

LAST CHANCE ANIMAL RESCUE HOME

REGISTERED CHARITY NO: 1002349

FINANCIAL STATEMENTS

FOR THE YEAR ENDED

31 MARCH 2021

# LAST CHANCE ANIMAL RESCUE HOME

## CHARITY REGISTRATION NUMBER

1002349

## TRUSTEES

D. Dawes  
A. Hakes  
L. Mason  
A. Ramsey

## PRINCIPAL ADDRESS

Stickhill  
Hartfield Road  
Edenbridge  
TN8 5NH

## SENIOR MANAGER

J Mansfield

## AUDITORS

Moore Kingston Smith LLP  
Betchworth House  
57-65 Station Road  
Redhill  
Surrey  
RH1 1DL

## SOLICITORS

Hempsons  
Hempsons House  
40 Villiers Street  
London  
WC2N 6NJ

## PRINCIPAL BANKERS

National Westminster Bank  
12 Station Road East  
Oxted  
Surrey  
RH8 0PR

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FOR THE YEAR ENDED 31 MARCH 2021**

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# **LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021**

The Trustees present their report and the financial statements for the year ended 31 March 2021. The Trustees have adopted the provisions of the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (second edition - October 2019).

## **Objectives and Activities**

The objects of the charity are as set out in the Trust Deed and are to provide or maintain refuge or rescue homes or animal hospitals or sanctuaries or other facilities for the reception and care of injured or abused or unwanted animals of any species and the treatment and rehabilitation of such abused or ill-treated animals of any species.

The charity's objectives for the year were to rescue and re-home an increasing number of animals and improve facilities at the centre wherever possible. This was proving difficult due to the national lockdown which greatly restricted the numbers we were able to re-home during this period. Our Bromley Charity Shop remained closed due to the Covid 19 pandemic. Our ebay shop continued to trade successfully and continued to prove very popular.

We have referred to the guidance in the Charity Commission's general guidance on public benefit when reviewing our aims and objectives and in planning our future activities. In particular, the Trustees consider how planned activities will contribute to the aims and objectives they have set.

The charity does not use the services of paid fund raisers and have not received any complaints concerning our fund raisers or activities.

## **Achievements and Performance**

In 2021 the charity rehomed in total 332 animals, some of whom were neglected, others abandoned or unwanted and some of whom were handed in due to their owners no longer being able to care for them (2020: 719). This equated to an average of approx. 7 animals every week of the year. Some of the animals coming into the centre are strays, which we collect from a pound in Wales although this was very restricted again due to lockdown which prevented us from visiting the pound in Wales. For some animals this really is their last chance. Other animals come from local "hand ins" as we try not to turn any animal away. We implement a strict neutering policy and ensure every animal is wormed and inoculated by our veterinary surgeon, as well as microchipped for identification purposes. The charity also rehabilitated numerous animals needing extra medical treatment or surgery, using the excellent veterinary care facilities we have at the rescue centres, and if necessary referring animals needing specialist surgery to referral clinics to receive treatment.

Activities at both our New Romney and Edenbridge Centres were impacted heavily by the Pandemic. Again, we were unable to benefit from the use of volunteers, fosterers etc and new adopters were unable to visit on occasions.

Further work on the development of phase two at New Romney (second kennel block), was limited during this period although we were able to complete the installation of insulation of the loft area. After much discussion and research and following quotations received from different firms of architects we appointed a firm of architects to design and oversee the future construction of our much needed new office at our Edenbridge Centre.

# LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

## Impact of COVID-19

As noted above, the Covid-19 pandemic has had a big impact on the results for the year ended 31 March 2021. Income from fund-raising events will be much lower in 2021/22 as we have had nil opportunities to promote the charity at fund raising events such as county shows, village fetes etc. Likewise, presentations which are normally given to businesses, organisations and any other interested parties have had to be cancelled this year. Overall, with its healthy levels of reserves, the charity is well-placed to withstand any decline in fund-raising income and to continue its charitable activities for the foreseeable future.

