

**REPORT OF THE TRUSTEES AND
AUDITED FINANCIAL STATEMENTS FOR THE YEAR
ENDED 31 DECEMBER 2020
FOR
THE ERIC WRIGHT CHARITABLE TRUST**

Fairhurst
Statutory Auditor
Chartered Accountants
Douglas Bank House
Wigan Lane
Wigan
Lancashire
WN1 2TB

THE ERIC WRIGHT CHARITABLE TRUST
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for the Year Ended 31 December 2020

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THE ERIC WRIGHT CHARITABLE TRUST

TRUSTEES REPORT for the Year Ended 31 December 2020

The Trustees present their report with the financial statements of the Charity for the year ended 31 December 2020. The Trustees have adopted the provisions of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015).

STRUCTURE, GOVERNANCE AND MANAGEMENT

Governing document

The Charity was established by deed on the 23 April 1990. The Trust was granted charitable status on 17 May 1991 as a general charitable trust with registered charity number 1002966.

Organisational structure

The Trustees meet at least four times a year to agree strategic direction, receive reports from staff, approve budgets and finance reports and endorse new policies as well as changes to existing policies. The day to day responsibility for the Eric Wright Charitable Trust rests with a board of trustees who use professional advice and support where required.

Recruitment and appointment of new trustees

The power to appoint new trustees is vested in the settlor, Eric Wright, during his lifetime. New trustees are appointed as and when required and determined by the current trustee body and the needs of the Charity in consultation with the settlor.

Two new trustees were appointed during the year. In appointing new trustees, the trustees would seek to address the issue of any skill and knowledge gap within their body.

Induction and training of new trustees

New trustees will be subject to training as required by their previous experience. Ongoing training is provided to the existing trustees as required.

Related parties

The Charity is related to its subsidiaries, Water Park Limited and Henmead Limited, and in turn all of Henmead's subsidiaries, and also to the Eric Wright Learning Foundation, a charitable company limited by guarantee of which the Trust is a member and provides the majority of its funding.

Conflicts of interest

The Trust operates in accordance with its Conflict of Interest policy. From time to time the Charity may make grants to organisations with whom one or more of its Trustees is connected, typically as a Trustee or member of staff. The Trustees make every effort to ensure that decisions on these grants are made at arms-length, and in accordance with its policy for dealing with potential conflicts of interest.

Risk management

The Trustees have examined the major strategic, business and operational risks which the Charity faces and confirm that systems have been established to enable regular reports to be produced so that the necessary steps can be taken to lessen these risks. The principal risks identified by the Trustees relate to financial controls, risk management within the operating subsidiaries, and investment. The policies in relation to financial controls and risk management are reviewed on an annual basis. In relation to investments, the Trustees review these in conjunction with investment advisors on a six-monthly basis.

Financial Controls: the Trustees operate on a day to day basis in accordance with their financial controls policy, which is formally reviewed and updated on an annual basis.

Operating Subsidiaries: there are detailed procedures in place in relation to risk management within the operating subsidiaries. In the case of Water Park Limited, the directors meet on a six-monthly basis as a Board and provide operational and financial reports to the Trustees on a six-monthly basis. In the case of Henmead Limited and its subsidiaries, the directors of these operational boards meet on a monthly basis and provide operational and financial reports to the Trustees on a quarterly basis. There are also a number of reserved matters that require the consent of the Trustees before they can be implemented by the operational boards of Henmead Limited and its subsidiaries. The Trustees meet with the auditors of Henmead Limited and of its operating subsidiaries at their June meeting to receive their annual audit report and discuss any recommendations arising, which informs the Trustees' approach to ongoing risk management within that operating subsidiary.

THE ERIC WRIGHT CHARITABLE TRUST

TRUSTEES REPORT for the Year Ended 31 December 2020

Investments: the Trustees receive quarterly reports from their Investment advisors, who also present their reports in person at the Trustees' meetings in June and December each year to give their advice and address any matters.

In addition to the above, the Trustees formally review risk management on an annual basis.

Charity Commission Governance Code

The Trustees have taken note of and followed the Charity Commission Governance Code where appropriate.

Remuneration

No Trustees are remunerated by the Charity. The Charity does not have any employees.

OBJECTIVES AND ACTIVITIES

Grant Making Policy

The Eric Wright Charitable Trust is a general charitable trust with unrestricted objects. However, the Trustees have prioritised donations to charitable activities based in the North West of England within the following sectors:

- Youth Development
- Elderly Care
- Education and Training
- Carers Support Services
- Health Support Services
- Community and Voluntary Service Organisations
- Mental Health
- Child/Family Support

Procedures and policy for grant making

The Coronavirus pandemic has had an exceptional impact on the charitable sector and, as a direct result, in March 2020 the Trustees suspended the Grants Programme. The Trustees used this time to bring forward the review of the Charitable Giving Strategy that was planned for 2021. The review of the Charitable Giving Strategy was completed in 2020 and the refined Grants Programmes are outlined below.

- a Major Grants programme for grants in excess of £10,000, typically for medium-sized charities. Charitable organisations are invited to apply for these following an initial review and face to face meeting with one or more of the Trustees. Application for a Major Grant is by invitation only and by way of a formal Grant Application Form stating, inter alia, how the funds would be used, what would be achieved, how results would be measured, and providing constitutional and financial information.
- a Community Grants programme for grants between £5,000 and £10,000, typically for small to medium sized charities. Charitable organisations are invited to apply for these following an initial review and face to face meeting with one or more of the Trustees. Application for a Community Grant is by invitation only and by way of a formal Grant Application Form stating how the funds would be used and providing constitutional and financial information.
- a Small Grants Programme for grants under £5,000, typically for small charities. Applications are made in the first instance by letter or via the Trust's website and are subject to such requirements as the Trustees believe are appropriate in relation to the nature of the applicant organisation and the size of the grant.

The Trustees deal with approvals under each Grant Programme in the manner they believe is appropriate to that Grant Programme.

Public Benefit

The Trustees confirm that they have had due regard to the Charity Commission's general guidance on public benefit in planning future strategy, developing grant-making policy and in making grants. The Trustees believe that the Charity achieves significant social benefit through the following activities:

- its operation of the Water Park facility, the public benefit of which is considered below
- its membership of the Eric Wright Learning Foundation, the public benefit of which is considered below
- its grant-making strategy, which aims at providing funding for charities, typically small and medium sized operating in the North West of England, which the Trustees believe provide a wide range of public benefit, with particular emphasis on the health, well-being and education of local residents and the development of local communities.

THE ERIC WRIGHT CHARITABLE TRUST

TRUSTEES REPORT for the Year Ended 31 December 2020

Public Benefit (cont.)

However, given that the Trust has unrestricted objects, the Trustees retain full discretion to make grants for any charitable purpose as they see fit, depending upon the circumstances.

Significant activities

The activities of the Charity are set out below.

ACHIEVEMENT AND PERFORMANCE

Charitable activities for the public benefit

During the year, the Trust continued to operate in furtherance of the objectives stated above. Its principal activities were as follows:

Water Park Outdoor Pursuits Centre

Water Park is an outdoor pursuit centre owned by the Trust on Coniston Water in the Lake District aimed at helping young people, many from disadvantaged backgrounds, to spend time in a wholly different learning environment and assist their self-development. The teachers from the respective schools stay with the children and frequently comment on the positive impact that the stay at Water Park has had. Comments include:

- *Improves young people's ability to work together and tolerate others*
- *Their resilience and perseverance is improved*
- *Young people who may struggle academically are allowed to shine in this different environment*
- *The opportunity to escape from a challenging home life and to be a child for a week is immeasurable*

The educational benefit of such courses can be seen from the fact that many bookings are return visits from schools who now see a visit to Water Park as an integral part of the broader curriculum.

The operation of Water Park is undertaken through a wholly owned subsidiary, Water Park Limited, the company responsible for running the centre. Day to day management and operation of the centre is delegated to a management team who, in turn, report to Water Park Limited.

During the financial year under review, the centre provided courses until March 2020 when, as advised by the government, it had to temporarily close due to the pandemic. The centre remained closed for the remainder of the year, reopening in a limited capacity in April 2021. The management team are working closely with attendees to provide safe course offerings during 2021.

Subsidies from the Trust are available for individuals or groups who cannot afford to attend. Applications for a subsidy are considered in accordance with guidelines established and periodically reviewed by the Trustees in order to ensure objectivity. This approach enables support to be focused towards groups or individuals where the need is greatest.

In the year to 31 December 2020, the total operating cost for Water Park was £919,000 (2019: £981,000). The Trustees' projections do not envisage Water Park Limited generating an operating surplus in the foreseeable future and as a consequence have factored an ongoing financial commitment in support of the subsidiary into the reserves policy.

The Trustees are satisfied that the Water Park facility meets the Charity Commission's guidance on public benefit.

THE ERIC WRIGHT CHARITABLE TRUST

TRUSTEES REPORT for the Year Ended 31 December 2020

The Eric Wright Learning Foundation

The Trust is a member of the Eric Wright Learning Foundation, a charitable company limited by guarantee, and provides the funding to support its activities. The Learning Foundation works in partnership with Preston's College to provide vocational training for both the 14-16 and 16-18 learner cohorts across the following trades:

- Brickwork
- Plastering & Joinery
- Painting & Decorating
- Plumbing
- Electrical

Support is provided by the Learning Foundation to 14-16 learners through mentoring, PPE, bursaries, and the opportunity to access apprenticeships or further training. During the financial year under review the Trust provided funding of £81,000 to The Eric Wright Learning Foundation.

Charitable Grant Making Strategy

During 2020, the Trustees continued to develop their charitable giving strategy, working with a wide number of organisations across the North West of England. Donations of £334,000 (2019: £904,000) were made to 48 registered charities working within the sectors listed below. Donations made in 2020 were substantially lower than 2019 due to the temporary postponement of the grants programme in order to undertake a full strategy review.

- Youth Development
- Elderly Care
- Education and Training
- Carers Support Services
- Health Support Services
- Community and Voluntary Service Organisations
- Family Support
- Mental Health

Of this total, 77% (of sums donated) were made under the Major Grants programme.

Examples of some of the projects within these sectors that the Trustees have supported with Major Grants include:

Youth Development: a number of Youth Zones in the North West, which provide young people with local facilities that they can be proud of and activities which help them grow as responsible individuals and which make a significant difference to their lives on a daily basis.

Elderly: various Age UK and Age Concern organisations in providing much needed support for the community including information and advice services to help with a range of issues.

Education and Training: in addition to funding the Eric Wright Learning Foundation referred to above, the Trustees have also provided support to a local charity which aims to maximise the engagement of children and parents in schools and expand the opportunities for them to improve their lives in the local community.

Carers Support Services: projects run by Carers' organisations for which the Trustees have provided financial support include: providing support specifically targeted at Young Adult Carers; employing a full time Young Carers' Support Worker to provide 1 to 1 support; specialist Dementia Carers' Support; a 1 to 1 Carers' Buddy service; and integration of the carers' service into new models of working.

Health: projects run by charities focussed on health care and well-being for which the Trustees have provided financial support includes funding the role of a Community Outreach Support Worker to provide advice, guidance and support to vulnerable people with low vision or sight loss who are living independently; and improving the literacy and numeracy skills of young deaf people to enable them to access training courses leading to nationally recognised skills qualifications.

