



**Scouts**

Lewisham

**Lewisham**  
**District Scout Council**  
**Trustees' Annual Report**  
**2023/2024**

[lewishamscouts.org.uk](http://lewishamscouts.org.uk)

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Registered Charity No. 1001668

Scout District No. 10001058

# LEWISHAM DISTRICT SCOUT COUNCIL

## Trustees' Annual Report & Accounts for 2023/2024

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## **LEWISHAM DISTRICT SCOUT COUNCIL**

### **ANNUAL GENERAL MEETING**

The Annual General Meeting will be held at Frylands Wood Scout Outdoor Centre, Featherbed Lane, CR0 9AA at 1:15 pm on Saturday 6 July 2024.

#### **AGENDA**

##### **INTRODUCTION**

- 1 Address of welcome by the District Chair
- 2 Apologies for absence
- 3 To formally approve the minutes of the Annual General Meeting on 10 July 2023

##### **GOVERNANCE OVERSIGHT**

- 4 To readopt the Constitution of the District Scout Council and to note the dates of the Council's financial year.
- 5 To approve appointed and community members of the District Scout Council
- 6 To agree the number of members that may be appointed to the Trustee Board.
- 7 To agree the quorum of future meetings of the District Scout Council

##### **THE PAST YEAR – REPORT ON THE WORK OF THE SCOUT COUNCIL**

- 8 To receive the District Lead Volunteer's overview for the past 12 months of activity in the District
- 9 To receive and consider the Trustees' Annual Report (including Annual Statement of Accounts)

##### **MAKE APPOINTMENTS**

- 10 To appoint the District Chair, following recommendation from the open selection process initiated by the District Trustee Board
- 11 To appoint the District Treasurer, following recommendation from the open selection process initiated by the District Trustee Board
- 12 To appoint members of the District Trustee Board, following recommendation from the open selection process initiated by the District Trustee Board
- 13 To approve the appointment or reappointment of District Presidents and Vice-Presidents
- 14 To appoint an Independent Examiner for 2024/2025
- 15 To nominate members of the District Scout Council to represent the District on the County Scout Council (the County AGM)

## **LEWISHAM DISTRICT SCOUT COUNCIL**

### **Minutes of the 13th ANNUAL GENERAL MEETING held on 10 July 2023 at the Bellingham Bowling Club**

#### **1. ADDRESS OF WELCOME BY THE DISTRICT CHAIR**

The Chair opened the meeting by welcoming everyone to the 13th Annual General Meeting of Lewisham District Scout Council. He drew attention to the fact that the Scout Association Rules regarding governance of Scout charities were in a state of change, the most significant alteration since last year being that the meeting of District Charity Trustees was now known as the District Trustee Board rather than the District Executive Committee and that those charity trustees were now known as Trustees rather than District Executive Committee members.

A one minute silence was held in memory of members who had died during the previous year.

#### **2. APOLOGIES FOR ABSENCE**

Apologies for absence had been received from Angela Jean-Francois, Pam Alldred, Jon Forsdyke, Mel Fuller, Julian Goodchild, Ruth Jenkins, Adam Longhurst, Fr Edward Perera, Denise Pritchard, Emily Pritchard, Clive and Lyn Taylor and Michael Wall

#### **3. RECEPTION AND CONSIDERATION OF THE MINUTES OF THE ANNUAL GENERAL MEETING HELD ON 11 JULY 2022**

The Chair confirmed that the Minutes had been approved by the District Trustee Board and asked the meeting to formally approve them.

The minutes were approved by the Council.

#### **4. GOVERNANCE OVERSIGHT**

The Council approved the following resolutions:

- 1 that the Constitution should be the model constitution in POR Rule 5.4 and noted that the charity's financial year runs from 1 April to 31 March;
- 2 that the number of members that may be elected to the District Trustee Board remain unchanged at 6;
- 3 that the quorums for meetings of the District Scout Council, the District Trustee Board and Sub-Committees remain unchanged at 25, 6 and 3 respectively.

## **5. RECEPTION AND CONSIDERATION OF THE TRUSTEES' ANNUAL REPORT (INCLUDING THE ANNUAL STATEMENT OF ACCOUNTS)**

The Chair confirmed that the Trustees' Annual Report for the period 1 April 2022 to 31 March 2023 (including the Annual Statement of Accounts) had already been approved by the District Trustee Board.

He drew particular attention to the following points:

### **Frylands Wood:**

After a very difficult year in 2020/21, 2021/22 had represented a return to normality. 2022/23 had continued to consolidate this progress. The site had remained incredibly busy and had made a slight financial surplus over the year which was better than the budgeted outcome.

Unfortunately, as reported at the previous year's AGM, Nick Smith our Deputy Manager had passed away in June 2022.

However, during the year we had welcomed Dave Barber as our part time administrator, Sue Allen-Gardner as our financial administrator, and Jorge Kleiss as Deputy Centre Manager. By removing the administrative burden from our management and instructor staff, they had had more time to undertake their prime roles.

### **Finance:**

The Chair reported that largely due to the increasing use of Frylands our turnover had continued to increase.

However, this had given rise to increased risk, and a lot of expenditure during year on deferred maintenance at Frylands meant that the charity as a whole had barely broken even over the year.

We had dealt with two main financial issues during the year: the consolidation of our accounting systems which was still incomplete and preparing for the need to register for VAT, which was fast approaching.

### **Appointments Advisory Committee:**

The Appointments Advisory Committee had continued its excellent work whilst dealing with the challenges of new appointments process.

These changes were still in their early stages - but it was hoped that the proposals would make the processes simpler and more flexible.

## **Group Support Team:**

The Group Support Team had continued with the two roles of supporting Group Scout Leaders in the management of their Groups and supporting Group Trustees with Group governance.

The Team's biggest project had remained the 2nd Deptford. Numbers of young people had slowly increased but problems had remained with building up team of local volunteers. The progress had been largely due to huge input by Richard Morrison, Luke Cohen and Graeme Taylor..

More positively the 32nd Deptford had continued to grow during the year, opening a Squirrel Drey and an Explorer Scout Unit, and had increased its youth membership from 11 in January 2021 to 89 (including Explorers) this year.

The other area of success had been the 20th Forest Hill (Scoutlink) Group. During pandemic their two key leaders had moved away from the area and the rest of the leader team continued to run Zoom meetings. However there had not been enough resource to restart face to face meetings after after the summer break in 2021

Maxine Johnson had agreed to take on the Group Scout Leader role in July last year and the Group reopened in September.

## **Risks facing District:**

The Chair reminded the meeting that because the management of risk is a key role for the District Trustee Board we had been reviewing and formalising our processes.

