

REGISTERED COMPANY NUMBER: 02740034 (England and Wales)
REGISTERED CHARITY NUMBER: 1014216

**REPORT OF THE TRUSTEES AND
FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020
FOR
FREIGHTLINERS FARM LIMITED
(A COMPANY LIMITED BY GUARANTEE)**

Prestons & Jacksons Partnership LLP
364 - 368 Cranbrook Road
Ilford
Essex
IG2 6HY

FREIGHTLINERS FARM LIMITED

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FOR THE YEAR ENDED 30 SEPTEMBER 2020**

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FREIGHTLINERS FARM LIMITED
REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 SEPTEMBER 2020

The trustees who are also directors of the charity for the purposes of the Companies Act 2006, present their report with the financial statements of the charity for the year ended 30 September 2020. The trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

OBJECTIVES AND ACTIVITIES

Objectives and aims

A summary of the objects of the charity as set out in its governing document

The objects of the charity are:

- Improve quality of life particularly for those most in need;
- Promote community participation, education and skills development;
- Promote caring, nurturing and respect for others, the natural and built environment and all living things within the London Boroughs of Islington, Hackney, Haringey, Camden and their environs.

The charity's aims including the changes or differences it seeks to make through its activities.

The charity aims to achieve the above objectives by means of:

- associating with the local authorities, voluntary organisations and inhabitants in a common effort to provide facilities in the interest of social welfare for recreation and other leisure time occupations;
- providing learning opportunities covering agriculture, horticulture, home crafts, country life, the natural environment and related subjects;
- educating people in the care and consideration for all animals particularly animals in need of care and protection. For these purposes to care for and exhibit animals in common agricultural and domestic use and rare breeds of farm animals so that the public will have a greater awareness of and appreciation for such animals;
- providing a rural type of outdoor environment in the inner city which enables urban people to access a little bit of the countryside; and
- demonstrating social, economic and environmental sustainability through modeling of practices, use of technology, fair access, enterprise and involvement.

In setting our objectives and planning our activities, the Trustees have given careful consideration to the Charity Commission's guidance on public benefit.

Summary of the main activities of the charity in relation to its objects

The diverse range of activities which are carried out by the farm include project work, commissioned services, social enterprise and ongoing development work. In pursuit of its stated objectives, the charity's activities can be classified according to the aims of individual pieces of work as follows:

- Community support by providing facilities in the interest of social welfare for therapy, recreation and other leisure time occupations;
- Education by providing training and learning opportunities;
- Environmental awareness by providing facilities to improve appreciation, consideration and care for all animals and their habitats; and
- Social enterprise by providing unique opportunities for local people, developing educational food programmes and supplying local goods and services in an accessible manner and at a reasonable cost.

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

ACHIEVEMENT AND PERFORMANCE

2019-20 was a year of two halves. From October 2019 to February 2020 it was a winter full of preparations for a new season with renovation, new initiatives, new Trustees in training and the prospect of an exciting spring and summer season full of people, learning, animals, plants, wellbeing and growth. The cafe served great food, the animals entertained, listened and educated and the garden provided food, nature and bright year round blooms. We celebrated with the annual Winter Fair, one of the busiest yet, welcomed new school groups for regular learning sessions, took part in an artists project for the Sony World Photography Exhibition and completed the renovation of our wildlife pond and orchard walk.

At the end of February 2020 we began to recognise that the novel coronavirus was heading towards the UK and some of our activities were likely to be affected. By the end of March it became clear that measures required to control the transmission of SARS-CoV-2 and the COVID-19 pandemic would have a severe impact on the farm's ability to deliver its usual outcomes and services, particularly during the farm's busiest season. Following a period of closure required by the Government restrictions in March the farm was able to reopen both to the public and for volunteering, youth and therapeutic sessions in June and July and to remain safely open throughout the Summer. We are extremely grateful to local supporters, regular funders, the London Borough of Islington and the Government for the financial support, understanding and flexibility which enabled the farm to survive and deliver services through this difficult time.

Throughout the year and in spite of the global pandemic the farm continued to offer a programme of targeted, therapeutic and open access activities which aimed to involve our diverse local community in all of the life of the farm. The farm staff team worked hard to adapt and reach people in new ways with decreased time and resources and significantly increased safety regulation. The Trustees are hugely grateful to the CEO and staff for their extra hard work and contributions during this time. What this year reinforced, when we have all been restricted in our access to space and social connections is the importance of urban green spaces and community organisations like the farm for everyone's well-being and quality of life. The farm staff, volunteers and Trustees remain committed to ensuring these benefits are available to our community in the months and years to come.

Access to the outdoors, nature and play

Whilst it has been a challenge to deliver since the outbreak of COVID-19 access to green space and spending time outdoors continues to be core to the farm's work and is perhaps more important than ever. During the year the farm continued to make improvements to the space in order that it provides a safe, welcoming and physically accessible space for everyone. During the lockdown restrictions the farm staff endeavoured to support as much access to the benefits of the farm as possible in a COVID-19-safe manner. Local people reported that small things like ensuring the animals were in the paddocks for local people to see on their daily exercise, a smile from the staff member at the gate when they passed and posting photographs and clips on social media made a big difference to people's feelings of wellbeing and reduced their isolation.

"We looked at the chickens as we walked past, it was the one thing to look forwards to everyday" Local mum with young child after the first lockdown period

In order to provide access to those who were unable to attend the farm during the lockdown period and through the ongoing global COVID-19 pandemic the farm established new remote ways of reaching and connecting people including video conference calls, social media updates, newsletters, plant sales, plant and produce giveaways and family activity packs to pick up from the farm gate. The farm even hosted its annual Easter Egg Hunt online with eggs hidden around the farm to seek whilst discovering what a day in the life of the farm during lockdown was like.