## Structure, Governance and Management

Last Chance Animal Rescue Home is regulated by a trust deed dated 20 March 1991 and is registered with the Charity Commissioners under registration number 1002349

The Trustees are ultimately responsible for all aspects of the charity's affairs with the day to day management of the Rescue Centres being carried out by the senior manager, Ms J. Mansfield. Any major operational decisions, including the recruitment of new or additional staff are made by the Trustees based upon the recommendations of the senior manager.

New Trustees are sought when required. Only those with the necessary skills, experience and empathy for the charity's work will be appointed as decided by the existing Trustees. New Trustees will receive a pack of information concerning the history and background of the charity including financial information and will receive a briefing from the existing Trustees.

## Pay policy for senior staff

The salaries for key management personnel are reviewed annually and is dependent on delivery against individual annual objectives in accordance with the charity's aims and values.

The levels of pay aims to:

- recruit and retain talented individuals to lead and develop the charity; and
- develop and sustain high performance.

Pay for key management personnel reflects the market for comparable jobs in comparable organisations, the level of knowledge, skills and experience required and the responsibilities associated with each role.

## Principal risks and uncertainties

The Trustees are responsible for ensuring there are adequate risk management and internal control systems in place to effectively manage the major risks to which the charity is exposed.

The Trustees consider the following risks to be the most significant in terms of strategic, business & operational risks and the following systems have been implemented to manage those risks:

Risk	Management
Increased competition for voluntary income	Increased emphasis is put on fundraising and increasing local and national awareness to engage with new and existing supporters.
Risk of standards slipping at the rescue centres leading to reduced animal welfare	Staff are vetted and trained to ensure the best care for the animals. The health and welfare of animals is regularly monitored.
Events that could impact the charity's reputation	All staff are trained to ensure they are equipped to deal with the running of the charity and their specific role. If necessary, advice is sought on key issues that may impact the charity.

# LAST CHANCE ANIMAL RESCUE HOME REPORT OF THE TRUSTEES FOR THE YEAR ENDED 31 MARCH 2021

## Financial Review

In 2021 income of £1,255,221 was £672,022 more than the previous year (£583,199) This is predominantly due to an increase in legacy income. This income is expected to fluctuate year on year given the nature of it, and as such cannot be anticipated. Adoption income was £56,345 compared to £100,482 in 2020.

Overall expenditure in the year decreased by £68,055 and as a result there is a surplus for the year of £707,637 compared with a deficit of £32,440 in 2020.

Once again the charity is immensely grateful for the donations and legacies it has received. This financial support has greatly enhanced our performance for the year. Free reserves are £1,240,472. There are no restricted funds.

## Reserves Policy

In setting the reserves policy the Trustees are influenced by the fact that the charity is overwhelmingly reliant on voluntary income. This may fluctuate significantly during the course of the year, and from year to year. With that in mind, and in view of the financial conditions that have arisen during 2020/21 brought about by the Covid-19 pandemic, the Trustees have decided that the level of free reserves should increase to £200,000 to ensure adequate funds are available to allow for the rehoming of all animals should it become necessary.

At 31 March 2021 free reserves stood at £1,240,472. A lot of the surplus will be utilised in the continued development of both the Edenbridge and New Romney sites to as we seek to improve the facilities.

The designated Fixed Asset Fund represents the value of the charity's fixed assets, predominantly the land and buildings at the two rescue centres.

## Plans for Future Periods

The trustees plan to carry out further works to the second Kennel block at our New Romney Centre (phase 2), these including second fix electricity and tiling the floors to the block.

Once local authorities have granted planning permission for our desired office building at Edenbridge the trustees intend to invite tenders for the works.

## Auditors

Moore Kingston Smith LLP have indicated their willingness to continue in office and a resolution will be proposed at the General Meeting that they are reappointed as auditors to the charity.

Signed on behalf of the Trustees

..... A. A. Hakes .....