Three top risk areas had been identified:

- Finance – increasing turnover would increase the risks of cash flow problems;
- VAT – we were getting close to the point where we need to register but did not yet have the tools to manage it;
- and people risks – including an ageing Trustee Board and that we lacked Trustees to lead on finance, risk and governance issues..

The Chair urged those present to remember that all members of the District shared a responsibility for ensuring that it remained effective in supporting and growing Scouting in Lewisham.

The Council resolved to Receive the Annual Report (including Statement of Accounts)

**6. APPROVAL OF THE DISTRICT COMMISSIONER'S NOMINATION OF DISTRICT CHAIR**

The Council Approved the District Commissioner's nomination of Mike Jackson as District Chair for 2023/24.

**7. APPROVAL OF THE DISTRICT COMMISSIONER'S NOMINATIONS OF MEMBERS OF THE DISTRICT TRUSTEE BOARD**

The District's constitution allows for 6 people to be nominated. The Council approved the District Commissioner's nomination of: Chris Ellinson, Lesley Hine, Joe McEvilly , Kevin Murphy, Garry Leach, Richard Morrison.

**8. ELECTION OF OFFICERS**

The District Secretary: Vacant and no nominations received.

The District Treasurer: Vacant and no nominations received.

The Council agreed a proposal by the Chair that these appointments be delegated to the District Trustee Board if suitable candidates could be found.

**9. ELECTION OF TRUSTEES TO THE DISTRICT TRUSTEE BOARD**

The following members had been nominated:

	<b>Nominated by:</b>	<b>Seconded by:</b>
Luke Cohen	Richard Morrison	David Wallis
Morgan Fuller	Graeme Taylor	Chris Ellinson
Graham Simmons	Kevin Murphy	Lesley Hine
Graeme Taylor	Luke Cohen	Richard Morrison
Mich Wall	Joe McEvilly	Luke Cohen
David Wallis	Graham Simmons	Garry Leach

As the number of nominations did not exceed the number of persons to be appointed all nominations were APPROVED

**10. APPOINTMENT OR REAPPOINTMENT OF DISTRICT PRESIDENT AND VICE PRESIDENTS**

The Chair advised that Scout Association's Rules now required us to appoint or reappoint our President and any Vice President each year.

The Council approved the reappointment for a further year of Peter James as District President.

The President then reported that District Trustee Board had recommended the appointment of two vice presidents: Lawrie Smith and Trevor Flanders. He then gave a brief summary of the contributions they had both made to Scouting in the District over many years.

The Council approved these appointments.

## **11 APPOINTMENT OF AN INDEPENDENT EXAMINER FOR 2020/2021**

The Council approved the Chair's nomination of John Lambourne FCA of Latham Lambourne Ltd. for a further year.

## **12. ELECTION OF A MEMBER OF THE DISTRICT SCOUT COUNCIL TO REPRESENT THE DISTRICT ON THE COUNTY SCOUT COUNCIL.**

Joe McEvilly had previously volunteered for the role, and had again this year. As there were no other candidates his election was approved.

## **13. APPOINTMENT OF NOMINATED MEMBERS OF THE DISTRICT SCOUT COUNCIL**

The Chair reminded the meeting that at the 2021 Annual General Meeting Don Coombe, Lesley Dann, Roger Dann and Richard Leach had all been elected to the District Scout Council for a term of three years. No further nominations were proposed for the current year.

## **14. ADDRESS BY THE DISTRICT COMMISSIONER**

Jennifer McCullough reported that the District now had 21 active Groups and 7 Explorer Scout Units and thanked everyone for their contribution in making this happen. She reported that we now had three new Squirrel Dreys and asked anyone thinking of opening more to get in touch with her.

Camps, sleepovers and outings were continuing and she thanked everyone involved in providing these.

She reminded the meeting that changes to the appointment process and adult learning were coming soon and that we need to be moving wherever possible to a team based approach. She hoped that the District would embrace and obtain the maximum benefit from the changes.

She then went on to present Awards to adult volunteers:

Shining Star Awards were presented to Richard Morrison, Graeme Taylor and Luke Cohen for their work supporting the 2nd Deptford;

One Year Service Certificates were presented to Jade Standen and Liza Quinn of the 2nd Deptford Beaver Colony and Jade was also presented with a Commissioner's Commendation for her work in building up the Colony.

The District Commissioner also reported that she had a number of long service awards to present to holders of District appointments (many of them members of Frylands Wood Scout Active Support Unit) who were not at the meeting and that she would arrange a separate occasion to present these.

The opportunity was also taken for Gavin Forsdyke to present two Duke of Edinburgh's Awards (one Bronze and one Silver) to two young Explorer Scouts.

## **15. ADDRESS BY THE COUNTY COMMISSIONER**

Darren Lodge thanked the District for inviting him to the meeting.

He said that he welcomed hearing about what was happening in each of the South London Districts and the great scouting that is being provided to our young people especially in Lewisham.

It had been an interesting year, and the next year would remain interesting due to the changes coming up in the Transformation project.

He asked everyone to continue to help and support Jennifer and her District team in any way possible as we go through the transition and to ensure that all our volunteers had completed any required compliance training, and that all compass records are up to date in readiness for the changes.

In closing the meeting the District Chair thanked the Bowling Club for their hospitality, thanked the large number of Explorer Scouts present for supporting the meeting and for the presentation they were about to give and thanked everyone for attending the AGM.

The formal meeting was followed by a short presentation about the canoe expedition by members of the Discovery and Golden Hind Explorer Scout Units to the Great Glen in Scotland the previous year.

## REFERENCE AND ADMINISTRATION DETAILS

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Lewisham District Scout Council is a trust (Charity No. 1001668; Scout Registration No 10001058). It has its own HQ building at 66 St German's Road, London, SE23; and has a 40 year lease from September 2022 on Frylands Wood Scout Outdoor Centre, Featherbed Lane, Croydon, CR0 9AA

### THE DISTRICT TRUSTEE BOARD FOR 2023/2024

#### Ex-officio:

District Chair – Mike Jackson	District Lead Volunteer - Jennifer McCullough
District Secretary - Vacant	District Treasurer – Michael McDermott (from 9.10.23)
District Scout Network Leader -Vacant	District Explorer Scout Commissioner - Vacant
District Youth Lead - Vacant	

#### Elected / Nominated /Co-opted Trustees

Luke Cohen	Garry Leach	Graham Simmons
Chris Ellinson	Joe McEvilly	Graeme Taylor
Morgan Fuller	Kevin Murphy	Michael Wall
Lesley Hine	Richard Morrison	David Wallis

### Appointments Advisory Committee and Sub-Committees of the District Trustee Board for 2023/2024

Members of the Appointments Advisory Committee and of sub-committees were appointed by the District Trustee Board. Chairs and members of sub-committees were confirmed on 10 July 2023. The District Chair and District Commissioner are ex-officio members of all sub-committees.

