

THE FOOD CHAIN (UK) LIMITED

**DIRECTOR'S AND
TRUSTEES' REPORT AND ACCOUNTS**

FOR THE YEAR ENDED 31ST MARCH 2022

**Company No: 02580505
Charity No: 1003014**

THE FOOD CHAIN (UK) LIMITED

REPORT AND ACCOUNTS

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THE FOOD CHAIN (UK) LIMITED
DIRECTOR'S AND TRUSTEES' REPORT
FOR THE YEAR ENDED 31ST MARCH 2022

The trustees are pleased to present their annual directors' report together with the financial statements of the charity for the year ended 31st March 2022, which are also prepared to meet the requirements for a directors' report and Companies Act purposes.

The financial statements comply with the Charities Act 2011, the Companies Act 2006, the Memorandum and Articles of Association, and Accounting and Reporting by Charities: Statements of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019).

OUR PURPOSE AND ACTIVITIES

The charity was founded to provide a nutritional meal service to people living with HIV, their dependents, and carers. The company's objects as amended in Articles on 16 October 2013 are:

"The relief of sickness by providing nutritional support service to those living with infection, illness and related conditions caused by the Human Immunodeficiency Virus (HIV) or other causative agents, and to the housebound with specific dietary needs arising from a medical condition; and

To provide a nutritional support service for their dependents and for partners, carers or family members who are directly engaged in caring for the person living with infection, illness and related conditions caused by the Human Immunodeficiency Virus (HIV) or other causative agents or housebound by other medical condition and who are in conditions of need or hardship."

The subsidiary undertaking, Food Chain Kitchen Limited has entered into a Deed of Covenant with the company under which its taxable income each year is covenanted to the Charity. As a result the trading subsidiary will be making a Gift Aid payment of £nil (2021 – £nil).

The nutritional support services provided are designed to help people living with HIV in London to get well, stay well and live independently. Services are free, are not subject to financial means testing and are provided to eligible people who are identified as being in nutritional need.

Our package of support, uniquely tailored for each individual, can include one or more of the following services; home-delivered meals, a grocery delivery service for a defined period of time; Eating Positively, nutrition and cookery classes to meet the needs of people living with HIV; and Eating Together, a communal eating service for isolated individuals. Every service user also has access to a fully qualified dietitian for nutritional advice.

Information and recipes collected by The Food Chain over the years have been developed into fact sheets and are made available to a wider audience through The Food Chain website, www.foodchain.org.uk, which offers nutritional advice designed for people living with HIV.

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Achievement and activities summary

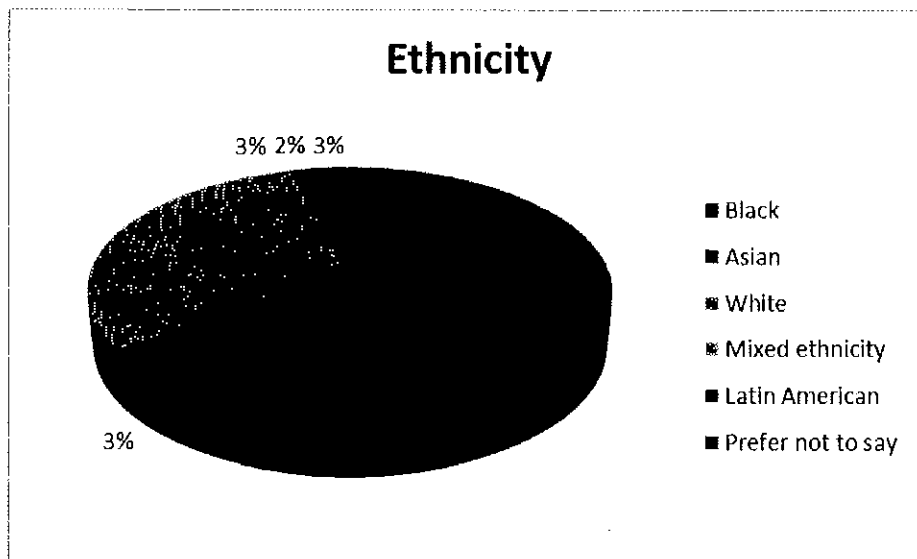
We continued to meet the nutrition and support needs of PLWHIV in London many of whom have complex lives and very challenging circumstances

Service level and demographics

New referrals

481 individuals plus their 255 family members aged over 16 and 147 children under 16 = 883 beneficiaries

Ethnicity



Gender

Male 54%
Female 46%
Transgender 1%

Sexuality

Heterosexual = 54%
LGBTQ+ = 31%
Prefer not to say = 15%

Average household income

£66.44

Age

Youngest 15
Oldest 75

15-25 = 2%
26-40 = 29%
41-55 = 45%
56-75 = 24%

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Number of grocery deliveries and meal equivalents

Groceries

2640 deliveries = 147,840 meal equivalents

Wiltshire Farm Food deliveries

53 people received 125 WFF deliveries at a cost of £6,600. This is equivalent to approximately 1750 meals.

Number of Afternoon tea sessions and attendances

Total number of attendances: 289

Unique SUs: 52

Formula milk We were able to support 19 parents with HIV with new-born babies and infants up to the age of one year, with formula milk.