A. Hakes

Date: 31-1-22

# INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

## Opinion

We have audited the financial statements of Last Chance Animal Rescue Home for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including FRS 102 'The Financial Reporting Standard Applicable in the UK and Ireland' (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charity's affairs as at 31 March 2021, and of its incoming resources and application of resources, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Charities Act 2011.

## Basis for opinion on financial statements

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs(UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the audit of the financial statements section of our report. We are independent of the charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

## Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

## Other information

The other information comprises the information included in the annual report, other than the financial statements and our auditor's report thereon. The trustees are responsible for the other information contained within the annual report. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

Our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the course of the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements themselves. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact.

We have nothing to report in this regard.

## Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where the Charities Act 2011 requires us to report to you if, in our opinion:

- the information given in the Trustees' Annual Report is inconsistent in any material respect with the financial statements; or
- the charity has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns;
- we have not received all the information and explanations we required for our audit.

# INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

## **Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement set out on page 3, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the charity or to cease operations, or have no realistic alternative but to do so.

## **Auditor's responsibilities for the audit of the financial statements**

We have been appointed as auditor under section 144 of the Charities Act 2011 and report in accordance with regulations made under section 154 of that Act.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs (UK) we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purposes of expressing an opinion on the effectiveness of the charity's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the trustees.
- Conclude on the appropriateness of the trustees' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the charity's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the charity to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

# INDEPENDENT AUDITORS' REPORT TO THE TRUSTEES OF LAST CHANCE ANIMAL RESCUE HOME

We communicate with those charged with governance regarding, among other matters, the planned scope and timings of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

**Explanation as to what extent the audit was considered capable of detecting irregularities, including fraud**  
Irregularities, including fraud, are instances of non-compliance with laws and regulations. We design procedures in line with our responsibilities, outlined above, to detect material misstatements in respect of irregularities, including fraud. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below.

The objectives of our audit in respect of fraud, are; to identify and assess the risks of material misstatement of the financial statements due to fraud; to obtain sufficient appropriate audit evidence regarding the assessed risks of material misstatement due to fraud, through designing and implementing appropriate responses to those assessed risks; and to respond appropriately to instances of fraud or suspected fraud identified during the audit. However, the primary responsibility for the prevention and detection of fraud rests with both management and those charged with governance of the charity.

Our approach was as follows:

- We obtained an understanding of the legal and regulatory requirements applicable to the charity and considered that the most significant are the Charities Act 2011, the Charity SORP, and UK financial reporting standards as issued by the Financial Reporting Council.
- We obtained an understanding of how the charity complies with these requirements by discussions with management and those charged with governance.
- We assessed the risk of material misstatement of the financial statements, including the risk of material misstatement due to fraud and how it might occur, by holding discussions with management and those charged with governance.
- We inquired of management and those charged with governance as to any known instances of non-compliance or suspected non-compliance with laws and regulations.
- Based on this understanding, we designed specific appropriate audit procedures to identify instances of non-compliance with laws and regulations. This included making enquiries of management and those charged with governance and obtaining additional corroborative evidence as required.

There are inherent limitations in the audit procedures described above. We are less likely to become aware of instances of non-compliance with laws and regulations that are not closely related to events and transactions reflected in the financial statements. Also, the risk of not detecting a material misstatement due to fraud is higher than the risk of not detecting one resulting from error, as fraud may involve deliberate concealment by, for example, forgery or intentional misrepresentations, or through collusion.

## Use of our report

This report is made solely to the charity's trustees, as a body, in accordance with Chapter 3 of Part 8 of the Charities Act 2011. Our audit work has been undertaken so that we might state to the charity's trustees those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to any party other than the charity and charity's trustees as a body, for our audit work, for this report, or for the opinion we have formed.

Date: 31 January 2022

*Moore Kingston Smith LLP*

**MOORE KINGSTON SMITH LLP**  
Statutory auditor

Betchworth House  
57-65 Station Road  
Redhill  
Surrey  
RH1 1DL

Moore Kingston Smith LLP is eligible to act as auditor in terms of Section 1212 of the Companies Act 2006.