#### Appointments Advisory Committee

Lesley Hine (Chair)  
Hilary Leach  
Dave Leach  
Graham Simmons  
Lynn Simmons  
Katie Sturgess

#### District Headquarters Sub-Committee

Joe McEvilly (Chair until 7.11.23)  
Antonietta Hesketh (Chair from 20.11.23)  
John Harris  
Michael Wall  
Ray Wickenden  
A representative from each Section meeting at the building

#### Ron Fox Awards Panel

Garry Leach (Chair)  
Maria Clifford  
Chris Ellinson  
Trevor Flanders  
Isabel Gaaney

#### Frylands Wood Management Committee

Kevin Murphy (Chair)  
Vicki Armitage (Deputy Chair)  
Chris Ellinson (Deputy Chair)  
Alan Britchford  
Cathy Blackett (Secretary from 9/10/23)  
Liz Fricker  
Barry Goswell  
Penny Goswell  
Peter Low  
Joe McEvilly  
Graham Simmons  
Sarah Turner (Secretary until 9/10/23)  
David Wallis  
Ray Wickenden  
Brian Young

**Bankers:** CAF Bank Ltd, 25 Kings Hill Avenue, West Malling, ME19 4TA

**Independent Examiner:** John Lambourne FCA of Latham Lambourne Limited, Chartered Accountants - 18 Woodlands Park, Bexley, DA5 2EL

# STRUCTURE, GOVERNANCE AND MANAGEMENT

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Lewisham District Scout Council is a charity constituted in accordance with the Rules of The Scout Association to support and provide Scouting within the London Borough of Lewisham and is supported under those Rules by the Scout County of Greater London South. The Scout Association's Royal Charter provides for the making of Bye-Laws approved by His Majesty in Council which, in turn, authorise the making of the Rules referred to above (known as "Policy, Organisation and Rules", or "POR").

This year marks a significant change in the governance and management of the District. Whereas previously a District Executive Committee had been responsible for both governance and management, POR now requires that these responsibilities be separated so that Trustees can focus on governance issues. There are also changes in some of the traditional role titles – where this has happened the closest previous role is identified below.

Overall responsibility for the management of the District rests with the District Trustee Board (until April 2023 known as the District Executive Committee). Its members are the charity trustees of the District Scout Council which is an educational charity.

Following this year's AGM the Board will have two ex-officio members: the District Lead Volunteer (previously District Commissioner) and the District Youth Lead (previously District Youth Commissioner). In addition the District Chair, the District Treasurer and other Trustees are appointed by a process previously agreed by the Board, The Board has the power to co-opt additional members between Annual General Meeting, primarily to appoint individuals whose skills and experience are particularly valuable. The County Lead Volunteer (previously County Commissioner) and the County Chair have the right of attendance at meetings.

The Board's main purpose is to ensure that the District as a charity is well managed, carrying out its purposes for the public benefit. complying with POR and the law and managing its responsibilities responsibly.

It must also ensure that young people are meaningfully involved in decision making, ensure that the District has sufficient resources (including funds and volunteers) to achieve its aims, manage risk, develop and manage budgets, maintain reserves, investment policies and a public benefit statement, ensure adequate insurance is in place and ensure that adequate administration is in place to support the Board's work.

The Board may establish sub-committees consisting of members appointed by the Trustee Board. The District Lead Volunteer and the District Chair are ex officio members of each sub-committee.

The District Scout Council is the electoral body, which supports Scouting in the District and to which the District Trustee Board is accountable. It comprises:

- District: all volunteers holding District appointments and District Scout Network members;
- from each Group in the District: the Lead Volunteer (previously Group Scout Leader) , Chair, Treasurer, members of Sectional Leadership Teams (previously Section Leaders, Assistant

Leaders and Sectional Assistants), Active Support Manager, Explorer Scouts and their parents and carers,

- The County Lead Volunteer and the County Chair
- Appointed Members – supporters of the District
- Community members – representatives of the local community appointed because of their role rather than by name

Appointed and Community Members are appointed by the Council on the recommendation of the District Lead Volunteer and the District Trustee Board

The non-governance functions of the former Executive Committee now pass, along with the former responsibilities of the District Management Team to a new District Leadership Team led by the District Lead Volunteer. The leadership team is supported by a number of functional teams and sub-teams:

- the District Support Team, responsible for matters including administration, public relations, and the management of the District Headquarters;
- a Frylands and Finance Team, comprising two sub-teams, Frylands Management Team which takes over the management responsibilities of the former Frylands Wood Management Committee including managing employed staff, and the Finance Team which provides day to day financial management and processing;
- the District 14-24 Team, which supports the delivery of those elements of the youth programme directly delivered by the District through Explorer Scout Units and Scout Network;
- the Programme Team, which supports those elements of the programme delivered within Scout Groups (ie the youth sections for ages 4-14)
- the Volunteering Development Team, which is responsible for overseeing the welcome and induction process for volunteers, ensuring volunteers have appropriate knowledge and skills and arranging necessary learning opportunities, awards and recognition of volunteers' contribution.

The District has systems of internal controls that are designed to provide reasonable assurance against material mismanagement or loss. These include two signatories or electronic authorisations required for all payments and insurance policies to ensure that insurable risks are covered.

## **PUBLIC BENEFIT**

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Charities in England and Wales must have only charitable purposes which must be for the public benefit.

Trustees have referred to The Charity Commission's general guidance on public benefit when reviewing the District's objectives and in planning future activities. By adopting and maintaining the Purpose, Method and Values of The Scout Association, we are confident that our charitable

purposes are sound, and in line with what we are trying to achieve in terms of public benefit for both our youth and adult members.

The Purpose, Method and Values are set out below.

## **OBJECTIVES AND ACTIVITIES**

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### **THE PURPOSE OF SCOUTING**

Scouting exists to actively engage and support young people in their personal development, empowering them to make a positive contribution to society.

### **THE VALUES OF SCOUTING**

As Scouts we are guided by the following values:

- Integrity – We act with integrity; are honest, trustworthy and loyal.
- Respect – We have self-respect and respect for others.
- Care – We support others and take care of the world in which we live.
- Belief – We explore our faiths, beliefs and attitudes.
- Co-operation – We make a positive difference; co-operate with others and make friends.

### **THE SCOUT METHOD**

Scouting takes place when young people, in partnership with adults, work together based on the values of Scouting and:

- enjoy what they are doing and have fun
- take part in activities indoors and outdoors
- learn by doing
- share in spiritual reflection
- take responsibility and make choices
- undertake new and challenging activities; and
- make and live by their Promise.