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

Between October 2019 and March 2020 the farm provided a free and open access space and hosted an estimated 15,000 visits. Whilst the farm was closed to visitors between 20th March and 10th July 2020 due to government restrictions, for the remainder of the period through to September 30th 2020 through the use of an online booking tool, one way system and staff greeting visitors on entry, we were pleased to still be able to offer socially distanced public access. During this period 550 families (920 adults and 700 children) were facilitated to visit. Families were grateful to be able to return to the farm - or visit for the first time having discovered the farm during local walks. Advanced booking and staff support enabled the farm to offer time scheduled access for visitors and we received feedback that the extra physical space to explore the farm offered a feeling of tranquility at a much needed time in our community.

"It's great to have a space where we can go and feel relaxed and not have to worry about how close we are to other families" Farm Visitor

Children enjoyed discovering nature and the outdoors and being able to explore.

"I found a tiny frog" Young Visitor and on a return visit "I found another frog I think it is grown up now its big"

As restrictions lifted further on Bank Holiday Monday 31st August, the farm welcomed The Butterfly Theatre Company to the paddock where they performed an open air production of A Midsummer Night's Dream. Three performances took place outdoors in a socially-distant setting. It was a successful event bringing people together safely on the farm, creating access for members of the public and it was great to be able to share the theatre with our young people who had a special free performance.

During a typical spring and summer season the farm reaches many children from across Islington and the wider London area enabling them to have unique and exciting learning experiences this year, before schools were forced to close due to COVID-19, only 340 children were able to visit for guided sessions - including a tour of the farm and hands on workshops. In previous year, we would have welcomed more than 2000 children during the same season and so COVID-19 had a significant effect on the farm education programme.

Children and young people's involvement

26 young people took part in weekly sessions as part of London Borough of Islington's Recreation and Adventure Programme. This programme included

- One off taster sessions in the various aspects of the farm including baking and running the cafe, landscape and garden design, construction, gardening, crafts and animal care.
- An introduction to all aspects of running a city farm over the course of 12-24 weeks with progression to ongoing volunteering. Regular young people also created a fundraising video and helped establish a SpaceHive campaign to rebuild the classroom.
- Work experience placements supporting college and university programmes.

"Thank you for writing me such an excellent reference it really did help me to get into the Universities I am aspiring to go to"- Young Volunteer Applying to Vet College

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

Through the programme the young people gained practical skills in animal care, construction, garden design, knowledge of plants, animals and the environment and were encouraged to be creative, thoughtful and self-aware. They were challenged to overcome barriers to learning and personal development and to work as a team and independently in pursuit of shared goals. They gained key skills for life and employment including communication, leadership and resilience.

"I'd really like a job like this working with animals and being outdoors its great"- Young Volunteer

Hands on learning courses for local schools provided more in-depth animal care and farming based education and enrichment for 19 young people with special educational needs and 30 primary school children. Through these programmes the children and young people have broadened their horizons and learned in different ways allowing pupils who struggle with classroom learning to excel and gain confidence. All of the children and young people gained subject based and key skills and some received nationally recognised accreditation for their learning. The animals provide great incentive for pupils to learn and to complete the tasks allocated to them successfully. Focusing on achievement the participants gain confidence, self-esteem and engage with learning.

Through work experience placements young people build skills in their chosen field of work and gain a valuable taster of working life. As part of this the farm aims to provide young people with a stepping-stone to understanding the expectations of employers and the responsibilities of workers and a chance to practice skills for work in a supported environment.

As a result of participation in young farmers activities

- 1 young person progressed to veterinary college
- 2 young people progressed to a higher level of study in animal care and management
- 8 young people gained accreditation for their learning / volunteering on the farm through Duke of Edinburgh Awards
- All young people gained subject based skills and knowledge and transferable and key skills including teamwork, self-management and communicating with a range of different people. - All young people were observed to have increased confidence.

"Usually when I have school I know I get through the week and then Saturday and Sunday is the Farm and being around the animals" - Young Farmers Club Member

Young people were once again able to get involved and hands on in the major garden and farm developments and contribute to lasting physical changes to the farm however in the latter half of the year activity was curtailed due to the COVID-19 lockdown and then the need for social distancing. Young farmers were proud of their achievements and enjoyed the recognition from farm visitors especially on reopening in the summer. Inclusion in farm life and particularly significant site developments provides young people with a sense of ownership and care for the farm and other community spaces. Young people are encouraged to get involved in all aspects of the farm from contributing ideas to site development to fundraising and advocating for the role of the farm in our community. This year the young people also supported community outreach during the restrictions over the summer helping to prepare activity packs, maintain social media updates and take part in online get togethers. Our regular young farmers were very happy to be able to get back to the farm, enjoy being with the animals and in an outdoor space after 4 months of lockdown.

