

ADDICTION RECOVERY AGENCY LIMITED

**REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH
2022**

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Registered charity number – 1002224

Company number - 02540814

ADDICTION RECOVERY AGENCY LIMITED

**REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH
2022**

REFERENCE AND ADMINISTRATIVE INFORMATION

WORKING NAME

ARA

SOLICITORS

Ince
Queen Square House
18-21 Queen Square
BRISTOL
BS1 4NH

AUDITOR

Burton Sweet Limited
The Clock Tower
5 Farleigh Court
Old Weston Road
Flax Bourton
Bristol
BS48 1UR

BANKERS

HSBC
Grosvenor Court
149 Whiteladies Road
BRISTOL
BS8 2RR

PRINCIPAL ADDRESS

King's Court
King Street
BRISTOL
BS1 4EF

KEY PERSONNEL

Chief Executive
Company Secretary
Chief Operating Officer
Head of Business Development

Graham England
Andrew Ridley
Robbie Thornhill
Helen Kovacs

ADDICTION RECOVERY AGENCY LIMITED

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

BOARD REPORT

The Board present their report for the year ended 31 March 2022. Due to the Board Members' status as directors under the Companies Act 2006, this report constitutes a director's report as required by the Companies Act 2006, and has been prepared taking advantage of the exemptions conferred by Part 15 of this act.

The Board Members during the year and to date of approval of the accounts were:

A Collins (Chair)
H Bellfield (Vice Chair)
P Bullivant (resigned November 2021)
J Tucker (resigned November 2021)
D Thomas
C Shepherd
C Lewis (resigned December 2021)
K Lawrence (resigned May 2021)
L Copsie (appointed November 2021)
S Malpass (appointed March 2022)

GOVERNING DOCUMENT

The Charity was established in 1987 by incorporation as a company limited by guarantee. Consequently, the governing instrument of the Charity is its Memorandum and Articles of Association. The Charity is registered with the Charity Commission under number 1002224. The Company registration number is 02540814.

CHARITABLE OBJECTS

The Charity's objects are:

To relieve poverty sickness and distress among those who are affected by mental ill health or by addiction to drugs and alcohol of any kind and to educate the public on matters related to mental health and drug or alcohol misuse.

PUBLIC BENEFIT

ARA is one of the largest voluntary organisations providing addiction and mental health services in the South West. In 2021/22 ARA offered a wide range of treatment and support to benefit people with drugs, alcohol, gambling and mental health problems in Bristol, North Somerset, South Gloucestershire, Gloucestershire, Somerset, Cornwall and throughout Wales including:

- **Housing support service** - the largest single contracted service of its kind in Bristol providing accommodation and support to over 250 people with drug and alcohol problems at any one time. A key element of the Bristol Homelessness Pathways service;

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REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

PUBLIC BENEFIT (continued)

- **Prison Accommodation & Resettlement Services** – services that help people to resettle into appropriate accommodation on release from HMP Bristol;
- **Somerset Step Together** - a front line service providing floating support services delivered in partnership with Second Step;
- **Gambling Counselling** - ARA has formed a partnership with GamCare to provide counselling for people experiencing problems with gambling;
- **Gloucestershire Drug & Alcohol Service** - working in partnership with Change, Grow, Live (CGL) ARA staff work in local hospitals and provide housing advice.

During the year, ARA charged for rent and household service charges. These charges were paid for by Local Authorities and service users respectively. ARA provides no private benefit. Board Members have considered public benefit guidance issued by the Charity Commission.

ACHIEVEMENTS AND PERFORMANCE 2021/22

ARA continues to have a major impact on the lives of those suffering from addiction. Key statistics and performance against targets are set out below:

HOUSING SERVICE

271 people housed in our substance misuse accommodation.

87% occupancy across our housing accommodation (business plan target 92%). The reduced availability of treatment services in Bristol had an impact on occupancy.

92% of service users were satisfied or very satisfied with our trauma-informed assessments

83% in our prep and prep-intake housing identified as having a mental health need that Ara workers supported them with.

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REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

ACHIEVEMENTS AND PERFORMANCE 2021/22 (continued)

GAMBLING TREATMENT SERVICE

1220 clients seen an increase of 368 from the previous year

98% clients were extremely satisfied or very satisfied with the service they received

100% of clients would recommend the service to somebody else

Before treatment 12% of clients reported that they felt well. Post-treatment 99% reported that they felt well

Young People's Project

2518 professionals were educated in our gambling awareness programme

6475 young people took part in our programme to raise awareness of gambling harms

Six To Ten

ARA was very pleased to receive regulatory settlement money from the Gambling Commission for the development of the Six To Ten project. The project should help to make a huge difference to the lives of people who have a family member gambling problems.

CRIMINAL JUSTICE SERVICES

145 people were met at the gate and housed under the Rough Sleepers Initiative

44 people were supported and prevented from being homeless under the Prison Accommodation Pilot funded by the Ministry of Justice

GLOUCESTERSHIRE SERVICES

Outreach and housing link - 396 people seen.