## **ACHIEVEMENTS AND PERFORMANCE**

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### **Governance**

Effective governance has always been a key feature of Lewisham Scout District. The District Trustee Board has continued to carry out its role responsibly and with due diligence and care. Its meetings have been well attended, and issues have been discussed and resolved in a professional and business-like manner.

Lewisham District has a relatively high financial turnover compared with other Districts and this makes the management of financial risks a very high priority for Trustees.

The monitoring and management of risk is a key responsibility of our Trustees. The District Risk Register now consists of three sub-registers dealing with the work of the District Trustee Board and District Leadership Team, generic risks that affect all of our Groups across the District and finally Frylands Wood operations. The Frylands register is monitored by the Frylands Wood Management Committee and the other two by the Group Support Team with all three being reported to meetings of the District Trustee Board.

### **Frylands Wood Scout Outdoor Centre.**

By far the largest activity of the District Trustee Board, both in terms of financial activity, risk and staff and volunteer time, has been the management of our Outdoor Centre. Under the new arrangements this work transfers to the District Leadership Team with the Trustee Board continuing to provide oversight and satisfying itself that risks and finance are properly managed.

Frylands Wood is far more than a traditional District Camp Site. We run it not only for the benefit of our own young people but also as a service to a wider group of outdoor education providers, including schools, Girlguiding UK and other uniformed and non-uniformed youth organisations. We aim to open up the "Scout experience" to as many young people as possible, whether or not they are Scouts.

During 2023/24 we had a difficult year. Although bookings continued to grow we found that users were spending less than in previous years so there was not a direct link between the number of bookings and our income. In addition a backlog of maintenance work, some of which had been deferred during the period of uncertainty caused by the pandemic and the delays in renewal of our lease, resulted in maintenance costs exceeding our budget. As a result over the year the Centre made a loss of approximately £35,000,

This has exacerbated the problem we already had at the beginning of the year where our reserves fell short of the amount mandated by our reserves policy. Trustees and the Frylands Wood Management Team and staff are working closely together to ensure that the financial risks caused by this deficit are mitigated.

The District's policy is not to seek to obtain any direct financial benefit from the operation of the Centre and where possible any surpluses (after making allowance for maintaining an adequate contingency reserve) are invested in improving the site's facilities. The benefit to young people in Lewisham District comes from discounted rates for our own users and no internal charges being made for District run events. In the year under review these two benefits were worth approximately £6,000.

Our greatest asset at Frylands is our people – both paid staff and volunteers, and their hard work and dedication is what makes the outdoor Scouting experience possible for so many young people so thanks are due for their input.

Recently Jorge Kleiss, our Deputy Manager, announced his intention to resign to take up a new career as a firefighter. In the relatively short time he has been with us he has made a huge

contribution to our work. We wish him well in his future career and hope to see him back from time to time as a volunteer.

Sam Linley has also decided to step down as volunteer leader of the Events Team. Again he has made a great contribution in that and other volunteer roles and we hope that he will continue to support the centre in other ways.

### **Appointments Advisory Committee**

The Appointments Advisory Committee has continued its dual role of welcoming new adult volunteers into Scouting whilst ensuring that they have the ability and willingness to carry out their roles. In future its work (and its volunteer committee members) will transfer to the Volunteering Development Team.

### **The Ron Fox Awards Panel.**

The Ron Fox Awards Panel was set up under the leadership of Garry Leach to use the income from the fund left to us by the late Ron Fox to provide grants primarily to Scout Groups which will support the provision of better Scouting for more young people. The panel comprises members from across the District, particularly the Lewisham North Groups reflecting the area where Ron was District Commissioner and later District Chair.

The Panel has continued its work of supporting Scouting in Lewisham Groups. Groups are reminded that funds are available to support the development of their Group and urged to think about how the Ron Fox Fund could help.

### **The Group Support Team**

The Group Support Team has continued its dual function of providing Group Trustees with governance support (on behalf of the District Trustee Board) and also providing Group Scout Leaders with management support (acting on behalf of the District Management Team).

A key task has continued to be supporting the 2nd Deptford. Although the Group's delivery of Scouting to young people continues to improve problems remain with their headquarters, which is a building in poor state of repair leased from Lewisham Council. District Support Team members continue to provide support, especially relating to governance and property management issues, but we will soon reach the point where District Trustees will have to consider how much time and money can be invested in supporting the building or whether it would be better to move the Group to new premises.

## FINANCIAL REVIEW

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This year there have been several changes in the way District finances are managed as a new Treasurer has been appointed, and financial record keeping for the District has continued to transition away from spreadsheets and into QuickBooks. Financial processes are being reviewed and efficiencies introduced where appropriate.

However, whilst in time these changes should simplify the management of the District finances, at present they have contributed to a delay in the preparation of the accounts. The accounts are therefore not attached as part of this report as they are still under preparation by Latham Lambourne.

When the accounts have been approved by the District Trustee Board they will be circulated to all members of the District Scout Council for their consideration.

Trustees acknowledge with gratitude the following specific grants and donations:

Don Broome Scout Trust	£1,875
The Scout Association Grants for startups Squirrels and Explorer Scouts	£7,500
Ecclesiastical Insurance Group (nominated by Movo Partnership)	£500
Lewisham Lottery	£542

and to the many unclaimed personal expenses by Trustees and Office Holders.

## PEOPLE

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The Scout Association's Annual Census at the end of January 2024 showed an 5% increase in the District's youth membership (under 18's) from 1022 to 1174. A significant achievement this year is that our young people numbers now exceed by 2% the pre-pandemic 2020 census. Sectional changes are Squirrels +7%, Beavers -10%, Cubs +5%, Scouts +13% and Explorer Scouts +20%. As the year has progressed Groups are continuing to develop and open new sections and we expect further substantial growth in next year's figures.



Trustees are delighted to report that since the start of the year under review the following members of the District were recognised with long service awards for 25 or more years of service:

25 years: Daniel Gardner (17th Lewisham North), James Lennard (11th Forest Hill) and Robert Ludlow (32nd Deptford)

30 years: Darren Flanders (28th Lewisham North), Gillian Hodgin (28th Lewisham North), Rita Nicolai (32nd Deptford) and Brian Sweeting (1st New Cross)

Awards for Good Service were awarded to:

Chief Scouts Commendation

for Good Service: Jordan de Saa, Jason Foad, Jorge Kleiss, Sam Linley, Dan Rust and David Wallis

Award for Merit: John O'Shea, Ray Wickenden

Bar to the Award for Merit: Barry Goswell

Silver Acorn: Gillian Leach

Congratulations and thanks to all those who received awards and of course to the many others who have not received an award this year but continue to deliver an outstanding experience to our young people.



