

**ADDICTION RECOVERY AGENCY LIMITED**

**REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH  
2021**

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Registered charity number – 1002224

Company number - 02540814

**ADDICTION RECOVERY AGENCY LIMITED**

**REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH  
2021**

**REFERENCE AND ADMINISTRATIVE INFORMATION**

WORKING NAME

ARA

SOLICITORS

Ince Metcalfes  
46-48 Queen Square  
BRISTOL  
BS1 4LY

AUDITOR

Burton Sweet  
The Clock Tower  
5 Farleigh Court  
Old Weston Road  
Flax Bourton  
Bristol  
BS48 1UR

BANKERS

HSBC  
Grosvenor Court  
149 Whiteladies Road  
BRISTOL  
BS8 2RR

PRINCIPAL ADDRESS

King's Court  
King Street  
BRISTOL  
BS1 4EF

KEY PERSONNEL

Chief Executive	Graham England
Company Secretary	Andrew Ridley
Chief Operating Officer	Robbie Thornhill

## **ADDICTION RECOVERY AGENCY LIMITED**

### **REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

#### **BOARD REPORT**

The Board present their report for the year ended 31 March 2021. Due to the Board Members' status as directors under the Companies Act 2006, this report constitutes a director's report as required by the Companies Act 2006, and has been prepared taking advantage of the exemptions conferred by Part 15 of this act.

The Board Members during the year and to date of approval of the accounts were:

A Collins (Chair)  
H Bellfield (Vice Chair)  
A Carruthers (resigned November 2020)  
P Bullivant  
J Tucker  
D Thomas  
C Shepherd (appointed November 2020)  
K Lawrence (appointed November 2020, resigned April 2021)  
C Lewis (appointed May 2021)

#### **GOVERNING DOCUMENT**

The Charity was established in 1987 by incorporation as a company limited by guarantee. Consequently, the governing instrument of the Charity is its Memorandum and Articles of Association. The Charity is registered with the Charity Commission under number 1002224. The Company registration number is 02540814.

#### **CHARITABLE OBJECTS**

The Charity's objects are:

To relieve poverty sickness and distress among those who are affected by mental ill health or by addiction to drugs and alcohol of any kind and to educate the public on matters related to mental health and drug or alcohol misuse.

#### **PUBLIC BENEFIT**

ARA is one of the largest voluntary organisations providing addiction and mental health services in the South West. In 2020/21 ARA offered a wide range of treatment and support to benefit people with drugs, alcohol, gambling and mental health problems in Bristol, North Somerset, South Gloucestershire, Gloucestershire, Somerset and throughout Wales including:

- **Housing support service** - the largest single contracted service of its kind in Bristol providing accommodation and support to over 250 people with drug and alcohol problems at any one time. A key element of the Bristol Homelessness Pathways service;

## ADDICTION RECOVERY AGENCY LIMITED

### REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

#### **PUBLIC BENEFIT (continued)**

- **Prison Accommodation & Resettlement Services** – services that help people to resettle into appropriate accommodation on release from HMP Bristol;
- **Somerset Step Together** - a front line service providing floating support services delivered in partnership with Second Step;
- **Gambling Counselling** - ARA has formed a partnership with GamCare to provide counselling for people experiencing problems with gambling;
- **Gloucestershire Drug & Alcohol Service** - working in partnership with Change, Grow, Live (CGL) ARA staff work in local hospitals and provide housing advice.

During the year, ARA charged for rent and household service charges. These charges were paid for by Local Authorities and service users respectively. ARA provides no private benefit. Board Members have considered public benefit guidance issued by the Charity Commission.

#### **ACHIEVEMENTS AND PERFORMANCE 2020/21**

ARA continues to have a major impact on the lives of those suffering from addiction. Key statistics and performance against targets are set out below:

##### ***HOUSING SERVICE***

259 people housed in our substance misuse accommodation.

90% occupancy across our housing accommodation (business plan target 95%). The reduced availability of treatment services in Bristol had an impact on occupancy.

92% of respondents felt more positive about the future than when they arrived at the service.

94% of service users felt listened to & understood by their support worker.

100% of respondents said that they would recommend ARA's services to other people.

Bad debts increased compared to a business plan target of a reduction 30%. Revised procedures have been put in place to try and address this.

## **ADDICTION RECOVERY AGENCY LIMITED**

### **REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

#### **ACHIEVEMENTS AND PERFORMANCE 2020/21(continued)**

##### ***GAMBLING TREATMENT SERVICE***

852 clients seen an increase of 246 from the previous year and 97% of our target 93% planned endings.

100% of clients would recommend the service to somebody else.

Average well-being and problem gambling scores improved by 18 points on exit from the service.

##### **Young People's Project**

1732 professionals attended workshops.

885 young people trained.

##### **Don't Bet Your Life On It (DBYLOI)**

ARA was very pleased to receive regulatory settlement money from the Gambling Commission for the development of DBYLOI which is an on-line resource to help people with gambling addiction. The project will be completed and rolled out in 2021/22 and should help to make a huge difference to the lives of people with gambling problems and their families. ([www.dontbetyourlifeonit.co.uk](http://www.dontbetyourlifeonit.co.uk))

##### ***CRIMINAL JUSTICE SERVICES***

65 clients were met at the gate and housed under the Prison Resettlement Service.

23 people were housed under the Prison Accommodation Pilot funded by the Ministry of Justice with 78% of those referred to the service successfully maintaining their tenancies.

##### ***GLOUCESTERSHIRE SERVICES***

Working in partnership with CGL the service saw record numbers:

Outreach and housing link - 399 people seen.

Hospitals outreach - 1798 people seen with 83% rating the service as excellent.

##### ***STEP TOGETHER SOMERSET***

Over 150 clients were seen with half moving on from the service in a planned way.

