group being closed for an extended period of time. This meant that the preschool, did for some time, lose some children who may have naturally progressed through the preschool.
- In the wake of covid the toddler groups has become popular again and is well attended. It is promoted through the use of our managed social media accounts and continues to grow as people from outside of the village also attend.

## 8. The Future

- Our main focus going into 2023, is to help the preschool to thrive as an integral part of the village community. This means ensuring all our costs are covered and we will still be here, providing excellent childcare for years to come. We also want to ensure that the preschool is a happy and safe working environment for staff to try and build the reputation of the preschool as being an competitive and excellent employer within the village.
- We still need to be careful with spending where possible, while still being able to fundraise whenever possible. However, we are always looking at grants and funds that we can access to help our children thrive. The preschool has stated that they would like to specifically look at spending around SEN for 2023.
- We also need to look into the structure of the charity, as finding new parents to join the committee as trustees is becoming tougher and tougher each year.
- Continuing to build a positive relationship with Walkern Primary school. As a main feeder to the primary school we want to continue to build that relationship with staff there so that we can benefit from their expertise and the facilities they have that we could utilise.

Charity number: 1027055

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Walkern Pre-School

Report of the Trustees and Unaudited Financial Statements

For the year ended 31 December 2022

Walkern Pre-School  
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Walkern Pre-School  
Report of the Trustees  
For the year ended 31 December 2022

The Trustees have pleasure in presenting their report and the financial statements for the charity for the year ended 31 December 2022. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102) (effective 1 January 2019).

## **OBJECTIVES AND ACTIVITIES**

### **Objectives and aims**

The aims of the Pre-School are to enhance the development and education of children primarily under statutory school age by encouraging parents to understand and provide for the needs of their children through community groups and by: (a) offering appropriate play, education and care facilities, family learning and extended hours groups, together with the right of parents to take responsibility for and to become involved in the activities of such groups, ensuring that such groups offer opportunities for all children whatever their race, culture, religion, means or ability: (b) encouraging the study of the needs of such children and their families and promoting public interest in the recognition of such needs in the local areas: (c) instigating and adhering to and furthering the aims and objects of the Pre-School Learning Alliance (now known as the Early Years Alliance).

The trustees have considered the Charity Commission's guidance on public benefit, including the guidance 'public benefit: running a charity (PB2)'.

## **STRUCTURE, GOVERNANCE AND MANAGEMENT**

### **Governing document**

The Pre-school is governed by its constitution dated 22 May 2015.

### **Recruitment and appointment of trustees**

The members of the Management Committee are also Trustees of the Charity. They are elected each year at the pre-schools annual general meeting, a minimum of 60% of the members must be family of children attending any of the pre-schools groups.

## **REFERENCE AND ADMINISTRATIVE INFORMATION**

<b>Name of Charity</b>	Walkern Pre-School
<b>Charity registration number</b>	1027055
<b>Principal address</b>	117 High Street Walkern Stevenage Hertfordshire SG2 7NS

### **Trustees**

The trustees and officers serving during the year and since the year end were as follows:

Clare Louise West  
(Appointed: 01 December 2021)  
Anthony Robert Macey  
Laura Ann McKeown  
Louise Anne Prior  
(Appointed: 17 September 2019)  
Hayley Louise Piper  
(Appointed: 15 November 2022)  
Suzanne Pilgrim  
(Appointed: 15 November 2022)  
Clare Adamson  
(Appointed: 15 November 2022)

Walkern Pre-School  
Report of the Trustees Continued  
For the year ended 31 December 2022

**Senior management**

Jade Claridge  
(Administrator)  
Helen Flecknell  
(Pre-School Manager)  
Karen Lucas  
(Pre-School Manager)  
Claire West  
(Treasurer)  
Hayley Louise Piper  
(Chair)

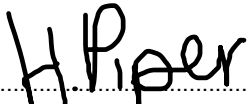
**Independent examiners**

TaxAssist Accountants  
255 Broadwater Crescent  
Stevenage  
Herts  
SG2 8ET

**Bankers**

Barclays Bank plc

Approved by the Board of Trustees and signed on its behalf by



.....  
Hayley Louise Piper

Walkern Pre-School  
Independent Examiners Report to the Trustees  
For the year ended 31 December 2022

I report to the trustees on my examination of the accounts of the charity for the year ended 31 December 2022.