**LAST CHANCE ANIMAL RESCUE HOME  
STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 MARCH 2021**

	<u>Notes</u>	<b>Unrestricted Funds</b>	
		<b>2021</b>	<b>2020</b>
		<b>£</b>	<b>£</b>
<b>Income from:</b>			
Donations and Legacies		1,087,365	381,451
Charitable Activities	2	93,939	135,037
Other Trading Activities	3	66,108	63,617
Investments		7,809	3,094
<b>Total Operating Income</b>		<u>1,255,221</u>	<u>583,199</u>
<b>Expenditure on:</b>			
Raising Funds	4	16,603	20,361
Charitable Activities	5	530,981	595,278
<b>Total Operating Expenditure</b>		<u>547,584</u>	<u>615,639</u>
<b>Net Movement in Funds</b>		<u>707,637</u>	<u>(32,440)</u>
<b>Total Funds Brought Forward</b>		<u>2,214,879</u>	<u>2,247,319</u>
<b>Total Funds Carried Forward</b>	14	<u><u>2,922,516</u></u>	<u><u>2,214,879</u></u>

The statement of financial activities includes all gains and losses recognised in the year and all income and expenditure derives from continuing activities.

**LAST CHANCE ANIMAL RESCUE HOME  
BALANCE SHEET AT 31 MARCH 2021**

	<u>Notes</u>	2021 £	2020 £
<b>Fixed Assets</b>			
Tangible assets	10	1,682,043	1,696,280
Investments	11	<u>1</u>	<u>1</u>
		1,682,044	1,696,281
<b>Current Assets</b>			
Stocks		13,420	15,204
Debtors and prepayments	12	24,387	37,837
Cash at bank and in hand		<u>1,250,716</u>	<u>521,279</u>
		1,288,523	574,320
<b>Creditors:</b>			
Amounts falling due within one year	13	<u>(48,051)</u>	<u>(55,722)</u>
<b>Net Current Assets</b>		<u>1,240,472</u>	<u>518,598</u>
<b>Total Assets Less Current Liabilities</b>		<u>2,922,516</u>	<u>2,214,879</u>
<b>Total Funds</b>			
Unrestricted Funds	14	<u>2,922,516</u>	<u>2,214,879</u>

The financial statements were approved by the trustees on 31/01/2022 and signed on their behalf by:

*A. Hakes*  
.....  
A. Hakes  
Trustee

The notes on pages 10 to 15 form part of these financial statements.

**LAST CHANCE ANIMAL RESCUE HOME**  
**STATEMENT OF CASH FLOWS FOR THE YEAR ENDED 31 MARCH 2021**

	2021 £	2020 £
<b>Net cash provided by operating activities</b>	<u>749,248</u>	<u>5,837</u>
<b>Cash flows from investing activities</b>		
Purchase of property, plant and equipment	(19,811)	(85,938)
<b>Net cash used in investing activities</b>	<u>(19,811)</u>	<u>(85,938)</u>
<b>Change in cash and cash equivalents in the reporting period</b>	<u>729,437</u>	<u>(80,101)</u>
<b>Net decrease in cash and cash equivalents</b>		
Cash and cash equivalents at the beginning of the year	521,279	601,380
<b>Cash and cash equivalents at the end of the year</b>	<u>1,250,716</u>	<u>521,279</u>

**RECONCILIATION OF NET INCOMING RESOURCES TO  
NET CASH FLOW FROM OPERATIONS**

	2021 £	2020 £
<b>Net income</b>	707,637	(32,440)
<b>Adjustments for:</b>		
Depreciation	34,048	34,264
(Increase)/ Decrease in stock	1,784	(413)
(Increase)/ Decrease in debtors	13,450	(14,858)
Increase/ (Decrease) in creditors	(7,671)	19,284
<b>Net cash provided by operating activities</b>	<u>749,248</u>	<u>5,837</u>

# LAST CHANCE ANIMAL RESCUE HOME

## NOTES TO THE FINANCIAL STATEMENTS

### FOR THE YEAR ENDED 31 MARCH 2021

#### **1. Accounting Policies**

##### **1.1 Accounting convention**

The financial statements have been prepared in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102). The charity is a public benefit entity for the purposes of FRS 102, and the charity has also prepared its financial statements in accordance with the Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and the Republic of Ireland (FRS 102 Charities SORP) and the Charities Act 2011.

