

 **FOUNDATION**

MARYLEBONE CRICKET CLUB FOUNDATION

Company Limited by Guarantee

Company Number 02747238

Report and Financial Statements

Year ending 31 August 2021

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LEGAL AND ADMINISTRATIVE INFORMATION

OFFICERS

Company Secretary S. V. Harrison

Directors and Trustees

The Directors of the charitable company are its Trustees for the purpose of Charity law. The Trustees of the Charity who were in office during the year and up to the date of the signing of the financial statements were:

C. Appleyard (appointed 25 February 2021)
P. Bedford
V. Chandra
C. Connor C.B.E. (appointed 25 February 2021)
M. Duke M.B.E. (appointed 25 February 2021)
A. B. Elgood
R. P. Hodson (Chairman)
R. L. Johnson
M. Kirkby
R. D. V. Knight O.B.E.
S. Pathak
D. A. Peck (resigned 31 December 2020)
D. Peltz O.B.E.

Senior Management Dr. S. Fane O.B.E.

REFERENCE AND ADMINISTRATIVE INFORMATION

Registered Charity Numbers

England and Wales (Charity Commission) 1019171
Scotland (OSCR) SC050127

Company Number 02747238

Registered Office Lord's Ground, London, NW8 8QN

A copy of the Accounts can be obtained by writing in person to the Company Secretary at the registered office.

PROFESSIONAL ADVISORS

Bankers Barclays Bank plc, 40 Wellington Rd, St John's Wood,
NW8 9TJ

Independent Auditors Saffery Champness LLP, 71 Queen Victoria Street,
London EC4V 4BE

REPORT OF THE TRUSTEES

Introduction

The Trustees have taken into consideration the Charity Commission guidance on public benefit and present their report and the audited financial statements for the year ended 31 August 2021 ("2020-2021").

The financial statements comply with the accounting policies set out in the notes to the accounts, the Marylebone Cricket Club Foundation's Articles of Association, applicable Accounting Standards in the United Kingdom and the Statement of Recommended Practice (SORP) "Accounting and Reporting by Charities" (second edition), the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended) and the Charities Act 2011.

Objectives and activities of the Charity

The Marylebone Cricket Club Foundation, ("MCCF", "the Charity") is the charitable arm of Marylebone Cricket Club ("MCC"), the most famous cricket club in the world and the owner of Lord's Ground, universally acknowledged as the Home of Cricket.

The objectives of the MCCF are broad and are to support and encourage the playing of cricket in any part of the world, whether for education, leisure or social welfare, and to provide facilities and programmes and where the MCCF has a presence, to improve people's lives. We have referred to the Charity Commission's general guidance on public benefit when reviewing our aims and objectives, and in planning our future activities.

Our mission is to transform lives through cricket. At the heart of all our programmes is a desire to harness the transformative power of cricket to empower young people to reach their full potential, to promote positive physical and mental well-being, and to unite and inspire communities. We deliver across the UK and around the world.

Within the UK, our primary objective is to make cricket a game for all and to ensure better representation in the game by opening access to the talent pathways through our nationwide cricket Hubs programme.

Overseas, we facilitate the playing of cricket in countries where there is interest in the game but limited infrastructure, and ensure the cricketing opportunities we provide also drive positive social change e.g. improving gender relations and mental well-being. We also support refugees through cricket both in the UK and overseas.

Achievements and performance

Impact in the UK

MCCF is working to make cricket a game for all and to open access to the talent pathways so that every young cricketer is empowered to reach their full potential in the game, regardless of race, gender or socio-economic circumstance. Our nationwide Cricket Hubs aim to ensure equality of opportunity by providing free-to-access coaching and match play for state-educated young cricketers aged 11-15. The Hubs have a vital role to play in helping promising players who have been engaged in mass participation initiatives or non-traditional formats to develop their hard-ball skills and transition into clubs and the formal talent pathway. This year, we delivered 59 Hubs, engaging 2,300 young cricketers. This included new Hubs in the ECB Core Cities of Manchester, Luton, and Sandwell. (The ECB's Core Cities are the 10 cities in the UK where 61% of the South Asian population in England and Wales lives).

MCCF partnered with the Charlie Waller Trust to provide mental health training for 20 Hub coaches who are responsible for Hubs serving more than 600 beneficiaries. In the context of the pandemic, it is more important than ever that our Hubs provide holistic support and promote positive mental well-being. In a survey conducted in all Hubs:

- **78% of participants said that being part of the Hub made them happier**
- **83% of parents said that being part of the Hub improved their child's mental well-being**

Our Hub managers and coaches worked incredibly hard to ensure the Hubs could deliver safely this year despite all the disruption and uncertainty caused by the pandemic. The Hubs typically provide 10 weeks of indoor coaching between January and March but this year's delivery had to be adapted to run outdoors between April and June and capacity was restricted at some sessions.

New for this year, MCCF launched a National Hub Competition, sponsored by Charles Stanley Wealth Managers. The tournament consisted of 2 competitions played over 20 weeks, for U15 boys and U15 girls, and gave participants the opportunity to compete in knockout matches for the chance to progress to the grand finals at Lord's (held in September). Bradford and Cotswold Girls' Hubs, and Manchester and Slough Boys' Hubs reached the Finals. Thanks to MCC, they enjoyed an unforgettable day, experiencing what it is like to be a professional cricketer playing at Lord's. They changed in the dressing rooms, had lunch in the players' dining room and stepped out to bat at the Home of Cricket. Bradford Girls and Manchester Boys were the

victors. The girls' final was the first ever Under 18 girls' hard ball match to be played on the Main Ground at Lord's.