"When the coronavirus and Jockdown happened I missed the fann a Jot..... I thought I could survive and I missed it a Jot. It's relieffrom boredom..... "- Long-tenn Young Volunteer

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

Inclusive Volunteering and Farming Activities

Through volunteering and farming activities people can get more involved with farm life and help to provide the facilities, activities and benefits of the farm to others. This year 40 adults took part in volunteering and farming group activities alongside 26 young people. Participation in farming and gardening activities increased people's physical activity levels, provided opportunities to gain and practice skills and spend time in a tranquil outdoor space. At the start of the year the farm continued to develop our opportunities for people less able to take on regular volunteering or supported volunteering roles by delivering a weekly drop-in farming session with a variety of lighter farm-based activities including seed sowing, potting on, painting and small animal care and some out of usual hours gardening for people needing a bit quieter space. Unfortunately these sessions were limited by the social distancing requirements and need for vulnerable people to shield. However as we returned to a position of opening the farm worked with the local authority and other support organisations to provide opportunities for more vulnerable people and their families to get outdoors and be active in a safe and quiet space. Such opportunities included reserved slots for referred vulnerable people and their families to access the farm, individual visits and supported volunteering spaces for vulnerable members of the farm community. Over the year through the programme of supported volunteering and farming activities 26 people with disability and/or physical or mental health issues participated in farming activities and their local community and the farm was able to maintain contact and support for all of our regular participants throughout the year. Thanks to the Mercers Trust for their support in delivering and adapting our programme of supported involvement for more vulnerable members of the community in the farm during the year.

"I love coming to the farm and working with the animals, they are my friends" Volunteer

With support from City Bridge Trust and the Mayor of London's Greener Cities Fund we have been able to continue with the farm and gardens development and to involve all of the farm's regular volunteers and participants. Our regular volunteers have been joined by teams from locally based companies and members of the Good Gym who have helped to provide significant person power (around 150 people over the year) to get through some of the heavier tasks. Working alongside our regular volunteers and young people makes connections between individuals who otherwise would not meet, increases understanding of others' lives and opens up possibilities. We very much missed our regular teams in 2020 but were glad of the support that 16 Good Gym volunteers were able to provide when volunteering was safe in May and June helping to set up the farm for reopening following the lockdown.

Site Developments and Improvement

Work on the yard and garden developments continued with new central beds installed in the ornamental garden and considering the need for increased space and routes around the farm the developments and the schedule of works were adjusted to provide a one-way route on reopening. Old concrete render was recycled into replica stone walling and more of the metal work from the barn animal housing was repurposed to create archways and supports for climbing plants. The young people particularly enjoyed helping to create sculptures and learning about welding and metal work. Over the summer visitors were thrilled with exploring the new garden and space and seeing the work that had taken place since the winter.

"The farm looks amazing it is so great to be able to come and see how much people have contributed and to watch the progress over the last few years" - Regular Visitor

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

The Natural Workshop began in January. This was a new project aimed at renovating areas of the farm which no longer functioned and/or had become derelict, creating a full circuit of the farm, providing opportunities for children and families to explore nature and giving space to spend time in a woodland shade area in the hot summer began in January. The first stage was the reestablishment and planting of the wildlife pond and garden, pruning of our heritage apple tree avenue and clearance of the derelict composting area. As always the whole farm team got involved with the tasks of pruning, chipping and creating stakes and poles for use in the garden and for animal housing. Reusing materials to create a new pond edge and setting up insect and mini-beast habitats. Then work started on a new pig habitat that would be a key stopping point for families on the new farm trail. With the COVID-19 lockdown and reduced public opening hours members of the public were also able to see the pigs from the park when out on their daily exercise.

Growing Foods and Flowers

Whilst the garden construction continued over the year, in the completed beds there were flowers a plenty with many new and unusual species and varieties in place. Autumn colours continued right through until the frosts in January and some unusual early flowering varieties brightened the winter months. It was a huge shame that as we entered the spring and through the early summer when the new botanic garden really came into bloom the farm, like the whole country, entered lockdown. To share the lovely blooms and create a resource for the future, staff and volunteers working remotely started a flower blog- identifying the flowers around the garden and the time of year they bloom. This also provided an opportunity to link to information about the plants on the farm available through the websites of the RHS and Kew supporting interested volunteers, visitors and farm friends to develop their horticulture and plant knowledge and gain confidence in gardening.

The garden team began work on sowing seeds and propagating plants from the garden to share with our community in the autumn and were hard at work sowing and potting on tomato and chilli plants for sale at the start of the pandemic. This provided an opportunity to continue to share the garden and gardening with local people through plant sales and give aways at the farm gate. Many gardens and window sills in the surrounding area became adorned with plants reminiscent of the farm.

"As I walk to work each day it seems that every other front garden has an ornamental ginger, elephants ear or other plant I recognise from the farm on display." Farm Staff Member and Local Resident

The vegetable garden also supplied a route to maintaining community links, soft fruits, salad leaves, courgettes, tomatoes, chilli and beans grown in the garden were harvested regularly and added to the farm shop at the gate or bagged for the Ringcross Food Bank. Fruits and vegetables were used to create exciting preserves including Mulled Victoria Plum Jam, Tromboncino Chutney and Rhubarb Apple and Gin Jelly.

"I enjoy popping past the plants and produce stall throughout the week to see what's new. I have bought lots of great plants for my balcony and very much enjoyed the gooseberries." Local resident

Volunteers and visitors continued to benefit from gardens and gardening activities, enjoying the peace, tranquility and beauty of the space and making a close connection with nature through growing plants and observing the associated wildlife.

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

Rare Breeds and Other Animals

As farm developments continued and space limited we did not breed the large animals for spring 2020 but plans were afoot for new ducks, geese and bees in the summer however with the uncertainty of the pandemic the plans were put on hold. However the farm did welcome a number of unexpected arrivals some needing new homes as a result of the pandemic and changes in people's circumstances. We welcomed Nala and Flops the rabbits to stay from Coram Fields Playground whilst their playworkers and carers were furloughed and two Poland chicks mistakenly taken on as lockdown pets. Our Sebright Bantams were the only animals on the farm this year to raise a family and were very cute additions to our newsletter updates. Finally the Hackney One (Little Lambsie) arrived in the back of a police van after being found wandering the streets of Hackney. Whilst we had no long term space available we were able to look after him for a month whilst finding him a new home at a Sanctuary in Devon.