**Responsibilities and basis of report**

As the charity trustees, you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the 2011 Act').

I report in respect of my examination of the charity's accounts carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5)(b) of the Act.

**Independent examiners statement**

I have completed my examination. I confirm that no material matters have come to my attention in connection with the examination giving me cause to believe that in any material respect:

1. accounting records were not kept in respect of the Charity as required by section 130 of the 2011 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the applicable requirements concerning the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the accounts give a 'true and fair view' which is not a matter considered as part of an independent examination.

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



.....  
Brian Alexander  
FFA FTA  
TaxAssist Accountants  
255 Broadwater Crescent  
Stevenage  
Herts  
SG2 8ET

17 October 2023

Walkern Pre-School  
Statement of Financial Activities  
For the year ended 31 December 2022

	Notes	Unrestricted funds £	2021 £
<b>Income and endowments from:</b>			
Donations and legacies	2	98,787	75,575
Charitable activities			
Education/Training		22,235	24,293
Other trading activities			
Fund raising events		794	852
Shop income		593	956
Investments			
Bank interest receivable		49	4
Other income			
Other income 1		1,081	382
<b>Total</b>		<b>123,539</b>	<b>102,062</b>
<b>Expenditure on:</b>			
Charitable activities			
Education/Training		(128,420)	(111,132)
<b>Total</b>		<b>(128,420)</b>	<b>(111,132)</b>
<b>Net expenditure</b>		<b>(4,881)</b>	<b>(9,070)</b>
<b>Reconciliation of funds</b>			
Total funds brought forward		80,725	89,795
<b>Total funds carried forward</b>		<b>75,844</b>	<b>80,725</b>

Walkern Pre-School  
Statement of Financial Position  
As at 31 December 2022

	Notes	2022 £	2021 £
<b>Current assets</b>			
Debtors		844	742
Cash at bank and in hand		73,602	83,392
		<u>74,446</u>	<u>84,134</u>
<b>Creditors: amounts falling due within one year</b>	6	1,398	(3,409)
<b>Net current assets</b>		<u>75,844</u>	<u>80,725</u>
<b>Total assets less current liabilities</b>		<u>75,844</u>	<u>80,725</u>
<b>Net assets</b>		<u>75,844</u>	<u>80,725</u>
<b>The funds of the charity</b>			
Unrestricted income funds	7	75,844	80,725
<b>Total funds</b>		<u>75,844</u>	<u>80,725</u>

The financial statements were approved and authorised for issue by the Board and signed on its behalf by:

*H. Piper*

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Hayley Louise Piper  
Trustee

Walkern Pre-School  
Notes to the Financial Statements  
For the year ended 31 December 2022

**1. Accounting Policies**

**Basis of accounting**

The financial statements have been prepared under the historical cost convention, except for investments which are included at market value and the revaluation of certain fixed assets and in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011.

Walkern Pre-School meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

**Going concern**

**2. Income from donations and legacies**

	<b>2022</b>	<b>2021</b>
	£	£
<b>Unrestricted funds</b>		
Donations received	24	89
Grants received	94,522	72,900
Donated goods and services	4,241	2,586
	<b>98,787</b>	<b>75,575</b>
	<b>98,787</b>	<b>75,575</b>

**3. Net income/(expenditure) for the year**

This is stated after charging/(crediting):

	<b>2022</b>	<b>2021</b>
	£	£
Accountancy fees	-	1,282
Staff pension contributions	1,352	1,736
	<b>1,352</b>	<b>1,736</b>
	<b>1,352</b>	<b>1,736</b>

**4. Staff costs and emoluments**

Total staff costs for the year ended 31 December 2022 were:

	<b>2022</b>	<b>2021</b>
	£	£
Salaries and wages	110,349	91,155
Social security costs	867	-
Pension costs	1,352	1,736
	<b>112,568</b>	<b>92,891</b>
	<b>112,568</b>	<b>92,891</b>

Walkern Pre-School  
Notes to the Financial Statements Continued  
For the year ended 31 December 2022

**5. Comparative for the Statement of Financial Activities**

The comparative year values on the Statement of Financial Activities are for unrestricted funds.