THE ERIC WRIGHT CHARITABLE TRUST

TRUSTEES REPORT for the Year Ended 31 December 2020

Community and Voluntary Services: the Trustees have worked with a number of CVS organisations across the North West to provide Grant Funds managed by the local CVS organisation which can be accessed by small grass roots organisations, thereby building community cohesion and reducing social isolation.

To continue with the ongoing development of the Trust's Objectives and Activities, the Trustees completed a full review of the Charitable Giving Strategy. The new strategy was implemented in 2021.

FINANCIAL REVIEW

Principal funding sources

The Eric Wright Charitable Trust is funded by donations from Henmead Limited. Income generated by the managed investment portfolio is reinvested within the portfolio.

Investment policy and objectives

There are no restrictions on the Trustees' powers to invest. To the extent that future accumulated reserves exceed the Trust's short to medium-term objectives, the Trustees will be seeking to build reserves to strengthen the long-term sustainability of the Trust as well as to develop the flexibility to fund larger projects that also meet its criteria.

Investment performance

The Trust has three principal investments in addition to the cash balances retained to fulfil the operational reserves policy. These are the property at High Nibthwaite, Cumbria; the 100% shareholding in Henmead Limited; and a portfolio of investments managed by Brewin Dolphin Investment Managers.

High Nibthwaite

The property is rented out to Water Park Limited at an annual rent of £80,000 per annum, representing a return of 3.6% on the investment. The property is presently valued at £2,250,000 and is subject to three-yearly revaluations, with the last valuation undertaken in June 2018.

Henmead Limited

The Trust is sole shareholder of Henmead Limited, a subsidiary company with a net book value of £73,151,000. Financial results for Henmead Limited are published separately.

Managed Investment Portfolio

The managed investment portfolio was valued at £3,118,000 as at 31st December 2020. The Trustees have appointed professional investment advisors who advise on investment policy and strategy and asset allocation. The Trustees have aligned the investment risk profile with other charitable organisations and are confident that the investment strategy will serve the Trust well.

Reserves policy

It remains the policy of the Trust to maintain cash and liquid funds at a level that equates to a minimum of two years' committed expenditure at any one time. This would enable the Trust to honour its commitments and for the foreseeable future allow the Trust to make future pledges.

Under the terms of the Trust Deed, the General Fund is expendable at the Trustees' discretion. All unexpended funds are therefore held in the General Fund. The Trustees intend to continue monitoring the value of the General Fund in real terms to ensure that they are able to achieve both income and capital appreciation so as to maintain the existing level of charitable giving for the foreseeable future. At the year end the value of reserves held was £81,762,000.

Going concern

After making enquiries, the Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Accordingly, they continue to adopt a going concern basis in preparing the financial statements.

THE ERIC WRIGHT CHARITABLE TRUST

TRUSTEES REPORT for the Year Ended 31 December 2020

PLANS FOR FUTURE PERIODS

During 2020 the Trustees reviewed and refreshed the Charitable Giving Strategy as outlined earlier in the report. The updated strategy was implemented in 2021 and will provide the basis and guidance for future grant awards for the next five years. The Trustees will continue to evolve the strategy organically although a full review is not intended for some time.

REFERENCE AND ADMINISTRATIVE DETAILS

Registered Charity number

1002966

Principal address

Sceptre House
Sceptre Way
Bamber Bridge
Preston
Lancashire
PR5 6AW

Trustees

M E Collier	
A D Sturrock	
H MacDonald	
A Wright	
J M Collier	
B J Whewell	resigned 11/12/2020
M Newsholme	appointed 11/12/2020
C J Wilson	appointed 11/12/2020

REFERENCE AND ADMINISTRATIVE DETAILS

Auditors

Fairhurst
Statutory Auditor
Chartered Accountants
Douglas Bank House
Wigan Lane
Wigan
Lancashire
WN1 2TB

Bankers

Royal Bank of Scotland PLC
Corporate Service Centre
PO Box 2027 Parklands
De Havilland Way
Bolton
BL6 4YU

THE ERIC WRIGHT CHARITABLE TRUST

TRUSTEES REPORT for the Year Ended 31 December 2020

STATEMENT OF TRUSTEES RESPONSIBILITIES

The Trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales, the Charities Act 2011, Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the Charity and of the incoming resources and application of resources, including the income and expenditure, of the Charity for that period. In preparing those financial statements, the Trustees are required to

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the Charity will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the Charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the Charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

Approved by order of the Board of Trustees on 25th October 2021 and signed on its behalf by:

M E COLLIER
Trustee

INDEPENDENT AUDITORS REPORT TO THE TRUSTEES OF THE ERIC WRIGHT CHARITABLE TRUST

Opinion

We have audited the financial statements of The Eric Wright Charitable Trust (the 'parent charitable company') and its subsidiaries (the 'group') for the year ended 31 December 2020 which comprise the Consolidated Statement of Financial Activities, the Consolidated Balance Sheet, the Trust Balance Sheet, the Consolidated Cash Flow Statement, notes to the Consolidated Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the Group's and of the parent charitable company's affairs as at 31 December 2020 and of the Group's incoming resources and application of resources, including its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the Group in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

- the Trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the Trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of at least twelve months from the date when the financial statements are authorised for issue.

Other information

The Trustees are responsible for the other information. The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF THE ERIC WRIGHT CHARITABLE TRUST

Matters on which we are required to report by exception

In the light of our knowledge and understanding of the charitable company and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees Report.

We have nothing to report in respect of the following matters in relation to which the Charities Act 2011 requires us to report to you if, in our opinion:

- adequate and sufficient accounting records, or returns adequate for our audit have not been received from branches not visited by us; or
- the financial statements are not in agreement with the accounting records and returns; or
- Certain disclosures of Trustees' remuneration specified by law are not made; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of trustees

As explained more fully in the Statement of Trustees Responsibilities, are responsible for the preparation of the financial statements which give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an Auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Irregularities, including fraud, are instances on non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

We obtained an understanding of the legal and regulatory framework within which the Charity operates, focusing on those laws and regulations that have a direct effect on the determination of material amounts and disclosures in the financial statements. The laws and regulations we considered in this context were the Charities Act 2011 and the Charities Statement of Recommended Practice (SORP).

We identified the greatest risk of material impact on the financial statement from irregularities, including fraud, to be the override of controls by management and the completeness of income. Our audit procedures to respond to these risks included enquiries of management about their own identification and assessment of the risks of irregularities, sample testing of journals and reviewing accounting estimates for biases, reading minutes of those charged with governance and designing audit procedures to test the timing of income.

Owing to the inherent limitations of an audit, there is an unavoidable risk that we may not have detected some material misstatements in the financial statements, even though we have properly planned and performed our audit in accordance with accounting standards. We are not responsible for preventing non-compliance and cannot be expected to detect non-compliance with all laws and regulations.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities. This description forms part of our Report of the Independent Auditors.

**REPORT OF THE INDEPENDENT AUDITORS TO THE TRUSTEES OF
THE ERIC WRIGHT CHARITABLE TRUST**

Use of our report

This report is made solely to the Charity's Trustees, as a body, in accordance with Section 144 of the Charities Act 2011 and regulations made under Section 154 of that Act. Our audit work has been undertaken so that we might state to the Charity's Trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity and the Charity's Trustees as a body, for our audit work, for this report, or for the opinions we have formed.



Fairhurst
Statutory Auditor
Chartered Accountants (Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006)
Douglas Bank House
Wigan Lane
Wigan
Lancashire
WN1 2TB

Date: 29th October 2021

THE ERIC WRIGHT CHARITABLE TRUST

INTRODUCTION TO THE FINANCIAL STATEMENTS

for the Year Ended 31 December 2020

The Eric Wright Charitable Trust (the Charity) owns Water Park Limited and Henmead Limited, the latter being a group of non-charitable trading companies operating in the property and construction industry. Water Park Limited and Henmead Limited are wholly owned subsidiaries and, as required by charitable law, are consolidated into charitable accounts as presented in the Financial Statements on the subsequent pages.

The Statement of Financial Activities for the Charity has been reproduced below to present the activities of the Charity prior to the consolidation of the subsidiary companies (Henmead Limited and Water Park Limited).

	2020	2019
	£000	£000
INCOME AND ENDOWMENTS FROM:		
Donations and legacies	1,790	2,432
Investment income	125	147
	<hr/> 1,915	<hr/> 2,579
EXPENDITURE ON:		
Raising funds	74	67
Charitable activities:		
Financial assistance to Water Park Ltd	681	680
Grant to institutions other than Water Park Ltd	334	904
Total	<hr/> 1,089	<hr/> 1,651
Net gains on investments	2,907	1,079
NET INCOME	<hr/> 3,733	<hr/> 2,007

A proportion of the profits from Henmead Limited (which trades through the Eric Wright Group Companies) are donated annually to the Eric Wright Charitable Trust. The Charity uses the donation from Henmead Limited to support local charities as outlined in the Charitable Giving Strategy contained within the Trustees Report and listed in Note 10 of the accounts. Surpluses are invested in a managed share portfolio to provide future stability and fulfilment of the Charity's objectives.

THE ERIC WRIGHT CHARITABLE TRUST

**CONSOLIDATED STATEMENT OF FINANCIAL ACTIVITIES
for the Year Ended 31 December 2020**

		2020 Total funds	2019 Total funds
	Notes	£'000	£'000
INCOME AND ENDOWMENTS FROM			
Donations and legacies	2	-	2
Commercial trade operation	3	219,167	236,222
Charitable activities			
Third party fee income paid to Water Park	4	145	381
Other income	5	174	7
Investment income	6	<u>45</u>	<u>67</u>
Total incoming resources		219,531	236,679
 RESOURCES EXPENDED			
Costs of generating funds			
Raising funds	7	1	7
Commercial trade operation	8	212,103	231,759
Charitable activities			
Grants to other Charitable bodies	9	334	904
Costs of operating Water Park		<u>993</u>	<u>1,048</u>
Total resources expended		213,431	233,718
Gain on revaluation of investment property		347	1,523
Net gains on investments		<u>235</u>	<u>296</u>
NET INCOME		6,682	4,780
 Other recognised (losses)/gains			
Actuarial loss on defined benefit pension scheme		(367)	(319)
Share of comprehensive loss of joint ventures & associates		(1,999)	(2,208)
Effective portion of changes in fair value of cash flow hedge		(1,049)	(361)
Deferred tax on other comprehensive loss		<u>466</u>	<u>115</u>
		(2,949)	(2,773)
Total income for the year		3,733	2,007
 RECONCILIATION OF FUNDS			
Total funds brought forward		78,029	76,022
		<u> </u>	<u> </u>
TOTAL FUNDS CARRIED FORWARD		<u>81,762</u>	<u>78,029</u>