Meanwhile our long term residents enjoyed being out in the fields each day and the extra attention they received from staff but were soon bored with seeing only two people for weeks on end and were happy to see visitors and volunteers back to provide them with some entertainment. The farm staff continued to share their exploits with our friends on social media, volunteer Zoom calls and through a regular newsletter including Gurtude, Poppy, Wilfred and Owen's sterling efforts in the "2.6 Challenge" charity fundraiser for the farm.

Fundraising and Social Enterprise

The year of enterprise and fundraising followed a similar story to other aspects of farm life this year with the café buzzing and busier than ever throughout the autumn and winter. The new seating area providing customers with space to enjoy the relaxing environment and great food whilst the farm benefited from an increased income. Our winter fair was also increasing in popularity and sales of trees, gifts and farm preserves were beginning to make a good contribution to the farms funding base. However in February 2020 with the start of the COVID-19 pandemic the farm like many organisations faced a funding crisis.

During the national lockdown income dropped on average £10,000 a month with the loss of café sales, income from school visits and corporate volunteer days. Thanks to the generous support of our local community we were able to increase funds raised from donations online and participation in national fundraising events including the "2.6 Challenge". The farm site staff and animals took on a series of challenges all in Cow and Pig Onesies (people only). This included, finding 26 minibeasts, picking 2.6kg of garden leaves (donated to the Ringcross Food Bank); completing 26 lengths of the field; bagging 26 bags of manure each and doing 26 straw bale step ups.

The farm also worked quickly to adjust plans and enterprise activity in the garden. The farm has always sold plants when available, but during lockdown we turned our autumn and winter propagation over almost entirely to provision of plants for people to grow at home. This was hugely popular as many people were looking to gardening to provide some access to nature and had no access to plants locally. We established a no contact pay what you can plant pick up point at the gate and stepped up propagation of plants especially easy to grow fruit and vegetables for later in the season. Our plant stall continued throughout the period when the farm opened up, and it was enormously appreciated by the local community, both in terms of quality and variety. We were able to set up an online farm shop enabling people to pay online by card and we sold over 1,000 plants to the end of September 2020 and yielded £2,500.

The farm increased social media presence supported the farm to share its work with the community and funders. We were lucky to have two volunteers help us do this during the year. During the Winter months, Joel Davies, documented the life of the farm in pictures, as part of a project looking at greenification within an urban environment. His photograph series "We Reap what we Sow" featured in the Sony World Photograph Award Exhibition which ran online in April 2020. During the year film journalist Katy McGahan also recorded the life of the farm creating a video of the farms work which featured as part of the London Farms and Gardens Association's Virtual Harvest Festival in September

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

We were also very grateful to receive emergency funding support through the London COVID-19 Response from Islington Giving and additional emergency funding from the City Bridge Trust. This together with Government support enabled the farm to mitigate the significant loss of income and retain experienced staff during the extremely difficult 6 months from March to September 2020.

Impact of the COVID-19 Pandemic

The global pandemic arising from COVID-19 had an immediate and significant impact across all aspects of the farm's operations during the course of the year.

From 20th March 2020, following the UK governments lockdown restrictions, the farm closed to the public, in person volunteer engagement was seriously curtailed such that the farm had to operate with no regular volunteers through to 8th July. During this period, the cafe remained closed and did not reopen for the remainder of the year thus causing a significant loss of revenues for the farm.

We utilised the UK Government's furlough scheme to reduce staffing by 50% such that we could only use two people each day to complete essential animal care, gardening and site maintenance. With a reduced staff team and without our regular volunteers, who do so much to help run the farm and gardens, maintaining basic operations was challenging.

During this time we sought to use remote and video conferencing technologies to engage with volunteers, and service users from the community

Following government relaxation of lockdown restrictions, from 10th July 2020, we trialled a limited and strictly controlled farm re-opening program during weekends. Using a timed booking system we enabled a limited number of households to access the farm. To do so there were many practical considerations that the farm needed to address to ensure everyone's safety such as necessary PPE, use of shared equipment and spaces, break and rest facilities for staff and volunteers, people's individual vulnerabilities and the availability of staff to deliver support and services with a significantly reduced income.

As at 30th September 2020, the farm continued to be subject to limited public opening and ongoing government COVID-19 public health restrictions and regulations.

FINANCIAL REVIEW

Financial position

The Statement of Financial Activities shows a deficit of £16,473 (2019: deficit £648).

Fund balances at the year end stood at £135,777 (2019: £152,250) of which £44,102 (2019: £38,077) was unrestricted and £91,675 (2019: £114,173) was restricted.

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

FINANCIAL REVIEW

Reserves policy

The management committee has established a policy whereby the restricted reserves equate to the net book value of certain company tangible fixed assets and that all other reserves are classified as unrestricted reserves. The Management Committee maintains the ambition to establish reserves of 3-6 months running costs, as recommended by the Charity Commission however the COVID-19 pandemic resulted in a depletion of reserves. The Management Committee is pleased that the farm has increased its unrestricted funds balance during the year but given the need for continuity of service continues to manage these funds to ensure that the farm is an active, developing and vibrant organisation which meets the needs of its beneficiaries now and in the future.

Availability and adequacy of assets of each of the funds

The Management Committee is satisfied that the charity's assets in each fund are available and adequate to fulfill its obligations in respect of each fund.