These financial statements are prepared under the historical cost convention. The financial statements are prepared in sterling, which is the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest pound. The principal accounting policies adopted are set out below.

##### **1.2 Going concern**

At the Balance sheet date, the charity has unrestricted funds of £2,922,516 and a strong cash balance of £1,250,716. Subsequent to the year end and in light of the coronavirus pandemic, the trustees have assessed whether the use of the going concern basis of preparation of the financial statements is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern. In particular, the trustees have taken into account the levels of cash held by the charity and the pressures on income. Whilst the ultimate impact of the pandemic cannot currently be quantified the trustees do not believe that it will significantly impact the ability of the charity to continue as a going concern.

The trustees have made this assessment for a period of at least one year from the date of approval of these financial statements. After making enquiries, the trustees have concluded that there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

##### **1.3 Income**

All income is recognised when there is an entitlement to the funds, the receipt is probable and the amount can be measured reliably.

Legacies are recognised following probate and once there is sufficient evidence that receipt is probable and the amount of the legacy receivable can be measured reliably. Where entitlement to a legacy exists but there is uncertainty as to its receipt or the amount receivable, details are disclosed as a contingent asset until the criteria for income recognition are met.

##### **1.4 Resources Expended**

Expenditure is included in the Statement of Financial Activities on an accruals basis and recognised gross of irrecoverable VAT. Expenditure is recognised once there is a legal or constructive obligation to transfer economic benefit to a third party, it is probable that a transfer of economic benefit will be required in settlement and the amount of the obligation can be measured reliably.

All costs are allocated between expenditure categories on a basis designed to reflect the use of the resources. Costs related to a particular activity are allocated directly. Support costs are apportioned on an appropriate basis. These are costs which assist the work of the charity but do not directly represent charitable activities and include office costs and governance costs.

Governance costs comprise the cost of running the charity, including external accountancy, audit, Trustees' legal advice and constitutional and statutory compliance costs.

##### **1.5 Gift aid**

Gift aid and other income received by the charity in respect of which a claim for repayment for tax has or will be made is grossed up for the tax recoverable and this gross amount is recognised in the Statement of Financial Activities.

##### **1.6 Government grant receivable**

Government grants are recognised at the fair value of the asset received or receivable when there is reasonable assurance that the grant conditions will be met and the grants will be received.

**LAST CHANCE ANIMAL RESCUE HOME  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)**

**1. Accounting Policies (Contd)**

**1.7 Fixed Assets**

Tangible fixed assets are capitalised at cost and depreciated to their estimated residual value over their estimated useful lives, as follows:

Freehold buildings	2% cost
Improvements to premises	20% reducing balance
Kennels and cattery	20% reducing balance
Motor vehicles	25% reducing balance
Furniture and equipment	20% reducing balance

Freehold land is not depreciated.

At the end of each accounting period the residual values and useful lives of assets are reviewed and adjusted if necessary. In addition, if events or change in circumstances indicate that the carrying value may not be recoverable then the carrying values of tangible fixed assets are reviewed for impairment.

**1.8 Stock**

Stocks are valued at the lower of cost and estimated net realisable value.

**1.9 Leases**

Rent payable under operating leases is accounted for in the Statement of Financial Activities in equal amounts over the period of the lease.

**1.10 Fund Accounting**

Funds held by the Charity are either:

Unrestricted general funds- these are funds that can be used in accordance with the charitable objects at the discretion of the Trustees.