During the year since 1st July 2023 we were sad to hear of the deaths of the following members:

Peter Buckle (1st New Cross), Graham Liles (32nd Deptford) and Reg Scott (formerly 12th Lewisham North).

All will be greatly missed.

## CHANGES AND THANKS

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This year has seen fewer than usual changes in the personnel and operations of the District Trustee Board.

In October Michael McDermott took on the role of District Treasurer, which had been vacant for some time. His initial task was to oversee the transfer of the District's accounting systems to QuickBooks which thanks to his financial expertise and enthusiasm is now substantially complete. In November Joe McEvelly moved away from Lewisham to take up a new job and so resigned as a Trustee and Chair of the District Headquarters Sub-Committee. We are very grateful to Antonietta Hesketh for taking on that role and overseeing the change of the sub-Committee into a sub-team in the post-transformation world.

Our thanks go to all those moving on from roles - we are working on recruiting to fill the vacancies. Scouting is a Youth Movement and the District will work best when the knowledge and experience of its longer-serving members are combined with the enthusiasm and new ideas that our younger volunteers can bring.

In a report such as this there are too many people to refer to and thank all by name. Suffice it to say that without those who have, for example, run District events and activities; supported leaders with their training; helped Groups and Explorer Units to develop and grow; provided support to Frylands Wood as a member of the Service Crew; looked after our 'books' and paid our bills; sat on

committees; taken minutes of meetings; and so much more, the District would not be in its present healthy state.

Thank you to all concerned.

## PLANS FOR THE FUTURE

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Our vision remains that all Lewisham Scout Groups and Explorer Scout Units will:

- Be well managed, with strong stable leadership teams and effective governance
- Plan and deliver high quality, inclusive Scouting programmes
- Show an average trend towards growth
- Have male and female members reflecting the diversity of the Borough.

However, we continue to meet new challenges, especially around the recruitment of adult volunteers. The District, and Scouting generally, will need to meet and overcome those challenges by everyone pulling together.

## DECLARATION

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District Trustees have approved the Trustees' report above, which is signed on their behalf by:

*Mike Jackson*

Mike Jackson  
District Chair

*Jennifer McCullough*

Jennifer McCullough  
District Lead Volunteer

July 2024

**LEWISHAM DISTRICT SCOUT COUNCIL**

**FINANCIAL STATEMENTS**

**31ST MARCH 2024**

Charity Registration number: 1001668

Scout Registration number: 10001058

Latham Lambourne Limited

Chartered Accountants

Bexley

## Independent Examiner's Report to the Trustees of the

### Lewisham District Scout Council

I report on the accounts of the Council the year ended 31st March 2024 on pages 17 to 23 which comprise the Statement of Financial Activities, the Balance Sheet and related notes.

This report is made solely to the trustees in accordance with Section 145 of the Charities Act 2011 (the 2011 Act). My work has been undertaken so that I might state to the charity's trustees those matters I am required to state to them in an Independent Examiner's report and for no other purpose. To the fullest extent permitted by law, I do not accept or assume responsibility to anyone other than the charity and the charity's trustees for my examination work.

#### Respective responsibilities of Trustees and Examiner

As the charity trustees you are responsible for the preparation of the accounts. You consider that the audit requirement of Section 144(2) of the 2011 Act does not apply.

It is my responsibility to:

- Examine the accounts (under Section 145 of the 2011 Act);  
To follow the procedures laid down in the General Directions given by the Charity Commissioners (under Section 145(5)(b) of the 2011 Act); and
- To state whether particular matters have come to my attention.

#### Basis of Independent Examiner's report

My examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the Charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit, and consequently I do not express an audit opinion on the view given by the accounts.

#### Independent Examiner's statement

The charity's gross income exceeded £250,000 and I am qualified to undertake the examination by being a qualified member of ICAEW

In connection with my examination, no matter has come to my attention:

1. which gives me reasonable cause to believe that in any material respect the requirements

- to keep proper accounting records( in accordance with Section 130 of the 2011 Act); and
- to prepare accounts which accord with the accounting records and comply with the accounting requirements of the 2011 Act

have not been met; or

2. to which, in my opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached, or

3. which gives me reasonable cause to believe that in any material respect the accounting rules of the District's constitution have not been met.

*John Lambourne*

John Lambourne FCA  
For and on behalf of  
Latham Lambourne Limited  
Chartered Accountants  
18 Woodlands Park, Bexley, Kent DA5 2EL

Statement of Financial Activities for the Year Ended 31st March 2024

	Note	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds 2024	2023
		£	£	£	£	£
<b>Income and Expenditure</b>						
<b>Income</b>	15					
<b>Income from donations</b>						
Donations and Grants		16,536	8,322	0	24,858	9,145
<b>Income from Charitable Activities</b>						
Youth Programme		29,692	14,147	0	43,839	12,457
Adult Support & Training		304	0	0	304	158
Support & Services to The Movement - DHQ		0	0	0	0	270
Support & Services to The Movement - Outdoor Centre		326,750	0	0	326,750	351,161
<b>Other Trading Activities</b>						
Fundraising and Levy		7,532	0	0	7,532	7,024
<b>Investment Income</b>						
Bank Interest		2,486	0	0	2,486	3,923
<b>Other Incoming Resources</b>		0	0	0	0	0
<b>Total</b>		<u>383,300</u>	<u>22,469</u>	<u>0</u>	<u>405,769</u>	<u>384,138</u>
<b>Expenditure on:</b>	16					
<b>Raising Funds</b>		3,709	350	0	4,059	6,860
<b>Charitable Activities</b>						
Youth Programme		23,207	637	0	23,844	17,170
Adult Support & Training		2,050	0	0	2,050	1,011
Support & Services to The Movement - DHQ		3,679	0	0	3,679	4,339
Support & Services to The Movement - Outdoor Centre		371,139	2,290	0	373,429	364,810
Miscellaneous Payments		0	750	0	750	1,131
<b>Total Resources Expended</b>		<u>403,784</u>	<u>4,027</u>	<u>0</u>	<u>407,811</u>	<u>395,321</u>
Transfers between Funds		0	0	0	0	0
Fixed assets transfers		0	0	0	0	0
<b>Net Income</b>		-20,484	18,442	0	-2,042	-11,183
<b>Other recognised gains</b>						
Investment value change		24,865	0	0	24,865	16,168
Balances Brought Forward at 1st April 2023		<u>216,153</u>	<u>497,365</u>	<u>3,000</u>	<u>716,519</u>	<u>711,534</u>
<b>Balances Carried Forward at 31st March 2024</b>		<u>220,534</u>	<u>515,807</u>	<u>3,000</u>	<u>739,341</u>	<u>716,519</u>