**6. Creditors: amounts falling due within one year**

	2022	2021
	£	£
Trade creditors	(26)	3,202
Other creditors	(1,372)	207
	<b>(1,398)</b>	<b>3,409</b>

**7. Movement in funds**

**Unrestricted Funds**

	Balance at 01/01/2022	Incoming resources	Outgoing resources	Balance at 31/12/2022
	£	£	£	£
<i>General</i>				
General	80,725	123,539	(128,420)	75,844
	<b>80,725</b>	<b>123,539</b>	<b>(128,420)</b>	<b>75,844</b>

**Unrestricted Funds - Previous year**

	Balance at 01/01/2021	Incoming resources	Outgoing resources	Balance at 31/12/2021
	£	£	£	£
<i>General</i>				
General	89,795	102,062	(111,132)	80,725
	<b>89,795</b>	<b>102,062</b>	<b>(111,132)</b>	<b>80,725</b>

**Purpose of unrestricted Funds**

General

The provision of education and training to pre-school age children

Walkern Pre-School  
Notes to the Financial Statements Continued  
For the year ended 31 December 2022

8. Analysis of net assets between funds

	Net current assets / (liabilities) £	Net Assets  £
<b>Unrestricted funds</b>		
<i>General</i>		
General	75,844	75,844
	<b>75,844</b>	<b>75,844</b>
<b>Previous year</b>		
	<b>Net current assets / (liabilities) £</b>	<b>Net Assets  £</b>
<b>Unrestricted funds</b>		
<i>General</i>		
General	80,725	80,725
	<b>80,725</b>	<b>80,725</b>

Walkern Pre-School  
Detailed Statement of Financial Activities  
For the year ended 31 December 2022

	2022	2021
	£	£
<b>INCOME AND ENDOWMENT</b>		
<b>Donations and legacies</b>		
Donations	24	89
Grants Receivable	94,522	72,900
Fundraising	4,241	2,586
	<b>98,787</b>	<b>75,575</b>
<b>Charitable activities</b>		
Fee Income	18,926	22,815
Lunches & Snacks	2,099	1,478
Income From Charitable Activities	1,210	-
	<b>22,235</b>	<b>24,293</b>
<b>Other trading activities</b>		
Sale Of Uniforms	794	852
Toddlers Club	593	956
	<b>1,387</b>	<b>1,808</b>
<b>Investments</b>		
Bank Interest Receivable	49	4
	<b>49</b>	<b>4</b>
<b>Other income</b>		
Other Income 1	1,081	382
	<b>1,081</b>	<b>382</b>
<b>Total incoming resources</b>	<b>123,539</b>	<b>102,062</b>
<b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Staff Costs - Wages & Salaries	(110,349)	(91,155)
Staff Costs - Pension Contributions	(1,352)	(1,736)
Equipment	(1,928)	(201)
Telephone	(36)	(30)
Uniforms	(1,328)	(863)
Photography	-	(196)
Food	(1,763)	(755)
Learning Resources	(2,975)	(2,461)
Fundraising Expenses	(1,100)	(6)
Subscriptions	(170)	-
Staff Training & Welfare	(890)	(992)
	<b>(121,891)</b>	<b>(98,395)</b>
<b>SUPPORT COSTS</b>		
<b>Management</b>		
Stationery & Printing	(481)	(1,691)
Rent & Rates	(1,595)	(7,775)
Computer & Internet	(530)	(49)
Payroll Costs	(1,160)	(468)
Legal Fees	(551)	(181)
Cleaning (Health & Safety)	(312)	(219)