Number of volunteer hours as posts @ London living wage

2579 volunteer hours provided by 62 people x £10.85 London living wage = £27, 983 or 1.4 FTE posts

Overview of 2021-2022

Throughout the year the ongoing effects of the pandemic meant changes in our activities and models of service delivery. Our face-to-face meals through our Eating Together programme was provided at a reduced level. We were able to run a series of light lunches for smaller groups of people. We have increasingly been aware of the impact that social isolation, loneliness and depression can have on people not just living with HIV but many of whom have multiple challenges within their daily lives (e.g., homelessness, insecure housing, no recourse to public funds, unemployment, housing evictions, food poverty, energy poverty and much more).

We are now fully operational with our twice weekly Eating Together Programme in operation and our Eating Positively programme about to commence in the café complimented by the new virtual programme.

Although it began to taper, we continued to see a greatly increased level of service for grocery deliveries with 3,172 deliveries equating to 199,836 meal equivalents. We continue to support more than twice the number of people than in 2019 before the pandemic began. In order to address and better manage this during the pandemic we created a category of complex needs where many of our service users were provided further support with an extension of the time limited grocery delivery service beyond our normal 3 grocery deliveries.

The ongoing impact of the pandemic created a delay in our move to our new kitchen and the development of our community café. We began the necessary refurbishment of kitchen and anticipate becoming fully operational in July 2022

Case studies/testimonials

Comment received directly from service users this year.

"I felt supported by The Food Chain in many ways and the grocery deliveries were a real blessing. It was great to have food available to make healthy hearty meals for myself. Everyone at the end of the phone was lovely and really made a positive difference to my mood. Thank you to everyone at The Food Chain. You were my shining stars during COVID, and I will always be so grateful. The food deliveries were amazing and everyone so friendly."

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DIRECTOR'S AND TRUSTEES' REPORT
FOR THE YEAR ENDED 31ST MARCH 2022

.....“I cannot express how helpful you and the food chain have been for me during this very dark time. I am beginning to change my relationship with food. To take the time to prepare my meals although painful is very satisfying and even nurturing. And of course to have ingredients is amazing. I am already beginning to plan for next month.”

“The Food chain has done so much for me and I am ever so grateful your organisation was around. What would I have done without the weekly talks and kindness from you all and all the volunteers to help me move forward to a bad health spell and now I am manging it much better and healthier and feed myself nourishing non processed meals. It was the first HIV support service I accessed since 1994”

“I would like to take the opportunity to give you and the team a massive thank you for rescuing my needs when it was at most critical. If you had not intervened, I don't believe I would still be alive today. I was drenched in suicidal thoughts days and nights and the Food Chain was incredible to help”.

The Consolidated Statement of Financial Activities shows a deficit of total incoming resources compared with expended resources of (£103,923) (2021 – surplus £50,492).

The funding available as part of the emergency response to the pandemic during 2021-2022 was no longer available even though the increased need and level of service delivery continued throughout the 2021-2022 financial year.

Expenses increased from £523,248 to £566,941 with the main increase being in the increased level of service and the associated costs as well as the filling of a staff vacancy.

Principal funding sources

The main funding sources for the charity are charitable trust income and individual donors.

Investment powers and policy

Under the Memorandum and Articles of Association, the Charity has the power to invest in any way the Trustees wish. The policy of the Trustees is to invest any surplus funds on bank deposit.

THE FOOD CHAIN (UK) LIMITED
DIRECTOR'S AND TRUSTEES' REPORT
FOR THE YEAR ENDED 31ST MARCH 2022

Reserves policy

The charity has a reserves policy that has a short-term aim to maintain sufficient funds to operate at our current level over a 3-month period. The medium-term aim is to maintain sufficient funds to enable the expansion of current service and the long-term aim is to maintain sufficient funds to extend and provide new services.

The charity reserves at the end of the year stood at £47,904 (2021 - £190,483).

Trustees undertake ongoing risk assessment in relation to the level of reserves. The projected income from confirmed Charitable Trusts for Q1 of 2022-23, combined with anticipated income from becoming fully operational in the community Café during the course of 2022 was sufficient to give confidence that the level of reserves would reach 3 months running costs within the first quarter of the year.

FUTURE ACTIVITIES

Our strategic aims are:

Maintain our core nutrition support services

- HIV specialist dietetic assessment and advice
- Essential grocery deliveries
- Eating Together communal lunches
- Eating Positively cookery and nutrition classes

Develop ways of alleviating the hardship experienced by our service users by:

- Signposting to other providers
- Creating partnerships that bring other providers into The Food Chain
- Accessing hardship related grants, funds, and items

Raise awareness of the complex and multiple needs of people who are not living well with HIV by:

- Sharing our experience and demonstrating the impact of our support services at every opportunity.

Open and fully develop a community café in our new kitchen at Headland House

Build the long-term financial sustainability of The Food Chain by diversifying our income and providing cost effective services.