THE ERIC WRIGHT CHARITABLE TRUST

CONSOLIDATED BALANCE SHEET

At 31 December 2020

			2020 Total funds	2019 Total funds
			£'000	£'000
FIXED ASSETS	Notes			
Goodwill	15		1,181	-
Tangible assets	16		4,202	4,600
Investments				
Investments	17		7,642	10,269
Investment property	18		<u>78,132</u>	<u>74,272</u>
			91,157	89,141
 CURRENT ASSETS				
Stocks	19		24,447	25,516
Debtors	20		80,662	94,407
Cash at bank			<u>27,628</u>	<u>20,255</u>
			132,737	140,178
 CREDITORS				
Amounts falling due within one year	21		<u>(61,759)</u>	(66,448)
NET CURRENT ASSETS			<u>70,978</u>	<u>73,730</u>
 TOTAL ASSETS LESS CURRENT LIABILITIES			162,135	162,871
 CREDITORS				
Amounts falling due after more than one year	22		<u>(72,393)</u>	(77,471)
 PROVISIONS FOR LIABILITIES				
Deferred tax liability	26		(3,786)	(3,262)
Pensions and similar obligations	27		(4,104)	(3,993)
Other provisions	28		(90)	(116)
			<u> </u>	<u> </u>
NET ASSETS			<u>81,762</u>	<u>78,029</u>
 FUNDS	29			
Unrestricted funds			<u>81,762</u>	<u>78,029</u>
 TOTAL FUNDS			<u>81,762</u>	<u>78,029</u>

The financial statements were approved by the Board of Trustees on 25th October 2021 and were signed on its behalf by:

M E COLLIER
Trustee

THE ERIC WRIGHT CHARITABLE TRUST

TRUST BALANCE SHEET
31 December 2020

		2020 Total funds	2019 Total funds
	Notes	£'000	£'000
FIXED ASSETS			
Tangible assets	16	24	27
Investments			
Investments	17	76,269	73,338
Investment property	18	<u>2,250</u>	<u>2,250</u>
		78,543	75,615
 CURRENT ASSETS			
Debtors	20	314	276
Cash at bank		<u>3,142</u>	<u>2,349</u>
		3,456	2,625
 CREDITORS			
Amounts falling due within one year	21	(237)	(211)
		<u> </u>	<u> </u>
 NET CURRENT ASSETS		<u>3,219</u>	<u>2,414</u>
 TOTAL ASSETS LESS CURRENT LIABILITIES		81,762	78,029
 CREDITORS			
Amounts falling due after more than one year	22	-	-
		<u> </u>	<u> </u>
 NET ASSETS		<u>81,762</u>	<u>78,029</u>
 FUNDS			
Unrestricted funds	29	<u>81,762</u>	<u>78,029</u>
 TOTAL FUNDS		<u>81,762</u>	<u>78,029</u>

The financial statements were approved by the Board of Trustees and authorised for issue on 25th October 2021 and were signed on its behalf by:

M E COLLIER
Trustee

THE ERIC WRIGHT CHARITABLE TRUST

**CONSOLIDATED CASH FLOW STATEMENT
for the Year Ended 31 December 2020**

	Notes	2020 £'000	2019 £'000
Cash flows from operating activities:			
Cash generated from operations	1	11,956	(3,584)
Other comprehensive income (non-cash)		2,949	2,773
Movement in provisions		(528)	(478)
Tax paid		<u>68</u>	<u>238</u>
Net cash received/(paid) by operating activities		14,445	(1,051)
Cash flows from investing activities:			
Purchase of intangible fixed assets		(1,066)	-
Purchase of tangible fixed assets		(183)	(376)
Purchase of fixed asset investments		(24)	(545)
Purchase of investment property		(3,983)	(8,391)
Acquisition of joint venture		-	(38)
Sale of tangible fixed assets		-	5
Sale of investment property		470	2,098
Sale of investment in associate		1,439	-
Repayment of loans		4,265	1,783
New loans		(1,161)	(3,058)
Interest received		3	7
Dividends received		<u>192</u>	<u>618</u>
Net cash used in investing activities		(48)	(7,897)
Cash flows from financing activities:			
New loans in year		2,500	7,500
Loan repayments in year		(9,144)	(1,763)
(Decrease)/increase in directors loan		<u>(380)</u>	<u>574</u>
Net cash (used in)/provided by financing activities		(7,024)	6,311
Change in cash and cash equivalents in the reporting period		7,373	(2,637)
Cash and cash equivalents at the beginning of the reporting period	2	<u>20,255</u>	<u>22,892</u>
Cash and cash equivalents at the end of the reporting period	2	<u>27,628</u>	<u>20,255</u>

THE ERIC WRIGHT CHARITABLE TRUST

**NOTES TO THE CONSOLIDATED CASH FLOW STATEMENT
for the Year Ended 31 December 2020**

1. RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES

	2020	2019
	£'000	£'000
Net income for the reporting period (as per the statement of financial activities)	3,733	2,007
Adjustments for:		
Depreciation charges	379	373
Gain on investments	(1,666)	(284)
Loss on disposal of fixed assets	96	14
Interest received	(3)	(7)
Dividends received	(42)	(60)
Revaluation of investment properties	(340)	(1,535)
Operating profit of joint ventures & associates	(2,142)	(2,922)
Taxation	556	429
Decrease/(increase) in stocks	1,069	(116)
Decrease/(increase) in debtors	14,255	(9,032)
(Decrease)/increase in creditors	(3,939)	7,549
Net cash provided by/(used in) operating activities	<u>11,956</u>	<u>(3,584)</u>

2. ANALYSIS OF CASH AND CASH EQUIVALENTS

	2020	2019
	£'000	£'000
Cash & cash equivalents	<u>27,628</u>	<u>20,255</u>
Total cash and cash equivalents	<u>27,628</u>	<u>20,255</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES

1.1 Basis of preparing the financial statements

The financial statements of the Charity, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Charities Act 2011. The financial statements have been prepared under the historical cost convention with the exception of investments which are included at market value, as modified by the revaluation of certain assets.

All amounts in the financial statements have been rounded to the nearest £1,000.

The Eric Wright Charitable Trust ("the Trust") is a Charitable Trust registered and domiciled in the UK.

The accounting policies set out below have, unless otherwise stated, been applied consistently to all periods presented in these financial statements.

Judgements made by the Trustees, in the application of these accounting policies that have significant effect on the financial statements and estimates with a significant risk of material adjustment in the next year are discussed later in accounting policies under the title 'Accounting estimates and judgements.'

1.2 Going concern

The Trust's activities are set out on the Trustees' report set out on pages 2 to 7. The financial position of the Trust is set out in the Consolidated balance sheet on page 14. The financial risk and management of financial risk is explained in the Trustees' report.

The Trustees have a reasonable expectation that the Charity has adequate resources to continue in operational existence for the foreseeable future. Thus they continue to adopt the going concern basis of accounting in preparing the annual financial statements.

Consideration of going concern for subsidiary entities is made at Henmead level and the Trustees agree with the conclusion formed.

1.3 Basis of consolidation

The consolidated financial statements include the financial statements of the Charity and its subsidiary undertakings made up to 31 December 2020. A subsidiary is an entity that is controlled by the Charity. The results of subsidiary undertakings are included in the consolidated statement of financial activities from the date that control commences until the date that control ceases. Control is established when the Charity has the power to govern the operating and financial policies of an entity so as to obtain benefits from its activities. In assessing control, the Henmead Limited group of companies referred to as Group, takes into consideration potential voting rights that are currently exercisable. The Henmead Limited group of companies is controlled by the Charity, consequently the gross income and expenditure from its operations are presented on the Statement of Financial Activities for both the current and the comparative period.

An associate is an entity in which the Group has significant influence, but not control, over the operating and financial policies of the entity. Significant influence is presumed to exist when the investor holds between 20% and 50% of the equity voting rights.

A joint venture is a contractual arrangement undertaking in which the Group exercises joint control over the operating and financial policies of the entity. Where the joint venture is carried out through an entity, it is treated as a jointly controlled entity. The Group's share of the profits less losses of associates and of jointly controlled entities is included in the consolidated profit and loss account and its interest in their net assets is recorded on the balance sheet using the equity method. Where there is no obligation, commitment or guarantee by the group to fund the joint venture operations or make payments on behalf of the investees and there is no intention to in the future, then the share of net liabilities recognised in the group consolidated balance sheet is restricted to the value of the investment made by the group.

Where a group company is party to a joint venture which is not an entity, that company accounts directly for its share of the income and expenditure, assets, liabilities and cash flows. Such arrangements are reported in the consolidated financial statements on the same basis.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

1.4 Basis of preparing the financial statements

In the consolidated financial statements, investments in subsidiaries, jointly controlled entities and associates are carried at cost less impairment. In the accounts of the Trust, the investments in subsidiaries are carried at Net Asset Value.

1.5 Classification of financial instruments issued by the group

In accordance with FRS 102.22, financial instruments issued by the group are treated as equity only to the extent that they meet the following two conditions:

(a) they include no contractual obligations upon the group to deliver cash or other financial assets or to exchange financial assets or financial liabilities with another party under conditions that are potentially unfavourable to the group; and

(b) where the instrument will or may be settled in the entity's own equity instruments, it is either a non-derivative that includes no obligation to deliver a variable number of the entity's own equity instruments or is a derivative that will be settled by the entity exchanging a fixed amount of cash or other financial assets for a fixed number of its own equity instruments.

1.6 Basic financial instruments

Trade and other debtors / creditors

Trade and other debtors are recognised initially at transaction price plus attributable transaction costs. Trade and other creditors are recognised initially at transaction price less attributable transaction costs. Subsequent to initial recognition they are measured at amortised cost using the effective interest method, less any impairment losses in the case of trade debtors. If the arrangement constitutes a financing transaction, for example if payment is deferred beyond normal business terms, then it is measured at the present value of future payments discounted at a market rate of interest for a similar debt instrument.

Interest-bearing borrowings classified as basic financial instruments

Interest-bearing borrowings are recognised initially at the present value of future payments discounted at a market rate of interest. Subsequent to initial recognition, interest-bearing borrowings are stated at amortised cost using the effective interest method, less any impairment losses.

Investments in preference and ordinary shares

Investments in equity instruments are measured initially at fair value, which is normally the transaction price. Transaction costs are excluded if the investments are subsequently measured at fair value. Subsequent to initial recognition investments that can be measured reliably are measured at fair value with changes recognised in the Statement of Financial Activities. Other investments are measured at cost less impairment in the Statement of Financial Activities.

Cash and cash equivalents

Cash and cash equivalents comprise cash balances and call deposits. Bank overdrafts that are repayable on demand and form an integral part of the Charity's cash management are included as a component of cash and cash equivalents for the purpose only of the cash flow statement.

Finance lease debtors

At the commencement of the lease term, a finance lease is recorded in the balance sheet as a receivable, at an amount equal to the net investment in the lease.

The net investment in a lease is the gross investment in the lease discounted at the interest rate implicit in the lease.

The gross investment in the lease is the aggregate of:

- The minimum lease payments receivable under a finance lease; and
- Any unguaranteed residual value accruing to the company.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES – continued

Finance lease debtors

Initial direct costs (costs that are incremental and directly attributable to negotiating and arranging a lease) are included in the initial measurement of the finance lease receivable and reduce the income recognised over the lease term.

Finance income is recognised based on a pattern reflecting a constant periodic rate of return on the net investment outstanding in respect of the finance lease.

1.7 Other financial instruments

Financial instruments not considered to be Basic financial instruments (Other financial instruments)

Other financial instruments not meeting the definition of Basic Financial Instruments are recognised initially at fair value. Subsequent to initial recognition other financial instruments are measured at fair value with changes recognised in the Statement of Financial Activities except as follows:

- investments in equity instruments that are not publicly traded and whose fair value cannot otherwise be measured reliably shall be measured at cost less impairment; and
- hedging instruments in a designated hedging relationship shall be recognised as set out overleaf.