Hospitals outreach - 923 patients seen at Gloucester and Cheltenham Hospitals

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REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

ACHIEVEMENTS AND PERFORMANCE 2021/22(continued)

RISK MANAGEMENT

The Board actively reviews the major risks that the Charity faces on a regular basis and believes that maintaining our free reserves at the levels stated on page 7 will provide sufficient resources in the advent of adverse business conditions. The Board has approved a Risk Policy and Risk Register that identifies the main risks facing ARA, the potential impact of these risks, controls already in place to mitigate the risk and what action needs to be taken.

Loss of a major contract is a potentially significant risk. To deal with this ARA has procedures to monitor contract performance and to ensure that strong working relationships are maintained with commissioners. The loss of key staff and Board Members is another potential risk facing the organisation. The documentation of all policies, procedures, and succession planning help to minimise the impact of this risk. Failure to provide the required level of support to clients and patients is also a potential significant risk. Client risk assessments and detailed policies and procedures are in place to mitigate this risk.

LOOKING AHEAD

The coming year also brings a number of exciting opportunities and challenges. Our main objectives for 2022/23 are to:

- achieve 90% occupancy for our houses;
- collect 85% of service charge due;
- roll out the Six to Ten project for families affected by problem gambling;
- support 30% more problem gamblers and affected others than in 2021;
- develop new, ready-for-market interventions for gaming and e-sports;
- research and develop new ways of supporting people with substance misuse problems as part of the Actions for Living project;
- expand our criminal justice and mental health services.

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BOARD REPORT (continued)

STRUCTURE, GOVERNANCE AND MANAGEMENT

A Board of Trustees governs ARA. Regular briefings are held for Board Members to provide them with detailed information about the way in which services are designed and delivered as a means of understanding the regular performance information provided for monitoring purposes. ARA's Senior Management Team is Graham England (Chief Executive), Andrew Ridley (Director of Finance, Deputy Chief Executive and Company Secretary), Robbie Thornhill (Chief Operating Officer) and Helen Kovacs (Head of Business Development). The pay and terms and conditions of the Senior Management Team are reviewed annually by the Board. During 2021/22 ARA had an average of 45 full time equivalent staff.

RECRUITMENT AND APPOINTMENT OF TRUSTEES

A skills audit is regularly conducted of Board Members to identify gaps in expertise on the Board and to assist with recruitment. Recruitment of new Members with appropriate skills and experience is undertaken through individual contact, networking and advertising.

TRUSTEE INDUCTION AND TRAINING

New Trustees are given the Board Member's handbook on joining, which includes the duties and responsibilities of Trustees and the structure, organisation and management of the charity. Induction training is also provided.

FINANCIAL POSITION OF THE CHARITY

The Board can confirm that the Charity's assets are available and adequate to fulfil the obligations of the charity on a fund-by-fund basis. The Charity had net assets of £1,376,208 at 31 March 2022 of which £936,513 is held in general unrestricted funds. Whilst ARA does receive small value donations it does not actively engage in fundraising.

ADDICTION RECOVERY AGENCY LIMITED

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

BOARD REPORT (continued)

INVESTMENT POLICY

The Board approved an Investment Policy in August 2021. The policy outlines the Charity's attitude to risk and the ethical issues that need to be considered when decisions on investments are taken.

RESERVES POLICY

At 31 March 2022, the Charity had total reserves of £1,376,208 of which £486,609 can only be realised from the disposal of tangible fixed assets. The balance on restricted reserves was £390,109. Movements in restricted funds are shown in note 14 to the financial statements. Designated reserves totalled £49,586. This reserve will be used to meet the costs of property refurbishment.

The Charity's reserves policy is to hold two to three months operating expenses on unrestricted activities in liquid unrestricted funds. This currently equates to around £340,000 - £515,000. At 31 March 2022 the liquid unrestricted reserves were £423,232 (2021, £422,750). The Board consider this to be adequate given the duration of the Charity's main contracts.

TRUSTEES STATEMENT OF RESPONSIBILITIES

The Trustees (who are also directors of Addiction Recovery Agency for the purposes of company law) are responsible for preparing the Trustees' Report (incorporating the directors' report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Accepted Accounting Practice).

ADDICTION RECOVERY AGENCY LIMITED

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

BOARD REPORT (continued)

TRUSTEES STATEMENT OF RESPONSIBILITIES

Company law requires the Trustees to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware, there is no relevant audit information of which the charitable company's auditor is unaware; and the Trustees have taken all steps that they ought to make themselves aware of that information.

BY ORDER OF THE BOARD

TONY COLLINS
CHAIR

DATE 4 NOVEMBER 2022

ADDICTION RECOVERY AGENCY LIMITED

REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ADDICTION RECOVERY AGENCY LIMITED

OPINION

We have audited the financial statements of Addiction Recovery Agency Limited (the "Charity") for the year ended 31 March 2022 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state in them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 March 2022 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with international Standards in Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

ADDICTION RECOVERY AGENCY LIMITED
REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH
2022

INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE ADDICTION RECOVERY AGENCY LIMITED continued

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the directors' use of the going concern basis of accounting in the preparation of the financial statements is appropriate.

Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charity's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue.

Our responsibilities and the responsibilities of the directors with respect to going concern as described in the relevant sections of this report.

Other information

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If based, on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report the fact.

We have nothing to report in this regard.

Opinions on other matters prescribed by the Companies Act 2006

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the directors' report) have been prepared in accordance with applicable law requirements.

ADDICTION RECOVERY AGENCY LIMITED
REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH
2022

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ADDICTION
RECOVERY AGENCY LIMITED continued**

Matters on which we are required to report by exception

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;
- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made;
or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

Responsibilities of trustees

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify and recognise non-compliance with applicable laws and regulations;

ADDICTION RECOVERY AGENCY LIMITED
REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH
2022

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ADDICTION
RECOVERY AGENCY LIMITED continued**

- we identified the laws and regulations applicable to the charity through discussions with directors and other management, and from our knowledge and experience of the sector;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements of the operations of the company, including the Company's Act 2006, taxation legislation and data protection, anti-bribery, employment, environment and health and safety legislation;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence and;
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance through the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including an understanding of fraud might occur by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud;
- considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations; and
- understanding the design of the charity's remuneration policies.

To address the risk of fraud through management bias and override controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;
- assessed whether judgements and assumptions made in determining the accounting estimates set out in the accounting policies were indicative of potential bias; and
- investigate the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying documentation;
- reading the minutes of meetings of those charged with governance;
- enquiring of management as to actual and potential litigation claims;
- and reviewing correspondence with HMRC, relevant regulators and the charity's legal advisors.


ADDICTION RECOVERY AGENCY LIMITED
REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH
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**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ADDICTION
RECOVERY AGENCY LIMITED continued**

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence if any.

Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/apb/scope/private.cfm. This description forms part of our auditor's report.


Joshua Kingston FCA (Senior Statutory Auditor)

For and on behalf of Burton Sweet Limited

The Clock Tower
5 Farleigh Court
Old Weston Road
Flax Bourton
Bristol BS48 1UR

Date: 4 November 2022

ADDICTION RECOVERY AGENCY LIMITED

STATEMENT OF FINANCIAL ACTIVITIES (incorporating income and expenditure account) FOR THE YEAR ENDED 31 MARCH 2022

	note	Unrestricted Funds £	Restricted Funds £	Total funds 2022 £	Total funds 2021 £
INCOME AND EXPENDITURE					
INCOME FROM:					
Donations	3	2,621	415,721	418,242	370,112
Other Trading Activities:					
Rental income and related services		42,500	-	42,500	40,000
Investments:					
Interest receivable		443	-	443	1,389
Charitable Activities					
Grants, contracts and fees:	4				
Gambling Service		386,640	154,112	540,752	440,520
Housing Support & Resettlement		1,598,691	-	1,598,691	1,792,863
Mental Health Services		-	-	-	1,081
Somerset Services		55,983	-	55,983	81,104
Gloucestershire Services		-	114,820	114,820	110,927
sub total		<u>2,041,314</u>	<u>268,932</u>	<u>2,310,246</u>	<u>2,426,495</u>
TOTAL INCOME		<u>2,086,778</u>	<u>684,653</u>	<u>2,771,431</u>	<u>2,837,996</u>
EXPENDITURE ON:					
Charitable activities:					
Community Recovery Services		-	-	-	14,862
Gambling Service		371,030	450,616	821,646	599,579
Housing Support & Resettlement		1,627,445	-	1,627,445	1,874,127
Mental Health Services		-	-	-	133
Somerset Services		51,086	-	51,086	84,453
Gloucestershire Services		-	114,820	114,820	110,927
sub total		<u>2,049,561</u>	<u>565,436</u>	<u>2,614,997</u>	<u>2,684,080</u>
TOTAL EXPENDITURE	5	<u>2,049,561</u>	<u>565,436</u>	<u>2,614,997</u>	<u>2,684,080</u>
Net income for the year		37,217	119,217	156,434	153,916
BALANCE BROUGHT FORWARD AT 1 APRIL 2021	12, 14	948,882	270,892	1,219,774	1,065,858
BALANCE CARRIED FORWARD AT 31 MARCH 2022	12, 14	986,099	390,109	1,376,208	1,219,774

The notes on pages 17 to 32 form part of these accounts.

All of the results relate to continuing operations.

Prior year comparatives are included in note 19.