The notes on pages 19 - 23 form part of these accounts

Statement of Cash Flows for the Year Ended 31st March 2024

	<b>Total funds 2024 £</b>	<b>Total funds 2023 £</b>
<b>Cash flow from operating activities:</b>		
<i>Net cash provided by operating activities</i>	<u>11,313</u>	<u>-389,613</u>
<b>Cash flows from investing activities</b>		
Interest from investments	0	
Purchase of plant and equipment	-11,350	-4,234
<i>net cash used in investing activities</i>	<u>-11,350</u>	<u>-4,234</u>
<b>Cash flows from financing activities:</b>		
<i>Net cash used in financing activities</i>	0	0
<b>Change in cash and cash equivalents in the reporting period</b>	<u>-37</u>	<u>-393,847</u>
<b>Cash and cash equivalents at the beginning of the accounting period</b>	114,205	508,052
<b>Cash and cash equivalents at the end of the accounting period</b>	114,167	114,205
	<u>-38</u>	<u>-393,847</u>
<b>Reconciliation of net income/ (expenditure) to net cash flow from operating activities</b>		
<b>Net income/(expenditure) for the year (as per the statement of financial activ</b>	22,823	4,985
<b>Adjustments for:</b>		
Depreciation charges and assets written off	7,843	7,225
Interest from investments		
Change in value of investments	-24,865	-16,168
Purchase of investments	0	-373,700
Decrease/(Increase) in stocks	-1,723	2,576
Decrease/(Increase) in debtors	-12,542	-11,816
Increase/(decrease) in creditors	19,777	-2,715
<b>Net cash provided by operating activities</b>	<u>11,313</u>	<u>-389,613</u>

**Balance Sheet at 31st March 2024**

	<b>Note</b>	<b>2024</b>		<b>2023</b>	
		£	£	£	£
<b>Fixed Assets</b>					
Tangible Fixed Assets	2		188,448		184,941
Investments	3		414,733		389,868
<b>Current Assets</b>					
Stock	4	7,818		6,095	
Debtors	5	50,100		37,558	
Cash at Bank and in Hand	6	<u>114,167</u>		<u>114,205</u>	
		172,085		157,858	
<b>Liabilities: amounts falling due within one year</b>	7		<u>35,925</u>		<u>16,148</u>
<b>Net Current Assets</b>			136,160		141,710
<b>Net Assets</b>			<u>739,341</u>		<u>716,519</u>
<b>Funds</b>					
Unrestricted	10		220,534		216,154
Designated	9		515,807		497,365
Restricted	8		3,000		3,000
			<u>739,341</u>		<u>716,519</u>

Approved by the District Trustee Board on 27 July 2024 and signed on their behalf by:

*Mike Jackson*

M H Jackson (District Chair)

The notes on pages 23 – 28 form part of these accounts

## Notes to the Accounts for the Year Ended 31st March 2024

### 1 Accounting Policies

#### a) Basis of accounting

These accounts have been prepared in accordance with the Charities SORP (FRS 102)' Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1 January 2015)' Financial Reporting Standard 102 applicable in the UK and Republic of Ireland'. The financial statements have been prepared under the historical cost convention.

b) A review of fixed assets is conducted annually and the value of individual assets are written down as appropriate. No assets are revalued upwards. In view of this annual valuation there are no fixed depreciation policies as the Trustees are of the opinion that their valuations provide a more accurate depreciation policy. Movements in valuations are shown in these accounts as depreciation.

c) The District has a 40 year lease, expiring in 2062, from the Scout Association to use and operate a outdoor centre known as Frylands Wood, Featherbed Lane, Addington, CR0 9AA. Restrictive clauses, within the lease, relating to disposal make the District's interest of no monetary value. The value of the land, warden's bungalow, and seven other buildings are not included in these accounts. Their insured value is £818771

The District has responsibility for a building previously used by a group which closed in June 2008. This building has been included in these accounts at its insured value. It is used as the district headquarters.

Other mobile, portable, or sectional buildings and 2 storage containers, being purchased by, or donated to the District, have been included in these accounts at depreciated cost or gift valuation. They are all located at Frylands Wood.

d) Stocks of consumable items have been valued at the lower of cost and net realisable value.

e) Donations are accounted for when received. Where the receipt of a grant is certain it is included when this is known, otherwise it is included when received. Donated goods are recorded at their fair value.

f) Pension contributions are made by the District and the paid employees, at a rate adjusted annually, into money purchase schemes for the benefit of those employees, under auto enrolment.

#### g) Fund accounting

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees.

Restricted funds can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Designated funds are funds set aside by the trustees for particular purposes.

### 2 Tangible Assets

	Buildings	Buildings Fixtures and Equipment	Activity Training Equipment	Other Equipment	Vehicles and Mowers	Total
COST or VALUATION						
Brought forward	168,473	2,496	8,377	1,902	3,693	184,941
Additions		2,300		300	8,750	11,350
Assets Written Off in Year						0
Depreciation/ Valuation adjustment	-890	-1,199	-2,094	-550	-3,110	-7,843
Net Book Value carried forward	167,583	3,597	6,283	1,652	9,333	188,448

### 3 Investments

	2024	2023
Brought forward/ Investment	389,868	373,700
Change in investment value	24,865	16,168
	414,733	389,868

Notes to the Accounts for the Year Ended 31st March 2023

<b>4</b>	<b>Stocks</b>		
		<i>2024</i>	<i>2023</i>
	Providore (Inc stamps)	6,830	5,693
	Badges	832	259
	DMT Wear/Crew	156	143
		<u>7,818</u>	<u>6,095</u>

<b>5</b>	<b>Debtors</b>		
		<i>2024</i>	<i>2023</i>
		<i>£</i>	<i>£</i>
	Trade Debtors	30,662	17,483
	Internal (Groups & Members) Debtors	0	0
	Third Party monies (Groups)	18,089	13,807
	Pre-Prepayments	1,349	6,268
		<u>50,100</u>	<u>37,558</u>

<b>6</b>	<b>Cash at Bank and in Hand</b>		
		<i>2024</i>	<i>2023</i>
		<i>£</i>	<i>£</i>
	Bank Current Accounts	33,517	22,498
	Bank Deposit Accounts (Interest bearing)	76,300	91,127
	Cash Floats with others	4,350	580
		<u>114,167</u>	<u>114,205</u>

<b>7</b>	<b>Liabilities: Amounts Falling Due Within One Year</b>		
		<i>2024</i>	<i>2023</i>
		<i>£</i>	<i>£</i>
	Booking Deposits	21,681	12,996
	Creditors - Others	14,244	3,152
	Third Party monies (Groups)	0	0
		<u>35,925</u>	<u>16,148</u>