Derivative financial instruments and hedging

Within the Trust no derivative financial instruments exist however, the below represents those derivative financial instruments that occur in the Henmead group accounts and are included in the Trust accounts on consolidation.

Derivative financial instruments are recognised at fair value. The gain or loss on remeasurement to fair value is recognised immediately in profit or loss. However, where derivatives qualify for hedge accounting, recognition of any resultant gain or loss depends on the nature of the item being hedged (see below).

Fair value hedges

Within the Trust no fair value hedges exist however, the below represents those fair value hedges that occur in the Henmead group accounts and are included in the Trust accounts on consolidation.

Where a derivative financial instrument is designated as a hedge of the variability in fair value of a recognised asset or liability or an unrecognised firm commitment, all changes in the fair value of the derivative are recognised immediately in the Statement of Financial Activities. The carrying value of the hedged item is adjusted by the change in fair value that is attributable to the risk being hedged (even if it is normally carried at cost or amortised cost) and any gains or losses on remeasurement are recognised immediately in the income statement (even if those gains would normally be recognised directly in reserves). If hedge accounting is discontinued and the hedged financial asset or liability has not been derecognised, any adjustments to the carrying amount of the hedged item are amortised into the Statement of Financial Activities using the effective interest method over the remaining life of the hedged item.

Cash flow hedges

Within the Trust no cash flow hedges exist however, the below represents those cash flow hedges that occur in the Henmead group accounts and are included in the Trust accounts on consolidation.

Where a derivative financial instrument is designated as a hedge of the variability in cash flows of a recognised asset or liability, or a highly probable forecast transaction, the effective part of any gain or loss on the derivative financial instrument is recognised directly in other comprehensive income. Any ineffective portion of the hedge is recognised immediately in the Statement of Financial Activities.

For cash flow hedges, where the forecast transactions resulted in the recognition of a non-financial asset or non-financial liability, the hedging gain or loss recognised in other recognised losses is included in the initial cost or other carrying amount of the asset or liability. Alternatively when the hedged item is recognised in profit or loss the hedging gain or loss is reclassified to the Statement of Financial Activities. When a hedging instrument expires or is sold, terminated or exercised, or the entity discontinues designation of the hedge relationship but the hedged forecast transaction is still expected to occur, the cumulative gain or loss at that point remains in equity and is recognised in accordance with the above policy when the transaction occurs. If the hedged transaction is no longer expected to take place, the cumulative unrealised gain or loss recognised in equity is recognised in the income statement immediately.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

1.8 Tangible fixed assets

Tangible fixed assets are stated at cost less accumulated depreciation and accumulated impairment losses.

Where parts of an item of tangible fixed assets have different useful lives, they are accounted for as separate items of tangible fixed assets, for example land is treated separately from buildings.

Leases in which the entity assumes substantially all the risks and rewards of ownership of the leased asset are classified as finance leases. All other leases are classified as operating leases. Leased assets acquired by way of finance lease are stated on initial recognition at an amount equal to the lower of their fair value and the present value of the minimum lease payments at inception of the lease, including any incremental costs directly attributable to negotiating and arranging the lease. At initial recognition a finance lease liability is recognised equal to the fair value of the leased asset or, if lower, the present value of the minimum lease payments. The present value of the minimum lease payments is calculated using the interest rate implicit in the lease. Lease payments are accounted for as described below.

The company assesses at each reporting date whether tangible fixed assets (including those leased under a finance lease) are impaired.

Depreciation is charged to the Statement of Financial Activities on a straight-line basis over the estimated useful lives of each part of an item of tangible fixed assets. Leased assets are depreciated over the shorter of the lease term and their useful lives. Land is not depreciated. The estimated useful lives are as follows:

- Freehold buildings	4% on cost
- Leasehold land and buildings	4% on cost
- Plant, machinery and scaffolding	15% on reducing balance
- Fixtures and fittings	15% on reducing balance
- Motor vehicles	25% on reducing balance
- Computer equipment	33% on cost

Depreciation methods, useful lives and residual values are reviewed if there is an indication of a significant change since last annual reporting date in the pattern by which the company expects to consume an asset's future economic benefits.

1.9 Business combinations

Business combinations are accounted for using the purchase method as at the acquisition date, which is the date on which control is transferred to the entity.

At the acquisition date, the group recognises goodwill as:

- the fair value of the consideration (excluding contingent consideration) transferred; plus
- estimated amount of contingent consideration (see below); plus
- the fair value of the equity instruments issued; plus
- directly attributable transaction costs; less
- the net recognised amount (generally fair value) of the identifiable assets acquired and liabilities and contingent liabilities assumed.

Consideration which is contingent on future events is recognised based on the estimated amount if the contingent consideration is probable and can be measured reliably. Any subsequent changes to the amount are treated as an adjustment to the cost of the acquisition.

FRS 102.35 granted certain exemptions from the full requirements of FRS 102 in the transition period. The Group elected not to restate business combinations that took place prior to 1 January 2014. In respect of acquisitions prior to 1 January 2014, goodwill is included on the basis of its deemed cost, which represents the amount recorded under old UK GAAP. Intangible assets previously included in goodwill, are not recognised separately.

Goodwill in respect of the Joint Venture is amortised on a straight line basis over its useful life. Goodwill has no residual value. The finite useful life of goodwill is estimated to be 21 years, the remaining period of the concession period for the lease plus agreement.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

1.10 Intangible assets and goodwill

Within the Trust no goodwill exists however, the below represents goodwill that occurs in the Henmead group accounts.

Goodwill in respect of Joint Ventures is amortised on a straight line basis over its useful life. Goodwill has no residual value. The finite useful life of goodwill was estimated to be 21 years, the remaining period of the concession period for the lease plus agreement.

Intangible assets relate to computer software which is stated at cost less accumulated amortisation. Amortisation is charged to the profit and loss account on a straight line basis over the estimated useful life which is 10 years.

1.11 Stock and work in progress

Stock and work in progress is stated at the lower of cost and net realisable value. =Cost includes all direct expenditure and an appropriate proportion of fixed and variable overheads.

1.12 Investment property

Investment properties are properties which are held either to earn rental income or for capital appreciation or for both. Investment properties are recognised initially at cost.

Subsequent to initial recognition

- i. investment properties whose fair value can be measured reliably without undue cost or effort are held at fair value. Any gains or losses arising from changes in the fair value are recognised in the Statement of Financial Activities in the period that they arise; and
- ii. no depreciation is provided in respect of investment properties applying the fair value model.

If a reliable measure is not available without undue cost or effort for an item of investment property, this item is thereafter accounted for as tangible fixed assets in accordance with section 17 until a reliable measure of fair value becomes available.

1.13 Construction contract debtors

Within the Trust accounts no construction contract debtors exist however, the below represents those construction contract debtors that occur in the subsidiary accounts.

Amounts recoverable on long term contracts represents the gross unbilled amount for contract work performed to date. They are measured at cost plus profit recognised to date (see the revenue accounting policy) less a provision for foreseeable losses and less progress billings. Variations are included in contract revenue when they are reliably measurable and it is probable that the customer will approve the variation itself and the revenue arising from the variation. Claims are included in contract revenue only when they are reliably measurable and negotiations have reached an advanced stage such that it is probable that the customer will accept the claim. Cost includes all expenditure related directly to specific projects and an allocation of fixed and variable overheads incurred in the entity's contract activities based on normal operating capacity.

Amounts recoverable on long term contracts are presented as part of trade debtors in the balance sheet. If payments received from customers exceed the income recognised, then the difference is presented as payments on account in the balance sheet.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

1.14 Impairment excluding stocks, investment properties and deferred tax assets

Financial assets (including trade and other debtors)

A financial asset not carried at fair value through the Statement of Financial Activities is assessed at each reporting date to determine whether there is objective evidence that it is impaired. A financial asset is impaired if objective evidence indicates that a loss event has occurred after the initial recognition of the asset, and that the loss event had a negative effect on the estimated future cash flows of that asset that can be estimated reliably.

An impairment loss in respect of a financial asset measured at amortised cost is calculated as the difference between its carrying amount and the present value of the estimated future cash flows discounted at the asset's original effective interest rate. For financial instruments measured at cost less impairment, an impairment is calculated as the difference between its carrying amount and the best estimate of the amount that the Company would receive for the asset if it were to be sold at the reporting date. Interest on the impaired asset continues to be recognised through the unwinding of the discount. Impairment losses are recognised in the Statement of Financial Activities. When a subsequent event causes the amount of impairment loss to decrease, the decrease in impairment loss is reversed through the Statement of Financial Activities.

Non-financial assets

Within the Trust accounts no non-financial assets exist however, the below represents those Non-financial assets that occur in the subsidiary accounts.

The carrying amounts of the entity's non-financial assets, other than investment property, stocks and deferred tax assets, are reviewed at each reporting date to determine whether there is any indication of impairment. If any such indication exists, then the asset's recoverable amount is estimated. The recoverable amount of an asset or cash-generating unit is the greater of its value in use and its fair value less costs to sell. In assessing value in use, the estimated future cash flows are discounted to their present value using a pre-tax discount rate that reflects current market assessments of the time value of money and the risks specific to the asset. For the purpose of impairment testing, assets that cannot be tested individually are grouped together into the smallest group of assets that generates cash inflows from continuing use that are largely independent of the cash inflows of other assets or groups of assets (the "cash-generating unit"). The goodwill acquired in a business combination, for the purpose of impairment testing is allocated to cash-generating units, or ("CGU") that are expected to benefit from the synergies of the combination. For the purpose of goodwill impairment testing, if goodwill cannot be allocated to individual CGUs or groups of CGUs on a non-arbitrary basis, the impairment of goodwill is determined using the recoverable amount of the acquired entity in its entirety, or if it has been integrated then the entire group of entities into which it has been integrated.

An impairment loss is recognised if the carrying amount of an asset or its CGU exceeds its estimated recoverable amount. Impairment losses are recognised in the Statement of Financial Activities. Impairment losses recognised in respect of CGUs are allocated first to reduce the carrying amount of any goodwill allocated to the units, and then to reduce the carrying amounts of the other assets in the unit (group of units) on a pro rata basis.

An impairment loss is reversed if and only if the reasons for the impairment have ceased to apply.

Impairment losses recognised in prior periods are assessed at each reporting date for any indications that the loss has decreased or no longer exists. An impairment loss is reversed only to the extent that the asset's carrying amount does not exceed the carrying amount that would have been determined, net of depreciation or amortisation, if no impairment loss had been recognised.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

1.15 Employee benefits

Defined contribution plans and other long term employee benefits

A defined contribution plan is a post-employment benefit plan under which the company pays fixed contributions into a separate entity and will have no legal or constructive obligation to pay further amounts. Obligations for contributions to defined contribution pension plans are recognised as an expense in the profit and loss account in the periods during which services are rendered by employees.

The Group operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Group in an independently administered fund. The amount charged to the Statement of Financial Activities represents the contributions payable to the scheme in respect of the accounting period. Differences between contributions payable in the year and contributions actually paid are shown as either other creditors or prepayments in the balance sheet.

Defined benefit plans

Within the Trust no defined benefit plans exist however, the below represents those defined benefit plans that occur in the Henmead group accounts and included in the Trust accounts on consolidation.