ADDICTION RECOVERY AGENCY LIMITED

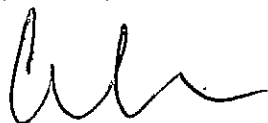
(Company number 02540814, registered charity number 1002224)

BALANCE SHEET**AT 31 MARCH 2022**

	note	2022 £	2021 £
FIXED ASSETS			
Tangible assets	8	<u>725,088</u>	<u>716,902</u>
CURRENT ASSETS			
Debtors	9	161,488	199,756
Cash at bank and in hand		876,174	766,058
		<u>1,037,662</u>	<u>965,814</u>
CREDITORS: Amounts falling due within one year	10	-181,413	-223,579
NET CURRENT ASSETS		<u>856,249</u>	<u>742,235</u>
TOTAL ASSETS LESS CURRENT LIABILITIES		1,581,337	1,459,137
CREDITORS: Amounts falling due after one year	11	-205,129	-239,363
NET ASSETS		<u>1,376,208</u>	<u>1,219,774</u>
FUNDS:			
Restricted	14	390,109	270,892
Unrestricted			
Designated	12	49,586	55,271
General	12	936,513	893,611
	15	<u>1,376,208</u>	<u>1,219,774</u>

The accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by the Board on 4 November 2022 and signed on its behalf by



TONY COLLINS (CHAIR)

The notes on pages 17 to 32 form part of these accounts

ADDICTION RECOVERY AGENCY LIMITED

CASH FLOW STATEMENT FOR THE THE YEAR ENDING 31 MARCH 2022

	Notes	2022		2021	
		£	£	£	£
OPERATIONAL CASH FLOWS					
Income from operations:					
Charitable activities (gross)	18a.1	2,388,808		2,438,882	
Other activities: trading (gross)	18a.2	42,500	2,411,106	40,000	2,478,882
Charitable expenditure	18b.1		-2,608,788		-2,681,299
Net inflow / (outflow) from operating activities			<u>-197,682</u>		<u>-202,617</u>
Income for operating activities:					
Voluntary sources other than endowments (gross)	18a.3	418,242		370,112	
Endowed funds converted into income		-	418,242	-	370,112
Net inflow of operating activities			220,560		167,496
NON-OPERATIONAL CASH FLOWS					
Investing activities:					
Payments for tangible fixed assets		-76,853		-74,940	
Dividends and interest (gross)		<u>443</u>		<u>1,389</u>	
			-76,210		-73,551
Financing:					
Loan repayments		<u>-34,234</u>		<u>-38,007</u>	
			-34,234		38,007
Net cash inflow for the year	18c		<u><u>110,116</u></u>		<u><u>57,937</u></u>

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022

1. ACCOUNTING POLICIES

a) Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice : Accounting and Reporting by Charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) issued in October 2019 and the Financial Reporting Standard applicable in the United Kingdom and Republic of Ireland (FRS102), the Charities Act 2011 and the Companies Act 2006 and UK Generally Accepted Practice as it applies from 1 January 2019.

b) Depreciation

Depreciation is provided on tangible assets with a value of more than £100 at rates calculated to write off the cost, less estimated residual value of each asset, over its expected useful life as follows:

Long leasehold property	2% straight line;
Improvements to long leasehold property	10% straight line;
Improvements to short leasehold property	10% - 33% straight line;
Office fixtures, fittings and equipment	10% - 33% straight line;
House fixtures, fittings and equipment	10% - 33% straight line

c) Income

Income is recognised in the period to which the charity is entitled to receipt and the amount can be measured with reasonable certainty. Income is only deferred when the charity has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future period.

When donors specify that donations or grants are for a particular restricted purpose, which do not amount to pre-conditions regarding entitlement, this income is included in income of the appropriate restricted fund when it is receivable.

d) Costs of raising funds, charitable activities and governance costs

Expenditure is on an accruals basis inclusive of any VAT that cannot be recovered. The majority of costs are directly attributable to specific charitable activities.

The support costs have been apportioned to the activities of the Charity on the basis of the percentage of income of the activity compared to total income. This basis was used as a reasonable representation of the level of support required by each activity.

Governance costs are those associated with the constitutional and statutory requirements of the charity covering the external audit fee and Board expenses. Governance costs are included with charitable activities.

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS **FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

- e) Pensions costs
The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and is shown in Note 6 to these financial statements.
- f) Operating leases
Operating lease payments are charged to the Statement of Financial Activities as incurred over the term of the lease.
- g) Fund accounting
Funds held by the Charity are either:
- Unrestricted general funds – these are funds which can be used in accordance with charitable objects at the discretion of trustees;
 - Designated funds – these are funds set aside by the trustees out of unrestricted general funds for specific or future projects;
 - Restricted funds – these are funds that can only be used for particular purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.

- h) Going concern
The Board has carefully considered the going concern basis used in the preparation of the financial statements and is satisfied that this is correct based on forecast income and expenditure. There are no material uncertainties about the ability of the charity to continue as a going concern, despite the worldwide COVID 19 crisis. Whilst the Board expects that there will be an impact on the charity's operations in the coming months the charity's reserves will be sufficient to meet this challenge.
- i) Public Benefit
Addiction Recovery Agency Limited is a public benefit entity.
- j) Trade debtors
Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the receivables.

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)

k) Trade creditors

Trade creditors are obligations to pay for goods and services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities. Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest rate method.

l) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and call deposits and other short term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

2. TAXATION

Addiction Recovery Agency Limited is a registered charity and, subject to funds being used for charitable purposes only, is exempt from Corporation Tax on its income and gains.