MCCF piloted several new initiatives in London to complement our Hubs and to help to break down cultural, social, and financial barriers to accessing and progressing in cricket. 10 London Hubs engaged more than 500 state-educated young cricketers of whom 21% were girls and 46% were from Black or South Asian backgrounds (7% Black, and 39% South Asian).

The Foundation provided cricket kit for London Hub participants in need of assistance through a Player Support Fund and Bat for a Chance, a charity led by MCCF Young Ambassador, Will Gaffney, which provides high-quality second-hand kit. Two Mentors were employed to provide an additional layer of support and advice for Hub participants and their parents.

MCCF funded 8 young men from the Refugee Cricket Project in Croydon to complete an ECB Foundation 1 or ECB Coach Support Worker qualification. 14 Level 2 coaching qualifications for coaches from under-represented backgrounds were also funded. The Foundation aims to offer employment to some of these coaches in our Hubs across London.

A series of technical workshops, led by Mark Ramprakash, Monty Panesar and Ajmal Shahzad, provided specialist training to 24 (16 boys and 8 girls) of our most promising London based Hub participants from under-represented backgrounds. MCCF worked with Middlesex, Surrey and Essex County Cricket Clubs and Cricket East to ensure participants were known to county talent selectors and invited to trial for representative squads.

MCCF also hosted a women's softball tournament at Lord's in partnership with MCC Community. Eight teams travelled from across the UK to take part. The same day, 32 young players came to Lord's for a tour of the Ground and a technical hard-ball workshop in the Indoor Centre. These participants had been nominated from our network of key partners across London and were recommended because they are promising players who face cultural and financial barriers to reaching their full potential in the game. Nominations came from organisations including Capital Kids Cricket, Middlesex County Cricket Club, Chance to Shine, and Crouch End Cricket Club.

Impact overseas

Overseas, we harness the transformative power of cricket and the MCC brand to provide life-changing opportunities and to open up access to the game.

Nepal

Since 2019, we have been working in partnership with MCC's Legacy Tours programme to nurture and empower the next generation of young cricketers in Nepal and to build a sustainable legacy for cricket in the country. This year, through delivery partners Kidasha and Connecting Clubs, we provided cricket sessions for over 1,200 children across 21 schools in Pokhara and Biratnagar. Many of the children engaged are from disadvantaged slum communities and lack access to sport or recreation, so the opportunity to play cricket offers much-needed respite and is having a transformative impact for their physical and mental well-being. The sessions also use cricket as a vehicle to empower women and girls and to breakdown harmful gender stereotypes.

These grassroots sessions have uncovered some very talented young cricketers, both boys and girls, and several players have already progressed to represent their district or province after being introduced to cricket for the first time through our project. Nepal was hit very badly by the pandemic, and with schools in lockdown our delivery had to be put on hold for much of the year. However, the enthusiasm and natural talent of the young participants and engagement of local schools and partners has been evident even in this short space of time, and we look forward to building momentum next year.

Lebanon

In 2021 we announced our support for a vital project providing hope and opportunity through cricket for young Syrian refugees in Lebanon. We currently fund two cricket Hubs, delivered by the Alsama Cricket Club, which offer year-round coaching and match play for refugee children in the Shatila and Bekaa Valley encampments, and we plan to expand our support to reach the hundreds more who are desperate for the opportunities the Hubs provide. The children occasionally have the opportunity to watch IPL matches at a nearby education centre, and their favourite team is the Rajasthan Royals (RR). We were pleased to be able to facilitate a shipment of some of the iconic pink RR shirts, kindly donated by RR, and these were received with great joy and excitement.

Fundraising

Due to the pandemic, we were unable to hold any events again this year and had to cancel an event around the book launch of our Patron, Michael Holding. However, we all worked hard to ensure that fundraising happened in other ways and were especially grateful for the significant donations we received through legacies and from some trusts and foundations and individual donors. This generosity has guaranteed our ability both to deliver and to expand our programmes. The Big Give Christmas matched giving campaign was also a great success, raising around £70,000 for the Foundation's projects in the UK and Lebanon.

The charity is compliant with the Code of Fundraising Practice and a policy is in place to record and report on any complaints about our fundraising practice – none have been received. We do not employ any third-party fundraisers nor do we approach the general public to solicit donations. Existing donors and interested parties are informed of news and campaigns according to their stated GDPR preferences. MCC membership and other MCC contacts are engaged via newsletters and we use social media and other media to engage new donors.

Awareness

The Foundation received positive Media coverage, particularly around our work for girls and disadvantaged communities. There was a Test Match Special interview during the India Test with our Director, Sarah Fane, featuring her work in Afghanistan supported by MCC, and the role of the MCC Foundation. Regular features in MCC's *At Home with Cricket* emails to Members have raised awareness amongst the Members of the work of the Foundation.

Archie Kalyana, our Media Advisor, introduced us to *Shoot the Company*, which produces video and animation for the world's leading brands. They made an excellent promotional film on the work of the Foundation pro bono, which was aired at all the matches at Lord's over the season.

MCCF Trustee and then President elect of MCC, Clare Connor, hosted *Powerplay*, an inspiring event on female cricket, in which MCCF Director, Sarah Fane spoke about our work to promote cricket for girls across the world.

MCCF took part in this year's launch of the Captain Tom initiative to raise funds for charities across the UK. All our Young Ambassadors were present to inspire the beneficiaries who attended and to give Press interviews about the day.