A defined benefit plan is a post-employment benefit plan other than a defined contribution plan. The entity's net obligation in respect of defined benefit plans is calculated by estimating the amount of future benefit that employees have earned in return for their service in the current and prior periods; that benefit is discounted to determine its present value. The entity determines the net interest expense (income) on the net defined benefit liability for the period by applying the discount rate as determined at the beginning of the annual period to the net defined benefit liability taking account of changes arising as a result of contributions and benefit payments.

The discount rate is the yield at the balance sheet date on AA credit rated bonds denominated in the currency of, and having maturity dates approximating, to the terms of the entity's obligations. A valuation is performed annually by a qualified actuary using the projected unit credit method.

Changes in the net defined benefit liability arising from employee service rendered during the period, net interest on net defined benefit liability, and the cost of plan introductions, benefit changes, curtailments and settlements during the period are recognised in the Statement of Financial Activities.

Remeasurement of the net defined benefit liability is recognised in other comprehensive income in the period in which it occurs.

1.16 Provisions

A provision is recognised in the balance sheet when the entity has a present legal or constructive obligation as a result of a past event, that can be reliably measured and it is probable that an outflow of economic benefits will be required to settle the obligation. Provisions are recognised at the best estimate of the amount required to settle the obligation at the reporting date.

Where the Trust enters into financial guarantee contracts to guarantee the indebtedness of other companies within its group, the company treats the guarantee contract as a contingent liability in its individual financial statements until such time as it becomes probable that the company will be required to make a payment under the guarantee.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

1.17 Expenses

Operating lease

Within the Trust no operating leases exist however, the below represents operating leases that occur in the Henmead group accounts and are included in the Trust accounts on consolidation.

Payments (excluding costs for services and insurance) made under operating leases are recognised in the Statement of Financial Activities on a straight-line basis over the term of the lease unless the payments to the lessor are structured to increase in line with expected general inflation; in which case the payments related to the structured increases are recognised as incurred. Lease incentives received are recognised in profit and loss over the term of the lease as an integral part of the total lease expense.

Finance lease

Minimum lease payments are apportioned between the finance charge and the reduction of the outstanding liability using the rate implicit in the lease. The finance charge is allocated to each period during the lease term so as to produce a constant periodic rate of interest on the remaining balance of the liability. Contingent rents are charged as expenses in the periods in which they are incurred.

Interest receivable and Interest payable

Interest payable and similar charges include interest payable, finance charges and finance leases recognised in the Statement of Financial Activities using the effective interest method and unwinding of the discount on provisions that are recognised in the Statement of Financial Activities.

Other interest receivable and similar income include interest receivable on funds invested and net foreign exchange gains. Interest income and interest payable are recognised in profit or loss as they accrue, using the effective interest method. Dividend income is recognised in the Statement of Financial Activities on the date the entity's right to receive payments is established. Foreign currency gains and losses are reported on a net basis.

1.18 Taxation

No taxation has been charged in respect of the Charity but the below relates to subsidiary entities which are subject to taxation.

Tax on the profit or loss for the year for trading subsidiaries comprises current and deferred tax. Tax is recognised in the statement of financial activities except to the extent that it relates to items recognised directly in equity or other gains and losses, in which case it is recognised directly in equity or other gains and losses.

Current tax is the expected tax payable or receivable on the taxable income or loss for the year, using tax rates enacted or substantively enacted at the balance sheet date, and any adjustment to tax payable in respect of previous years.

Deferred tax is provided on timing differences which arise from the inclusion of income and expenses in tax assessments in periods different from those in which they are recognised in the financial statements. The following timing differences are not provided for: differences between accumulated depreciation and tax allowances for the cost of a fixed asset if and when all conditions for retaining the tax allowances have been met; and differences relating to investments in subsidiaries, associates and joint ventures to the extent that it is not probable that they will reverse in the foreseeable future and the reporting entity is able to control the reversal of the timing difference. Deferred tax is not recognised on permanent differences arising because certain types of income or expense are non-taxable or are disallowable for tax or because certain tax charges or allowances are greater or smaller than the corresponding income or expense.

Deferred tax is provided in respect of the additional tax that will be paid or avoided on differences between the amount at which an asset (other than goodwill) or liability is recognised in a business combination and the corresponding amount that can be deducted or assessed for tax. Goodwill is adjusted by the amount of such deferred tax.

Deferred tax is measured at the tax rate that is expected to apply to the reversal of the related difference, using tax rates enacted or substantively enacted at the balance sheet date. Deferred tax balances are not discounted. Unrelieved tax losses and other deferred tax assets are recognised only to the extent that it is probable that they will be recovered against the reversal of deferred tax liabilities or other future taxable profits.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

1.19 Government grants

Grants are accounted for under the accruals model. Grants of a revenue nature are recognised in the profit and loss account in the same period as the related expenditure.

1.20 Accounting estimates and judgements

(a) Key sources of estimation uncertainty in applying the Group's accounting policies

Preparation of the financial statements requires the Trustees to make estimates. The items across the group statements where these estimates have been made include:

Contract provisions

The amount of profit attributable to the stage of completion of a long term contract is recognised when the outcome of the contract can be foreseen with reasonable certainty however there is inherent judgement in this assessment. Turnover for such contracts is stated by reference to the costs incurred as a proportion of the total anticipated contract costs, less amounts recognised in previous years. Where the outcome cannot be reasonably foreseen, revenue is recognised to the extent of costs expensed as incurred. Amounts recoverable on contracts represent the gross unbilled amount for contract work performed to date. Provision is made for any losses as soon as they are foreseen. The provisions are recognised at the best estimate of the amount required to settle the obligation at the reporting date.

(b) Critical accounting judgements in applying the Group's accounting policies

Certain critical accounting judgements (apart from those involving estimations included above) in applying the Group's accounting policies are described below.

Investment property

Investment properties are initially recognised at cost. Subsequent to initial recognition investment properties whose fair value can be measured reliably are held at fair value. Whilst the investment properties are valued by external experts, there are a number of judgements adopted in respect of items such as yield and lease renewals which affect the overall valuation.

Loans to joint ventures

Loans to joint ventures are initially recognised at cost. The loans are reviewed annually for impairment via a review of the joint ventures cash flow forecast. No impairment is recognised as future trading and cash flow forecasts demonstrate the joint ventures have sufficient funds to meet repay the loans as they fall due.

Investments in joint ventures

To the extent that the Henmead group have no legal or constructive obligation to fund the share of historic losses recognised in the joint ventures the value of the investment is restricted to the value of the investments made.

Life cycle provision

The Eric Wright Group has contractual obligations to maintain properties owned by LIFT entities and other third parties over the lives of those assets. The receipts are under contract however the timing and quantum of costs differs resulting in a provision on the balance sheet. Due to the duration of the life cycle contracts, there is uncertainty regarding the timing and extent of the costs required to maintain the assets and judgement is therefore required in order to assess sufficiency.

Trade debtors

Held within trade debtors are contract trade debtors that represent billed amounts for contract work performed to date. Contract trade debtors are regularly reported and monitored to ensure the full amount is recovered. Provision is made for doubtful debts.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

1. ACCOUNTING POLICIES - continued

Accounting estimates and judgements – continued

Classification of financial instruments

Financial instruments are recognised initially at fair value. Subsequent to initial recognition financial instruments are measured at fair value with changes recognised in the Statement of Financial Activities. Where the financial instrument falls under the classification of hedging instruments and is in a designated hedging relationship the effective part of any gain or loss on the derivative financial instrument is recognised directly in other gains and losses. Any ineffective portion of the hedge is recognised immediately in the Statement of Financial Activities.

Defined benefit plan

The Group's net obligation in respect of defined benefit plans is calculated each year by a qualified Actuary and using the estimates set out in note 27. Full provision for the liability is recognised in the Group accounts.

2. DONATIONS AND LEGACIES

The grant income can be represented as:

	2020 £'000	2019 £'000
Other	<u>-</u>	<u>2</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

3. COMMERCIAL TRADE OPERATION INCOME

	2020	2019
	£'000	£'000
Group turnover	204,611	223,208
Other operating income – rental income	5,668	5,042
Other operating income – CJRS income	755	-
Share of profit in Joint Ventures	2,160	2,945
Share of loss in Associates	(18)	(23)
Profit on disposal of investment in associate	1,424	-
Interest receivable and similar income	4,567	5,050
	<u>219,167</u>	<u>236,222</u>

Commercial trade operational income relates to the Henmead Limited group of companies.

4. INCOME FROM CHARITABLE ACTIVITIES

		2020	2019
	Activity	£'000	£'000
Water Park fees received	Third party fee income paid to Water Park	145	381

5. OTHER INCOME

	2020	2019
	£'000	£'000
Local authority grants	27	-
CJRS grant income received	147	-
Course income	-	7
	<u>174</u>	<u>7</u>

6. INVESTMENT INCOME

	2020	2019
	£'000	£'000
Other fixed asset investment	42	60
Deposit account interest	3	7
	<u>45</u>	<u>67</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

7. RAISING FUNDS

Other trading activities

	2020	2019
	£'000	£'000
Purchases	<u>1</u>	<u>7</u>

8. COMMERCIAL TRADE OPERATION EXPENDITURE

	2020	2019
	£'000	£'000
Cost of sales	187,297	208,428
Administrative expenses	21,070	19,643
Interest payable and similar expenses	3,171	3,249
Tax on profit on ordinary activities	556	429
Dividend to minority interest	<u>9</u>	<u>10</u>
	<u>212,103</u>	<u>231,759</u>

Commercial trade operational expenditure relates to the Henmead Limited group of companies.

9. CHARITABLE ACTIVITIES COSTS

	Direct costs	Grant funding of activities (See note 10)	Support costs (See note 11)	Totals
	£'000	£'000	£'000	£'000
Costs of operating Water Park	919	-	74	993
Grants to other Charitable bodies	<u>-</u>	<u>334</u>	<u>-</u>	<u>334</u>
	<u>919</u>	<u>334</u>	<u>74</u>	<u>1,327</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

10. GRANTS PAYABLE

	2020	2019
	£'000	£'000
Grants to other Charitable bodies	<u>334</u>	<u>904</u>
	2020	2019
	£'000	£'000
Grants paid to institutions other than Water Park Limited	334	904
These grants are categorised into the following sectors:		
Charity of the Year	-	100
Community Voluntary Services	90	120
Education & Training	86	58
Carers	43	185
Health	30	110
Youth	33	87
Elderly	25	120
Child and Family Support	10	20
Other	12	49
Mental Health	5	55
	<u>334</u>	<u>904</u>
	<u><u>334</u></u>	<u><u>904</u></u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

11. CHARITABLE SUPPORT COSTS

Support costs, included in the above, are as follows:

Governance costs

	2020	2019
	£'000	£'000
Recharge of administrative resources	31	29
Auditors' remuneration	14	13
Accountancy and legal fees	28	24
Trustees & sundry expenses	1	1
	<u>74</u>	<u>67</u>

Audit fees across the group are disclosed as:

	2020	2019
	£'000	£'000
Trust auditor (Fairhurst):		
Audit of Trust and Water Park subsidiary	14	13
Henmead Limited auditor:		
Audit of Henmead Limited financial statements	6	6
Audit of financial statements of subsidiaries of Henmead Limited	121	117
Taxation advisory services	15	7
	<u>156</u>	<u>143</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

12. TRUSTEES' REMUNERATION AND BENEFITS

There were no trustees' remuneration or other benefits payable by the Trust for the year ended 31 December 2020 nor for the year ended 31 December 2019.