REFERENCE AND ADMINISTRATIVE DETAILS

Directors/Trustees:

Rachel Coyle (Chair)
Teresa Rider (Vice-chair)
Thomas Wright – Resigned on 20th October 2021
Caroline Missen
Christopher Buckley
Allan Anderson
Jose Carlos Mejia Asserias – Appointed on 20th October 2021
Michael Barker – Appointed on 20th October 2021
Laura Waters – Appointed on 20th October 2021

Company No: 02580505

Charity No: 1003014

Secretary: Mark Reynolds

Senior Management: Slobhan Lanigan – Chief Executive
P Blowers – Kitchen Services Manager
Anna Brewster – Volunteer and Services Manager

THE FOOD CHAIN (UK) LIMITED
DIRECTOR'S AND TRUSTEES' REPORT
FOR THE YEAR ENDED 31ST MARCH 2022

Registered Office: 314-320 Gray's Inn Road, London WC1X 8DP

Independent Examiner: Samir Shah ACA,
Ramon Lee Ltd, 93 Tabernacle Street, London EC2A 4BA

Bankers: The Co-operative Bank, P.O. Box 250, Delf House, Skelmersdale WN8 6WT
Charities Aid Foundation, Kings Hill, West Malling, Kent ME19 4TA

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Food Chain (UK) Limited is registered as a company limited by guarantee and not having a capital divided by shares.

The company was incorporated on 6th February 1991 and is a registered charity constituted as a limited company under the Memorandum and Articles of Association. The charity registration number is 1003014 and the company registration number is 2580505.

Appointment of trustees

As set out in the Articles of Association the Chair of the Trustees is nominated by The Food Chain (UK) Limited. The Executive Committee of Trustees have power to appoint additional Trustees as it considers fit to do so.

The Board of Trustees is elected at the Annual General Meeting in accordance with the Articles when at least one third of the Trustees retire from office. Trustees are eligible for re-election but cannot serve for more than six consecutive years. Between Annual General Meetings, additional Trustees may be co-opted by the Board for a term of up to one year.

Trustee induction and training

The Trustees maintain a good working knowledge of charity and company law and best practise through their professional and business interests. New Trustees are given copies of the Memorandum and Articles of Association.

External training is promoted and funded in the areas of governance, finance and other specialist areas as required.

Organisation

The company is organised so that the Directors and Trustees meet regularly to manage its affairs. The Executive Committee comprises members from a variety of backgrounds, local knowledge and professional qualification.

The daily operations are the responsibility of the Chief Executive who reports to the Board of Trustees.

Risk management

The Management Committee has conducted a review of the major risk to which the charity is exposed. A risk register has been established and is updated at least annually. Where appropriate, systems or procedures have been established to mitigate the risks the charity faces.

Related parties

The charity is independent of any other charities or organisation but works closely with other organisations, HIV support charities, local authorities and health & social care professionals.

The charity's wholly owned subsidiary, Food Chain Kitchen Limited, was incorporated on 16th January 1997 with the intention that it might one day manage the purchase and development of a building to further the objectives of the charity. The subsidiary changed its name in November 2012 to Food Chain Kitchen Limited.

The Trustees have no beneficial interest in the company other than as members. There are no Trustees who are also a director of Food Chain Kitchen Limited.

Members of the Management Committee

Members of the Management Committee, who are directors for the purpose of company law and trustees for the purpose of charity law, who served during the year and up to the date of this report are set out on page 4.

THE FOOD CHAIN (UK) LIMITED
DIRECTOR'S AND TRUSTEES' REPORT
FOR THE YEAR ENDED 31ST MARCH 2022

STATEMENT OF TRUSTEES' RESPONSIBILITIES

The Trustees (who are also directors of The Food Chain (UK) Limited for the purposes of company law) are responsible for preparing the Annual Report and the financial statements in accordance with applicable law and regulation.

Company law requires the Directors to prepare financial statements for each financial year. Under that law the Directors have elected to prepare the financial statements in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law). Under company law the Directors must not approve the financial statements unless they are satisfied that they give a true and fair view of the state of affairs of the company and of its income and expenditure for that period.

In preparing these financial statements, the Directors are required to:

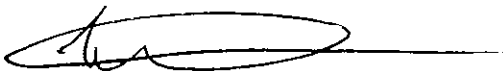
- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP 2019 (FRS 102);
- make judgements and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Directors are responsible for keeping adequate accounting records that are sufficient to show and explain the company's transactions and disclose with reasonable accuracy at any time the financial position of the company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The trustees are responsible for the maintenance and integrity of the charity and the financial information included on the charity's website in accordance with legislation in the United Kingdom governing the preparation and dissemination of financial statements.

APPROVAL

This report was approved by the Board of Trustees and signed on its behalf by:



TERESA RIDER
(Vice-Chair)



20th OCTOBER 2022

**INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES OF
THE FOOD CHAIN (UK) LIMITED**

I report to the charity trustees on my examination of the accounts of the charity for the year ended 31 March 2022 which are set out on pages 10 to 23.

This report is made solely to the charity's trustees, as a body, in accordance with the Charities Act 2011. My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in an independent examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees as a body, for my Independent Examination, for this report, or for the opinions I have formed.

Respective responsibilities and basis of report

As the charity's trustees of the Company (who are also the directors of the company for the purposes of company law), you are responsible for the preparation of the accounts in accordance with the requirements of the Companies Act 2006 ("the 2006 Act").

Having satisfied myself that the accounts of the Company are not required to be audited for this year under Part 16 of the 2006 Act and are eligible for independent examination, I report in respect of my examination of your charity's accounts as carried out under section 145 of the Charities Act 2011 ("the 2011 Act"). In carrying out my examination, I have followed the Directions given by the Charity Commission (under section 145(5)(b) of the 2011 Act).

Independent examiner's statement

The company's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of the ICAEW.