Financial review

The Charity's total income was £1,177,055 in the period (2020: £922,259). Donations to the value of £353,169 carried restrictions on usage (2020: £394,370). Fund raising activity, which was severely curtailed due to the pandemic, generated £389 of income (2020: £40,242). Deferred income for future years was £61,783 (2020: £62,600). The majority of the Charity's funding comes from private individuals, trusts and foundations, with some corporate support. MCC supports the Charity financially and with gifts in kind, and some Hubs are supported by gifts in kind.

The Charity's total expenditure was £559,535 in the period (2020: £669,778). Total grants and donations paid were £44,058 (2020: £179,989) as set out in Note 3 to the financial statements, and expenditure on the Cricket Hubs was £239,657 (2020: £190,577). Fund raising activity expenditure was £24,371 (2020: £26,200) and governance and support costs were £275,820 (2020: £273,012).

Free cash reserves

The Trustees aim to retain a level of free cash reserves sufficient to meet the estimated expenditure commitments for the foreseeable future; i.e. twelve months' worth of charitable programme costs and four months of core operating costs, estimated at £318,000 at the end of the year. Free cash reserves are £318,769 at 31 August 2021 (2020: £204,609). The Trustees review this policy on an annual basis and have achieved this level of free cash reserves through a policy of putting 10% of all unrestricted income upon receipt into cash reserves.

Investment powers

The Charity has no investments (2020: none).

Structure, governance and management of the Charity

The Articles were signed on 18 August 1992 and Marylebone Cricket Club Foundation (the "Foundation", "the Charity" or "MCC Foundation") was registered by the Charity Commission on 14 September 1992. The Charity is a charitable company limited by guarantee and no one entity or individual controls the Charity or its use of resources. According to the Memorandum and Articles of Association, the liability of each member is a maximum of £1. During the year, the Charity had no share capital.

The Trustees are listed on page 3. New Trustees are appointed on approval of the existing ones and inducted with the goal of developing a variety of skill sets and contributions within the Trustee Board to further the Charity's activities. The Trustees met 4 times in the year to consider grant requests and governance matters

in line with the Charity's objectives. The Board of Trustees is also divided into a number of working parties (Fundraising, Cricket and Operations, Finance and Risk, Nominations and Remunerations), which meet informally to prepare matters for Trustee consideration. The Trustees agree a budget annually and any unbudgeted expenditure must be approved through a tiered approval system. Performance management and remuneration are also subject to Trustee approval for all staff.

Special provisions relating to small companies

This report has been prepared in accordance with the special provisions relating to companies subject to the small companies regime within part 15 of the Companies Act 2006 "The Small Companies and Groups (Accounts and Directors Report) Regulations 2008". The Charity is not required to prepare a strategic report.

Risk management

The Trustees consider the various significant risks to which the Charity may be exposed, particularly those related to the operations and finances of the Charity, and are confident that they have appropriate systems in place to mitigate these risks.

The main risks are considered to be:

- a) Safeguarding: given the number of children who pass through the Charity's programmes, this is the most important risk. The Foundation maintains a Safeguarding Policy under which the key Safeguarding risks are harm coming to, or a criminal offence being committed against, a child or vulnerable adult in our care. No allegations were made in the year or since and Trustees keep the Safeguarding Policy under review.
- b) Financial: the continued operation of the Charity's programmes is dependent on sufficient funding to be available. The success of substantial fundraising activities in the last few years, in addition to the introduction of a formal cash reserves policy and regular cash flow forecasting, mitigates this risk.
- c) Reputation: the reputational risk to MCC should any activity not meet the standards expected of a prestigious organisation. This risk is mitigated by the careful scrutiny of all fundraising and charitable activity by the Trustees before entering into any commitments.

Related parties

While Marylebone Cricket Club Foundation is the charitable arm of Marylebone Cricket Club ("MCC"), MCC does not control the Charity and does not consolidate its accounts within MCC's financial results. However, MCC supports the Charity through direct donations and gifts in kind, i.e. administration and accounting services to the

Charity, along with the use of meeting rooms, refreshments and IT support, free of charge.

Almost all Trustees donated to the Charity during the accounting period, and none were reimbursed any expenses.

Plans for future periods

In the next financial year, we hope that delivery will be unaffected by Covid. We will be opening 13 new Hubs and in total will be running 74 Hubs for more than 3,000 young players across the country. In a drive to increase our support for girls, most of these new Hubs will be for girls. We are incredibly grateful to the Charles Skey Charitable Trust for their generous financial backing for our strategy to increase support for girls both in the UK and overseas. This comes at a time of momentum for female cricket, when the nation is inspired by the Hundred and Clare Connor CBE is the first ever female President of MCC.

Overseas we aim to support new Hubs in Lebanon and expand our delivery in Nepal. We also hope that the travel situation will have improved enough for us to take tours to our overseas projects.

MCCF needs to be able to respond to world events, supporting young people through cricket when they most need it. With the growing crisis in Afghanistan, we will be exploring ways to support Afghans who are forced to become refugees both in the UK and across the world.

We look forward to another year of impact and to transforming many more lives through cricket.

The Trustees acknowledge the requirement to operate within the Charity's own financial abilities, and that expenditure is only possible where income (primarily donations) is sufficient to finance initiatives.

Covid-19

The Trustees acknowledge the ongoing tragedy of the Covid-19 pandemic and the resulting financial uncertainty. However, to date the Charity's finances have been largely unaffected: regular donations have remained in line with those made in the corresponding periods of the previous year. Fundraising events were not possible during the period but are expected to return in spring-summer 2022. Additionally, the pandemic has led to reduced expenditure both at home and abroad. Overall, this has meant that Covid-19 has not had a material impact on the financial position of MCCF.