However, during the year two Trustees received remuneration and benefits for their roles as directors of two of the non-charitable trading subsidiaries (2019: one). One Trustee also received remuneration for supplying ad hoc professional advisory services to subsidiaries within the Henmead Limited group (2019: Nil).

Trustees' expenses

During the year Trustees were reimbursed a total of £201 (2019: £903) to cover out of pocket expenses.

Directors' remuneration and key management personnel

During the year Directors' and key management personnel of the Henmead group were compensated for their services as follows:

	2020	2019
	£'000	£'000
Directors' remuneration	1,701	1,476
Benefits in kind	3	24
Company contributions to money purchase pension plans	28	17
	<u>1,732</u>	<u>1,517</u>

Information regarding the highest paid director is as follows:

	2020	2019
	£'000	£'000
Remuneration	863	673
Benefits in kind	23	22
	<u>886</u>	<u>695</u>

Retirement benefits are accruing to one (2019: one) director under a defined contribution scheme.

The remuneration of Directors is disclosed above and the remuneration of key management personnel is set out below.

	2020	2019
	£'000	£'000
Key management & personnel remuneration	<u>1,022</u>	<u>892</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

13. STAFF NUMBERS AND COSTS

The average number of persons employed by the Group (including Trustees) during the year, analysed by category, was as follows:

	2020	2019
	No.	No.
Direct labour	310	311
Administration	406	394
	<u>716</u>	<u>705</u>

The aggregate payroll costs of these persons were as follows:

	2020	2019
	£'000	£'000
Wages and salaries	30,762	29,766
Social security costs	2,562	2,462
Contributions to defined contribution plans	2,870	2,499
	<u>36,194</u>	<u>34,727</u>

14. TAXATION

During the year no tax was directly payable by the Trust. Taxation was paid by subsidiary entities and is disclosed in note 8.

15. INTANGIBLE ASSETS

Group	Software
	£'000
COST	
At 1 January 2020	-
Additions	1,066
Transfers from tangible assets	<u>132</u>
At 31 December 2020	<u>1,198</u>
 AMORTISATION	
At 1 January 2020	-
Charge for year	<u>17</u>
At 31 December 2020	<u>17</u>
 NET BOOK VALUE	
At 31 December 2020	<u>1,181</u>
At 31 December 2019	<u><u>-</u></u>

Trust

The trust does not hold any goodwill or intangible assets.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

16. TANGIBLE FIXED ASSETS

Group	Freehold property £'000	Long leasehold £'000	Plant and machinery £'000
COST			
At 1 January 2020	3,586	598	4,723
Additions	-	-	101
Disposals	<u>-</u>	<u>(83)</u>	<u>(2,345)</u>
At 31 December 2020	<u>3,586</u>	<u>515</u>	<u>2,479</u>
 DEPRECIATION			
At 1 January 2020	270	353	4,161
Charge for year	33	25	150
Eliminated on disposal	<u>-</u>	<u>(83)</u>	<u>(2,244)</u>
At 31 December 2020	<u>303</u>	<u>295</u>	<u>2,067</u>
 NET BOOK VALUE			
At 31 December 2020	<u>3,283</u>	<u>220</u>	<u>412</u>
At 31 December 2019	<u>3,316</u>	<u>245</u>	<u>562</u>
 Fixtures and fittings			
	£'000	Motor vehicles £'000	Totals £'000
COST			
At 1 January 2020	2,859	324	12,090
Additions	64	1	166
Transfers to intangible assets	(132)	-	(132)
Disposals	<u>(612)</u>	<u>(25)</u>	<u>(3,065)</u>
At 31 December 2020	<u>2,179</u>	<u>300</u>	<u>9,059</u>
 DEPRECIATION			
At 1 January 2020	2,445	261	7,490
Charge for year	122	24	354
Eliminated on disposal	<u>(634)</u>	<u>(26)</u>	<u>(2,987)</u>
At 31 December 2020	<u>1,933</u>	<u>259</u>	<u>4,857</u>
 NET BOOK VALUE			
At 31 December 2020	<u>246</u>	<u>41</u>	<u>4,202</u>
At 31 December 2019	<u>414</u>	<u>63</u>	<u>4,600</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

16. TANGIBLE FIXED ASSETS - continued

Land and buildings

The net book value of land and buildings in tangible fixed assets and investment properties comprises:

	2020	2019
	£'000	£'000
Freehold	49,033	47,019
Long leasehold	32,382	30,569
Short leasehold	<u>220</u>	<u>245</u>
	<u>81,635</u>	<u>77,833</u>
Trust		Fixtures and fittings
		£'000
COST		
At 1 January 2020 and 31 December 2020		<u>204</u>
DEPRECIATION		
At 1 January 2020		177
Charge for year		<u>3</u>
At 31 December 2020		<u>180</u>
NET BOOK VALUE		
At 31 December 2020		<u><u>24</u></u>
At 31 December 2019		<u><u>27</u></u>

17. FIXED ASSET INVESTMENTS

Group	Loans to Joint Ventures £'000	Interests in Joint Ventures £'000	Investment in associates £'000	Share portfolio £'000	Cash and settlements pending £'000	Total £'000
Cost or market value						
At 1 January 2020	14,239	(32)	3,894	2,799	84	20,984
Additions	-	-	-	9	42	51
Disposals	-	-	-	-	(27)	(27)
New loans provided	1,161	-	-	-	-	1,161
Repayment of loans	(400)	-	(3,865)	-	-	(4,265)
Revaluation	-	-	-	235	-	235
Share of profit/(loss)	<u>-</u>	<u>(126)</u>	<u>(31)</u>	<u>-</u>	<u>-</u>	<u>(157)</u>
At 31 December 2020	<u>15,000</u>	<u>(158)</u>	<u>(2)</u>	<u>3,043</u>	<u>99</u>	<u>17,982</u>
Provisions						
At 1 January 2020	(10,715)	-	-	-	-	(10,715)
Movement in provision	<u>375</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>375</u>
At 31 December 2020	<u>(10,340)</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>(10,340)</u>
Net book value						
At 31 December 2020	<u>4,660</u>	<u>(158)</u>	<u>(2)</u>	<u>3,043</u>	<u>99</u>	<u>7,642</u>
At 31 December 2019	<u>3,524</u>	<u>(32)</u>	<u>3,894</u>	<u>2,799</u>	<u>84</u>	<u>10,269</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

17. FIXED ASSET INVESTMENTS

Trust

	Share portfolio £'000	Unlisted investments £'000	Cash and settlements pending £'000	Totals £'000
MARKET VALUE				
At 1 January 2020	2,768	70,486	84	73,338
Additions	9	-	42	51
Disposals	-	-	(27)	(27)
Revaluations	242	2,665	-	2,907
	<u>3,019</u>	<u>73,151</u>	<u>99</u>	<u>76,269</u>
At 31 December 2020	<u>3,019</u>	<u>73,151</u>	<u>99</u>	<u>76,269</u>
NET BOOK VALUE				
At 31 December 2020	<u>3,019</u>	<u>73,151</u>	<u>99</u>	<u>76,269</u>
At 31 December 2019	<u>2,768</u>	<u>70,486</u>	<u>84</u>	<u>73,338</u>

There were no investment assets outside the UK.

The Trust's investments in unlisted companies at the balance sheet date were:

Company	Percentage holding	Country of incorporation	Nominal value £
Henmead Limited	100	England	100
Water Park Limited	100	England	1

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

18. INVESTMENT PROPERTY

	2020	2020
	£'000	£'000
	Group	Trust
FAIR VALUE		
At 1 January 2020	74,272	2,250
Additions	3,983	-
Disposals	(470)	-
Net gain from fair value adjustments	347	-
At 31 December 2020	78,132	2,250
 NET BOOK VALUE		
At 31 December 2020	78,132	2,250
At 31 December 2019	74,272	2,250

All investment properties are held at fair value. The Group assets were valued at 31 December 2020 at market value on the basis of existing use by Avison Young, Chartered Surveyors, an external independent valuer, having an appropriate recognised professional qualification and recent experience in the location and class of property being valued.

19. STOCKS

	Group	Group	Trust	Trust
	2020	2019	2020	2019
	£000	£000	£000	£000
Work in progress	24,447	25,516	-	-
	24,447	25,516	-	-
	24,447	25,516	-	-

20. DEBTORS

	Group	Group	Trust	Trust
	2020	2019	2020	2019
	£000	£000	£000	£000
<i>Amounts falling due within one year</i>				
Finance lease debtor receivable	2,015	1,647	-	-
Trade debtors	19,676	28,787	-	-
Amounts recoverable on long term contracts	13,377	16,040	-	-
Amounts due from subsidiaries	-	-	308	162
Corporation tax	-	4	-	-
Prepayments	4,263	5,041	6	114
Deferred tax	2,577	2,064	-	-
Other debtors	1,549	1,490	-	-
	43,457	55,073	314	276
<i>Due after more than one year</i>				
Finance lease debtor receivable	37,205	39,334	-	-
	80,662	94,407	314	276
	80,662	94,407	314	276

Amounts owed by group undertakings are non-interest bearing and repayable on demand.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

21. CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR

	Group	Group	Trust	Trust
	2020	2019	2020	2019
	£000	£000	£000	£000
Bank loans and overdraft	2,093	2,173	-	-
Payments on account	4,082	6,829	-	-
Trade creditors	26,691	30,869	-	-
Amounts due to subsidiaries	-	-	90	116
Taxation and social security	4,308	3,306	-	4
Other creditors	11,180	11,373	-	25
Accruals and deferred income	8,181	6,294	147	66
Director's loan accounts	5,224	5,604	-	-
	<u>61,759</u>	<u>66,448</u>	<u>237</u>	<u>211</u>

Included within directors loan accounts due within one year are loans due to RE Wright (Director). Amounts due to RE Wright are £5,224,000 (2019: £5,604,000). The maximum amount outstanding in the year to RE Wright was £5,604,000 (2019: £5,604,000).

Amounts owed are non-interest bearing and repayable on demand.

22. CREDITORS: AMOUNTS FALLING DUE AFTER MORE THAN ONE YEAR

	Group	Group	Trust	Trust
	2020	2019	2020	2019
	£000	£000	£000	£000
Bank loans	56,909	63,473	-	-
Deferred Income	4,574	4,137	-	-
Financial instruments	10,910	9,861	-	-
	<u>72,393</u>	<u>77,471</u>	<u>-</u>	<u>-</u>

Details on financial instruments are included in note 25.

23. INTEREST-BEARING LOANS AND BORROWING

This note provides information about the contractual terms of Henmead's interest-bearing loans and borrowings, which are measured at amortised cost.

	2020	2019
	£'000	£'000
Loans and overdrafts can be analysed as falling due:		
In one year or less	2,093	2,173
Between one and two years	17,351	23,092
Between two and five years	18,608	17,927
In five years or more	<u>20,950</u>	<u>22,454</u>
	<u>59,002</u>	<u>65,646</u>
Secured creditors can be analysed as follows:		
	2020	2019
	£'000	£'000
Creditors falling due in less than one year		
Secured bank loans and overdraft	<u>2,093</u>	<u>2,173</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

23. INTEREST-BEARING LOANS AND BORROWINGS – continued

	2020	2019
	£'000	£'000
Creditors falling due in more than one year		
Secured bank loans	<u>56,909</u>	<u>63,473</u>

Bank loans are secured on certain investment properties of Eric Wright Group Limited, a subsidiary of Henmead Limited, and other group companies.