## **ADDICTION RECOVERY AGENCY LIMITED**

### **REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

#### **ACHIEVEMENTS AND PERFORMANCE 2020/21(continued)**

##### **CORONAVIRUS**

The coronavirus and the associated lockdowns has brought its challenges for ARA's staff and service users. ARA's main services have been able to continue working successfully with the ethos of "maximum support, minimum contact". In May 2020, ARA's Board decided to permanently close its cafes at St Mary Redcliffe Church and The Royal West of England Academy due the impact of the virus on the hospitality industry and the need to protect its staff and volunteers. This decision was reached with great sadness given the excellent work done by the cafes, however it is hoped to develop other employment opportunities.

In addition to the closure of the cafes the coronavirus has led to additional expenditure on food for residents, protective equipment and IT and telephony to allow more staff to work from home and more clients to access services. ARA is grateful for the support of the National Lottery and the Quartet Foundation which provided grants to help meet some of these costs. The Board believes that ARA remains in a strong financial position given its existing contracts and reserves.

##### **RISK MANAGEMENT**

The Board actively reviews the major risks that the Charity faces on a regular basis and believes that maintaining our free reserves at the levels stated on page 8 will provide sufficient resources in the advent of adverse business conditions. The Board has approved a Risk Policy and Risk Register that identifies the main risks facing ARA, the potential impact of these risks, controls already in place to mitigate the risk and what action needs to be taken.

Loss of a major contract is a potentially significant risk. To deal with this ARA has procedures to monitor contract performance and to ensure that strong working relationships are maintained with commissioners. The loss of key staff and Board Members is another potential risk facing the organisation. The documentation of all policies, procedures, and succession planning help to minimise the impact of this risk. Failure to provide the required level of support to clients and patients is also a potential significant risk. Client risk assessments and detailed policies and procedures are in place to mitigate this risk.

## **ADDICTION RECOVERY AGENCY LIMITED**

### **REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2020**

#### **BOARD REPORT (continued)**

##### **LOOKING AHEAD**

The coming year also brings a number of exciting opportunities and challenges. Our main objectives for 2021/22 are to:

- achieve 92% occupancy for our houses;
- collect 85% of service charge due;
- complete the Don't Bet Your Life On It project;
- see 1000 people in the gambling counselling service;
- obtain funding from the Gambling Commission to provide a service help and support those families and people close to those who have gambling addiction;
- develop new products that meet the needs of our Commissioning bodies and partner agencies;
- to expand our criminal justice and mental health services.

##### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

A Board of Trustees governs ARA. Regular briefings are held for Board Members to provide them with detailed information about the way in which services are designed and delivered as a means of understanding the regular performance information provided for monitoring purposes. ARA's Senior Management Team is Graham England (Chief Executive), Andrew Ridley (Director of Finance, Deputy Chief Executive and Company Secretary) and Robbie Thornhill (Chief Operating Officer). The pay and terms and conditions of the Senior Management Team are reviewed annually by the Board. During 2020/21 ARA had an average of 45 full time equivalent staff and 3 volunteers.

##### **RECRUITMENT AND APPOINTMENT OF TRUSTEES**

A skills audit is regularly conducted of Board Members to identify gaps in expertise on the Board and to assist with recruitment. Recruitment of new Members with appropriate skills and experience is undertaken through individual contact, networking and advertising.

##### **TRUSTEE INDUCTION AND TRAINING**

New Trustees are given the Board Member's handbook on joining, which includes the duties and responsibilities of Trustees and the structure, organisation and management of the charity. Induction training is also provided.

## **ADDICTION RECOVERY AGENCY LIMITED**

### **REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

#### **BOARD REPORT (continued)**

##### **FINANCIAL POSITION OF THE CHARITY**

The Board can confirm that the Charity's assets are available and adequate to fulfil the obligations of the charity on a fund-by-fund basis. The Charity had net assets of £1,219,774 at 31 March 2021 of which £893,611 is held in general unrestricted funds. Whilst ARA does receive small value donations it does not actively engage in fundraising.

##### **INVESTMENT POLICY**

The Board approved an Investment Policy in August 2020. The policy outlines the Charity's attitude to risk and the ethical issues that need to be considered when decisions on investments are taken.

##### **RESERVES POLICY**

At 31 March 2021, the Charity had total reserves of £1,219,774 of which £477,539 can only be realised from the disposal of tangible fixed assets. The balance on restricted reserves was £270,892. Movements in restricted funds are shown in note 14 to the financial statements. Designated reserves totalled £55,271. This reserve will be used to meet the costs of property refurbishment.

The Charity's reserves policy is to hold two to three months operating expenses on unrestricted activities in liquid unrestricted funds. This currently equates to around £355,000 - £530,000. At 31 March 2021 the liquid unrestricted reserves were £422,750 (2020, £393,940). The Board consider this to be adequate given the duration of the Charity's main contracts.

##### **TRUSTEES STATEMENT OF RESPONSIBILITIES**

The Trustees (who are also directors of Addiction Recovery Agency for the purposes of company law) are responsible for preparing the Trustees' Report (incorporating the directors' report) and the financial statements in accordance with applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Accepted Accounting Practice).

**ADDICTION RECOVERY AGENCY LIMITED**

**REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

**BOARD REPORT (continued)**

**TRUSTEES STATEMENT OF RESPONSIBILITIES**

Company law requires the Trustees to prepare financial statements for each financial year that give a true and fair view of the state of affairs of the charitable company and of the income and expenditure of the charitable company for that period. In preparing these financial statements, the trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements; and
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping adequate accounting records that disclose with reasonable accuracy at any time the financial position of the charitable company and enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware, there is no relevant audit information of which the charitable company's auditor is unaware; and the Trustees have taken all steps that they ought to make themselves aware of that information.