FUTURE PLANS AND DEVELOPMENTS

The farm's immediate focus is to exit the COVID-19 pandemic as a going concern and to support our community through the challenges it face now and in the coming years. In addition the farm looks to accelerate it's plans to improve the farm infrastructure covering basic site maintenance, renovation, and development works. Over the coming year the focus is on the completion of the natural workshop project and progressing classroom renovations to create a multi-use space with an outdoor area.

We will build on work with local partners to provide routes for local people to connect, challenge social isolation and benefit from the farm environment and services.

We will continue to seek funding for our work through the mixed base of social enterprise, individual donor fundraising, appropriate grant funding and commissioned service provision. We have a clear aim of maintaining a good balance of funding streams which best meet the needs of the farm as an organisation and the needs of the local community.

The farm is an experienced and established member of the city farming movement we are passionate supporters of the value city farms and gardens have in society and in support of those who are vulnerable and disadvantaged. In a fast changing world we recognise the importance of adapting to new circumstances, learning and changing to meet the needs of our beneficiaries. London has a strong and dedicated network of farms and gardens who are skilled, innovative and experienced in their role. We want to ensure that we continue to build on this strength through partnership work and knowledge and skills sharing across city farms in London and the UK as a whole and to ensure that Freightliners is the best possible city farm for our local community.

STRUCTURE, GOVERNANCE AND MANAGEMENT

Nature of the Governing Document and constitution of the charity

The charity is controlled by its governing document, a deed of trust, and constitutes a limited company, limited by guarantee, as defined by the Companies Act 2006.

The organisation is a charitable company limited by guarantee, incorporated on 14th August 1992. The company was established under a Memorandum of Association which established the objects and powers of the charitable company and is governed under its Articles of Association. In the event of the company being wound up, each member is required to contribute an amount not exceeding £1.

FREIGHTLINERS FARM LIMITED

REPORT OF THE TRUSTEES FOR THE YEAR ENDED 30 SEPTEMBER 2020

STRUCTURE, GOVERNANCE AND MANAGEMENT

The organisational structure of the charity and how decisions are made.

Freightliners Farm Limited has a Management Committee who meet at least five times a year and is responsible for the strategic direction and policy of the charity. From March 2020, the Management Committee met monthly (using remote video conferencing) to provide additional oversight and guidance in light of the rapidly evolving COVID pandemic having a significant impact on the farm's operations and to ensure that the welfare of staff was monitored. At present the Committee has five members from a variety of professional backgrounds relevant to the work of the charity including people from the local area. A finance sub-committee consisting of the Chief Executive, Chair, Treasurer and at least one other member of the Management Committee are delegated to scrutinise routine financial management and report to the Committee.

The major risks to which the charity is exposed and reviews and systems mitigate

The trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error.

The management committee has conducted its own review of the major risks to which the charity is exposed and systems have been established to mitigate those risks. Significant external risks to funding have led to the development of a strategic plan which will allow for the diversification of funding and activities. Internal risks are minimised by the implementation of procedures for authorisation of all transactions and projects and to ensure consistent quality of delivery for all operational aspects of the charitable company. These procedures are periodically reviewed to ensure that they still meet the needs of the charity.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Company number

02740034 (England and Wales)

Registered Charity number

1014216

Registered office

Sheringham Road
N7 8PF

Trustees

O.S Robinson - Management Consultant

N.McMinn - Accounts Manager - appointed 16 April 2020

M.Rowe - Architect - appointed 16 April 2020

P.MacIntyre - Solicitor - appointed 16 April 2020

L J Bingham - Charity Manager - resigned 19 September 2020

H C Gamper - Consumer Protection - resigned 31 October 2019

E Gibson - Project Manager - resigned 27 January 2020

C Lawson - Programme Manager/Treasurer - resigned 19 September 2020

R A D Price - Economist/ Chair - resigned 19 September 2020

Company Secretary:

E McAllister

Chief Executive Officer:

E McAllister

FREIGHTLINERS FARM LIMITED

**REPORT OF THE TRUSTEES
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

REFERENCE AND ADMINISTRATIVE DETAILS

Independent Examiner

A. Patel BA(Hons) FCA BFP
ICAEW
Prestons & Jacksons Partnership LLP
364 - 368 Cranbrook Road
Ilford
Essex
IG2 6HY

This report has been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by order of the board of trustees on 23 September 2021 and signed on its behalf by:



Trustee / Director:
Mr P. Macintyre

Trustee / Director:
Mr N. Mcminn

INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF FREIGHTLINERS FARM LIMITED

Independent examiner's report to the trustees of Freightliners Farm Limited ('the Company')

I report to the charity trustees on my examination of the accounts of the Company for the year ended 30 September 2020.

Responsibilities and basis of report

As the charity's trustees of the Company (and also its directors for the purposes of company law) you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ('the 2006 Act').

Having satisfied myself that the accounts of the Company are not required to be audited under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ('the 2011 Act'). In carrying out my examination I have followed the Directions given by the Charity Commission under section 145(5) (b) of the 2011 Act.

Independent examiner's statement

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

1. accounting records were not kept in respect of the Company as required by section 386 of the 2006 Act; or
2. the accounts do not accord with those records; or
3. the accounts do not comply with the accounting requirements of section 396 of the 2006 Act other than any requirement that the accounts give a true and fair view which is not a matter considered as part of an independent examination; or
4. the accounts have not been prepared in accordance with the methods and principles of the Statement of Recommended Practice for accounting and reporting by charities (applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102)).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.