Furlough payments to the value of £2,534 were received in the period (2020: £5,233).

Going concern basis

The financial statements have been prepared on a going concern basis, which the Trustees consider appropriate for the following reasons:

- 1) Under any scenario prepared by the Trustees, the cash balance does not fall below nil in the period to May 2023. In these forecasts, the following scenarios were considered:

Base case: No new Friends or Benefactors and the inability to hold fundraising events until 1 April 2022 as a result of the expected restrictions surrounding groups of individuals.

Worst case: Friends and Benefactors income drops by 25%, other regular donations (including support from MCC and Hub sponsors) are not renewed at the end of existing contracts.

- 2) The Charity has adopted a reserves policy such that cash reserves are to be held to cover at least twelve months' worth of charitable programme costs and four months' worth of core operating costs. In order to build up reserves to this level, 10% of all unrestricted income is allocated on receipt to the cash reserve until the cash reserve target has been reached. This level has been achieved and therefore no more unrestricted income will be added unless the required reserve level increases due to an increase in value of operational activities.
- 3) The Trustees have considered the cash and deferred income held for charitable activities at the time of approving these financial statements. They are content that there is sufficient cash to maintain operations for the forecast period and retain the required cash balances to meet their obligations in relation to restricted liabilities, as they fall due, even in the event of the downside scenarios.
- 4) Should there be a need to curtail activities in the 2022-23 Hub season, the Trustees have the ability to do so at short notice in order to preserve funds. However, the current outlook is that this is not necessary.

Consequently, the Trustees are confident that the Charity will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

Auditor

A resolution will be proposed at the Annual General Meeting that Saffery Champness LLP be reappointed as auditor to the Charity for the ensuing year.

Responsibilities of the Trustees

The Trustees are responsible for preparing the Trustees' Annual Report and the financial statements in accordance with applicable law and regulations.

Company law requires the Trustees to prepare financial statements for each financial period. Under that law they are required to prepare the financial statements in accordance with UK Accounting Standards and applicable law (UK Generally Accepted Accounting Practice).

Under company law the Trustees must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the charitable company and of the excess of income over expenditure for that period. In preparing these financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP (FRS102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- and prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping adequate accounting records that are sufficient to show and explain the charitable company's transactions and disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, and the Charities Accounts (Scotland) Regulations 2006 (as amended). They are responsible for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error, and have general responsibility for taking such steps as are reasonably open to them to safeguard the assets of the charitable company and to prevent and detect fraud and other irregularities.

Provision of information to auditor

In accordance with company law, as the Trustees of the Charity, we certify that:

- So far as each Trustee is aware, there is no relevant audit information of which the Charity's auditor is unaware; and
- As the Trustees of the Charity we have each taken all the steps that we ought to have taken in order to make ourselves aware of any relevant audit information and to establish that the Charity's auditor is aware of that information.

Signed on behalf of the Trustees:



R.P. Hodson, Chairman

23 March 2022

Date:

INDEPENDENT REPORT OF THE AUDITOR

Opinion

We have audited the financial statements of Marylebone Cricket Club Foundation for the year ended 31 August 2021 which comprise statement of financial activities, balance sheet and notes to the financial statements, including significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102, the Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the charitable company's state of affairs as at 31 August 2021 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005 and regulation 8 of the Charities Accounts (Scotland) Regulations 2006 (as amended).

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going

concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the Trustees with respect to going concern are described in the relevant sections of this report.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information we are required to report that fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the Trustees' Annual Report which includes the Report to the Trustees' for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the Trustees' Annual Report which includes the Report to the Trustees' has been prepared in accordance with applicable legal requirements.

Matters on which we are required to report by exception

In the light of the knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' Annual Report.

We have nothing to report in respect of the following matters where the Companies Act 2006 and the Charities Accounts (Scotland) Regulations 2006 (as amended) require us to report to you if, in our opinion:

- adequate accounting records have not been kept, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Trustees' Responsibilities Statement set out on page 11 and 12, the Trustees (who are also directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative to do so.

Auditor's responsibilities for the audit of the financial statements

We have been appointed as auditors under the Companies Act 2006 and under the Charities and Trustee Investment (Scotland) Act 2005 and report in accordance with regulations made under those Acts.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The

specific procedures for this engagement and the extent to which these are capable of detecting irregularities, including fraud are detailed below.

Identifying and assessing risks related to irregularities:

We assessed the susceptibility of the charitable company's financial statements to material misstatement and how fraud might occur, including through discussions with the Trustees, discussions within our audit team planning meeting, updating our record of internal controls and ensuring these controls operated as intended. We evaluated possible incentives and opportunities for fraudulent manipulation of the financial statements. We identified laws and regulations that are of significance in the context of the charitable company by discussions with Trustees and updating our understanding of the sector in which the charitable company operates.

Laws and regulations of direct significance in the context of the charitable company include The Companies Act 2006, the Charities and Trustee Investment (Scotland) Act 2005, the Charities Accounts (Scotland) Regulations 2006 (as amended) and guidance issued by the Charity Commission for England and Wales and the Office of the Scottish Charity Regulator.

Audit response to risks identified:

We considered the extent of compliance with these laws and regulations as part of our audit procedures on the related financial statement items including a review of financial statement disclosures. We reviewed the charitable company's records of breaches of laws and regulations, minutes of meetings and correspondence with relevant authorities to identify potential material misstatements arising. We discussed the charitable company's policies and procedures for compliance with laws and regulations with members of management responsible for compliance.