BY ORDER OF THE BOARD

TONY COLLINS  
CHAIR

DATE 5 NOVEMBER 2021

## **ADDICTION RECOVERY AGENCY LIMITED**

### **REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021**

#### **INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ADDICTION RECOVERY AGENCY LIMITED**

##### **OPINION**

We have audited the financial statements of Addiction Recovery Agency Limited (the "Charity") for the year ended 31 March 2021 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards, including Financial Reporting Standard 102: The Financial Reporting Standard applicable in the UK and Republic of Ireland (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the Charity's members, as a body, in accordance with Chapter 3 of Part 16 of the Companies Act 2006. Our audit work has been undertaken so that we might state to the Charity's members those matters we are required to state in them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the Charity's members as a body, for our audit work, for this report, or for the opinions we have formed.

In our opinion, the financial statements:

- give a true and fair view of the state of the Charity's affairs as at 31 March 2021 and of its income and expenditure for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice;
- have been prepared in accordance with the requirements of the Companies Act 2006.

##### **Basis for opinion**

We conducted our audit in accordance with international Standards in Auditing (UK) (ISAs (UK)) and applicable law. Our responsibilities under those standards are further described in the Auditor's responsibilities for the audit of the financial statements section of our report. We are independent of the Charity in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the FRC's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

##### **Conclusions relating to going concern**

We have nothing to report in respect of the following matters in relation to which the ISAs (UK) require us to report to you where:

**ADDICTION RECOVERY AGENCY LIMITED**  
**REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH**  
**2021**

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF THE ADDICTION RECOVERY AGENCY LIMITED continued**

- the trustees' use of the going concern basis of accounting in the preparation of the financial statements is not appropriate; or
- the trustees have not disclosed in the financial statements any identified material uncertainties that may cast significant doubt about the Charity's ability to continue to adopt the going concern basis of accounting for a period of a least twelve months from the date when the financial statements are authorised for issue.

**Other information**

The trustees are responsible for the other information. The other information comprises the information included in the annual report other than the financial statements and our auditor's report thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether there is a material misstatement in the financial statements or a material misstatement of the other information. If based, on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report the fact.

We have nothing to report in this regard.

**Opinions on other matters prescribed by the Companies Act 2006**

In our opinion, based on the work undertaken in the course of the audit:

- the information given in the trustees' report (incorporating the strategic report and the directors' report) for the financial year for which the financial statements are prepared is consistent with the financial statements; and
- the trustees' report (incorporating the strategic report and the directors' report) have been prepared in accordance with applicable law requirements.

**Matters on which we are required to report by exception**

We have nothing to report in respect of the following matters in relation to which the Companies Act 2006 requires us to report to you if, in our opinion:

- sufficient accounting records have not been kept;

**ADDICTION RECOVERY AGENCY LIMITED**  
**REPORT AND FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH**  
**2021**

**INDEPENDENT AUDITORS' REPORT TO THE MEMBERS OF ADDICTION  
RECOVERY AGENCY LIMITED continued**

- the financial statements are not in agreement with the accounting records and returns;
- certain disclosures of trustees' remuneration specified by law are not made; or
- we have not obtained all the information and explanations necessary for the purposes of our audit.

**Responsibilities of trustees**

As explained more fully in the trustees' responsibilities statement, the trustees are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as they determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the trustees are responsible for assessing the Charity's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the trustees either intend to liquidate the Charity or to cease operations, or have no realistic alternative but to do so.

**Auditor's responsibilities for the audit of the financial statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at [www.frc.org.uk/apb/scope/private.cfm](http://www.frc.org.uk/apb/scope/private.cfm) This description forms part of our auditor's report.



**Neil Kingston FCA (Senior Statutory Auditor)**

For and on behalf of Burton Sweet Chartered Accountants and Statutory Auditor

The Clock Tower  
5 Farleigh Court  
Old Weston Road  
Flax Bourton  
Bristol BS48 1UR

Date: 5.11.2021

# ADDICTION RECOVERY AGENCY LIMITED

## STATEMENT OF FINANCIAL ACTIVITIES (incorporating income and expenditure account) FOR THE YEAR ENDED 31 MARCH 2021

	note	Unrestricted Funds £	Restricted Funds £	Total funds 2021 £	Total funds 2020 £
<b>INCOME AND EXPENDITURE</b>					
<b>INCOME FROM:</b>					
Donations	3	7,437	362,675	370,112	-
<b>Other Trading Activities:</b>					
Rental income and related services		40,000	-	40,000	24,213
<b>Investments:</b>					
Interest receivable		1,389	-	1,389	3,361
<b>Charitable Activities</b>					
<b>Grants, contracts and fees:</b>					
Community Recovery Services	4	-	-	-	56,645
Gambling Service		286,408	154,112	440,520	259,662
Housing Support & Resettlement		1,792,863	-	1,792,863	1,627,453
Mental Health Services		1,081	-	1,081	73,950
Somerset Services		81,104	-	81,104	69,742
Gloucestershire Services		-	110,927	110,927	116,448
sub total		<u>2,161,456</u>	<u>265,039</u>	<u>2,426,495</u>	<u>2,203,900</u>
<b>TOTAL INCOME</b>		<u>2,210,282</u>	<u>627,714</u>	<u>2,837,996</u>	<u>2,231,474</u>
<b>EXPENDITURE ON:</b>					
<b>Raising Funds</b>					
<b>Applying for grants and negotiating contracts</b>					
		-	-	-	-
<b>Charitable activities:</b>					
Community Recovery Services		14,862	-	14,862	91,610
Gambling Service		228,796	370,783	599,579	241,911
Housing Support & Resettlement		1,803,500	70,627	1,874,127	1,679,301
Mental Health Services		133	-	133	85,836
Somerset Services		84,453	-	84,453	55,526
Gloucestershire Services		-	110,927	110,927	116,448
sub total		<u>2,131,744</u>	<u>552,336</u>	<u>2,684,080</u>	<u>2,270,632</u>
<b>TOTAL EXPENDITURE</b>	5	<u>2,131,744</u>	<u>552,336</u>	<u>2,684,080</u>	<u>2,270,632</u>
Net income for the year		78,538	75,378	153,916	-39,158
Balance brought forward at 1 April 2020		870,344	195,514	1,065,858	1,105,016
Transfers		-	-	-	-
<b>BALANCE CARRIED FORWARD AT 31 MARCH 2021</b>		<b>948,882</b>	<b>270,892</b>	<b>1,219,774</b>	<b>1,065,858</b>

The notes on pages 15 to 30 form part of these accounts.