I have completed my examination. I confirm that no material matters have come to my attention which gives me cause to believe that:

- accounting records were not kept in accordance with section 386 of the Companies Act 2006; or
- the accounts do not accord with such records; or
- the accounts do not comply with relevant accounting requirements under section 396 of the Companies Act 2006 other than any requirement that the accounts give a 'true and fair' view which is not a matter considered as part of an independent examination; or
- the accounts have not been prepared in accordance with the Charities SORP (FRS102).

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the accounts to be reached.



**SAMIR SHAH ACA
RAMON LEE LTD
93 TABERNACLE STREET
LONDON EC2A 4BA**

20th OCTOBER 2022

THE FOOD CHAIN (UK) LIMITED
CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
(INCLUDING CONSOLIDATED INCOME AND EXPENDITURE ACCOUNT)

FOR THE YEAR ENDED 31ST MARCH 2022

SUMMARY INCOME AND EXPENDITURE ACCOUNT

	Notes	Unrestricted Funds £	Restricted Funds £	Total 2022 £	Total 2021 As restated £
Income					
Grants, donations and legacies	2	64,906	6,980	71,886	196,588
Charitable activities	3	112,500	237,555	350,055	365,810
Other trading activities	4	41,065		41,065	11,323
Investment income		12		12	19
Total Income		<u>218,483</u>	<u>244,535</u>	<u>463,018</u>	<u>573,740</u>
Expenditure					
Raising funds	6	77,553	-	77,553	55,148
Charitable activities	7	240,653	248,735	489,388	468,100
Total expenditure		<u>318,206</u>	<u>248,735</u>	<u>566,941</u>	<u>523,248</u>
Net income/(expenditure) and net movement in funds for the year		(99,723)	(4,200)	(103,923)	50,492
Reconciliation of funds					
Total funds, brought forward		171,061	17,725	188,786	138,294
Total funds, carried forward		<u>71,338</u>	<u>13,525</u>	<u>84,863</u>	<u>188,786</u>

The Statement of Financial Activities includes all gains and losses recognised in the year.

All incoming resources and resources expended derive from continuing activities.

The notes on pages 13 to 23 form part of these accounts.

THE FOOD CHAIN (UK) LIMITED
CONSOLIDATED BALANCE SHEET
AS AT 31ST MARCH 2022

	Notes	GROUP 2022 £	GROUP 2021 £	CHARITY 2022 £	CHARITY 2021 £
Fixed assets					
Tangible assets	12	39,044	-	39,044	-
Investments	13	-	-	1	1
Total Fixed Assets		<u>39,044</u>	<u>-</u>	<u>39,045</u>	<u>1</u>
Current assets					
Debtors	14	7,122	11,468	9,225	13,211
Cash at bank and in hand		90,073	193,818	89,667	193,412
Total Current Assets		<u>97,195</u>	<u>205,286</u>	<u>98,892</u>	<u>206,623</u>
Liabilities					
Creditors falling due within one year	15	(51,376)	(16,500)	(50,988)	(16,140)
Net Current Assets		<u>45,819</u>	<u>188,786</u>	<u>47,904</u>	<u>190,483</u>
Net assets		<u>84,863</u>	<u>188,786</u>	<u>86,949</u>	<u>190,484</u>
The funds of the charity:					
Unrestricted funds	16	71,338	171,061	73,424	172,759
Restricted funds	16	13,525	17,725	13,525	17,725
Total charity funds		<u>84,863</u>	<u>188,786</u>	<u>86,949</u>	<u>190,484</u>

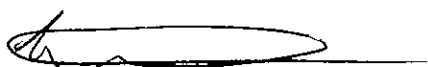
In preparing these financial statements:

For the financial period ended 31st March 2022 the company was entitled to exemption from audit under section 477 Companies Act 2006. No member of the company has deposited a notice, pursuant to section 476, requiring an audit of these financial statements under the requirements of the Companies Act 2006.

The trustees acknowledge their responsibilities for ensuring that the charitable company keeps accounting records which comply with section 386 of the Act and for preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of the financial period and of its surplus or deficit for the financial period in accordance with the requirements of sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to accounts, so far as applicable to the charitable company.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies' regime within Part 15 of the Companies Act 2006.

These accounts were approved by the Board of Directors and Trustees on 20th October 2022 and signed on its behalf by:



..... Teresa Rider

Company No: 02580505

The notes on pages 13 to 23 form part of these accounts.

THE FOOD CHAIN (UK) LIMITED
STATEMENT OF CASH FLOWS
FOR THE YEAR ENDED 31ST MARCH 2022

	Notes	2022 £	2021 £
Cash used in operating activities	18	<u>(59,981)</u>	<u>39,601</u>
Cash flows from investing activities			
Interest income		12	19
Purchase of tangible fixed assets		(43,775)	-
Purchase of investment		-	-
Cash provided by / (used in) Investing activities		<u>(43,764)</u>	<u>19</u>
Cash flows from financing activities			
Repayment of borrowing		-	-
Cash inflows from new borrowings		-	-
Interest on borrowing		-	-
Cash used in financing activities		<u>-</u>	<u>-</u>
Increase / (decrease) in cash & cash equivalents in the year		<u>(103,745)</u>	<u>39,620</u>
Cash & cash equivalents at the beginning of the year		193,818	154,198
Total cash & cash equivalents at the end of the year		<u><u>90,073</u></u>	<u><u>193,818</u></u>

THE FOOD CHAIN (UK) LIMITED

NOTES TO THE ACCOUNTS

FOR THE YEAR ENDED 31ST MARCH 2022

1. ACCOUNTING POLICIES

1.1 Basis of preparation of accounts

The financial statements have been prepared in accordance with Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2019), The Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) and the Companies Act 2006.