<b>8</b>	<b>Restricted Funds</b>					
		<i>Balance 1st</i>	<i>Movement in Resources</i>			<i>Balance 31st</i>
		<i>April 2023</i>	<i>Transfer</i>	<i>Incoming</i>	<i>Outgoing</i>	<i>March 2024</i>
		<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>
	Frylands projects	3,000	0	0	0	3,000
		0	0	0	0	0
		<u>3,000</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>3,000</u>

<b>9</b>	<b>Designated Funds</b>					
		<i>Balance 1st</i>	<i>Movement in Resources</i>			<i>Balance 31st</i>
		<i>April 2023</i>	<i>Transfer</i>	<i>Incoming</i>	<i>Outgoing</i>	<i>March 2024</i>
		<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>	<i>£</i>
	Contingency Reserve	150,000	0	0	0	150,000
	Frylands Wood	15,640	0	222	0	15,862
	Group Development - Fox Fund	322,724	0	0	-2,640	320,084
	International Fund	4,950	0	0	0	4,950
	Kenya 2024	4,051	0	14,147	-287	17,911
	TSA (Muhsinnen/Lionheart)	0	0	7,000	0	7,000
	Don Broome	0	0	1,100	-1,100	0
		<u>497,365</u>	<u>0</u>	<u>22,469</u>	<u>-4,027</u>	<u>515,807</u>

Notes to the Accounts for the Year Ended 31st March 2024

**10 Analysis of Net Assets Between Funds**

	<i>Tangible Fixed Assets</i>	<i>Current Assets</i>	<i>Total</i>
	£	£	£
Restricted funds	0	3,000	97
	<u>0</u>	<u>3,000</u>	<u>3,000</u>
Designated Funds	0	515,807	515,807
Unrestricted Funds	188,448	32,086	220,534
	<u>188,448</u>	<u>550,893</u>	<u>739,341</u>

**11 Employees Remuneration**

	<i>2024</i>	<i>2023</i>
	£	£
Salaries	171,063	138,912
Social Security Costs	7,216	5,605
Pension Costs	6,463	5,839
	<u>184,742</u>	<u>150,356</u>

There were 7 full time employees during the year (2023 7). And a further 3 (2023 4) part time employees at certain times of the year. No employee received employee benefits of more than £60,000 in the year.

**12 Trustees Remuneration and Expenses**

	<i>2024</i>	<i>2023</i>
	£	£
Remuneration paid to Trustees	0	0
Expenses Reimbursed to Trustees	115	710
Number of Trustees Reimbursed	1	4

Trustees were reimbursed for necessary out of pocket expenses spent on District business at agreed rates, and for expenditure made by them on behalf of the District.

**13 Independent Examiner Fees**

	<i>2024</i>	<i>2023</i>
	£	£
Examiner fees	1,220	1,170
Fees for other services	240	240
	<u>1,460</u>	<u>1,410</u>

## Comparatives for the Statement of Financial Activities

	Note	Unrestricted Funds	Designated Funds	Restricted Funds	Total Funds 2023
		£	£	£	£
<b>Income and Expenditure</b>					
<b>Income</b>					
	15				
<b>Income from donations</b>					
Donations and Grants		7,386	1,614	145	9,145
<b>Income from Charitable Activities</b>					
Youth Programme		12,457	0	0	12,457
Adult Support & Training		158	0	0	158
Support & Services to The Movement - DHQ		270	0	0	270
Support & Services to The Movement - Outdoor Centre		351,161	0	0	351,161
<b>Other Trading Activities</b>					
Fundraising and Levy		7,024	0	0	7,024
<b>Investment Income</b>					
Bank Interest		3,923	0	0	3,923
<b>Other Incoming Resources</b>					0
<b>Total</b>		382,379	1,614	145	384,138
<b>Expenditure on:</b>					
	16				
<b>Raising Funds</b>		5,411	1,449	0	6,860
<b>Charitable Activities</b>					
Youth Programme		14,805	2,365	0	17,170
Adult Support & Training		1,011	0	0	1,011
Support & Services to The Movement - DHQ		4,339	0	0	4,339
Support & Services to The Movement - Outdoor Centre		363,310	1,500	0	364,810
Miscellaneous Payments		186	0	945	1,131
<b>Total Resources Expended</b>		389,062	5,314	945	395,321
Transfers between Funds		-7,500	7,500	0	0
Fixed asset transfers		0	0	0	0
<b>Net Income</b>		-14,183	3,800	-800	-11,183
<b>Other recognised gains</b>					

Notes to the Accounts for the Year Ended 31st March 2024  
15 Detailed Incoming Resources

Note	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds 2024 £	Total Funds 2023 £
<b>Administration &amp; Funding</b>					
<b>Donations &amp; Grants</b>					
Legacy	0	0	0	0	0
Donations in kind - fixed assets	11,350			0	0
Sundry Donations	5,186	8,322	0	13,508	9,145
	<u>16,536</u>	<u>8,322</u>	<u>0</u>	<u>13,508</u>	<u>9,145</u>
<b>Activities for Generating Funds</b>					
Fund Raising	365	0	0	365	381
Membership Levy	7,167	0	0	7,167	6,643
Recovered Membership Fees (Previous Year)	0	0	0	0	0
	<u>7,532</u>	<u>0</u>	<u>0</u>	<u>7,532</u>	<u>7,024</u>
<b>Interest &amp; Fund Raising</b>					
Bank Interest	2,485	0	0	2,485	3,923
	<u>2,485</u>	<u>0</u>	<u>0</u>	<u>2,485</u>	<u>3,923</u>
<b>Youth Programme &amp; Activities</b>					
Section Events	627	0	0	627	521
Kenya Trip	0	14,147	0	14,147	0
Jamboree	0	0	0	0	0
International fund	0	0	0	0	0
District Events	0	0	0	0	0
	<u>627</u>	<u>14,147</u>	<u>0</u>	<u>14,774</u>	<u>521</u>
<b>Explorer Scout &amp; Network</b>					
Admin & Accommodation	0	0	0	0	0
Badges & Uniform	0	0	0	0	0
Programme	23,054	0	0	23,054	11,936
Donations	6,011	0	0	6,011	0
	<u>29,065</u>	<u>0</u>	<u>0</u>	<u>29,065</u>	<u>11,936</u>
<b>Adult Support &amp; Training</b>					
Non Member Insurance	0	0	0	0	0
Tributes	0	0	0	0	0
Badges & Scarves	304	0	0	304	158
	<u>304</u>	<u>0</u>	<u>0</u>	<u>304</u>	<u>158</u>
<b>Support &amp; Services to the Movement</b>					
<b>District Headquarters</b>					
Lettings	0	0	0	0	270
Utility Recoveries	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>270</u>
<b>Outdoor Centre</b>					
User Fees & Charges	151,010	0	0	151,010	138,251
Less Discounts	-7,323	0	0	-7,323	-4,687
Activities & Equipment Hire	127,877	0	0	127,877	133,939
Less Discounts	-4,725	0	0	-4,725	-4,564
Retail Sales (Catering; C'mas Trees;Provi;Stamps)	22,908	0	0	22,908	41,318
Operating costs recovered	713	0	0	713	127
Maintenance Costs recovered	255	0	0	255	120
Warden's Support ( Recovered)	0	0	0	0	0
Gas Sales	35,548	0	0	35,548	43,699
Utility costs recovered	280	0	0	280	1,557
Deposits forfeited	206	0	0	206	491
Miscellaneous Charges & Sundry Receipts	1	0	0	1	910
	<u>326,750</u>	<u>0</u>	<u>0</u>	<u>326,750</u>	<u>351,161</u>
<b>Miscellaneous Receipts</b>					
Sundries	0	0	0	0	0
	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Total Income</b>	<u>383,299</u>	<u>22,469</u>	<u>0</u>	<u>394,418</u>	<u>384,138</u>