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 (continued)

3. GRANTS AND DONATIONS	Unrestricted Funds £	Restricted Funds £	Total funds 2022 £	Total funds 2021 £
National Lottery	-	-	-	46,475
Bristol City Council	-	-	-	5,000
Quartet Foundation	-	-	-	5,000
Other grants and donations	2,521	-	2,521	2,437
Caesars Entertainment	-	-	-	311,200
Betway	-	25,060	25,060	-
Shaftesbury Casinos	-	86,664	86,664	-
Clockfair Casinos	-	86,664	86,664	-
Les Croupiers	-	135,000	135,000	-
Double Diamond Gaming	-	82,333	82,333	-
	<u>2,521</u>	<u>415,721</u>	<u>418,242</u>	<u>370,112</u>
4. GRANTS, CONTRACTS & FEES	Unrestricted Funds £	Restricted Funds £	Total funds 2022 £	Total funds 2021 £
<u>Housing Support & Resettlement</u>				
Bristol City Council	835,502	-	835,502	869,369
Rent receivable (housing benefit)	550,624	-	550,624	570,211
Client service charges	61,642	-	61,642	56,644
Ministry of Justice	150,923	-	150,923	296,639
	<u>1,598,691</u>	<u>-</u>	<u>1,598,691</u>	<u>1,792,863</u>
<u>Gambling Service</u>				
GamCare	322,890	154,112	477,002	436,770
Beacon Counselling Trust	63,750	-	63,750	3,750
	<u>386,640</u>	<u>154,112</u>	<u>540,752</u>	<u>440,520</u>
<u>Mental Health Services</u>				
Weston College	-	-	-	1,081
	<u>-</u>	<u>-</u>	<u>-</u>	<u>1,081</u>
<u>Somerset Services</u>				
Second Step	55,983	-	55,983	81,104
	<u>55,983</u>	<u>-</u>	<u>55,983</u>	<u>81,104</u>
<u>Gloucestershire Services</u>				
CGL	-	114,820	114,820	110,927

Prior year comparatives are included in note 20.

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)

6. TOTAL EXPENDITURE

	Direct Staff Costs £	Other Direct Costs £	Support Costs £	Total 2022 £	Total 2021 £
Community Recovery Services	-	-	-	-	14,882
Gambling Service	488,949	195,344	139,353	821,846	599,579
Housing Support & Resettlement	607,697	758,711	261,037	1,627,445	1,874,127
Mental Health Services	-	-	-	-	133
Somerset Services	42,930	-	8,156	51,086	84,453
Gloucestershire Services	100,230	-	14,590	114,820	110,927
	<u>1,237,806</u>	<u>954,065</u>	<u>423,136</u>	<u>2,614,997</u>	<u>2,684,080</u>

Prior year comparatives are included in note 21.

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 (continued)

5. TOTAL EXPENDITURE (continued)

Other Direct Costs	Total 2022 £	Total 2021 £
House running costs	485,565	518,341
Client expenditure	11,174	23,132
Depreciation	31,447	25,132
Payments to partners	381,525	337,757
Premises & running costs	44,344	121,263
Volunteer expenses	-	9,868
	<u>954,055</u>	<u>1,035,493</u>

Support Costs	Total 2022 £	Total 2021 £
Staff costs	153,579	122,386
Premises	36,052	34,450
Office costs	166,991	137,765
Depreciation	37,020	30,352
Legal and professional	21,343	31,636
Loan interest	8,151	7,109
	<u>423,136</u>	<u>363,698</u>

Included within support costs are governance costs of £7,815 (2021, £5,405) which relate to the external audit and Board expenses.

ADDICTION RECOVERY AGENCY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

6. STAFF COSTS, TRUSTEES' REMUNERATION AND RELATED PARTY TRANSACTIONS

Staff costs were as follows:

	Total 2022 £	Total 2021 £
Wages and salaries	1,184,671	1,227,994
Social security costs	101,268	98,160
Pension costs	33,091	41,200
	<u>1,329,030</u>	<u>1,367,354</u>

One employee earned between £70,000 and £80,000 (2021, one employee earned between £70,000 and £80,000)

Employment benefits, inclusive of employer national insurance and pension paid to key management personnel (Chief Executive, Director of Finance, Chief Operating Officer and Head of Business Development) in 2021/22 totalled £193,544 (2020/21, £191,633) The Head of Business Development post was filled in March 2022.

No remuneration was paid to Board Members. Travel costs of £164.50 (2020/21, £85) were re-imbursed to one Board Member.

These payments are permitted under clause four of the memorandum of association
There are no other related party transactions.