All of the results relate to continuing operations.

Prior year comparatives are included in note 19.

**ADDICTION RECOVERY AGENCY LIMITED**

(Company number 02540814, registered charity number 1002224)

**BALANCE SHEET****AT 31 MARCH 2021**

	note	2021 £	2020 £
<b>FIXED ASSETS</b>			
Tangible assets	8	<u>716,902</u>	<u>697,446</u>
<b>CURRENT ASSETS</b>			
Debtors	9	199,756	210,412
Cash at bank and in hand		766,058	708,121
		<u>965,814</u>	<u>918,533</u>
CREDITORS: Amounts falling due within one year	10	-223,579	-274,801
<b>NET CURRENT ASSETS</b>		<u>742,235</u>	<u>643,732</u>
<b>TOTAL ASSETS LESS CURRENT LIABILITIES</b>		1,459,137	1,341,178
CREDITORS: Amounts falling due after one year	11	-239,363	-275,320
<b>NET ASSETS</b>		<u>1,219,774</u>	<u>1,065,858</u>
<b>FUNDS:</b>			
Restricted	14	270,892	195,514
Unrestricted			
Designated	12	55,271	60,956
General	12	893,611	809,388
	15	<u>1,219,774</u>	<u>1,065,858</u>

The accounts have been prepared in accordance with the special provisions of Part 15 of the Companies Act 2006 relating to small companies.

Approved by the Board on 5 November 2021 and signed on its behalf by

TONY COLLINS (CHAIR)

The notes on pages 15 to 30 form part of these accounts

**ADDICTION RECOVERY AGENCY LIMITED**

**CASH FLOW STATEMENT FOR THE THE YEAR ENDING 31 MARCH 2021**

	Notes	2021		2020	
		£	£	£	£
<b>OPERATIONAL CASH FLOWS</b>					
<b>Income from operations:</b>					
Charitable activities (gross)	18a.1	2,438,682		2,154,094	
Other activities: trading (gross)	18a.2	40,000	2,478,682	24,213	2,178,307
<b>Charitable expenditure</b>	18b.1		-2,681,299		-2,118,619
Net inflow / (outflow) from operating activities			<u>-202,617</u>		<u>59,688</u>
<b>Income for operating activities:</b>					
Voluntary sources other than endowments (gross)	18a.3	370,112		-	
Endowed funds converted into income		-	370,112	-	-
<b>Costs of generating funds</b>	18b.2		<u>-</u>		<u>-</u>
Net inflow of operating activities			167,495		59,688
<b>NON-OPERATIONAL CASH FLOWS</b>					
<b>Investing activities:</b>					
Payments for tangible fixed assets		-74,940		-52,253	
Dividends and interest (gross)		<u>1,389</u>		<u>3,361</u>	
			-73,551		-48,892
<b>Financing:</b>					
Loan repayments		<u>-36,007</u>		<u>-30,757</u>	
			-36,007		-30,757
<b>Net cash outflow for the year</b>	18c		<u><u>57,937</u></u>		<u><u>-19,962</u></u>

## ADDICTION RECOVERY AGENCY LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021

#### 1. ACCOUNTING POLICIES

##### a) Accounting convention

The financial statements have been prepared under the historical cost convention and in accordance with the Statement of Recommended Practice – Accounting and Reporting by Charities (FRS 102) and the Companies Act 2006.

##### b) Depreciation

Depreciation is provided on tangible assets with a value of more than £100 at rates calculated to write off the cost, less estimated residual value of each asset, over its expected useful life as follows:

Long leasehold property	2% straight line;
Improvements to long leasehold property	10% straight line;
Improvements to short leasehold property	10% - 33% straight line;
Office fixtures, fittings and equipment	10% - 33% straight line;
House fixtures, fittings and equipment	10% - 33% straight line

##### c) Income

Income is recognised in the period to which the charity is entitled to receipt and the amount can be measured with reasonable certainty. Income is only deferred when the charity has to fulfil conditions before becoming entitled to it or where the donor has specified that the income is to be expended in a future period.

When donors specify that donations or grants are for a particular restricted purpose, which do not amount to pre-conditions regarding entitlement, this income is included in income of the appropriate restricted fund when it is receivable.

##### d) Costs of raising funds, charitable activities and governance costs

Expenditure is on an accruals basis inclusive of any VAT that cannot be recovered. The majority of costs are directly attributable to specific charitable activities.

The support costs have been apportioned to the activities of the Charity on the basis of the percentage of income of the activity compared to total income. This basis was used as a reasonable representation of the level of support required by each activity.

Governance costs are those associated with the constitutional and statutory requirements of the charity covering the external audit fee and Board expenses. Governance costs are included with charitable activities.