Notes to the Accounts for the Year Ended 31st March 2024  
16 Detailed Resources Expenditure

	Unrestricted Funds £	Designated Funds £	Restricted Funds £	Total Funds 2024 £	Total Funds 2023 £
<b>Administration &amp; Funding</b>					
<b>Governance Costs</b>					
Fund Raising Costs	0	0	0	0	0
Office Holders Expenses	0	0	0	0	275
Professional Fees & Charges	3,021	0	0	3,021	2,796
Investment charges	0	0	0	0	1,300
Bank charges	537	0	0	537	1,040
Other	151	350	0	501	1,449
	3,709	350	0	4,059	6,860
<b>Youth Programme &amp; Activities</b>					
Section Events & Activities	893	0	0	893	9
District & Other Events	56	0	0	56	0
Kenya trip	0	287	0	287	0
Jamboree	0	0	0	0	0
International fund	0	0	0	0	0
Group & Personal Support	0	0	0	0	0
Depreciation - Other Equipment	0	0	0	0	0
	949	287	0	1,236	9
<b>Explorer Scout &amp; Network</b>					
Grants	0	0	0	0	2,365
Badges & Uniform Programme	0	0	0	0	0
	22,258	350	0	22,608	14,796
	22,258	350	0	22,608	17,161
<b>Adult Support &amp; Training</b>					
Meetings & Expenses	300	0	0	300	1,011
Conferences	0	0	0	0	0
Clothing	0	0	0	0	0
Net Stock Movement in Year- DMT Clothing	0	0	0	0	0
Adult Training Courses	0	0	0	0	0
Badge Purchases	881	0	0	881	0
Net Stock Movement in Year- Badges	0	0	0	0	0
Communications	869	0	0	869	0
Tributes	0	0	0	0	0
Non-member Insurance	0	0	0	0	0
Resource Material	0	0	0	0	0
District Equipment (Incl. ESUs)	0	0	0	0	0
Other Equipment written off	0	0	0	0	0
	2,050	0	0	2,050	1,011
<b>Support &amp; Services to the Movement</b>					
<b>District Headquarters</b>					
Insurance	1,112	0	0	1,112	0
Maintenance	303	0	0	303	2,496
Utilities & Rates	2,264	0	0	2,264	1,843
Development	0	0	0	0	0
	3,679	0	0	3,679	4,339
<b>Outdoor centre</b>					
Fees & Charges	10,743	0	0	10,743	9,964
Activity Costs	7,086	0	0	7,086	33,544
Retail Purchases (Catering;C'mas Trees;Provi;Stamps)	17,869	0	0	17,869	17,541
Gas purchases	27,736	0	0	27,736	35,147
Net Stock Movement in Year	-1,723	0	0	-1,723	2,575
Insurance	9,430	0	0	9,430	7,303
Post, Telephone & Copying	8,770	0	0	8,770	12,250
Advertising & PR	791	0	0	791	2,341
Transport	0	0	0	0	0
Service Team Costs	2,433	0	0	2,433	2,019
Direct Employment Costs (Inc accommodation)	192,478	0	0	192,478	158,502
Wardens Support	2,666	0	0	2,666	7,665
Utilities & Rates	45,320	0	0	45,320	32,089
Buildings & Site Maintenance	39,396	2,290	0	41,686	36,295
Other Payments	301	0	0	301	350
Loss on scrapped assets	0	0	0	0	550
Depreciation - Buildings & Fixtures & Fittings	2,089	0	0	2,089	1,188
Depreciation - Vehicles	3,110	0	0	3,110	1,230
Depreciation - Activity Training & Equipment	2,644	0	0	2,644	4,257
	371,139	2,290	0	373,429	364,810
<b>Outdoor Centre Development</b>					
Miscellaneous Improvements	0	0	0	0	0
	0	0	0	0	0
<b>Miscellaneous Payments</b>					
reduction in 2nd Deptford debt		750		750	1,131
	0	750	0	750	1,131
<b>Total Resources Expended</b>	<b>403,784</b>	<b>4,027</b>	<b>0</b>	<b>407,811</b>	<b>395,321</b>

# Lewisham District Scout Council

## Schedule of Registered Scout Groups & District Explorer Scout Units

### Scout Groups

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1<sup>st</sup> Lewisham Park  
1<sup>st</sup> New Cross  
2<sup>nd</sup> Deptford  
2<sup>nd</sup> Sydenham  
3<sup>rd</sup> Crofton Park  
4<sup>th</sup> Lewisham  
6<sup>th</sup> Lewisham South  
8<sup>th</sup> Lewisham South  
9<sup>th</sup> Lewisham North  
9<sup>th</sup> Sydenham  
11<sup>th</sup> Forest Hill  
12<sup>th</sup> Forest Hill  
12<sup>th</sup> Lewisham North  
12<sup>th</sup> Lewisham South  
14<sup>th</sup> Lewisham South  
16<sup>th</sup> Lewisham South  
17<sup>th</sup> Forest Hill  
17<sup>th</sup> Lewisham North  
20<sup>th</sup> Forest Hill (ScoutLink)  
21<sup>st</sup> Lewisham North  
28<sup>th</sup> Lewisham North  
32<sup>nd</sup> Deptford

### Explorer Scout Units

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Aureate Explorer Scout Unit  
Discovery Explorer Scout Unit  
Golden Hind Explorer Scout Unit  
Lionheart Explorer Scout Unit  
Muhsineen Explorer Scout Unit  
Venture Explorer Scout Unit  
Young Leader Explorer Scout Unit