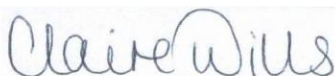
During the planning meeting with the audit team, the engagement partner drew attention to the key areas which might involve non-compliance with laws and regulations or fraud. We enquired of management whether they were aware of any instances of non-compliance with laws and regulations or knowledge of any actual, suspected or alleged fraud. We addressed the risk of fraud through management override of controls by testing the appropriateness of journal entries and identifying any significant transactions that were unusual or outside the normal course of business. We assessed whether judgements made in making accounting estimates gave rise to a possible indication of management bias. At the completion stage of the audit, the engagement partner's review included ensuring that the team had approached their work with appropriate professional scepticism and thus the capacity to identify non-compliance with laws and regulations and fraud.

There are inherent limitations in the audit procedures described above and the further removed non-compliance with laws and regulations is from the events and transactions reflected in the financial statements, the less likely we would become aware of it. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

A further description of our responsibilities is available on the Financial Reporting Council's website at: www.frc.org.uk/auditorsresponsibilities. This description forms part of our auditor's report.

Use of our report

This report is made solely to the charitable company's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006, and to the charitable company's Trustees as a body, in accordance with Regulation 10 of the Charities Accounts (Scotland) Regulations 2006. Our audit work has been undertaken so that we might state to the charitable company's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's members as a body, for our audit work, for this report, or for the opinions we have formed.



.....
Claire Wills (Senior Statutory Auditor)
for and on behalf of Saffery Champness LLP

Chartered Accountants 71 Queen Victoria Street
London
EC4V 4BE

Statutory Auditors

Date: 09.05.2022

Saffery Champness LLP is eligible to act as an auditor in terms of section 1212.

STATEMENT OF FINANCIAL ACTIVITIES**(INCLUDING THE INCOME & EXPENDITURE ACCOUNT)**

	Notes	1 Sep 2020 – 31 Aug 2021 Unrestricted Funds £	1 Sep 2020 – 31 Aug 2021 Restricted Funds £	1 Sep 2020 – 31 Aug 2021 Total for Period £	1 Sep 2019 – 31 Aug 2020 Total Prior Period £
Income from:					
Donations and Legacies	2	821,352	353,169	1,174,521	917,022
Investments					4
Other (Govt grant)			2,534	2,534	5,233
Total		821,352	355,703	1,177,055	922,259
Expenditure on:					
Raising Funds					(26,200)
Charitable activities	3, 4	(419,918)	(139,617)	(559,535)	(643,578)
Total		(419,918)	(139,617)	(559,535)	(669,778)
Net income/(expenditure)		401,434	216,086	617,520	252,481
Transfers between funds					-
Net movement in funds		401,434	216,086	617,520	252,481
Reconciliation of funds:					
Total funds brought forward	9	342,324	252,819	595,143	342,662
Total funds carried forward	9	743,758	468,905	1,212,663	595,143

All results relate to continuing operations.

All gains and losses recognised in the period are included in the Statement of Financial Activities.

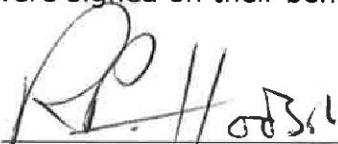
There is no difference between the net income for the year (2020: period) and their historical cost equivalent.

BALANCE SHEET


	Notes	31 Aug 2021 £	31 Aug 2020 £
Current Assets			
Debtors	6	16,962	16,920
Cash at bank and in hand		1,330,655	679,090
Total current assets		<u>1,347,617</u>	<u>696,010</u>
Creditors: amounts falling due within one year	7	(116,373)	(56,867)
Net Current Assets		<u>1,231,244</u>	<u>639,143</u>
Creditors: amounts falling due more than one year	8	(18,581)	(44,000)
Net Assets / Liabilities	10	<u>1,212,663</u>	<u>595,143</u>
The Funds of the Charity:			
Restricted income funds	9	468,905	252,819
Unrestricted income funds	9	743,758	342,324
Total Charity Funds	9	<u>1,212,663</u>	<u>595,143</u>

The notes on pages 23 to 32 form part of these financial statements.

The financial statements are prepared in accordance with the special provisions relating to companies subject to the small companies regime within part 15 of the Companies Act 2006 and were approved by the Trustees on 23rd March 2022 and were signed on their behalf by:


R.P. Hodson, Chairman

23 March 2022
Date


M. Kirkby, Treasurer

23 MARCH 2022
Date

STATEMENT OF CASH FLOWS

	Sep 2020- Aug 2021	Sep 2019- Aug 2020
	£	£
Net income for the reporting period (as per statement of financial activities)	617,520	252,481
Adjustments for:		
(Increase)/decrease in debtors	(42)	17,151
Increase/(decrease) in creditors	34,087	(55,369)
Interest and dividends received		(4)
Net cash provided by operating activities	<u>34,045</u>	<u>(38,222)</u>
Cash flows from investing activities		
Dividends, interest and rents from investments	-	4
Net cash provided by (used in) investing activities	<u>-</u>	<u>4</u>
Cash flows from financing activities		
Net cash provided by (used in) financing activities	-	-
Change in cash and cash equivalents in the reporting period	<u>651,565</u>	<u>214,263</u>
Cash and cash equivalents at the beginning of the reporting period	679,090	464,827
Change in cash and cash equivalents due to exchange rate movements	-	-
Cash and cash equivalents at the end of the reporting period	<u>1,330,655</u>	<u>679,090</u>

Reconciliation of Net Debt:

	1 September 2020	Cash flows	31 August 2021
	£	£	£
Cash at bank and in hand	<u>679,090</u>	<u>651,565</u>	<u>1,330,655</u>

NOTES TO THE ACCOUNTS

1. Accounting policies

Basis of preparation

Marylebone Cricket Club Foundation ("MCC Foundation" or "the Charity") is a private company limited by guarantee incorporated, domiciled and registered in England and Wales and Scotland. The registered company number is 02747238, charity number in England and Wales 1019171 and in Scotland SC050127. The registered address is Lord's Ground, London, NW8 8QN and the Charity is a public benefit entity.