## **ADDICTION RECOVERY AGENCY LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)**

- e) Pensions costs  
The Charity operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the Charity in an independently administered fund. The pension cost charge represents contributions payable by the Charity to the fund and is shown in Note 6 to these financial statements.
- f) Operating leases  
Operating lease payments are charged to the Statement of Financial Activities as incurred over the term of the lease.
- g) Fund accounting  
Funds held by the Charity are either:
- Unrestricted general funds – these are funds which can be used in accordance with charitable objects at the discretion of trustees;
  - Designated funds – these are funds set aside by the trustees out of unrestricted general funds for specific or future projects;
  - Restricted funds – these are funds that can only be used for particular purposes within the objects of the Charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.
- Further explanation of the nature and purpose of each fund is included in the notes to the financial statements.
- h) Going concern  
The Board has carefully considered the going concern basis used in the preparation of the financial statements and is satisfied that this is correct based on forecast income and expenditure. There are no material uncertainties about the ability of the charity to continue as a going concern, despite the worldwide COVID 19 crisis. Whilst the Board expects that there will be an impact on the charity's operations in the coming months the charity's reserves will be sufficient to meet this challenge.
- i) Public Benefit  
Addiction Recovery Agency Limited is a public benefit entity.
- j) Trade debtors  
Trade debtors are recognised initially at the transaction price. They are subsequently measured at amortised cost using the effective interest method, less provision for impairment. A provision for the impairment of trade debtors is established when there is objective evidence that the company will not be able to collect all amounts due according to the original terms of the receivables.

## **ADDICTION RECOVERY AGENCY LIMITED**

### **NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)**

k) Trade creditors

Trade creditors are obligations to pay for goods and services that have been acquired in the ordinary course of business from suppliers. Accounts payable are classified as current liabilities if the company does not have an unconditional right, at the end of the reporting period, to defer settlement of the creditor for at least twelve months after the reporting date. If there is an unconditional right to defer settlement for at least twelve months after the reporting date, they are presented as non-current liabilities. Trade creditors are recognised initially at the transaction price and subsequently measured at amortised cost using the effective interest rate method.

l) Cash and cash equivalents

Cash and cash equivalents comprise cash in hand and call deposits and other short term highly liquid investments that are readily convertible to a known amount of cash and are subject to an insignificant risk of change in value.

2. TAXATION

Addiction Recovery Agency Limited is a registered charity and, subject to funds being used for charitable purposes only, is exempt from Corporation Tax on its income and gains.

## ADDICTION RECOVERY AGENCY LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

3. GRANTS AND DONATIONS	Unrestricted Funds £	Restricted Funds £	Total funds 2021 £	Total funds 2020 £
National Lottery	-	46,475	46,475	-
Bristol City Council	-	5,000	5,000	-
Quartet Foundation	5,000	-	5,000	-
Other grants and donations	2,437	-	2,437	-
Caesars Entertainment (in lieu of regulatory settlement)	-	311,200	311,200	-
	<u>7,437</u>	<u>362,675</u>	<u>370,112</u>	<u>-</u>
4. GRANTS, CONTRACTS & FEES	Unrestricted Funds £	Restricted Funds £	Total funds 2021 £	Total funds 2020 £
<u>Community Recovery Service</u>				
Cafe sales	-	-	-	54,675
Other	-	-	-	1,970
	<u>-</u>	<u>-</u>	<u>-</u>	<u>56,645</u>
<u>Housing Support &amp; Resettlement</u>				
Bristol City Council	869,369	-	869,369	809,224
Rent receivable (housing benefit)	570,211	-	570,211	580,365
Client service charges	56,644	-	56,644	57,872
Ministry of Justice	296,639	-	296,639	137,113
P3	-	-	-	33,142
Department of Work & Pensions	-	-	-	8,336
Other	-	-	-	1,401
	<u>1,792,863</u>	<u>-</u>	<u>1,792,863</u>	<u>1,627,453</u>
<u>Gambling Service</u>				
GamCare	282,658	154,112	436,770	259,362
Other	3,750	-	3,750	300
	<u>286,408</u>	<u>154,112</u>	<u>440,520</u>	<u>259,662</u>
<u>Mental Health Services</u>				
NHS Bristol and South Glos.	-	-	-	73,950
Weston College	1,081	-	1,081	-
	<u>1,081</u>	<u>-</u>	<u>1,081</u>	<u>73,950</u>
<u>Somerset Services</u>				
CGL	-	-	-	594
Second Step	81,104	-	81,104	-
	<u>81,104</u>	<u>-</u>	<u>81,104</u>	<u>594</u>
<u>Gloucestershire Services</u>				
CGL	-	110,927	110,927	116,448

Prior year comparatives are included in note 20.

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)

5. TOTAL EXPENDITURE

	Direct Staff Costs £	Other Direct Costs £	Support Costs £	Total 2021 £	Total 2020 £
Applying for grants and negotiating contracts	-	-	-	-	-
Community Recovery Services	12,387	2,475	-	14,862	91,610
Gambling Service	351,501	152,415	95,663	599,579	241,912
Housing Support & Resettlement	742,400	880,603	251,123	1,874,127	1,679,301
Mental Health Services	-	-	133	133	85,836
Somerset Services	74,485	-	9,968	84,453	55,526
Gloucestershire Services	104,115	-	6,811	110,927	116,448
	<u>1,284,888</u>	<u>1,035,493</u>	<u>363,698</u>	<u>2,684,080</u>	<u>2,270,632</u>

Prior year comparatives are included in note 21.

# ADDICTION RECOVERY AGENCY LIMITED

## NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

### 5. TOTAL EXPENDITURE (continued)

Other Direct Costs	Total 2021 £	Total 2020 £
House running costs	518,341	445,563
Client expenditure	23,132	6,735
Depreciation	25,132	26,633
Payments to partners	337,757	244,903
Premises	121,263	54,785
Volunteer expenses	9,868	2,744
	<u>1,035,493</u>	<u>781,363</u>

Support Costs	Total 2021 £	Total 2020 £
Staff costs	122,386	139,040
Premises	34,450	25,026
Office costs	137,765	139,672
Depreciation	30,352	19,571
Legal and professional	31,636	17,723
Loan interest	7,109	10,873
	<u>363,698</u>	<u>351,905</u>

Included within support costs are governance costs of £5,405 (2020, £6,540) which relate to the external audit and Board expenses.