Walkern Pre-School  
Detailed Statement of Financial Activities Continued  
For the year ended 31 December 2022

Repairs & Maintenance	-	(22)
	<b>(4,629)</b>	<b>(10,405)</b>
<b>Governance costs</b>		
Employers Ni Contributions	(867)	-
Accountancy Fees	-	(1,282)
Insurance	(1,033)	(926)
Bad Debts	-	(124)
	<b>(1,900)</b>	<b>(2,332)</b>
<b>Total resources expended</b>	<b>(128,420)</b>	<b>(111,132)</b>
<b>Net Expenditure</b>	<b>(4,881)</b>	<b>(9,070)</b>

Charity number: 1027055

Walkern Pre-School

Report of the Trustees and Unaudited Financial Statements

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Walkern Pre-School  
Report of the Trustees Continued  
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Claire West  
(Treasurer)  
Hayley Louise Piper  
(Chair)

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TaxAssist Accountants  
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17 October 2023

Walkern Pre-School  
Statement of Financial Activities  
For the year ended 31 December 2022

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Walkern Pre-School  
Statement of Financial Position  
As at 31 December 2022

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<b>Current assets</b>			
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<b>Creditors: amounts falling due within one year</b>	6	1,398	(3,409)
<b>Net current assets</b>		<u>75,844</u>	<u>80,725</u>
<b>Total assets less current liabilities</b>		<u>75,844</u>	<u>80,725</u>
<b>Net assets</b>		<u>75,844</u>	<u>80,725</u>
<b>The funds of the charity</b>			
Unrestricted income funds	7	75,844	80,725
<b>Total funds</b>		<u>75,844</u>	<u>80,725</u>

The financial statements were approved and authorised for issue by the Board and signed on its behalf by:

*H. Piper*

-----  
Hayley Louise Piper  
Trustee

Walkern Pre-School  
Notes to the Financial Statements  
For the year ended 31 December 2022

**1. Accounting Policies**

**Basis of accounting**

The financial statements have been prepared under the historical cost convention, except for investments which are included at market value and the revaluation of certain fixed assets and in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102), and the Charities Act 2011.

Walkern Pre-School meets the definition of a public benefit entity under FRS 102. Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated in the relevant accounting policy note(s).

**Going concern**

**2. Income from donations and legacies**

	<b>2022</b>	<b>2021</b>
	£	£
<b>Unrestricted funds</b>		
Donations received	24	89
Grants received	94,522	72,900
Donated goods and services	4,241	2,586
	<b>98,787</b>	<b>75,575</b>
	<b>98,787</b>	<b>75,575</b>

**3. Net income/(expenditure) for the year**

This is stated after charging/(crediting):

	<b>2022</b>	<b>2021</b>
	£	£
Accountancy fees	-	1,282
Staff pension contributions	1,352	1,736
	<b>1,352</b>	<b>1,736</b>
	<b>1,352</b>	<b>1,736</b>

**4. Staff costs and emoluments**

Total staff costs for the year ended 31 December 2022 were:

	<b>2022</b>	<b>2021</b>
	£	£
Salaries and wages	110,349	91,155
Social security costs	867	-
Pension costs	1,352	1,736
	<b>112,568</b>	<b>92,891</b>
	<b>112,568</b>	<b>92,891</b>

Walkern Pre-School  
Notes to the Financial Statements Continued  
For the year ended 31 December 2022

**5. Comparative for the Statement of Financial Activities**

The comparative year values on the Statement of Financial Activities are for unrestricted funds.