Restricted funds- these are funds that can only be used for particular restricted purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

**1.11 Critical Accounting Estimates and Areas of Judgement**

In the view of the trustees in applying the accounting policies adopted, no judgements were required that have made a significant effect on the amounts recognised in the financial statements nor do any estimates or assumptions made carry a significant risk of material adjustment in the next financial year.

**1.12 Financial Instruments**

**Cash and cash equivalents**

Cash and cash equivalents include cash at bank and in hand and short term deposits with a maturity date of three months or less.

**Debtors and creditors**

Debtors and creditors receivable or payable within one year of the reporting date are carried at their transaction price. Debtors and creditors that are receivable or payable in more than one year and not subject to market rate of interest are measured at the present value of the expected future receipts or payments discounted at a market rate of interest.

**Fixed Asset Investments**

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

**2. Income from Charitable Activities**

	<b>Unrestricted Funds 2021 £</b>	<b>Unrestricted Funds 2020 £</b>
Adoptions	56,345	100,482
Other	29,642	34,555
Government Grant	7,952	-
	<u>93,939</u>	<u>135,037</u>

**LAST CHANCE ANIMAL RESCUE HOME  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)**

<b>3. Income from Other Trading Activities</b>	<b>Unrestricted Funds 2021 £</b>	<b>Unrestricted Funds 2020 £</b>
Shop Income	25,130	37,036
Government Grant	10,000	-
Fundraising	16,987	16,562
Membership Income	13,991	10,019
	<u>66,108</u>	<u>63,617</u>

<b>4. Expenditure on Raising Funds Year to 31 March 2021</b>	<b>Direct Costs £</b>	<b>Support Costs £</b>	<b>Total 2021 £</b>
<b>Expenditure directly allocated to raising funds</b>			
Premises costs	15,000	-	15,000
<b>Support costs allocated to raising funds</b>			
Salaries	-	953	953
Prizes	-	650	650
	<u>15,000</u>	<u>1,603</u>	<u>16,603</u>
<b>Year to 31 March 2020</b>			
	<b>Direct Costs £</b>	<b>Support Costs £</b>	<b>Total 2020 £</b>
<b>Expenditure directly allocated to raising funds</b>			
Premises costs	15,000	-	15,000
<b>Support costs allocated to raising funds</b>			
Salaries	-	1,090	1,090
Prizes	-	4,271	4,271
	<u>15,000</u>	<u>5,361</u>	<u>20,361</u>

All expenditure on raising funds was unrestricted.

<b>5. Expenditure on Charitable Activities Year to 31 March 2021</b>	<b>Direct Costs £</b>	<b>Support Costs £</b>	<b>Total 2021 £</b>
<b>Expenditure directly allocated to activities</b>			
Salaries	301,983	-	301,983
Feed, bedding and consumables	4,809	-	4,809
Vet expenses	65,759	-	65,759
Depreciation	34,048	-	34,048
Other premises costs	23,715	-	23,715
Utilities and cleaning	46,722	-	46,722
Motor running costs	2,470	-	2,470
Travelling expenses	19	-	19
Sundry costs	302	-	302
<b>Support costs allocated to activities</b>			
Salaries	-	8,576	8,576
Marketing	-	2,871	2,871
Postage, Printing and Stationery	-	12,534	12,534
Telephone	-	4,040	4,040
Bank charges	-	1,967	1,967
Audit	-	8,250	8,250
Accountancy	-	6,131	6,131
Legal and professional	-	5,079	5,079
Other interest payable	-	10	10
Staff welfare	-	1,696	1,696
	<u>479,827</u>	<u>51,154</u>	<u>530,981</u>