The average number of employees analysed by function:
equivalents analysed by function was:

	2022		2021	
	Head count	FTE	Head count	FTE
Support services	33	30	39	34
Treatment services	14	7	15	5
Management and administration of the charity	10	8	7	6
	<u>57</u>	<u>45</u>	<u>61</u>	<u>45</u>

7. NET INCOME FOR THE YEAR

	2022 £	2021 £
This is stated after charging:		
Depreciation of owned assets	68,154	55,484
Auditors' remuneration - audit fee	7,200	5,340
Auditors' remuneration - other work	228	-
Operating lease rentals	66,314	69,598
	<u> </u>	<u> </u>

ADDICTION RECOVERY AGENCY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

8. TANGIBLE ASSETS

	Long Leasehold Property £	Long Leasehold Improvts £	Short Leasehold Improvts £	Managed Property Refurbishments & Equipment £	Fixtures, Fittings and Equipment £	Total £
COST						
At 1 April 2021	768,461	94,120	58,371	199,052	118,792	1,238,796
Additions	-	9,436	-	26,071	41,146	76,653
Disposals	-	-	-	-8,051	-	-8,051
Adjustments	-	14,698	57	-13,425	-1,330	-
At 31 March 2022	<u>768,461</u>	<u>118,254</u>	<u>58,428</u>	<u>203,647</u>	<u>158,608</u>	<u>1,307,398</u>
DEPRECIATION						
At 1 April 2021	227,267	94,120	6,006	164,653	29,648	521,894
Charge for the year	15,369	-	5,685	25,449	21,651	68,154
Disposals	-	-	-	-7,738	-	-7,738
Adjustments	-1,565	-	7,653	-20,248	14,160	-
At 31 March 2022	<u>241,071</u>	<u>94,120</u>	<u>19,344</u>	<u>162,316</u>	<u>65,459</u>	<u>582,310</u>
NET BOOK VALUE						
At 31 March 2022	527,390	24,134	39,084	41,331	93,149	725,088
At 31 March 2021	541,194	-	52,365	34,199	89,144	716,902

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022(continued)

9. DEBTORS	2022	2021
	£	£
Rents and fees	138,458	199,490
Prepayments	52,179	32,087
less Provision for doubtful debts	<u>-29,149</u>	<u>-31,821</u>
	<u>161,488</u>	<u>199,756</u>

10. CREDITORS	2022	2021
	£	£
Amounts falling due within one year		
Bank loan	33,350	32,466
Trade creditors	42,362	62,430
Taxation and social security	31,535	26,352
Amounts due to residents	3,627	2,971
Other creditors and accruals	45,487	80,610
Fees and grants received in advance	<u>25,052</u>	<u>18,750</u>
	<u>181,413</u>	<u>223,579</u>

11. CREDITORS	2022	2021
	£	£
Amounts falling due after more than one year		
Bank loan	<u>205,129</u>	<u>239,363</u>

The bank loan is secured by a 25 year mortgage over the charity's leasehold property known as Units 6, 7 and 8 King's Court, King Street, Bristol.

Maturity of bank loan repayable by instalments.

Due in less than one year	33,350	32,466
Due between two and five years	133,400	129,864
Due after more than five years	<u>71,729</u>	<u>109,499</u>
	<u>238,479</u>	<u>271,829</u>

The bank loan is to be repaid by monthly instalments over 25 years and is on a variable rate of 3% per annum over the Bank's base rate (currently 2.25%).

ADDICTION RECOVERY AGENCY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

12. UNRESTRICTED FUNDS

	Balance 01 April 2021 £	Movement In Funding Income £	Expenditure £	Balance 31 March 2022 £
GENERAL FUNDS	<u>893,611</u>	<u>2,086,778</u>	<u>-2,043,878</u>	<u>936,513</u>
DESIGNATED FUNDS				
Leasehold property refurbishment fund	55,271	-	-5,685	49,586
	<u>55,271</u>	<u>-</u>	<u>-5,685</u>	<u>49,586</u>
	Balance 01 April 2020 £	Movement In Funding Income £	Expenditure £	Balance 31 March 2021 £
GENERAL FUNDS	<u>809,388</u>	<u>2,210,282</u>	<u>-2,126,059</u>	<u>893,611</u>
DESIGNATED FUNDS				
Leasehold property refurbishment fund	60,956	-	-5,685	55,271
	<u>60,956</u>	<u>-</u>	<u>-5,685</u>	<u>55,271</u>

The leasehold property refurbishment fund is used to meet the depreciation arising from the refurbishment of properties leased from Bristol City Council.

13. LEASE COMMITMENTS

At 31 March 2022 the charity had annual commitments under operating leases as set out below:

	Land, buildings & equipment 2022 £	Land, buildings & equipment 2021 £
Leases which expire in less than 1 year	41,636	62,425
Leases which expire between two and five years	14,450	38,425
	<u>56,086</u>	<u>100,850</u>

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)