**6. Creditors: amounts falling due within one year**

	2022	2021
	£	£
Trade creditors	(26)	3,202
Other creditors	(1,372)	207
	<b>(1,398)</b>	<b>3,409</b>

**7. Movement in funds**

**Unrestricted Funds**

	Balance at 01/01/2022	Incoming resources	Outgoing resources	Balance at 31/12/2022
	£	£	£	£
<i>General</i>				
General	80,725	123,539	(128,420)	75,844
	<b>80,725</b>	<b>123,539</b>	<b>(128,420)</b>	<b>75,844</b>

**Unrestricted Funds - Previous year**

	Balance at 01/01/2021	Incoming resources	Outgoing resources	Balance at 31/12/2021
	£	£	£	£
<i>General</i>				
General	89,795	102,062	(111,132)	80,725
	<b>89,795</b>	<b>102,062</b>	<b>(111,132)</b>	<b>80,725</b>

**Purpose of unrestricted Funds**

General

The provision of education and training to pre-school age children

Walkern Pre-School  
Notes to the Financial Statements Continued  
For the year ended 31 December 2022

8. Analysis of net assets between funds

	Net current assets / (liabilities) £	Net Assets  £
<b>Unrestricted funds</b>		
<i>General</i>		
General	75,844	75,844
	<b>75,844</b>	<b>75,844</b>
<b>Previous year</b>		
	Net current assets / (liabilities) £	Net Assets  £
<b>Unrestricted funds</b>		
<i>General</i>		
General	80,725	80,725
	<b>80,725</b>	<b>80,725</b>

Walkern Pre-School  
Detailed Statement of Financial Activities  
For the year ended 31 December 2022

	2022	2021
	£	£
<b>INCOME AND ENDOWMENT</b>		
<b>Donations and legacies</b>		
Donations	24	89
Grants Receivable	94,522	72,900
Fundraising	4,241	2,586
	<b>98,787</b>	<b>75,575</b>
<b>Charitable activities</b>		
Fee Income	18,926	22,815
Lunches & Snacks	2,099	1,478
Income From Charitable Activities	1,210	-
	<b>22,235</b>	<b>24,293</b>
<b>Other trading activities</b>		
Sale Of Uniforms	794	852
Toddlers Club	593	956
	<b>1,387</b>	<b>1,808</b>
<b>Investments</b>		
Bank Interest Receivable	49	4
	<b>49</b>	<b>4</b>
<b>Other income</b>		
Other Income 1	1,081	382
	<b>1,081</b>	<b>382</b>
<b>Total incoming resources</b>	<b>123,539</b>	<b>102,062</b>
<b>EXPENDITURE</b>		
<b>Charitable activities</b>		
Staff Costs - Wages & Salaries	(110,349)	(91,155)
Staff Costs - Pension Contributions	(1,352)	(1,736)
Equipment	(1,928)	(201)
Telephone	(36)	(30)
Uniforms	(1,328)	(863)
Photography	-	(196)
Food	(1,763)	(755)
Learning Resources	(2,975)	(2,461)
Fundraising Expenses	(1,100)	(6)
Subscriptions	(170)	-
Staff Training & Welfare	(890)	(992)
	<b>(121,891)</b>	<b>(98,395)</b>
<b>SUPPORT COSTS</b>		
<b>Management</b>		
Stationery & Printing	(481)	(1,691)
Rent & Rates	(1,595)	(7,775)
Computer & Internet	(530)	(49)
Payroll Costs	(1,160)	(468)
Legal Fees	(551)	(181)
Cleaning (Health & Safety)	(312)	(219)

Walkern Pre-School  
Detailed Statement of Financial Activities Continued  
For the year ended 31 December 2022

Repairs & Maintenance	-	(22)
	<b>(4,629)</b>	<b>(10,405)</b>
<b>Governance costs</b>		
Employers Ni Contributions	(867)	-
Accountancy Fees	-	(1,282)
Insurance	(1,033)	(926)
Bad Debts	-	(124)
	<b>(1,900)</b>	<b>(2,332)</b>
<b>Total resources expended</b>	<b>(128,420)</b>	<b>(111,132)</b>
<b>Net Expenditure</b>	<b>(4,881)</b>	<b>(9,070)</b>