## ADDICTION RECOVERY AGENCY LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

#### 6. STAFF COSTS, TRUSTEES' REMUNERATION AND RELATED PARTY TRANSACTIONS

Staff costs were as follows:

	Total 2021 £	Total 2020 £
Wages and salaries	1,227,994	1,086,132
Social security costs	98,160	84,059
Pension costs	41,200	39,887
	<u>1,367,354</u>	<u>1,210,078</u>

One employee earned between £70,000 and £80,000 (2019, no employee earned more than £60,000)

Employment benefits, inclusive of employer national insurance and pension paid to key management personnel (Chief Executive, Director of Finance and Chief Operating Officer) in 2020/21 totalled £191,633 (2019/20, £138,068). The Chief Operating Officer post was filled in October 2019.

No remuneration was paid to Board Members. Expenses of £65 (2019/20, £300) were re-imbursed to one Board Member.

These payments are permitted under clause four of the memorandum of association.

The average number of employees analysed by function:  
equivalents analysed by function was:

	2021		2020	
	Head count	FTE	Head count	FTE
Support services	39	34	38	31
Treatment services	15	5	14	6.5
Management and administration of the charity	7	6	7	5.5
	<u>61</u>	<u>45</u>	<u>59</u>	<u>43</u>

#### 7. NET INCOMING RESOURCES FOR THE YEAR

	2021 £	2020 £
This is stated after charging:		
Depreciation of owned assets	55,484	46,204
Auditors' remuneration - audit fee	5,340	4,920
Auditors' remuneration - other work	-	-
Operating lease rentals	69,598	62,080
	<u>130,422</u>	<u>113,204</u>

**ADDITION RECOVERY AGENCY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)**

**8. TANGIBLE ASSETS**

	Long Leasehold Property £	Long Leasehold Improvts £	Short Leasehold Improvts £	Managed Property Refurbishments & Equipment £	Fixtures, Fittings and Equipment £	Total £
<b>COST</b>						
At 1 April 2020	768,461	94,120	58,371	184,157	60,961	1,166,070
Additions	-	-	-	17,109	57,831	74,940
Disposals	-	-	-	-2,214	-	-2,214
At 31 March 2021	<u>768,461</u>	<u>94,120</u>	<u>58,371</u>	<u>199,052</u>	<u>118,792</u>	<u>1,238,796</u>
<b>DEPRECIATION</b>						
At 1 April 2020	211,898	94,120	321	145,152	17,133	468,624
Charge for the year	15,369	-	5,685	21,915	12,515	55,484
Disposals	-	-	-	-2,214	-	-2,214
At 31 March 2021	<u>227,267</u>	<u>94,120</u>	<u>6,006</u>	<u>164,853</u>	<u>29,648</u>	<u>521,894</u>
<b>NET BOOK VALUE</b>						
At 31 March 2021	541,194	-	52,365	34,199	89,144	716,902
At 31 March 2020	556,563	-	58,050	39,005	43,828	697,446

## ADDICTION RECOVERY AGENCY LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021(continued)

9. DEBTORS	2021	2020
	£	£
Rents and fees	199,490	198,499
Prepayments	32,087	30,606
less Provision for doubtful debts	<u>-31,821</u>	<u>-18,643</u>
	<u>199,756</u>	<u>210,412</u>

10. CREDITORS	2021	2020
	£	£
Amounts falling due within one year		
Bank loan	32,466	28,975
Trade creditors	62,430	152,484
Taxation and social security	26,352	27,249
Amounts due to residents	2,971	2,446
Other creditors and accruals	80,610	54,921
Fees and grants received in advance	<u>18,750</u>	<u>8,726</u>
	<u>223,579</u>	<u>274,801</u>

11. CREDITORS	2021	2020
	£	£
Amounts falling due after more than one year		
Bank loan	<u>239,363</u>	<u>275,320</u>

The bank loan is secured by a 25 year mortgage over the charity's leasehold property known as Units 6, 7 and 8 King's Court, King Street, Bristol.

Maturity of bank loan repayable by instalments.

Due in less than one year	32,466	28,975
Due between two and five years	129,864	115,900
Due after more than five years	<u>109,499</u>	<u>159,420</u>
	<u>271,829</u>	<u>304,295</u>

The bank loan is to be repaid by monthly instalments over 25 years and is on a variable rate of 3% per annum over the Bank' s base rate (currently 0.1%).

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)

12. UNRESTRICTED FUNDS

	Balance 01 April 2020 £	Movement in Funding Income £	Expenditure £	Transfers £	Balance 31 March 2021 £
GENERAL FUNDS	<u>809,388</u>	<u>2,210,282</u>	<u>-2,126,059</u>	<u>-</u>	<u>893,611</u>
DESIGNATED FUNDS					
Leasehold property refurbishment fund	60,956	-	-5,685	-	55,271
	<u>60,956</u>	<u>-</u>	<u>-5,685</u>	<u>-</u>	<u>55,271</u>
	Balance 01 April 2019 £	Movement in Funding Income £	Expenditure £	Transfers £	Balance 31 March 2020 £
GENERAL FUNDS	<u>793,067</u>	<u>2,081,047</u>	<u>-2,078,814</u>	<u>14,088</u>	<u>809,388</u>
DESIGNATED FUNDS					
Leasehold property refurbishment fund	66,644	-	-5,688	-	60,956
	<u>66,644</u>	<u>-</u>	<u>-5,688</u>	<u>-</u>	<u>60,956</u>

The leasehold property refurbishment fund is used to meet the depreciation arising from the refurbishment of properties leased from Bristol City Council.