14. RESTRICTED FUNDS

	Floating Support Service Fund	North Somerset Services Fund	North Somerset Refurb. Fund	South Wales Gambling Pilot Fund	Gloucestershire Fund	Gambling Youth Outreach Fund	National Lottery COVID Fund	Gambling Commission Fund	Other Funds	Total 2022
BALANCE BROUGHT FORWARD	£ -	£ 128,234	£ 6,678	£ 36,450	£ -	£ 13,047	£ -	£ 86,310	£ 173	£ 270,682
INCOME:										
Grants and donations	-	-	-	-	114,820	154,112	-	415,721	-	684,653
EXPENDITURE:										
Staff costs	-	-	-	-	100,230	136,085	-	38,501	-	274,816
Allocated support costs	-	-	-	-	14,990	22,453	-	60,568	-	97,911
Depreciation	-	-	-	-	-	-	-	193,009	-	193,009
Other direct costs	-	-	-	-	-	-	-	292,078	-	292,078
Transfers	-	-	-	36,450	114,820	168,938	-	208,993	173	990,109
BALANCE CARRIED FORWARD	£ -	£ 128,234	£ 6,678	£ 36,450	£ -	£ 8,621	£ -	£ -	£ -	£ -
BALANCE BROUGHT FORWARD	£ 19,152	£ 128,234	£ 6,678	£ 36,450	£ -	£ 4,827	£ -	£ -	£ 173	£ 195,514
INCOME:										
Grants and donations	-	-	-	-	110,927	154,112	46,476	311,200	5,000	627,714
EXPENDITURE:										
Staff costs	18,152	-	-	-	104,115	128,952	-	35,372	-	285,580
Allocated support costs	-	-	-	-	9,811	16,941	322	38,248	600	64,622
Depreciation	-	-	-	-	-	-	46,153	151,271	4,900	201,924
Other direct costs	-	-	-	-	-	-	-	224,850	-	224,850
Transfers	19,152	-	-	36,450	110,927	145,892	46,475	86,310	173	582,338
BALANCE CARRIED FORWARD	£ -	£ 128,234	£ 6,678	£ 36,450	£ -	£ 13,047	£ -	£ -	£ -	£ 270,682

Floating Support Service Fund - this fund was originally set up to finance the provision of therapy and counselling for alcohol misuse in Bristol. The Commissioning body has now agreed that this fund can now be used to provide floating support services in Bristol.

North Somerset Services & Refurbishment Funds - these funds were established to provide treatment and support services to people in North Somerset. ASA is planning to use some of these funds as part of its Actions For Living project.

South Wales Gambling Pilot Fund - this fund has been set up for the provision of gambling treatment services in South Wales.

Gloucestershire Fund - this fund is set up to fund the provision of services in Gloucestershire as part of a sub-contract with CGL.

Gambling Youth Outreach Fund - was set up to fund a service to raise awareness amongst young people of the dangers of gambling addiction.

Gambling Commission Fund - was set up to fund projects approved by the Gambling Commission.

National Lottery COVID Fund - this fund was set up following the receipt of money from The National Lottery to help with the impact of coronavirus.

Other Funds - this includes funds given to ASA to purchase assets for a specific purpose.

ADDICTION RECOVERY AGENCY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Fixed Assets £'s	Net Current Assets £'s	Creditors due after one year £'s	Total 2022 £'s
Restricted Funds				
North Somerset Refurb Fund	6,678	-	-	6,678
North Somerset Service Fund	-	128,234	-	128,234
Gambling Commission Fund	-	209,953	-	209,953
South Wales Gambling Pilot Fund	-	36,450	-	36,450
Gambling Youth Outreach Fund	-	8,621	-	8,621
Other Funds	-	173	-	173
				<u>390,109</u>
Unrestricted Funds				
General Reserves	718,410	423,232	-205,129	936,513
Designated Reserves	-	49,586	-	49,586
	<u>725,088</u>	<u>856,249</u>	<u>-205,129</u>	<u>1,376,208</u>

	Fixed Assets £'s	Net Current Assets £'s	Creditors due after one year £'s	Total 2021 £'s
Restricted Funds				
North Somerset Refurb Fund	6,678	-	-	6,678
North Somerset Service Fund	-	128,234	-	128,234
South Wales Gambling Pilot Fund	-	36,450	-	36,450
Gambling Youth Outreach Fund	-	13,047	-	13,047
Gambling Commission Fund	-	86,310	-	86,310
Other Funds	-	173	-	173
				<u>270,891</u>
Unrestricted Funds				
General Reserves	710,224	422,750	-239,363	893,611
Designated Reserves	-	55,271	-	55,271
	<u>716,902</u>	<u>742,235</u>	<u>-239,363</u>	<u>1,219,774</u>

16. COMPANY LIMITED BY GUARANTEE

The company is limited by guarantee and as such there is no share capital. In the event of the company being wound up the liability of the members is limited to £1 each.

17. CAPITAL COMMITMENTS

At 31 March 2022 capital commitments were nil (2021, nil).