All financial liabilities are denominated in UK pounds sterling. The financial liabilities carry floating rates of interest, based upon market rates prevailing at the time. Some of these financial liabilities have been swapped to a fixed interest rate.

Interest rate swaps, denominated in pounds sterling have been entered into to protect the maximum interest expense to which the Group is exposed. These swaps with an underlying debt value of £43,935,000 (2019: £32,079,000) enable the Group to swap floating rate liabilities on loans linked to LIBOR to a fixed rate liability. The period of these swap arrangements ranges from 4 to 17 years as at 31 December 2020. This capped the maximum interest payable by the Group to December 2020 at 5.87%.

The interest paid by the Group on its bank floating rate liabilities is at a rate of LIBOR plus a margin of 2% to 2.7% (2019: LIBOR plus 2% to 2.7%).

Terms and debt repayment schedule

Group	Currency	Nominal interest rate	Year of maturity	Repayment schedule	2020	2019
					£000	£000
Term loan 1	£ GBP	Libor + 2.7%	2024	Amortising	13,600	12,500
Revolving Credit Facility	£ GBP	Libor + 2%	2022	Revolving Credit Facility	15,000	21,000
Debenture loans	£ GBP	Libor + 2%	-	Subordinated debt	67	67
Term loan 2	£ GBP	Libor + 1%	2024	Amortising	2,585	3,164
Term loan 3	£ GBP	Libor + 0.97%	2030	Amortising	5,350	5,752
Term loan 4	£ GBP	Libor + 2.1%	2037	Amortising	22,400	23,163
					<hr/> 59,002 <hr/>	<hr/> 65,646 <hr/>

Following a refinance completed in December 2019, Term loan 1 is an amortising 5 year term loan with annual capital repayments of £400,000 and falling due for final repayment in December 2024.

The Revolving Credit Facility is drawn for a fixed period, agreed in advance with the bank. The RCF is either repaid at the end of the fixed period or the period extended. The RCF facility was refinanced in December 2017 for a 42 month period to June 2021 and further extended by 7 months to January 2022. Discussions regarding the refinance are currently progressing.

The debenture loan is unsecured and no redemption date has been set.

The term loans 2-4 are repaid bi-annually and full repayment will be made by the expiry date and relate to the Group's PFI arrangement.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

24. OTHER FINANCIAL LIABILITIES

	Group 2020 £000	Group 2019 £000	Trust 2020 £000	Trust 2019 £000
Amounts falling due after more than one year				
Other financial liabilities designated as fair value through other comprehensive income	10,910	9,861	-	-
	<hr/> 10,910 <hr/>	<hr/> 9,861 <hr/>	<hr/> - <hr/>	<hr/> - <hr/>

25. FINANCIAL INSTRUMENTS

(a) Carrying amount of financial instruments

The carrying amounts of the financial assets and liabilities include:

	Notional amount £'000	Maturity year	Fixed rate %	Fair value 2020 £'000	Fair value 2019 £'000
Liabilities measured at amortised cost					
Interest rate swap 1	2,593	2024	5.865	(343)	(446)
Interest rate swap 2	5,309	2030	5.400	(1,498)	(1,506)
Interest rate swap 3	22,399	2037	4.400	(8,890)	(7,909)
Interest rate swap 4	9,000	2024	0.545	(179)	-
				<hr/> (10,910) <hr/>	<hr/> (9,861) <hr/>

(b) Financial instruments measured at fair value

Derivative financial instruments

The fair value of interest rate swap and interest rate caps is based on broker quotes. Those quotes are tested for reasonableness by comparing against prior year valuations, market interest rates and valuations for similar instruments at the measurement date.

(c) Hedge accounting

To hedge the potential volatility in future interest cash flows arising from movements in LIBOR, the Group has entered into swap agreements with RBS, the Bank of Tokyo Mitsubishi, Aviva and Co-operative Bank. These result in the Group paying the LIBOR floating interest rate and receiving and/or paying a fixed interest rate on the swaps. This effectively fixes the interest cost on the loans.

The derivatives are accounted for as a hedge of variable interest rate risks, in accordance with FRS 102. The cash flows arising from the interest rate swaps will continue until their maturity, coinciding with the repayment of the loans.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

25. FINANCIAL INSTRUMENTS

The following table indicates the periods in which the cash flows associated with cash flow hedging instruments are expected to occur as required by FRS 102.29(a) for the cash flow hedge accounting models:

	Carrying amount £000	Expected cash flows £000	2020				Carrying amount £000	Expected cash flows £000	2019				5 years and over £000
			1 year or less £000	1 to <2years £000	2 to <5years £000	5 years and over £000			1 year or less £000	1 to <2years £000	2 to <5years £000	5 years and over £000	
Interest rate swaps:													
Liabilities	39,301	17,739	2,025	1,907	4,875	8,932	32,075	19,605	2,075	1,975	5,173	10,382	
	<u>39,301</u>	<u>17,739</u>	<u>2,025</u>	<u>1,907</u>	<u>4,875</u>	<u>8,932</u>	<u>32,075</u>	<u>19,605</u>	<u>2,075</u>	<u>1,975</u>	<u>5,173</u>	<u>10,382</u>	

The change in fair value in the period is recognised in other comprehensive income as the swaps were 100% effective hedges.

(d) Fair values

The amounts for all financial assets and financial liabilities carried at fair value are as follows:

	Fair value	Fair value
	2020 £'000	2019 £'000
Interest rate swaps	<u>(10,910)</u>	<u>(9,861)</u>

26. DEFERRED TAX ASSETS AND LIABILITIES

Deferred tax assets and liabilities are attributable to the following:

	Group	Group	Trust	Trust
	2020 £000	2019 £000	2020 £000	2019 £000
<i>Held in provisions for liabilities and charges</i>				
At 1 January	3,262	2,915	-	-
Profit and loss account charge	576	313	-	-
Amount recognised in other comprehensive income	(52)	34	-	-
At 31 December	<u>3,786</u>	<u>3,262</u>	<u>-</u>	<u>-</u>
<i>Held in debtors</i>				
At 1 January	(2,064)	(1,994)	-	-
Profit and loss accounts (credit)/charge	(99)	79	-	-
Amount recognised in other losses	(414)	(149)	-	-
At 31 December	<u>(2,577)</u>	<u>(2,064)</u>	<u>-</u>	<u>-</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

26. DEFERRED TAX ASSETS AND LIABILITIES - continued

	Group	Group	Trust	Trust
	2020	2019	2020	2019
	£000	£000	£000	£000
<i>Deferred tax liability</i>				
Accelerated capital allowances	2,576	2,241	-	-
Other timing differences	(52)	(29)	-	-
Short term timing differences financial instruments	(350)	(332)	-	-
Other short term timing differences	1,612	1,382	-	-
	<u>3,786</u>	<u>3,262</u>	-	-
<i>Deferred tax asset</i>				
Accelerated capital allowances	30	-	-	-
Other timing differences	59	41	-	-
Short term timing differences relating to pension provision	799	679	-	-
Short term timing differences - financial instruments	1,689	1,344	-	-
	<u>2,577</u>	<u>2,064</u>	-	-

27. EMPLOYEE BENEFITS

Employee benefits

Henmead Limited operates a pension scheme providing benefits to a finite number of long serving retired employees based on an ex-gratia pension determined by the Chairman. The pension scheme has no assets and the pension scheme liability is recognised in full in the balance sheet and detailed below.

The information disclosed below is in respect of the whole of the plan and for which Henmead Limited is legally responsible.

<u>Net pension liability</u>	2020	2019
	£'000	£'000
Defined benefit obligation	4,104	3,993
Plan assets	<u>-</u>	<u>-</u>
Net pension liability	<u>4,104</u>	<u>3,993</u>
<u>Movements in present value of defined benefit obligation</u>	2020	2019
	£'000	£'000
At 1 January	3,993	3,902
Interest expense	40	68
Remeasurement: actuarial losses	367	319
Benefits paid	<u>(296)</u>	<u>(296)</u>
Net pension liability	<u>4,104</u>	<u>3,993</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

27. EMPLOYEE BENEFITS - continued

<u>Expense recognised in the SOFA</u>	2020 £'000	2019 £'000
Net interest on net defined benefit liability	<u>40</u>	<u>68</u>
Total expense recognised in the SOFA	<u><u>40</u></u>	<u><u>68</u></u>

Principal actuarial assumptions (expressed as weighted averages) at the year-end were as follows:

	2020 %	2019 %
Discount rate	<u><u>1.00</u></u>	<u><u>1.75</u></u>

The last full actuarial valuation was performed on 31 December 2020. The amount for the current and four previous periods are as follows:

	2020 £000's	2019 £000's	2018 £000's	2017 £000's	2016 £000's
Present value of scheme liabilities	<u><u>(4,104)</u></u>	<u><u>(3,993)</u></u>	<u><u>(3,902)</u></u>	<u><u>(3,999)</u></u>	<u><u>(4,162)</u></u>
Experience adjustments on scheme liabilities	<u><u>(367)</u></u>	<u><u>(319)</u></u>	<u><u>(97)</u></u>	<u><u>(34)</u></u>	<u><u>(409)</u></u>

In valuing the liabilities of the pension fund at 31 December 2020, mortality assumptions have been made as indicated below.

The assumptions relating to longevity underlying the pension liabilities at the balance sheet date are based on standard actuarial mortality table and include an allowance for future improvements in longevity.

The assumptions are equivalent to expending a 75 year old to live for a number of years as follows:

	2020 Years	2019 Years
Female	<u><u>14</u></u>	<u><u>14</u></u>
Male	<u><u>12</u></u>	<u><u>12</u></u>

Defined contribution plans

Group

The Group operates a number of defined contribution pension plans.

The total expense relating to these plans in the current year was £2,823,000 (2019: £2,446,000) and the amount due to the scheme at the year-end is £199,000 (2019: £222,000).

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

28. OTHER PROVISIONS

Other provisions represents a dilapidation provision for a property operated by the Trust.

Included within the Water Park accounts are provisions for lease dilapidation of £90,000 (2019: £116,000).