13. LEASE COMMITMENTS

At 31 March 2021 the charity had total commitments under operating leases as set out below:

	Land, buildings & equipment 2021 £	Land, buildings & equipment 2020 £
Leases which expire in less than 1 year	62,425	66,726
Leases which expire between two and five years	<u>38,425</u>	<u>100,850</u>
	<u>100,850</u>	<u>167,576</u>

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)

14. RESTRICTED FUNDS

	Floating Support Service Fund	North Somerset Service Fund	North Somerset Refurb. Fund	North Somerset Fund	South Wales Gambling Pilot Fund	Somerset Fund	Gloucestershire Fund	Gambling Youth Outreach Fund	National Lottery COVID Fund	Gambling Commission Fund	Other Funds	Total 2021
	£	£	£	£	£	£	£	£	£	£	£	£
BALANCE BROUGHT FORWARD	19,152	128,234	6,678	36,450	-	-	4,827	-	-	-	173	195,514
INCOME												
Grants and donations	-	-	-	-	110,927	154,112	46,475	311,200	-	-	5,000	627,714
EXPENDITURE												
Staff costs	19,152	-	-	-	104,115	126,952	35,372	285,590	-	-	-	64,822
Allocated support costs	-	-	-	-	6,811	18,941	322	38,248	-	-	500	64,822
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Other direct costs	-	-	-	-	-	-	46,155	151,271	-	-	4,500	201,924
Transfers	19,152	-	-	-	110,927	145,892	224,890	552,336	-	-	5,000	1,955,514
BALANCE CARRIED FORWARD	-	128,234	6,678	36,450	-	-	13,047	86,310	-	-	173	270,892
BALANCE BROUGHT FORWARD	54,039	128,234	6,678	13,824	-	-	5	-	-	-	6,075	245,305
INCOME												
Grants and donations	-	-	-	-	594	11,648	33,385	150,427	-	-	-	154,076
EXPENDITURE												
Staff costs	34,887	-	-	-	330	95,528	23,331	285,590	-	-	-	64,822
Allocated support costs	-	-	-	-	-	20,920	5,232	38,248	-	-	132	64,822
Depreciation	-	-	-	-	-	-	-	-	-	-	-	-
Other direct costs	-	-	-	-	-	-	-	-	-	-	-	-
Transfers	-	28,230	-	36,450	14,088	14,418	28,563	200,218	-	-	5,770	5,770
BALANCE CARRIED FORWARD	19,152	128,234	6,678	36,450	-	-	4,827	195,514	-	-	173	195,514

Floating Support Service Fund - this fund was originally set up to finance the provision of therapy and counselling for alcohol misuse in Bristol. The Commissioning body has now agreed that this fund can now be used to provide floating support services in Bristol.

North Somerset Refurbishment Fund - this fund was established to provide treatment and support services to people in North Somerset. These services are not currently provided by ARA and discussions are continuing with the Commissioning body about the future use of the fund.

South Wales Gambling Pilot Fund - this fund has been set up for the provision of gambling treatment services in South Wales

Somerset Fund - this fund was set up to fund the provision of services in Somerset as part of a sub-contract with Charge Grow Live (CGL). This sub-contract came to end and any remaining funds have been transferred to general reserves.

Gloucestershire Fund - this fund is set up to fund the provision of services in Gloucestershire as part of a sub-contract with CGL.

Gambling Youth Outreach Fund - was set up to fund a service to raise awareness amongst young people of the dangers of gambling addiction.

Big Potential Advance Fund - this was set up from funds received from The National Lottery to help the organisation increase the number of houses it manages/leases.

National Lottery COVID Fund - this fund was set up following the receipt of money from The National Lottery to help with the impact of coronavirus.

Gambling Commission Fund - this was set up to fund projects approved by the Gambling Commission.

Other Funds - this includes funds given to ARA to purchase assets for a specific purpose.

**ADDICTION RECOVERY AGENCY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)**

15. ANALYSIS OF NET ASSETS BETWEEN FUNDS

	Fixed Assets £'s	Net Current Assets £'s	Creditors due after one year £'s	Provisions £'s	Total 2021 £'s
<b>Restricted Funds</b>					
North Somerset Refurb Fund	6,678	-	-	-	6,678
North Somerset Service Fund	-	128,234	-	-	128,234
South Wales Gambling Pilot Fund	-	36,450	-	-	36,450
Gambling Youth Outreach Fund	-	13,047	-	-	13,047
Gambling Commission Fund	-	86,310	-	-	86,310
Other Funds	-	173	-	-	173
					<u>270,891</u>
<b>Unrestricted Funds</b>					
General Reserves	710,224	422,750	-239,363	-	893,611
Designated Reserves	-	55,271	-	-	55,271
	<u>716,902</u>	<u>742,235</u>	<u>-239,363</u>	<u>-</u>	<u>1,219,774</u>
	Fixed Assets £'s	Net Current Assets £'s	Creditors due after one year £'s	Provisions £'s	Total 2020 £'s
<b>Restricted Funds</b>					
North Somerset Refurb Fund	6,678	-	-	-	6,678
North Somerset Service Fund	-	128,234	-	-	128,234
Floating Support Service Fund	-	19,152	-	-	19,152
South Wales Gambling Pilot Fund	-	36,450	-	-	36,450
Gambling Youth Outreach Fund	-	4,827	-	-	4,827
Somerset Fund	-	-	-	-	-
Other Funds	-	173	-	-	173
					<u>195,514</u>
<b>Unrestricted Funds</b>					
General Reserves	690,768	393,940	-275,320	-	809,388
Designated Reserves	-	60,956	-	-	60,956
	<u>697,446</u>	<u>643,732</u>	<u>-275,320</u>	<u>-</u>	<u>1,065,858</u>

16. COMPANY LIMITED BY GUARANTEE

The company is limited by guarantee and as such there is no share capital. In the event of the company being wound up the liability of the members is limited to £1 each.

17. CAPITAL COMMITMENTS

At 31 March 2021 capital commitments were nil (2020, nil).