These financial statements were prepared in accordance with UK accounting standards, FRS 102 The Financial Reporting Standard applicable in the UK and Republic of Ireland and the Statement of recommended Practice: Charities SORP (second edition). The presentation currency of these financial statements is sterling.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Measurement convention

Assets and liabilities are initially recognised at historical cost or transaction value unless otherwise stated.

Going concern

The financial statements have been prepared on a going concern basis, which the Trustees consider appropriate for the reasons set out below.

The Trustees have prepared cash flow forecasts for a period of 12 months from the date of approval of these financial statements. The charity is in a net current asset position of £1,231,242 at year end and has cash of £1,330,655 at the year end. At the date of signing the financial statements, the cash position was £1,466,249. These forecasts indicate that, taking account of plausible but severe downsides, as well as the anticipated impact of COVID-19 on the operations and its financial resources, the Charity will have sufficient funds to meet its liabilities as they fall due for that period.

Under any scenario prepared by the Trustees, the cash balance does not fall below nil in the period to May 2022. In these forecasts, the following scenarios were considered:

Base case: No new Friends or Benefactors and the inability to hold fundraising events until 1 April 2021 as a result of the expected restrictions surrounding groups of individuals.

NOTES TO THE ACCOUNTS

Worst case: Friends and Benefactors income drops by 25%, other regular donations (including support from MCC and Hub sponsors) are not renewed at the end of existing contracts.

Neither case incorporated a legacy which has been notified with a total benefit to the Charity of c. £50,000, as the timing of receipt of these funds is uncertain.

The Charity has no external debt and does not plan to enter into any debt arrangements.

In the period since the balance sheet date:

- There has been no significant decrease in regular donation income from the Friends' programme;
- There have been no cancellations of Benefactors' commitments;

The Charity has adopted a reserves policy such that cash reserves are to be held to cover at least twelve months' worth of operational activities and four months' worth of payroll. In order to build up reserves to this level, historically 10% of all unrestricted income was allocated on receipt to the cash reserve. The cash reserve reached its target level in October 2020.

The Trustees have considered the cash and deferred income held for charitable activities at the time of approving these financial statements. They are content that there is sufficient cash to maintain operations for the forecast period and retain the required cash balances to meet their obligations in relation to restricted liabilities, as they fall due, even in the event of the downside scenarios.

Should there be a need to curtail activities in the 2021-22 Hub season, the Trustees have the ability to do so at short notice in order to preserve funds. However, the current outlook is that this is not necessary.

Consequently, the Trustees are confident that the Charity will have sufficient funds to continue to meet its liabilities as they fall due for at least 12 months from the date of approval of the financial statements and therefore have prepared the financial statements on a going concern basis.

Basic Financial Instruments

Trade debtors and trade creditors are recognised initially at transaction price and are held at carrying amount.

NOTES TO THE ACCOUNTS

Incoming resources

The incoming resources are recognised when receipt is probable, the charity is legally entitled to the income and the amount can be quantified with reasonable accuracy. Where the amount is material and quantifiable, donations in kind are recognised as incoming resources when received. They are recognised at open market value (where such market value can be verified) or at cost to the donor and are disclosed in the 'Report of the Trustees' and in notes 2 and 13 of the financial statements.

Income is stated net of VAT where applicable.

Income from government and other grants is recognised when the charity has entitlement to the funds, any performance conditions attached to the grants have been met, it is probable that the income will be received and the amount can be measured reliably and is not deferred.

Resources expended

Expenditure has been charged to the Statement of Financial Activities on an accruals basis. Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably. Expenditure is classified under the following activity headings:

Raising funds: this includes the costs incurred for fundraising events.

Charitable activities: this includes the costs of running the cricket Hubs as well as the grants payable, which do not have any conditions attached, are accounted for in full as liabilities of the Charity when approved by the Trustees.

Support costs: are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back-office costs, finance, personnel, payroll and governance costs. All other support costs are borne by the MCC.

Fund accounting

The Charity has two types of funds which require separate disclosure as follows:

Restricted funds: These are earmarked by the donor for specific purposes within the overall aims of the organisation. The donation and income deriving from restricted funds will be used in accordance with the specific purposes. Income deriving from restricted funds is shown as deferred income and released in line with relevant expenditure.

NOTES TO THE ACCOUNTS

Unrestricted funds: These are funds which are expendable at the discretion of the Trustees in furtherance of the objectives of the Charity.

Share capital

Marylebone Cricket Club Foundation is a charitable company limited by guarantee. According to the Articles of Association, the liability of each member is a maximum of £1. During the period, the Charity had no share capital.

Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

Cash at bank and in hand

Cash at bank and cash in hand includes cash and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

Financial instruments

The charity only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value.

Taxation

As a registered charity, the Charity is exempt from tax on income and profits applied for its charitable purposes.

Termination payments

Termination payments are recognised on an accruals basis when the Charity is demonstrably committed to the termination of the employment of an employee.