The Food Chain (UK) Limited meets the definition of a public benefit entity under FRS 102.

The accounts (financial statements) have been prepared under the historical cost convention with items recognised at cost or transaction value unless otherwise stated in the relevant note(s) to these accounts.

1.2 Preparation of accounts on a going concern basis

The charity's Financial Statements show net deficit of £103,923 for the year and free reserves of £32,294 as at the year end. The Trustees are taking steps to reduce costs and secure additional funding so that the charity is able to operate on a satisfactory basis and are confident that the charity can continue to operate on a going concern.

1.3 Group financial statements

The group financial statements consolidate the accounts of The Food Chain (UK) Limited (the 'company') and its wholly owned subsidiary, The Food Chain Kitchen Limited. The Directors have taken advantage of the provisions of Section 408 of the Companies Act 2006 and do not present an individual profit and loss account for the company.

1.4 Income

Income is recognised when the Charity has entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and amount can be measured reliably.

- Income received by way of grants, donations and legacies are included in full in the Statement of Financial Activities when received, unless they relate to a specified future period, in which case they are deferred.
- Income from charitable activities received by way of revenue grants and donations are credited to restricted incoming resources on the earlier date of when they are received or when they are receivable, unless they relate to a specified future period, in which case they are deferred.
- Grants, donations and legacies of general nature which are not conditional on delivering certain levels of service are included as part of Grants, donations and legacies as shown under note 2 and 3.
- Capital grants for the purchase of fixed assets are credited to restricted incoming resources on the earlier date of when they are received or receivable. Depreciation on the related fixed assets is charged against the restricted fund.
- Facility hire income is recognised as earned (that is, as the related services are provided).
- Fundraising income are credited to incoming in the year in which they are received, as in practice this represents a receivable basis.
- Income from activities includes income recognised as earned (as the related goods and services are provided) under contract.
- Investment income is included when receivable.

1.5 Volunteers and donated services, facilities and goods

Donated professional services and donated facilities are recognised as income when the charity has control over the item, any conditions associated with the donated item have been met, the receipt of economic benefit from the use by the charity of the item is probable and that economic benefit can be measured reliably. In accordance with the Charities SORP (FRS 102), the general volunteer time of the Charity is not recognised in the main body of the financial accounts but detail is contained in the Trustees report.

On receipt, donated professional services, donated facilities and goods are recognised on the basis of the value of the gift to the charity which is the amount the charity would have been willing to pay to obtain services or facilities of equivalent economic benefit on the open market; a corresponding amount is then recognised in expenditure in the period of receipt.

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

1.6 Expenditure recognition and Irrecoverable VAT

Expenditure is recognised once there is a legal or constructive obligation to make a payment to a third party, it is probable that settlement will be required and the amount of the obligation can be measured reliably.

Expenditure is classified under the following activity headings:

- (a) Costs of generating funds are those cost incurred in attracting voluntary income and those incurred in other trading activities that raise funds.
- (b) Expenditure on charitable activities includes the costs directly associated food delivery services and education and outreach services, to further the purposes of the Charity and their associated support costs.

Irrecoverable VAT is charged as a cost against the activity for which the expenditure was incurred.

1.7 Allocation of support costs

Support costs are those functions that assist the work of the charity but do not directly undertake charitable activities. Support costs include back-office costs, finance and administration personnel, payroll and governance costs which support the Trust's programmes and activities. These costs have been allocated between cost of raising funds and expenditure on charitable activities. The bases on which support costs have been allocated are set out in note 8.

1.8 Fund's structure

The general fund comprises those monies, which may be used toward meeting the charitable objectives of the company at the discretion of the Management Board.

The restricted funds are monies raised for, and their use restricted to, a specific purpose or donations subject to donor-imposed conditions.

1.9 Pension costs

The charity operates a defined contribution pension scheme on behalf of its employees. Contributions are charged to the Statement of Financial Activities in the period in which they are payable. The assets of the scheme are held separately from those of the charity in an independently administered fund.

The pension cost charge represents contributions payable by the charity to the fund and amounted to £15,336 (2021 - £8,892). Contributions totalling £Nil (2021 - £Nil) were payable to the fund at the year end and are included in creditors.

1.10 Operating leases

The charity classifies the lease of property and copier rental as an operating lease. The rentals are charged to the Statement of Financial Activities on a straight-line basis over the lease duration. No assets are held under hire purchase agreements.

1.11 Debtors

Trade and other debtors are recognised at the settlement amount due after any trade discount offered. Prepayments are valued at the amount prepaid net of any trade discounts due.

1.12 Tangible fixed assets

Tangible fixed assets are stated at cost less depreciation. Individual fixed assets costing £500 or more are capitalised at cost.

Depreciation is provided at rates calculated to write off the cost or valuation of fixed assets, less their estimated residual value, over their expected useful lives on the following bases:

Asset Category	Annual Rate
Office equipment	- 15% on the reducing balance basis
Kitchen equipment	- 33% on the reducing balance basis
Leasehold improvements	- 15% on the reducing balance basis

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

1.13 Cash at bank and in hand

Cash at bank and in hand includes cash deposits and short term highly liquid investments with a short maturity of three months or less from the date of acquisition or opening of the deposit or similar account.