**LAST CHANCE ANIMAL RESCUE HOME  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)**

**5. Expenditure on Charitable Activities (Contd)**  
**Year to 31 March 2020**

	<b>Direct Costs £</b>	<b>Support Costs £</b>	<b>Total 2020 £</b>
<b>Expenditure directly allocated to activities</b>			
Salaries	325,095	-	325,095
Feed, bedding and consumables	8,228	-	8,228
Vet expenses	102,078	-	102,078
Depreciation	34,264	-	34,264
Other premises costs	22,585	-	22,585
Utilities and cleaning	33,869	-	33,869
Motor running costs	2,781	-	2,781
Travelling expenses	450	-	450
Staff training	1,402	-	1,402
Sundry costs	7,214	-	7,214
<b>Support costs allocated to activities</b>			
Salaries	-	9,813	9,813
Marketing	-	2,609	2,609
Subscriptions	-	80	80
Postage, Printing and Stationery	-	17,562	17,562
Telephone	-	3,662	3,662
Bank charges	-	2,092	2,092
Audit	-	7,610	7,610
Accountancy	-	7,594	7,594
Legal and professional	-	4,648	4,648
Other interest payable	-	20	20
Staff welfare	-	1,622	1,622
	<u>537,966</u>	<u>57,312</u>	<u>595,278</u>

Included within support costs are governance costs of £19,460 (2020: £25,755).

All expenditure on charitable activities was unrestricted.

**6. Employee Information**

	<b>2021 £</b>	<b>2020 £</b>
Wages and salaries	286,819	307,626
Employers National Insurance	18,936	22,190
Pension contributions	5,757	6,182
	<u>311,512</u>	<u>335,998</u>

The average number of employees was 14, analysed as follows:

Direct charitable	13	14
Administration	1	1
	<u>14</u>	<u>15</u>

No employee was paid £60,000 or more during the year.

At the year end there is an amount included in other creditors of £512 (2020: £439) in respect of pension contributions.

**7. Taxation**

The Charity is not liable to Corporation Tax as the income is of an exempt nature.

**8. Net Operating Income**

This is stated after charging:

	<b>2021 £</b>	<b>2020 £</b>
Auditors' Remuneration	<u>8,250</u>	<u>7,610</u>

**LAST CHANCE ANIMAL RESCUE HOME  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)**

**9. Trustees and Key Management Personnel**

Key management personnel include the Trustees of the Charity.

The Trustees received no remuneration or benefits in kind from the Charity. No trustees were reimbursed expenses during the period.

<b>10. Tangible Assets</b>	<b>Land &amp; Buildings £</b>	<b>Kennels &amp; Cattery £</b>	<b>Furniture &amp; Equipment £</b>	<b>Motor Vehicles £</b>	<b>Total £</b>
<b>Cost</b>					
At 1 April 2020	2,109,583	408,336	111,073	32,585	2,661,577
Additions	10,393	-	2,523	6,895	19,811
Disposals	-	-	-	-	-
At 31 March 2021	<u>2,119,976</u>	<u>408,336</u>	<u>113,596</u>	<u>39,480</u>	<u>2,681,388</u>
<b>Depreciation</b>					
At 1 April 2020	452,548	393,581	92,927	26,241	965,297
Charge for year	23,653	2,951	4,134	3,310	34,048
Disposal	-	-	-	-	-
At 31 March 2021	<u>476,201</u>	<u>396,532</u>	<u>97,061</u>	<u>29,551</u>	<u>999,345</u>
<b>Net Book Value</b>					
At 31 March 2021	<u>1,643,775</u>	<u>11,804</u>	<u>16,535</u>	<u>9,929</u>	<u>1,682,043</u>
At 31 March 2020	<u>1,657,035</u>	<u>14,755</u>	<u>18,146</u>	<u>6,344</u>	<u>1,696,280</u>

**11. Fixed Asset Investment**

The investment represents the charity's wholly owned trading subsidiary Last Chance Shops Limited, which is incorporated in the United Kingdom. The company was incorporated on 30 March 2007 but remained dormant at 31 March 2021. Consequently, consolidated accounts are not presented.

**12. Debtors and Prepayments**

	<b>2021 £</b>	<b>2020 £</b>
Legacy income receivable	653	-
Income tax recoverable	6,365	5,746
Social security and other taxes	8,345	20,503
Prepayments and accrued income	9,024	11,588
	<u>24,387</u>	<u>37,837</u>

Apart from prepayments, all debtors are financial instruments and are measured at present value.