NOTES TO THE ACCOUNTS**2. Donations and Legacies income**

	1 Sep 2020 – 31 Aug 2021 £	1 Sep 2019 – 31 Aug 2020 £
Unrestricted Income		
Donation from MCC	50,000	50,000
Value in Kind	103,214	63,479
Friends of MCC Foundation	103,479	93,232
Events	389	40,242
Sundry donations	564,270	275,699
Total Unrestricted Income	821,352	522,652
Restricted Income		
Individual donations for Nepal	37,100	15,000
Individual donations for South Africa	5,000	10,000
Individual donations for Sri Lanka	-	65,300
Individual donations for Lebanon	64,889	-
Individual donations for Cricket Hubs	212,752	134,133
Individual donations for Covid-19 relief	-	81,301
Legacy restricted to Inner City Hubs	-	85,000
Donation from Ian MacLaren Trust YCs Award	3,636	3,636
Sponsorship of Hub Competition	29,792	-
Total Restricted Income	353,169	394,370
Total Voluntary Income	1,174,521	917,022

3. Analysis of expenditure on Charitable Activities

1 Sep 2020 – 31 Aug 2021	Grant making	Hubs	Central costs	Total
Grants to UK projects	-	-	-	-
Grants to Overseas projects	44,058	-	-	44,058
Coaching costs	-	96,767	-	96,767
Venue hire	-	72,102	-	72,102
Governance and support costs	-	70,788	275,820	346,608
Total Charitable Activities	44,058	239,657	275,820	559,535

NOTES TO THE ACCOUNTS

1 Sep 2019 – 31 Aug 2020	Grant making	Hubs	Central costs	Total
Grants to UK projects	79,019	-	-	79,019
Grants to Overseas projects	100,970	-	-	100,970
Coaching costs	-	109,671	-	109,671
Venue hire	-	13,093	-	13,093
Governance and support costs	-	67,813	273,012	340,825
Total Charitable Activities	179,989	190,577	273,012	643,578

3a) Breakdown of Governance and support costs:

	1 Sep 2020 – 31 Aug 2021 £	1 Sep 2019 – 31 Aug 2020 £
Payroll costs	186,717	182,278
Value in kind office support (Note 12)	33,714	63,479
Administrative costs	21,043	9,546
Professional fees	1,025	5,209
Fundraising costs	24,371	-
Audit fee	8,950	13,500
Total Governance and Support Costs	275,820	273,012

3b) Breakdown of Grants made:

	1 Sep 2020 – 31 Aug 2021 £	1 Sep 2019 – 31 Aug 2020 £
Grants - UK		
Unity Works	-	75,796
MCC Young Cricketer's Award	-	3,223
Total UK Grants	-	79,019
Grants - Overseas		
Alsama, Lebanon	22,329	-
Connecting Clubs, Nepal	9,520	-
Foundation of Goodness	-	48,797
Kidasha	7,209	47,173
MCC Masi Sports Project, Masiphumelele	5,000	5,000
Total Overseas Grants	44,058	100,970

NOTES TO THE ACCOUNTS

4. Staff numbers and costs

The average number of persons employed by the Charity (including directors) during the year was four (2019: four). One employee's costs are entirely allocated to the restricted fund.

The aggregate payroll costs for these persons were as follows:

	1 Sep 2020 – 31 Aug 2021 £	1 Sep 2019 – 31 Aug 2020 £
Wages and salaries	211,434	210,446
Social security costs	24,315	21,931
Contributions to defined contribution plans	14,422	10,785
Total Payroll Costs	250,171	243,162

There was one employee that was paid in excess of £60,000 in the period.

5. Trustees' remuneration

No remuneration directly or indirectly out of the funds of the Charity was paid or payable for the period to any Trustee or to any person or persons known to be connected with any of them (2020: £nil). A number of Trustees are Benefactors and receive purchased benefits on that arms' length basis.

No Trustees' expenses were borne by MCC in the period (2020: £286).

Eleven Trustees made unrestricted donations to the charity, totalling £41,325 (2020 £38,000). A Restricted donation of £15,000 was received from M. Duke (2020: £nil).

6. Debtors

	31 Aug 2021 £	31 Aug 2020 £
Amounts owed to related parties	4,278	547
Other debtors (Gift Aid, VAT)	11,732	16,275
Prepayments and accrued income	952	98
Total Debtors	16,962	16,920

NOTES TO THE ACCOUNTS**7. Creditors: amounts falling due within one year**

	31 Aug 2021	31 Aug 2020
	£	£
Trade creditors	(42,951)	(13,096)
Other tax and social security	-	(8,071)
Amounts owed to related parties	-	(142)
Accruals	(30,222)	(16,958)
Deferred income	(43,200)	(18,600)
Total Creditors	(116,373)	(56,867)

Deferred income relates to ticket sales and sponsorship for delayed events as well as income and donations received relating to the Benefactors fundraising scheme. Deferred income will be released in the year to 31 August 2022.

8. Creditors: amounts falling due in more than one year

	31 Aug 2021	31 Aug 2020
	£	£
Deferred income	(18,581)	(44,000)
Total Creditors falling due in more than one year	(18,581)	(44,000)

Deferred income relates to income and donations received relating to the Benefactors fundraising scheme. In both cases, deferred income classified as falling due in more than one year is shown net of that portion which is expected to be released during the year to 31 August 2022.