1.14 Creditors and provisions

Creditors and provisions are recognised where the charity has a present obligation resulting from a past event that will probably result in the transfer of funds to a third party and the amount due to settle the obligation can be measured or estimated reliably. Creditors and provisions are normally recognised at their settlement amount after allowing for any trade discounts due.

1.15 Financial instruments

The Trust only has financial assets and financial liabilities of a kind that qualify as basic financial instruments. Basic financial instruments are initially recognised at transaction value and subsequently measured at their settlement value with the exception of bank loans which are subsequently measured at amortised cost using the effective interest method.

1.16 Judgement and key sources of estimation uncertainty

In the application of the charity's accounting policies, the charity is required to make judgments, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised where the revision affects only that period, or in the period of the revision and future periods where the revision affects both current and future periods.

2. GRANTS, DONATIONS AND LEGACIES

	Unrestricted Funds	Restricted Funds	Total 2022	Total 2021 As restated
	£	£	£	£
Donations	63,412	1,000	64,412	135,958
Legacies	1,495	-	1,495	10,053
Heatherwick Studios	-	1,000	1,000	-
CIB Charity committee	-	4,980	4,980	-
Small Business Support Grant	-	-	-	25,000
Job Retention Scheme Grant	-	-	-	5,577
	<u>64,906</u>	<u>6,980</u>	<u>71,886</u>	<u>176,588</u>

The grants, donations and legacies income in 2021 totalling £176,588 was attributed all to unrestricted funds.

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

3. CHARITABLE ACTIVITIES

Grants and donations:

	Unrestricted Funds	Restricted Funds	Total 2022	Total 2021 As restated
	£	£	£	£
<i>Food delivery services:</i>				
Lottery Community Fund	-	150,000	150,000	90,000
City Bridge Trust	-	52,500	52,500	67,975
MAC Cosmetics	30,000	-	30,000	-
Garfield Weston Foundation	20,000	-	20,000	-
The Mill Charitable Trust	20,000	-	20,000	20,000
Fast Track Cities	-	15,000	15,000	-
ViiV Healthcare	15,000	-	15,000	5,000
Hyde Park Estate Charity	-	4,500	4,500	-
Westminster Amalgamated Charity	-	4,000	4,000	-
Hackney Parochial Charities	-	5,000	5,000	-
The Truemark Trust	5,000	-	5,000	-
The Vintners Company	5,000	-	5,000	-
Clothworkers Foundation	-	5,000	5,000	-
Other funders	7,500	1,555	9,055	400
CAF	-	-	-	7,000
CIB Charity committee	-	-	-	8,250
The DWF Foundation	-	-	-	1,500
Elton John Aids Foundation	-	-	-	8,000
George House Trust	-	-	-	25,270
Gilead Science Ltd	-	-	-	13,270
Gilead Science Ltd-Covid 19 support grant	-	-	-	60,000
London Catalyst	-	-	-	1,250
The London Community Foundation	-	-	-	53,790
Terrence Higgins Trust	-	-	-	4,105
Wandsworth Oasis	-	-	-	7,500
	<u>102,500</u>	<u>237,555</u>	<u>340,055</u>	<u>373,310</u>
<i>Education and outreach:</i>				
ViiV Healthcare	10,000	-	10,000	5,000
Wandsworth Oasis	-	-	-	7,500
	<u>10,000</u>	<u>-</u>	<u>10,000</u>	<u>12,500</u>
Total	<u><u>112,500</u></u>	<u><u>237,555</u></u>	<u><u>350,055</u></u>	<u><u>385,810</u></u>

The income from charitable activities in 2021 totalling £385,810 was attributed to £229,860 restricted funds and £155,950 unrestricted funds.

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

4. OTHER TRADING ACTIVITIES

	GROUP AND CHARITY		Total 2022 £	Total 2021 £
	Unrestricted £	Restricted £		
Collections and Events	17,636	-	17,636	11,323
Community Café-Catering Income	2,817	-	2,817	-
Other Income and Partnerships	20,613	-	20,613	-
	<u>41,065</u>	<u>-</u>	<u>41,065</u>	<u>11,323</u>

The fundraising income in 2021 totalling £11,323 was all attributed to unrestricted funds.

5. NET INCOME FROM TRADING ACTIVITIES OF SUBSIDIARY

The wholly owned trading subsidiary, Food Chain Kitchen Limited, which is registered in England and Wales, pays all but a small proportion of its profits to the charity by gift aid. The principal activity of the subsidiary company is that of catering services.

The charity owns the entire issued share capital of 1 Ordinary Shares of £1 each. Accounts are filed with the Registrar of Companies. A summary of the trading results for the year ended 31st March 2022 is shown below:

	2022 £	2021 £
SUMMARY PROFIT AND LOSS ACCOUNT:		
Turnover	-	-
Cost of sales	-	-
Administration costs	(360)	(360)
Bank interest received	-	-
Net profit	<u>(360)</u>	<u>(360)</u>
Amount gift aided to the charity	-	-
Retained in subsidiary	(360)	(360)
The assets and liabilities of the subsidiary were:		
Current assets	406	406
Current liabilities	(2,463)	(2,103)
Total net assets	<u>(2,057)</u>	<u>(1,697)</u>
Aggregate share capital and reserves	<u>(2,057)</u>	<u>(1,697)</u>

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

6. RAISING FUNDS

	Raising Funds £	Total 2022 £	Total 2021 £
Staff costs	54,250	54,250	33,226
Fundraising activities	3,869	3,869	2,925
Support costs (Note 8)	14,571	14,571	14,507
Governance costs (Note 8)	4,861	4,861	4,490
	<u>77,553</u>	<u>77,553</u>	<u>55,148</u>

Of the £77,553 expenditure in 2022 (2021 - £55,148), £77,553 was charged to unrestricted funds (2021 - £55,148) and £nil to restricted funds (2021 - £nil).