29. MOVEMENT IN FUNDS

	At 1/1/20 £'000	Net movement in funds £'000	At 31/12/20 £'000
Unrestricted funds			
General fund	75,746	3,734	79,480
Designated fund	2,268	-	2,268
Designated (Stoves)	2	-	2
Wright Lodge fit out costs	<u>13</u>	<u>(1)</u>	<u>12</u>
	78,029	3,733	81,762
	-----	-----	-----
TOTAL FUNDS	<u>78,029</u>	<u>3,733</u>	<u>81,762</u>

Net movement in funds, included in the above are as follows:

	Incoming resources £'000	Resources expended £'000	Gains and losses £'000	Movement in funds £'000
Unrestricted funds				
General fund	219,531	(213,430)	(2,367)	3,734
Wright Lodge fit out costs	<u>-</u>	<u>(1)</u>	<u>-</u>	<u>(1)</u>
	219,531	(213,431)	(2,367)	3,733
	-----	-----	-----	-----
TOTAL FUNDS	<u>219,531</u>	<u>(213,431)</u>	<u>(2,367)</u>	<u>3,733</u>

Comparatives for movement in funds

	At 1/1/19 £'000	Net movement in funds £'000	At 31/12/19 £'000
Unrestricted Funds			
General fund	73,737	2,099	75,746
Designated fund	2,268	-	2,268
Designated (Stoves)	2	-	2
Wright Lodge fit out costs	<u>15</u>	<u>(2)</u>	<u>13</u>
	76,022	2,007	78,029
	-----	-----	-----
TOTAL FUNDS	<u>76,022</u>	<u>2,007</u>	<u>78,029</u>

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

29. MOVEMENT IN FUNDS - continued

Comparative net movement in funds, included in the above are as follows:

	Incoming resources £'000	Resources expended £'000	Gains and losses £'000	Movement in funds £'000
Unrestricted funds				
General fund	236,678	(233,716)	954	2,009
Wright Lodge fit out costs	<u>-</u>	<u>(2)</u>	<u>-</u>	<u>(2)</u>
	236,678	(233,718)	954	2,007
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
TOTAL FUNDS	<u>236,678</u>	<u>(233,718)</u>	<u>954</u>	<u>2,007</u>

The designated fund reflects the value of the property, which has been designated for the use of the Water Park, and the grant received for the purchase of certain fixed assets, which is being released in line with the depreciation of the fixed assets purchased.

During 2010 a donation was received towards the costs of Stoves. This was transferred to a separate designated fund. Depreciation of the Stoves in Water Park Limited accounts are covered by a grant paid out of the Stoves Designated Fund.

During 2012 a donation was received towards the fit out costs of the Wright Lodge Building. This was transferred to a separate designated fund. Depreciation of the fit out costs in Water Park Limited accounts are covered by a grant paid out of the Fit out Designated Fund.

30. LEASING AGREEMENTS

Operating leases

Non-cancellable operating lease rentals are payable as follows:

	Group 2020 £000	Group 2019 £000	Trust 2020 £000	Trust 2019 £000
Less than one year	1,107	1,033	-	-
Between one and five years	2,465	2,397	-	-
More than five years	22,526	23,038	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>
	26,098	26,468	-	-
	<u> </u>	<u> </u>	<u> </u>	<u> </u>

During the year £1,017,000 was recognised as an expense in the profit and loss account of the Henmead Limited group in respect of operating leases (2019: £1,068,000).

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

30. LEASING AGREEMENTS -continued

Leases as lessor

The investment properties held by Henmead Limited are let under operating leases. The future minimum lease payments receivable under non-cancellable leases are as follows:

	Group	Group	Trust	Trust
	2020	2019	2020	2019
	£000	£000	£000	£000
Less than one year	5,442	5,247	-	-
Between one and five years	16,645	14,042	-	-
More than five years	45,159	51,645	-	-
	<u>67,246</u>	<u>70,934</u>	<u>-</u>	<u>-</u>
	<u><u>67,246</u></u>	<u><u>70,934</u></u>	<u><u>-</u></u>	<u><u>-</u></u>

There are no material leasing arrangements requiring disclosure.

Finance leases

Leases as lessor

The Group has finance leases in connection with its PFI arrangements. The minimum lease receivable payment receivable at the end of the reporting period are as follows:

	Minimum			Minimum		
	lease	Interest	Principal	lease	Interest	Principal
	receivable	2020	2020	receivable	2019	2019
	2020	£000	£000	2019	£000	£000
	£000			£000		
Within one year	5,016	3,001	2,015	4,789	3,142	1,647
Greater than one year and less than two years	4,656	2,857	1,799	5,041	2,994	2,047
Greater than two years and less than five years	14,768	7,585	7,183	14,374	8,085	6,289
Greater than five years	41,280	13,057	28,223	46,336	15,339	30,997
	<u>65,720</u>	<u>26,500</u>	<u>39,220</u>	<u>70,540</u>	<u>29,560</u>	<u>40,980</u>
	<u><u>65,720</u></u>	<u><u>26,500</u></u>	<u><u>39,220</u></u>	<u><u>70,540</u></u>	<u><u>29,560</u></u>	<u><u>40,980</u></u>

31. COMMITMENTS

The Group and the Trust have no contractual commitments to purchase tangible fixed assets at either the current or prior year-end.

In respect of interests in Jointly Controlled Entities, the Group and the Trust have no commitment to incur capital expenditure at either the current or prior year end.

32. CONTINGENT LIABILITIES

There is a cross guarantee in place in relation to the Group's Revolving Credit Facility between a number of Group companies. This is supported by a first legal charge over certain Group investment properties.

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

33. RELATED PARTY DISCLOSURES

Related parties

The following is the identity of related parties with which the company has transacted.

Company/entity	Portion of ordinary shares held	
<i>Subsidiary undertakings</i>		
Eric Wright Group Limited*	100%	
Eric Wright Construction Limited	100%	
Eric Wright Partnerships	100%	
Eric Wright Civil Engineering Limited	100%	
Maple Grove Developments Limited	100%	
Eric Wright Investments Limited	100%	Dormant
Maple Grove Investments Limited	100%	
Stonecross Enterprises Limited	100%	
Elltech Limited	95%	
Sceptre Nursery Limited	100%	
Eric Wright Commercial Limited	100%	Dormant
Skemtech Limited	95%	
Fleetwood PPP Limited	100%	
Cobco 494 Limited	100%	
Cobco 450 Limited	100%	
Eric Wright FM Limited	100%	
Eric Wright Homes Limited	100%	
Maple Grove Residential Limited	100%	
Applethwaite Limited	100%	
Eric Wright Developments	100%	Dormant
Eric Wright Water Limited	100%	
EWGN Blackpool PSP Limited	80%	Dormant
Blackpool LEP Limited	64%	
Highfield PFI Holdco Limited	72%	Dormant
Highfield PFI SPV Limited	72%	
Samlesbury Developments Limited	100%	Dormant
Joint ventures		
Foundation for Life Limited	60%	
Leigh Holdco Limited	60%	Dormant
Leigh Fundco Limited	60%	
Pacific Shelf 888 Limited	60%	
Pemberton Care Limited	60%	
Pinco 2033 Limited	60%	
Pinco 2206 Limited	60%	
Pinco 2401 Limited	60%	
FFL Capital Projects Limited	60%	Dormant
East Lancashire Building Partnership Limited	60%	
Blackburn Holdco Limited	60%	Dormant
Blackburn Fundco Limited	60%	
Rosendale LIFT Limited	60%	
Pinco 2223 Limited	60%	
Pimco 2297 Limited	60%	
Inhoco 2952 Limited	60%	
Pimco 2451 Limited	60%	
East Lancashire Capital Projects Limited	60%	
Brahm LIFT Limited	60%	

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

33. RELATED PARTY DISCLOSURES – continued

Company/entity	Portion of ordinary shares held	
<i>Subsidiary undertakings</i>		
Brahm Intermediate Holdco 1 Limited	60%	Dormant
Brahm Fundco 1 Limited	60%	
Brahm Intermediate Holdco 2 Limited	60%	Dormant
Brahm Fundco 2 Limited	60%	
Bolton Holdco 1 Limited	60%	Dormant
Bolton Fundco 1 Limited	60%	
Brahm Capital Projects Limited	60%	Dormant
Booths Partnership Limited	50%	
Regional and Local Education Partnership Limited	26%	Dormant
Tri link 140 Holdings 1 LLP	50%	
Tri Link 140 Holdings 2 LLP	50%	
Winsford Holdings 1 LLP	50%	
Winsford Holdings 2 LLP	50%	
Holbeck Homes (Cartmel) Limited	50%	
Glenholme Wrightcare Limited	50%	
Glenholme Healthcare (Bispham Gardens) Limited	50%	

Associates

Deeside Regeneration Limited	24.9%
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All companies are registered and operate in England and Wales and principal activities are either building, contracting, civil engineering or property development. The registered addresses of the related parties are available in the accounts of each of the entities, which are available from Companies House.

* Eric Wright Charitable Trust directly owns the share capital of this entity. All remaining share capital, apart from Water Park Limited (which is directly owned) is owned indirectly through subsidiary undertakings.

Related party transactions

	Henmead shareholding	Goods and services supplied		Balance outstanding at the end of the year	
		2020	2019	2020	2019
		£000's	£000's	£000's	£000's
During the year the Group supplied construction services to the following companies in which the Group has an interest. These services were provided by Eric Wright Construction Limited.					
Blackpool Local Education Partnership Limited	64%	2,994	2,395	-	384
East Lancashire Capital Projects Limited	60%	-	278	-	-

During the year the Group supplied hard FM services to the following companies in which Eric Wright Group Limited has an interest. These services were provided by Eric Wright FM Limited.

Blackpool Local Education Partnership Limited	64%	94	126	-	1
Blackburn Fundco Limited	60%	276	298	-	-
Bolton Fundco 1 Limited	60%	321	307	-	-
Brahm Fundco 1 Limited	60%	654	639	-	-
Brahm Fundco 2 Limited	60%	483	453	-	-
Highfield PFI SPV Limited	72%	403	393	-	-
Inhoco 2952 Limited	60%	911	1,215	-	-
Leigh Fundco Limited	60%	269	262	-	-
Pacific Shelf 888 Limited	60%	35	34	-	-
Pemberton Care Limited	60%	110	107	-	37
Pimco 2297 Limited	60%	98	70	-	-
Pimco 2401 Limited	60%	145	142	-	-

THE ERIC WRIGHT CHARITABLE TRUST

NOTES TO THE FINANCIAL STATEMENTS - CONTINUED
for the Year Ended 31 December 2020

33. RELATED PARTY DISCLOSURES – continued

Related party transactions

	Henmead shareholding	Goods and services supplied		Balance outstanding at the end of the year	
		2020	2019	2020	2019
		£000's	£000's	£000's	£000's
Pimco 2451 Limited	60%	404	482	-	-
Pinco 2033 Limited	60%	474	464	-	-
Pinco 2206 Limited	60%	286	278	-	-
Pinco 2223 Limited	60%	555	747	-	-
Rossendale Lift Limited	60%	404	395	-	-

During the year the Group provided management services to the following companies in which Eric Wright Group Limited has an interest. These services were provided by Eric Wright Partnerships Limited.

Blackburn Fundco Limited	60%	20	19	-	-
Blackpool Local Education Partnership Limited	64%	26	59	-	-
Bolton Fundco 1 Limited	60%	72	71	-	-
Brahm Fundco 1 Limited	60%	125	122	-	-
Brahm Fundco 2 Limited	60%	97	95	-	-
Brahm Lift Limited	60%	94	244	-	-
Inhoco 2952 Limited	60%	132	129	-	-
Leigh Fundco Limited	60%	49	48	-	-
Pacific Shelf Limited	60%	9	9	-	-
Pemberton Care Limited	60%	30	30	-	-
Pimco 2297 Limited	60%	9	9	-	-
Pimco 2401 Limited	60%	46	45	-	-
Pimco 2451 Limited	60%	78	76	-	-
Pinco 2033 Limited	60%	108	105	-	-
Pinco 2206 Limited	60%	88	86	-	-
Pinco 2223 Limited	60%	81	79	-	-
Rossendale Lift Limited	60%	25	25	-	-
East Lancashire Building Partnership Limited	60%	15	228	-	-
Foundation for Life Limited	60%	28	167	-	-
Glenhome Wrightcare Ltd	50%	79	39	-	-

34. ULTIMATE CONTROLLING PARTY

The Trust is under the control of the board of Trustees.