Deferred Income:

	31 Aug 2021	31 Aug 2020
	£	£
Balance at the start of the reporting period	62,600	97,406
Amounts added in current period	12,550	45,600
Amounts released to income	(13,369)	(80,406)
Balance at the end of the reporting period	61,781	62,600

NOTES TO THE ACCOUNTS**9. Funds**

	Balance at 1 Sep 2020	Income	Expenditure	Transfer	Balance at 31 Aug 2021
	£	£	£	£	£
Total Unrestricted funds	342,324	821,352	(419,918)	-	743,758
Restricted Funds:					
Sri Lanka	-	-	-	-	-
Ian MacLaren	18,938	3,636	-	-	22,574
South Africa	-	5,000	(5,000)	-	-
Lebanon	-	64,889	(22,329)	-	42,560
Nepal	-	37,100	(16,729)	-	20,371
Cricket Hubs	148,881	242,544	(84,590)	-	306,835
Inner City Hubs	85,000	-	(8,435)	-	76,565
Government Grant	-	2,534	(2,534)	-	-
Total Restricted income funds	252,819	355,703	(139,617)	-	468,905
Total Funds	595,143	1,177,055	(559,535)	-	1,212,663

	Balance at 1 Sep 2019	Income	Expenditure	Transfer	Balance at 31 Aug 2020
	£	£	£	£	£
Total Unrestricted funds	140,030	527,889	(366,516)	40,921	342,324
Restricted Funds:					
Sri Lanka	-	65,300	(65,300)	-	-
Ian MacLaren	18,525	3,636	(3,223)	-	18,938
Covid-19 relief	-	81,301	(81,301)	-	-
South Africa	-	10,000	(5,000)	(5,000)	-
Nepal	-	15,000	(47,173)	32,173	-
Cricket Hubs	184,107	134,133	(101,267)	(68,094)	148,881
Inner City Hubs	-	85,000	-	-	85,000
Total Restricted income funds	202,632	394,370	(303,264)	(40,921)	252,819
Total Funds	342,662	922,259	(669,780)	-	595,143

NOTES TO THE ACCOUNTS

The main restricted fund of the Charity is Cricket Hubs. The purpose of this fund is to provide cricket coaching for state school children. The Ian MacLaren fund is built up from donations from the Ian MacLaren Trust; the purpose of this fund is to support youth cricket. The charity also carries individual restricted funds in respect of delivery in Nepal, South Africa and Lebanon as well as the National Hub Competition which is kindly supported by Charles Stanley and Partners. A legacy of £85,000, restricted to delivery in Inner cities, was received in 2020.

Transfers are made from Unrestricted Funds to Restricted Funds to make good any deficits; transfers from restricted to unrestricted reflect a removal of the restriction by the donor.

10. Analysis of net assets between funds

2021	Unrestricted fund	Restricted fund	Total
	£	£	£
Cash at bank and in hand	768,116	562,539	1,330,655
Current assets (excl cash)	16,962	-	16,962
Current liabilities	(40,820)	(75,553)	(116,373)
Non-current liabilities	(500)	(18,081)	(18,581)
Total	743,758	468,905	1,212,663

2020	Unrestricted fund	Restricted fund	Total
	£	£	£
Cash at bank and in hand	355,404	323,686	679,090
Current assets (excl cash)	16,920	-	16,920
Current liabilities	(4,500)	(52,367)	(56,867)
Non-current liabilities	(25,500)	(18,500)	(44,000)
Total	342,324	252,819	595,143

NOTES TO THE ACCOUNTS

11. Contingent assets or liabilities

All donations either paid or committed are included within grants payable (see note 3). There are no contingent assets or liabilities at 31 August 2021 (2020: Nil).

12. Related parties

In addition to the disclosures made in note 5 relating to Trustees, MCC is the only related party with which the Charity undertook any transactions in the period.

	1 Sep 2020 – 31 Aug 2021 £	1 Sep 2019 – 31 Aug 2020 £
Expenses:		
Catering, room hire	(14,445)	(13,806)
Cricket coaching		(414)
Amounts owed by related parties as at the period end	4,277	547
Amounts owing to related parties as at the period end	-	(142)

MCC also provided additional administration and accounting services to the Charity, along with free use of meeting rooms, office space and IT support. These have been valued at £33,714 (2020: £63,479).

MCC also made a cash donation of £50,000 to the Charity (2020: £50,000) and passed on additional donations totalling £20,523 from the sale of face masks and the distribution of the Pavilion benches to members (2020 £67,725).

The charity receives a number of free or reduced rates for premises to facilitate the Hub program. The value attributable to these full or partial gifts have been measured against premises costs recognised in expenditure for similar facilities in the open market.

The total remuneration for key management personnel was £88,008 (2020: £34,089).

NOTES TO THE ACCOUNTS**14. Comparative information for Statement of Financial Activities
(including the Income & Expenditure Account)**

	1 Sep 2019 – 31 Aug 2020 Unrestricted Funds £	1 Sep 2019 – 31 Aug 2020 Restricted Funds £	1 Sep 2019 – 31 Aug 2020 Total for Period £
Income from:			
Voluntary Income	522,652	394,370	917,022
Investments	4	-	4
Other	5,233	-	5,233
Total	527,889	394,370	922,259
Expenditure on:			
Raising funds	(4,196)	(22,004)	(26,200)
Charitable activities	(362,320)	(281,258)	(643,578)
Total	(366,516)	(302,262)	(669,778)
Net income/(expenditure)	161,373	91,108	252,481
Transfers between funds	40,921	(40,921)	-
Net movement in funds	202,294	50,187	252,481
Reconciliation of funds:			
Total funds brought forward	140,030	202,632	342,662
Total funds carried forward	342,324	252,819	595,143