7. CHARITABLE ACTIVITIES

	Food delivery services £	Education & Outreach £	Kitchen services £	Total 2022 £	Total 2021 £
Staff costs	119,719	69,991	7,670	197,381	184,081
Direct project costs	142,550	21,047	-	163,597	192,903
Kitchen running costs	-	-	41,574	41,574	11,150
Volunteer costs	-	794	-	794	189
Depreciation	-	-	4,732	4,732	2,199
Support costs (Note 8)	38,346	20,707	3,068	62,121	60,386
Governance costs (Note 8)	11,846	6,397	948	19,190	17,192
	<u>312,460</u>	<u>118,937</u>	<u>57,991</u>	<u>489,388</u>	<u>468,100</u>

Of the £489,388 expenditure in 2022 (2021 - £468,100), £240,653 was charged to unrestricted funds (2021 - £240,563) and £248,735 to restricted funds (2021 - £227,537).

8. ANALYSIS OF SUPPORT AND GOVERNANCE COSTS

The Charity initially identifies the costs of its support functions. It then identifies those costs which relate to the governance function. Governance costs and other support costs are apportioned separately between charity's three key activities undertaken (see note 6 & 7) in the year. All the general support and governance costs have been apportioned to the various charitable activities on the basis of staff time allocated to each activity.

	Support costs £	Governance costs £	Total 2022 £	Total 2021 £
Staff costs	49,021	-	49,021	55,943
Staff training and welfare	9,785	-	9,785	879
Premises	1,474	-	1,474	1,370
Volunteer costs	1,443	-	1,443	945
Communication costs	5,485	-	5,485	5,316
Computer and website costs	6,706	-	6,706	9,088
Other office costs	178	-	178	352
Trustee Recruitment	600	-	600	-
Professional fees and evaluation	2,000	20,991	22,991	19,622
Independent examination	-	2,700	2,700	2,700
	<u>76,692</u>	<u>23,691</u>	<u>100,383</u>	<u>96,215</u>

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

9. NET INCOME / (EXPENDITURE) FOR THE YEAR

This is stated after charging:

	2022	2021
	£	£
Depreciation of tangible fixed assets	4,732	2,199
Operating lease payments- rent	22,369	13,785
Independent examination fees	2,700	2,700
Other non-audit fees - payroll and accounts preparation	<u>360</u>	<u>360</u>

10. ANALYSIS OF STAFF COSTS, TRUSTEES REMUNERATION AND EXPENSES, AND COST OF KEY MANAGEMENT PERSONNEL

STAFF COSTS

	2022	2021
	£	£
Wages and salary	264,605	238,238
National Insurance	20,711	18,077
Pension	15,336	8,892
	<u>300,652</u>	<u>265,207</u>

No employee received remuneration in excess of £60,000 during the year.

No Trustee received any remuneration during the year (2021 - £nil). No Trustees received reimbursed expenses during the year (2021 - £nil).

The key management personnel of the charity comprise the Chief Executive, Kitchen services manager and Services manager. The total employee benefits of the key management personnel of the charity were £66,932 (2021 - £66,107).

11. STAFF NUMBERS

The average monthly number of staff employed, calculated as full time equivalent, during the year was as follows:

	2022	2021
Food delivery services	3.5	3.5
Education and outreach	1.9	1.9
Kitchen	0.2	0.2
Fundraising	1.4	1.4
Management and administrative work	0.8	0.8
Total	<u>7.8</u>	<u>7.8</u>

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

12. TANGIBLE FIXED ASSETS

		GROUP & CHARITY		
		2022		2021
		£		£
NET BOOK VALUES				
Leasehold improvements		-		-
Kitchen equipment		39,044		-
Office equipment		-		-
		<u>39,044</u>		<u>-</u>
MOVEMENTS IN YEAR				
<u>Cost or valuation</u>	Opening Balances	Additions	Disposals	Closing Balances
	£	£	£	£
Leasehold improvements	70,745	-	-	70,745
Kitchen equipment	36,916	43,775	-	80,691
Office equipment	1,008	-	-	1,008
	<u>108,669</u>	<u>43,775</u>	<u>-</u>	<u>152,444</u>
<u>Depreciation</u>	Opening Balances	Charge For Year	Disposals	Closing Balances
	£	£	£	£
Leasehold improvements	70,745	-	-	70,745
Kitchen equipment	36,916	4,732	-	41,647
Office equipment	1,008	-	-	1,008
	<u>108,669</u>	<u>4,732</u>	<u>-</u>	<u>113,401</u>

13. FIXED ASSET INVESTMENTS

	GROUP		CHARITY	
	2022	2021	2022	2021
	£	£	£	£
Investment at cost	<u>-</u>	<u>-</u>	<u>1</u>	<u>1</u>

The investment shown above represents the cost of the entire issued share capital of the subsidiary undertaking, Food Chain Kitchen Limited, which is incorporated in England & Wales. Results of the subsidiary are set out in note 5.