ADDITION RECOVERY AGENCY LIMITED

CASH FLOW STATEMENT FOR THE YEAR ENDING 31 MARCH 2022

		2022		2021					
		SoFA £	Debtors /prepaid £	Creditors /accrued £	Cashflow £	SoFA £	Debtors /prepaid £	Creditors /accrued £	Cashflow £
18.	NOTES TO THE CASHFLOW STATEMENT								
	Reconciliation to the Statement of Financial Activities								
18a.1	Income from charitable activities decrease in sundry debtors	2,310,246	58,360			2,426,495	12,187		2,438,682
18a.2	Other trading activities	42,500				40,000			40,000
18a.3	Incoming voluntary resources grants and donations	418,242				370,112			370,112
18b.1	Charitable expenditure depreciation eliminated decrease in amounts prepaid decrease in current liabilities	-2,614,997 68,467	-20,092	-42,166		-2,684,080 55,484	-1,481	-51,222	-2,681,299
	Balance sheet movements	<u>38,268</u>	<u>-42,166</u>			<u>10,706</u>	<u>-51,222</u>		
18c	Analysis of changes in cash during year								
	Cash at bank and in hand	876,174	766,058	110,116		766,058	708,121		57,937
		<u>876,174</u>	<u>766,058</u>	<u>110,116</u>		<u>766,058</u>	<u>708,121</u>		<u>57,937</u>
18d	Analysis of changes in net debt								
	Brought forward	£	£	£		£	£	£	£
	Cash	766,058	110,116	876,174		708,121	57,937	766,058	
	Loans due within one year	-32,466	-884	-33,350		-28,975	-3,491	-32,466	
	Loans due after one year	-239,363	34,234	-205,129		-275,320	35,957	-239,363	
		<u>494,229</u>	<u>143,466</u>	<u>637,695</u>		<u>403,826</u>	<u>90,403</u>	<u>494,229</u>	

Charity law prohibits the use of net cash inflows on any endowed or other restricted fund to offset net cash outflows on any fund outside its own objects, except on special authority. In practice, this restriction has not had any effect on cash flows for the year.

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2022 (continued)

19. PRIOR YEAR FUND COMPARATIVES

	Unrestricted Funds £	Restricted Funds £	Total funds 2021 £
INCOME AND EXPENDITURE			
INCOME FROM:			
Donations	7,437	362,675	370,112
Other Trading Activities:			
Rental income and related services	40,000	-	40,000
Investments:			
Interest receivable	1,389	-	1,389
Charitable Activities			
Grants, contracts and fees:			
Gambling Service	286,408	154,112	440,520
Housing Support & Resettlement	1,792,863	-	1,792,863
Mental Health Services	1,081	-	1,081
Somerset Services	81,104	-	81,104
Gloucestershire Services	-	110,927	110,927
sub total	<u>2,161,456</u>	<u>265,039</u>	<u>2,426,495</u>
TOTAL INCOME	<u>2,210,282</u>	<u>627,714</u>	<u>2,837,996</u>
EXPENDITURE ON:			
Charitable activities:			
Community Recovery Services	14,862	-	14,862
Gambling Service	228,796	370,783	599,579
Housing Support & Resettlement	1,803,500	70,627	1,874,127
Mental Health Services	133	-	133
Somerset Services	84,453	-	84,453
Gloucestershire Services	-	110,927	110,927
sub total	<u>2,131,744</u>	<u>552,337</u>	<u>2,684,080</u>
TOTAL EXPENDITURE	<u>2,131,744</u>	<u>552,337</u>	<u>2,684,080</u>

ADDICTION RECOVERY AGENCY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

20. PRIOR YEAR GRANTS, DONATIONS, CONTRACTS FEES COMPARATIVES

GRANTS AND DONATIONS	Unrestricted Funds £	Restricted Funds £	Total funds 2021 £
National Lottery	-	46,475	46,475
Bristol City Council	-	5,000	5,000
Quartet Foundation	5,000	-	5,000
Other grants and donations	2,437	-	2,437
Caesars Entertainment (in lieu of regulatory settlement)	-	311,200	311,200
	<u>7,437</u>	<u>362,675</u>	<u>370,112</u>
GRANTS, CONTRACTS & FEES	Unrestricted Funds £	Restricted Funds £	Total funds 2021 £
Housing Support & Resettlement			
Bristol City Council	869,369	-	869,369
Rent receivable (housing benefit)	570,211	-	570,211
Client service charges	56,644	-	56,644
Ministry of Justice	296,639	-	296,639
	<u>1,792,863</u>	<u>-</u>	<u>1,792,863</u>
Gambling Service			
GamCare	282,658	154,112	436,770
Other	3,750	-	3,750
	<u>286,408</u>	<u>154,112</u>	<u>440,520</u>
Mental Health Services			
Weston College	1,081	-	1,081
	<u>1,081</u>	<u>-</u>	<u>1,081</u>
Somerset Services			
Second Step	81,104	-	81,104
	<u>81,104</u>	<u>-</u>	<u>81,104</u>
Gloucestershire Services			
CGL	-	110,927	110,927
	<u>-</u>	<u>110,927</u>	<u>110,927</u>

ADDICTION RECOVERY AGENCY LIMITED

**NOTES TO THE FINANCIAL STATEMENTS
FOR THE YEAR ENDED 31 MARCH 2022 (continued)**

21. PRIOR YEAR TOTAL EXPENDITURE COMPARATIVES

	Direct Staff Costs £	Other Direct Costs £	Support Costs £	Total 2021 £
Community Recovery Services	12,387	2,475	-	14,862
Gambling Service	351,501	152,415	95,663	599,579
Housing Support & Resettlement	742,400	880,603	251,123	1,874,127
Mental Health Services	-	-	133	133
Somerset Services	74,485	-	9,968	84,453
Gloucestershire Services	104,115	-	6,811	110,927
	<u>1,284,888</u>	<u>1,035,493</u>	<u>363,698</u>	<u>2,684,080</u>