**13. Creditors: Amounts falling due within one year**

	<b>2021 £</b>	<b>2020 £</b>
Trade creditors	7,521	13,070
Accruals	29,989	26,175
Other creditors	10,541	16,477
	<u>48,051</u>	<u>55,722</u>

All creditors are financial instruments and are measured at present value.

**LAST CHANCE ANIMAL RESCUE HOME  
NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (Continued)**

**14. Movement in Funds**

	Balance at 31 March 2020 £	Incoming Resources £	Outgoing Resources £	Transfers £	Balance at 31 March 2021 £
General	518,598	1,255,221	(547,584)	14,237	1,240,472
Designated - Fixed assets	1,696,281	-	-	(14,237)	1,682,044
	<u>2,214,879</u>	<u>1,255,221</u>	<u>(547,584)</u>	<u>-</u>	<u>2,922,516</u>

**Transfers**

The transfer from the general fund represents the increase in the net book value of fixed assets during the year.

**15. Analysis of net assets between funds**

	Fixed Assets £	Current Assets £	Liabilities £	Total £
General	-	1,288,523	(48,051)	1,240,472
Designated - Fixed Assets	1,682,044	-	-	1,682,044
	<u>1,682,044</u>	<u>1,288,523</u>	<u>(48,051)</u>	<u>2,922,516</u>

**16. Future Financial Commitments**

**Operating leases**

The charity's future minimum operating lease payments are as follows:

	Land and Buildings	
	2021	2020
	£	
Operating lease which expire:		
Within one year	15,000	15,000
in the second to fifth year	2,384	17,384
	<u>17,384</u>	<u>32,384</u>

**17. Related Party Transactions**

There were no related party transactions in the reporting period requiring disclosure.

LAST CHANCE ANIMAL RESCUE HOME  
DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
YEAR ENDED 31 MARCH 2021

**LAST CHANCE ANIMAL RESCUE HOME  
DETAILED STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 MARCH 2021**

	2021	2020
	£	£
<b>Income</b>		
Adoptions	56,345	100,482
Shop income	35,130	37,036
Donations	240,051	118,389
Legacies	847,314	263,062
Fundraising	16,987	16,562
Membership	13,991	10,019
Interest received	7,809	3,094
Other income	29,642	34,555
Government grants received	7,952	-
	<u>1,255,221</u>	<u>583,199</u>
<b>Expenditure</b>		
<b>Direct charitable expenditure</b>		
Wages & salaries	301,983	326,185
Feed and bedding	4,544	6,253
Vet expenses	65,759	102,078
Rates & water	10,433	10,067
Insurance	7,270	8,080
Light & heat	29,019	15,722
Repairs & maintenance	23,715	22,585
Printing, postage and stationery	12,534	17,562
Marketing	2,871	2,609
Telephone	4,040	3,662
Motor expenses	2,470	2,781
Travelling expenses	19	450
Sundry expenses	302	7,214
Dog leads and accessories	265	1,975
Subscriptions	-	80
Depreciation	34,048	34,264
Staff training	-	1,402
	<u>499,272</u>	<u>562,969</u>
<b>Fund raising expenditure</b>		
Shop expenses	15,000	15,000
Prizes	650	4,271
	<u>15,650</u>	<u>19,271</u>
<b>Administrative Expenditure</b>		
Wages and salaries	9,529	9,813
Legal and professional	5,079	4,648
Accountancy	6,131	7,594
Bank charges	1,967	2,092
Audit fee	8,250	7,610
Staff welfare	1,696	1,622
Interest on overdue taxation	10	20
	<u>32,662</u>	<u>33,399</u>
<b>Total Expenditure</b>	<u>547,584</u>	<u>615,639</u>
<b>Surplus / (Deficit)</b>	<u>707,637</u>	<u>(32,440)</u>