A. PATEL

A. Patel BA(Hons) FCA BFP
ICAEW
Prestons & Jacksons Partnership LLP
364 - 368 Cranbrook Road
Ilford
Essex
IG2 6HY

Date: 24/09/21

FREIGHTLINERS FARM LIMITED

**STATEMENT OF FINANCIAL ACTIVITIES
(INCORPORATING AN INCOME AND EXPENDITURE ACCOUNT)
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

	Notes	Unrestricted fund £	Restricted fund £	30.9.20 Total funds £	30.9.19 Total funds £
INCOME AND ENDOWMENTS FROM					
Donations and legacies	2	86,920	94,839	181,759	166,516
Charitable activities	4				
Charitable Activities		32,260	-	32,260	81,902
Other funding activities	3	1,213	-	1,213	8,181
Total		120,393	94,839	215,232	256,599
 EXPENDITURE ON					
Raising funds	5	2,723	300	3,023	7,983
Charitable activities	6				
Community Support		12,996	52,804	65,800	80,928
Education		19,839	26,897	46,736	54,035
Environment		17,146	22,340	39,486	29,480
City farming, visitor services and community cafe		61,664	14,996	76,660	84,821
Total		114,368	117,337	231,705	257,247
NET INCOME/(EXPENDITURE)		6,025	(22,498)	(16,473)	(648)
 RECONCILIATION OF FUNDS					
Total funds brought forward		38,077	114,173	152,250	152,898
TOTAL FUNDS CARRIED FORWARD		44,102	91,675	135,777	152,250

The notes form part of these financial statements

FREIGHTLINERS FARM LIMITED

BALANCE SHEET 30 SEPTEMBER 2020

	Notes	30.9.20 £	30.9.19 £
FIXED ASSETS			
Tangible assets	13	85,732	90,257
CURRENT ASSETS			
Stocks	14	330	330
Debtors	15	30,246	29,146
Cash at bank and in hand		30,698	46,624
		61,274	76,100
CREDITORS			
Amounts falling due within one year	16	(11,229)	(14,107)
		50,045	61,993
NET CURRENT ASSETS			
		135,777	152,250
TOTAL ASSETS LESS CURRENT LIABILITIES			
		135,777	152,250
NET ASSETS			
		135,777	152,250
FUNDS			
	18		
Unrestricted funds		44,099	38,077
Restricted funds		91,678	114,173
		135,777	152,250
TOTAL FUNDS			

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 30 September 2020.

The members have not required the company to obtain an audit of its financial statements for the year ended 30 September 2020 in accordance with Section 476 of the Companies Act 2006.

The trustees acknowledge their responsibilities for

- (a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and
- (b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

The notes form part of these financial statements

FREIGHTLINERS FARM LIMITED

BALANCE SHEET - continued
30 SEPTEMBER 2020

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees and authorised for issue on 23 September 2020 and were signed on its behalf by:



.....
Trustee/Director:

Mr P. Macintyre



Trustee/Director:-

Mr N. McMinn

The notes form part of these financial statements

FREIGHTLINERS FARM LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 30 SEPTEMBER 2020

1. ACCOUNTING POLICIES

Basis of preparing the financial statements

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention.

Income

All income is recognised in the Statement of Financial Activities once the charity has entitlement to the funds, it is probable that the income will be received and the amount can be measured reliably.

Voluntary income is received by way of grants, donations and gifts and is included in full in the Statement of Financial Activities when receivable. Grants, where entitlement is not conditional on the delivery of a specific performance by the charity, are recognised when the charity becomes unconditionally entitled to the grant.

Donated services and facilities are included at the value to the charity where this can be quantified. The value of services provided by volunteers has not been included in these accounts.

Investment income is included when receivable.

Incoming resources from charitable trading activities are accounted for when earned.

Incoming resources from grants, where related to performance and specific deliverables, are accounted for as the charity earns the right to consideration by its performance.

Expenditure and irrecoverable vat

Liabilities are recognised as expenditure as soon as there is a legal or constructive obligation committing the charity to that expenditure, it is probable that a transfer of economic benefits will be required in settlement and the amount of the obligation can be measured reliably. Expenditure is accounted for on an accruals basis and has been classified under headings that aggregate all cost related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure is recognised on an accrual basis as a liability is incurred. Expenditure includes any VAT which cannot be fully recovered, and is reported as part of the expenditure to which it relates:

Costs of generating funds comprise the costs associated with attracting voluntary income and the costs of trading for fundraising purposes including the charity's shop.

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

FREIGHTLINERS FARM LIMITED

NOTES TO THE FINANCIAL STATEMENTS-continued FOR THE YEAR ENDED 30 SEPTEMBER 2020

1. ACCOUNTING POLICIES - continued

Expenditure and irrecoverable vat

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity and include the audit fees and costs linked to the strategic management of the charity.

All costs are allocated between the expenditure categories of the SoFA on a basis designed to reflect the use of the resource. Costs relating to a particular activity are allocated directly, others are apportioned on an appropriate basis e.g. floor areas, per capita or estimated usage as set out in the notes to the accounts.

Tangible fixed assets

Depreciation is provided at the following annual rates in order to write off each asset over its estimated useful life.

Short leasehold	- 2% on cost
Fixtures and fittings	- 15% on cost

Tangible fixed assets are stated at historical cost less accumulated depreciation and any accumulated impairment losses. Historical cost includes expenditure that is directly attributable to bringing the asset to the location and condition necessary for it to be capable of operating in the manner intended by management.

Stocks

Stocks are valued at the lower of cost and net realisable value, after making due allowance for obsolete and slow moving items.

Taxation

The charity is exempt from corporation tax on its charitable activities.

Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Designated funds are Unrestricted funds earmarked by the Management Committee for particular purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

FREIGHTLINERS FARM LIMITED

NOTES TO THE FINANCIAL STATEMENTS - continued FOR THE YEAR ENDED 30 SEPTEMBER 2020

1. ACCOUNTING POLICIES - continued

Debtors

Basic financial assets, including trade and other debtors, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the transaction is measured at the present value of the future receipts discounted at a market rate of interest. Such assets are subsequently carried at amortised cost using the effective interest method, less any impairment.

Cash and Cash Equivalents

Cash and cash equivalents are represented by cash in hand, deposits held at call with financial institutions, and other short-term highly liquid investments that mature in no more than three months from the date of acquisition and that are readily convertible to known amounts of cash with insignificant risk of change in value.

Creditors

Basic financial liabilities, including trade and other creditors, loans from third parties and loans from related parties, are initially recognised at transaction price, unless the arrangement constitutes a financing transaction, where the debt instrument is measured at the present value of the future payments discounted at a market rate of interest. Such instruments are subsequently carried at amortised cost using the effective interest method, less and impairment.

Pension costs

The charity operates a defined contribution pension scheme. Contributions payable to the charity's pension scheme are charged to the Statement of Financial Activities in the period to which they relate.

Going concern and Covid-19

Although the Pandemic had had an impact on the Farm, with easing off of lockdown, the Farm was able to carry on its business and trading activities. With the support from the local communities and government, the Board confirmed they have sufficient fundings to operate in the future.

As a result of this, the accounts have been prepared on a going concern basis.

2. DONATIONS AND LEGACIES

	30.9.20	30.9.19
	£	£
Gift aid	4,445	9,914
Grants	176,307	156,602
Other Income	<u>1,007</u>	<u>-</u>
	<u>181,759</u>	<u>166,516</u>

FREIGHTLINERS FARM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

2. DONATIONS AND LEGACIES - continued

Grants received, included in the above, are as follows:

	30.9.20	30.9.19
	£	£
Donations under £1,000	19,468	9,598
LB Islington Green Space and Leisure Division	32,000	32,000
Cripplegate Foundation	9,774	-
LB Islington (Local Initiative Fund)	-	2,975
J&M Douglas	5,000	5,000
L Matlock	10,000	10,000
Mayor of London Greener City Fund	3,930	3,000
LB Islington Children's Services	9,029	8,848
Jack Petchey Foundation	-	500
Mercers Charitable Foundation	-	24,900
Charities Trust	-	4,019
S M Talbot	-	2,000
City Bridge Trust	51,325	30,300
Kristina Martin Charitabel Trust	-	8,900
LB Islington Mayor's Charity	-	14,562
Anonymous	5,000	-
Coronavirus Job Retention Scheme	20,781	-
LB Islington (Hospitality and Leisure Coronavirus Division)	10,000	-
	<u>176,307</u>	<u>156,602</u>

3. OTHER FUNDING ACTIVITIES

	30.9.20	30.9.19
	£	£
Fundraising events	-	8,181
Other Trading Income	<u>1,213</u>	-
	<u>1,213</u>	<u>8,181</u>

FREIGHTLINERS FARM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

4.	INCOME FROM CHARITABLE ACTIVITIES	30.9.20	30.9.19
	Activity	£	£
	Grants	32,260	81,902
		<u> </u>	<u> </u>
	Grants received, included in the above, are as follows:		
		30.9.20	30.9.19
		£	£
	CAFE Income	18,194	52,474
	Education Income	1,848	15,618
	Other Farm Income	12,218	13,810
		<u> </u>	<u> </u>
		32,260	81,902
		<u> </u>	<u> </u>
5.	RAISING FUNDS		
	Raising donations and legacies		
		30.9.20	30.9.19
		£	£
	Fundraising Costs	778	2,630
		<u> </u>	<u> </u>
	Other trading activities		
		30.9.20	30.9.19
		£	£
	Bad debts	2,245	5,353
		<u> </u>	<u> </u>
	Aggregate amounts	3,023	7,983
		<u> </u>	<u> </u>

FREIGHTLINERS FARM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

6. CHARITABLE ACTIVITIES COSTS

	Direct Costs £	Support costs (see note 7) £	Totals £
Community Support	40,858	24,942	65,800
Education	33,867	12,869	46,736
Environment	28,659	10,827	39,486
City farming, visitor services and community cafe	68,462	8,198	76,660
	<u>171,846</u>	<u>56,836</u>	<u>228,682</u>

7. SUPPORT COSTS

	Management £	Governance costs £	Totals £
Community Support	24,942	-	24,942
Education	10,709	2,160	12,869
Environment	10,827	-	10,827
City farming, visitor services and community cafe	8,198	-	8,198
	<u>54,676</u>	<u>2,160</u>	<u>56,836</u>

8. NET INCOME/(EXPENDITURE)

Net income/(expenditure) is stated after charging/(crediting):

	30.9.20	30.9.19
	£	£
Depreciation - owned assets	4,525	4,526
Independent Examiners Fees	<u>2,160</u>	<u>2,160</u>

FREIGHTLINERS FARM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS-continued
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

9. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits for the year ended 30 September 2020 nor for the year ended 30 September 2019.

Trustees' expenses

There were no trustees' expenses paid for the year ended 30 September 2020 nor for the year ended 30 September 2019.

10. STAFF COSTS

	30.9.20	30.9.19
	£	£
Wages and salaries	159,273	150,533
	<u>159,273</u>	<u>150,533</u>

The average monthly number of employees during the year was as follows:

	30.9.20	30.9.19
Engaged on Charitable Activities	5	5
Engaged on administration and management	1	1
	<u>6</u>	<u>6</u>

No employees received emoluments in excess of £60,000.