ADDICTION RECOVERY AGENCY LIMITED

CASH FLOW STATEMENT FOR THE THE YEAR ENDING 31 MARCH 2021

18. NOTES TO THE CASHFLOW STATEMENT		2021				2020			
		SoFA £	Debtors /prepaid £	Creditors /accrued £	Cashflow £	SoFA £	Debtors /prepaid £	Creditors /accrued £	Cashflow £
18a.1	<b>Income from charitable activities</b> increase in sundry debtors	2,426,495	12,187		2,438,682	2,203,900	-49,806		2,154,094
18a.2	<b>Other trading activities</b>	40,000			40,000	24,213			24,213
18a.3	<b>Incoming voluntary resources</b> grants and donations	370,112			370,112	-			-
18b.1	<b>Charitable expenditure</b> depreciation eliminated decrease in amounts prepaid increase in current liabilities	-2,684,080 55,484	-1,481	-51,222	-2,681,299	-2,270,632 46,204	-3,877	109,686	-2,118,619
18b.2	<b>Cost of raising funds</b>	-			-	-			-
	<b>Balance sheet movements</b>		<u>10,706</u>	<u>-51,222</u>			<u>-53,683</u>	<u>109,686</u>	
18c	<b>Analysis of changes in cash during year</b>	2021 £	2020 £	Change £		2020 £	2019 £	Change £	
	Cash at bank and in hand	<u>766,058</u>	<u>708,121</u>	<u>57,937</u>		<u>708,121</u>	<u>728,083</u>	<u>-19,962</u>	
		<u>766,058</u>	<u>708,121</u>	<u>57,937</u>		<u>708,121</u>	<u>728,083</u>	<u>-19,962</u>	

## ADDICTION RECOVERY AGENCY LIMITED

### NOTES TO THE FINANCIAL STATEMENTS FOR THE YEAR ENDED 31 MARCH 2021 (continued)

#### 19. PRIOR YEAR FUND COMPARATIVES

	Unrestricted Funds £	Restricted Funds £	Total funds 2020 £
<b>INCOME AND EXPENDITURE</b>			
<b>INCOME FROM:</b>			
Donations	-	-	-
Other Trading Activities:			
Rental income and related services	24,213	-	24,213
Investments:			
Interest receivable	3,361	-	3,361
Charitable Activities			
Grants, contracts and fees:			
Community Recovery Services	56,645	-	56,645
Gambling Service	226,277	33,385	259,662
Housing Support & Resettlement	1,627,453	-	1,627,453
Mental Health Services	73,950	-	73,950
Somerset Services	69,148	594	69,742
Gloucestershire Services	-	116,448	116,448
sub total	<u>2,053,473</u>	<u>150,427</u>	<u>2,203,900</u>
<b>TOTAL INCOME</b>	<u>2,081,047</u>	<u>150,427</u>	<u>2,231,474</u>
<b>EXPENDITURE ON:</b>			
Raising Funds			
Applying for grants and negotiating contracts	-	-	-
Charitable activities:			
Community Recovery Services	85,708	5,902	91,610
Gambling Service	213,348	28,563	241,911
Housing Support & Resettlement	1,644,414	34,887	1,679,301
Mental Health Services	85,836	-	85,836
Somerset Services	55,196	330	55,526
Gloucestershire Services	-	116,448	116,448
sub total	<u>2,084,502</u>	<u>186,130</u>	<u>2,270,632</u>
<b>TOTAL EXPENDITURE</b>	<u>2,084,502</u>	<u>186,130</u>	<u>2,270,632</u>

**ADDICTION RECOVERY AGENCY LIMITED**

**NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)**

20. PRIOR YEAR GRANTS, DONATIONS, CONTRACTS FEES COMPARATIVES

GRANTS AND DONATIONS	Unrestricted Funds £	Restricted Funds £	Total funds 2020 £
Other grants and donations	-	-	-
	<u>-</u>	<u>-</u>	<u>-</u>
GRANTS, CONTRACTS & FEES	Unrestricted Funds £	Restricted Funds £	Total funds 2020 £
Community Recovery Service			
Cafe sales	54,675	-	54,675
Other	1,970	-	1,970
	<u>56,645</u>	<u>-</u>	<u>56,645</u>
Housing Support & Resettlement			
Bristol City Council	809,224	-	809,224
Rent receivable (housing benefit)	580,365	-	580,365
Client service charges	57,872	-	57,872
Ministry of Justice	137,113	-	137,113
P3	33,142	-	33,142
Department of Work & Pensions	8,336	-	8,336
Other	1,401	-	1,401
	<u>1,627,453</u>	<u>-</u>	<u>1,627,453</u>
Gambling Service			
GamCare	225,977	33,385	259,362
Other	300	-	300
	<u>226,277</u>	<u>33,385</u>	<u>259,662</u>
Mental Health Services			
NHS Bristol and South Glos.	73,950	-	73,950
Weston College	-	-	-
	<u>73,950</u>	<u>-</u>	<u>73,950</u>
Somerset Services			
CGL	-	594	594
Second Step	69,148	-	69,148
	<u>69,148</u>	<u>594</u>	<u>69,742</u>
Gloucestershire Services			
CGL	-	116,448	116,448
	<u>-</u>	<u>116,448</u>	<u>116,448</u>

ADDICTION RECOVERY AGENCY LIMITED

NOTES TO THE FINANCIAL STATEMENTS  
FOR THE YEAR ENDED 31 MARCH 2021 (continued)

21. PRIOR YEAR TOTAL EXPENDITURE COMPARATIVES

	Direct Staff Costs £	Other Direct Costs £	Support Costs £	Total 2020 £
Applying for grants and negotiating contracts	-	-	-	-
Community Recovery Services	53,136	38,474	-	91,610
Gambling Service	192,300	8,919	40,693	241,912
Housing Support & Resettlement	687,825	723,702	267,774	1,679,301
Mental Health Services	63,979	10,268	11,589	85,386
Somerset Services	44,596	-	10,930	55,526
Gloucestershire Services	95,528	-	20,920	116,448
	<u>1,137,364</u>	<u>781,363</u>	<u>351,905</u>	<u>2,270,632</u>