14. DEBTORS

	GROUP		CHARITY	
	2022	2021	2022	2021
	£	£	£	£
Amounts due by subsidiary undertaking	-	-	2,103	1,743
Other debtors	99	1,550	99	1,550
Prepayments and accrued income	7,023	9,918	7,023	9,918
	<u>7,122</u>	<u>11,468</u>	<u>9,225</u>	<u>13,211</u>

THE FOOD CHAIN (UK) LIMITED

NOTES TO THE ACCOUNTS (Cont/d)

FOR THE YEAR ENDED 31ST MARCH 2022

15. CREDITORS FALLING DUE WITHIN ONE YEAR

	GROUP		CHARITY	
	2022 £	2021 £	2022 £	2021 £
Trade creditors	20,172	6,136	20,172	6,136
Other creditors	12,343	-	12,343	-
Accruals	18,861	10,364	18,473	10,004
	<u>51,376</u>	<u>16,500</u>	<u>50,988</u>	<u>16,140</u>

16. ANALYSIS OF CHARITABLE FUNDS

	Balance as at 01.04.21 £	Income £	Expenditure £	Balance as at 31.03.22 £
Restricted funds:				
City Bridge Trust	12,725	52,500	51,700	13,525
The London Community Foundation	5,000	-	5,000	-
Lottery Community Fund	-	150,000	150,000	-
Fast Track Cities	-	15,000	15,000	-
Hyde Park Estate Charity	-	4,500	4,500	-
Westminster Amalgamated Charity	-	4,000	4,000	-
Hackney Parochial Charities	-	5,000	5,000	-
Clothworkers Foundation	-	5,000	5,000	-
CIB Charity committee	-	4,980	4,980	-
Heatherwick Studios	-	1,000	1,000	-
CAF - Donations	-	1,000	1,000	-
Other funders	-	1,555	1,555	-
	<u>17,725</u>	<u>244,535</u>	<u>248,735</u>	<u>13,525</u>
Unrestricted funds:				
General funds	171,061	218,482	318,206	71,338
	<u>188,786</u>	<u>463,017</u>	<u>566,941</u>	<u>84,863</u>

Analysis of charitable funds – previous year

	Balance as at 1.04.20 £	Income £	Expenditure £	Balance as at 31.03.21 £
Restricted funds:				
CIB Charity committee	-	8,250	8,250	-
City Bridge Trust	15,175	53,800	56,250	12,725
The DWF Foundation	-	1,500	1,500	-
Elton John Aids Foundation	-	8,000	8,000	-
Gilead Science Ltd	-	13,270	13,270	-
London Catalyst	227	1,250	1,477	-
The London Community Foundation	-	53,790	48,790	5,000
Lottery Community Fund	-	90,000	90,000	-
	<u>15,402</u>	<u>229,860</u>	<u>227,537</u>	<u>17,725</u>
Unrestricted funds:				
General funds	122,892	343,880	295,711	171,061
	<u>138,294</u>	<u>573,740</u>	<u>523,248</u>	<u>188,786</u>

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

16. ANALYSIS OF CHARITABLE FUNDS (continued)

Description, nature, and purpose of funds:

Restricted Funds:

City Bridge Trust – Five-year funding towards the project to support disadvantaged PLWHIV with specialist dietetic, nutrition support as well as volunteering and work experience opportunities to support transition to independence. Fund ends 30/10/2024.

London Catalyst – Samaritan grant of £1,000 received for the relief of hardship.

Westminster Amalgamated Charity – Funding received towards the package of care costs for residents in Westminster.

CIB Charity committee – Funding towards emergency grocery.

Fast Track Cities – Funding received for the UK AIDS Memorial Quilt Partnership

Hackney Parochial Charities - Funding received towards the package of care costs for residents in Hackney

Clothworkers Foundation — Funding towards equipment costs for the new kitchen.

Heatherwick Studios - Funding received for the UK AIDS Memorial Quilt Partnership

General funds:

General fund represents funds available to spend at the discretion of the Trustees.

THE FOOD CHAIN (UK) LIMITED
NOTES TO THE ACCOUNTS (Cont/d)
FOR THE YEAR ENDED 31ST MARCH 2022

17. ANALYSIS OF GROUP ASSETS BETWEEN FUNDS

	Unrestricted £	Restricted £	Total £
Tangible fixed assets	39,044	-	39,044
Net current assets	32,294	13,525	45,819
	<u>71,338</u>	<u>13,525</u>	<u>84,863</u>

Analysis of group assets between funds - previous year

	Unrestricted £	Restricted £	Total £
Tangible fixed assets	-	-	-
Net current assets	171,061	17,725	188,786
	<u>171,061</u>	<u>17,725</u>	<u>188,786</u>

18. RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASHFLOW FROM OPERATING ACTIVITIES

	2022 £	2021 £
Net movement in funds	(103,923)	50,492
Add back depreciation	4,732	2,199
Deduct interest income shown in Investment activities	(12)	(19)
Decrease / (increase) in debtors	4,346	(2,491)
Increase / (decrease) in creditors	34,876	(10,580)
Net cash used in operating activities	<u>(59,981)</u>	<u>39,601</u>

19. SHARE CAPITAL

The company is limited by guarantee and does not have a share capital divided by shares.

20. RELATED PARTY

During the year, there was no related party transactions.