11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES FOR 30 SEPT 2019

	Unrestricted fund £	Restricted fund £	Total funds £
INCOME AND ENDOWMENTS FROM			
Donations and legacies	95,994	70,522	166,516
Charitable activities			
Charitable Activities	81,902	-	81,902
Other funding activities	8,181	-	8,181
Total	<u>186,077</u>	<u>70,522</u>	<u>256,599</u>
EXPENDITURE ON			
Raising funds	7,983	-	7,983
Charitable activities			
Community Support	39,572	41,356	80,928
Education	36,196	17,839	54,035

FREIGHTLINERS FARM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS-continued
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

**11. COMPARATIVES FOR THE STATEMENT OF FINANCIAL ACTIVITIES FOR 30 SEPT 2019
- continued**

	Unrestricted fund £	Restricted fund £	Total funds £
Environment	13,871	15,609	29,480
City farming, visitor services and community cafe	84,654	167	84,821
Total	182,276	74,971	257,247
NET INCOME/(EXPENDITURE)	3,801	(4,449)	(648)

RECONCILIATION OF FUNDS

Total funds brought forward	34,277	118,621	152,898
TOTAL FUNDS CARRIED FORWARD	38,078	114,172	152,250

12. KEY MANAGEMENT PERSONNEL

Key Management Personnel is considered to be the CEO. Her remuneration was £33,699 for the year ended 30th September 2020. (30th September 19 - £30,532)

13. TANGIBLE FIXED ASSETS

	Short leasehold £	Fixtures and fittings £	Totals £
COST			
At 1 October 2019 and 30 September 2020	95,922	65,138	161,060
DEPRECIATION			
At 1 October 2019	40,835	29,968	70,803
Charge for year	1,917	2,608	4,525
At 30 September 2020	42,752	32,576	75,328
NET BOOK VALUE			
At 30 September 2020	53,170	32,562	85,732
At 30 September 2019	55,087	35,170	90,257

FREIGHTLINERS FARM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

14. STOCKS

	30.9.20	30.9.19
	£	£
Finished goods	330	330
	<u> </u>	<u> </u>

15. DEBTORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.9.20	30.9.19
	£	£
Trade debtors	23,277	19,139
Prepayments and accrued income	6,969	10,007
	<u> </u>	<u> </u>
	30,246	29,146
	<u> </u>	<u> </u>

16. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	30.9.20	30.9.19
	£	£
Trade creditors	5,469	5,405
Social security and other taxes	2,961	6,070
Other creditors	639	448
Accrued expenses	2,160	2,184
	<u> </u>	<u> </u>
	11,229	14,107
	<u> </u>	<u> </u>

17. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Unrestricted	Restricted	30.9.20	30.9.19
	fund	fund	Total	Total
	£	£	funds	funds
Fixed assets	32,562	53,170	85,732	90,257
Current assets	22,766	38,508	61,274	76,100
Current liabilities	(11,229)	-	(11,229)	(14,107)
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	44,099	91,678	135,777	152,250
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

FREIGHTLINERS FARM LIMITED

**NOTES TO THE FINANCIAL STATEMENTS - continued
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

18. MOVEMENT IN FUNDS

**Analysis of Restricted Reserves carried forward as at 30th
September 2020**

	30.9.2020	30.9.2019
	£	£
City Bridge Trust	776	776
LBI Children Services	1,028	-
LBI Local Initiatives	2,000	2,000
Mercers	225	17,363
Section 106	1,914	3,777
	5,943	23,916
 Total Revenue Restricted Funds	 5,943	 23,916
 Fixed Asset Fund	 85,732	 90,257
 Restricted Funds carried forward - 30th Sept 2020	 91,675	 114,173

19. RELATED PARTY DISCLOSURES

There were no related party transactions in the year ended 30th September 2020. (30th September 19 - Nil).

FREIGHTLINERS FARM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

	30.9.20	30.9.19
	£	£
INCOME AND ENDOWMENTS		
Donations and legacies		
Gift aid	4,445	9,914
Grants	176,307	156,602
Other Income	1,007	-
	181,759	166,516
Other funding activities		
Fundraising events	-	8,181
Other Trading Income	1,213	-
	1,213	8,181
Charitable activities		
Grants	32,260	81,902
Total incoming resources	215,232	256,599
EXPENDITURE		
Raising donations and legacies		
Fundraising Costs	778	2,630
Other trading activities		
Bad debts	2,245	5,353
Charitable activities		
Salaries	139,914	127,160
COG for Trading	10,256	28,258
Premises Costs	3,101	11,565
Other Support Costs	18,575	24,329
	171,846	191,312
Support costs		
Management		
Wages	19,359	23,373
Carried forward	19,359	23,373

This page does not form part of the statutory financial statements

FREIGHTLINERS FARM LIMITED

**DETAILED STATEMENT OF FINANCIAL ACTIVITIES
FOR THE YEAR ENDED 30 SEPTEMBER 2020**

	30.9.20	30.9.19
	£	£
Management		
Brought forward	19,359	23,373
Premises Costs	12,502	10,911
Insurance	2,406	1,508
Professional Fees	5,720	4,025
Other Support Costs	14,689	15,975
	<u>54,676</u>	<u>55,792</u>
Governance costs		
Independent Examiners Fees	2,160	2,160
	<u>2,160</u>	<u>2,160</u>
Total resources expended	<u>231,705</u>	<u>257,247</u>
Net expenditure	<u>(16,473)</u>	<u>(648)</u>

This page does not form part of the statutory financial statements