

**REGISTERED CHARITY NUMBER: 100531**

**THE BRITISH FRIENDS OF  
HARVARD BUSINESS SCHOOL**

**Report of the Trustees and Unaudited  
Financial Statements for the Year Ended 31 August 2024**

# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

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# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

## Statutory Information FOR THE YEAR ENDED 31 AUGUST 2024

### REFERENCE AND ADMINISTRATIVE DETAILS

#### Registered Charity Number

1000531

#### Principal Address

St James House  
Vicar Lane  
Sheffield  
S1 2EX

#### Trustees

Julie Mulcahy (Appointed 03/07/2024)  
Christine Fairchild (Appointed 01/04/2024)  
Geoffrey Gareth Jones  
Pawan Dhir  
James Ruane  
Lilit Davoyan  
Meredith Pierce Hunter  
Lucy Shaw  
Philippa Lamb  
Gulshan Batool  
Christopher Stuart Benson  
Charles Lazarevic  
M Yaovi Anani-Isaac (Resigned 05/09/2023)

#### Independent Examiner

Moore Kingston Smith LLP  
Floor 6  
9 Appold Street  
London  
EC2A 2AP

#### Bankers

Barclays Bank Plc.  
Birmingham  
B1 3PF

#### Investment Fund Managers

Quilter Cheviot  
1 Kingsway  
London  
WC2B 6AN

# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

## Report of the Trustees FOR THE YEAR ENDED 31 AUGUST 2024

The Trustees present their report together with the financial statements of the charity for the financial year ended 31 August 2024. The financial statements have been prepared in accordance with the accounting policies set out in note 1 to the financial statements and comply with the Charity's constitution, the Charities Act 2011 and Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102).

### **STRUCTURE, GOVERNANCE AND MANAGEMENT**

#### **Governing document**

The charity is governed by its governing document, a deed of trust dated 1 August 1990, amended by a Scheme dated 19 June 2001, a supplemental trust Deed dated 3 July 2012 and Deeds of Amendment dated 23 September 2020 and 25 March 2021, and constitutes an unincorporated charity registered in England and Wales.

#### **Recruitment and appointment of new trustees**

New trustees are appointed by nominations following circulation of a job description outlining the skills and experience required which are reviewed by an ad hoc nominations committee for recommendation to the full Board. The Harvard Business School Club of London and Harvard Business School each have the right to nominate an individual for appointment as a Trustee of the charity. Trustees serve for a term of three years, which may be renewed for a maximum of a further six years and exceptionally for longer.

#### **Induction and training of trustees**

Induction of new trustees is undertaken by existing trustees, through induction and information meetings with existing trustees and includes being given a copy of the charity's governance documents, the latest annual report and accounts, minutes of the last meeting and 'The Essential Trustee' (CC3 published by the Charity Commission). Existing appointed Trustees receive the latest copy of the CC3 annually which they are asked to review. In addition, at their meetings they discuss any latest compliance measures as well as reviewing the measures undertaken to mitigate risk.

### **OBJECTIVES AND ACTIVITIES**

#### **Objectives and aims**

The charity's objectives and purpose, for the public benefit, as set out in the governing document are as follows:

- To advance the education of British students studying at HBS by award of scholarships, loans or other assistance.
- To promote the education of persons studying at HBS by the provision of facilities and equipment, faculty and academic programmes, scholarships, special educational programmes and to advance research at the School.

The aim of the charity is to finance tuition scholarships for UK students to attend HBS, as well as to facilitate donations by UK based HBS alumni to HBS for appropriate educational purposes.

# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

## Report of the Trustees FOR THE YEAR ENDED 31 AUGUST 2024

Both these aims are being achieved through the award of scholarships to those requiring financial assistance, and by facilitating donations to HBS for appropriate educational purposes. Scholars are encouraged to return to the UK and so benefitting the UK economy.

The Trustees held a fund-raising dinner on 10 October 2024, the first since the Covid-19 pandemic. It is expected that an annual dinner will continue to be held in future years with distinguished speakers. Details of the annual dinner are circulated through the Harvard Business School Club of London to their UK alumni database. The charity also has invested in a new website, through which donors can learn about the charity and how to donate.

### **Organisational structure**

The charity Trustees are responsible for the general control and management of the charity under the guidance of its chair. Trustees meet several times a year to review policy and financial matters.

The Investment Committee comprises the treasurer, deputy treasurer and a trustee. It oversees the charity's investment manager's performance according to investment guidelines agreed by all trustees.

Applications for scholarships are now made directly to the charity. Applicants are interviewed by a panel of at least two trustees, following which all trustees meet to review applications and interviewers recommendations and decide which applicants should be awarded a scholarship.

The charity has no paid employees. Key management personnel consist of the Trustees . Trustees have delegated the day to day running of the charity to a part-time administrator and the oversight of the finances is delegated to the Treasurer. Trustees are given reports at each meeting on financial and administrative matters as well as how these duties are segregated and the controls in place to prevent fraud.

The charity liaises with the Harvard Business School Club of London to promote the charity and to encourage donations from alumni. Regular reports are sent to the alumni office at HBS to update them on donor status so that donors are given appropriate attribution in annual and reunion giving lists.

### **ACHIEVEMENT AND PERFORMANCE**

#### **Charitable activities**

During the year, the Trustees made charitable donations of £229,983 (2023: £1,270,652) and provided 4 new scholarships (2023: 4) to the value of £106,610 (2023: £88,277).

#### **Impact of charitable activities**

The charity considers it plays an important role in enabling UK students to study at HBS who might otherwise have been unable to attend due to financial constraints. In addition, it facilitates donations by UK alumni to HBS for appropriate educational purposes and thereby contributing to world class academic research.

# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

## Report of the Trustees FOR THE YEAR ENDED 31 AUGUST 2024

### Principal risks and uncertainties

The Trustees have a duty to identify and review the risks to which the charity is exposed and to ensure appropriate controls are in place to provide reasonable assurance against fraud and error. Trustees review and discuss risk management at meetings and keep a risk register as a tool to document high, medium and low impact risks identified as well as areas affected by such risks, together with actions taken and persons responsible for them.

They have identified that the principal risk is that of foreign currency. As the charity's grants are made in US dollars, this risk is mitigated by maintaining the majority of the investment portfolio in US dollar denominated securities.

There is also a risk that the investment portfolio does not perform as expected and that the return and capital growth that forms part of the trustees' strategy to help generate funds to further the charity's objectives is not achieved. The Investment Committee regularly reviews the charity's Investment Policy and risk profile.

### Public benefit

The trustees, as required by the Charities (Accounts and Reports) Regulations 2008, have paid due regard to the Charity Commission's guidance on providing public benefit while reviewing the charity's aims and objectives, and while deciding what activities the charity should undertake and how the donations made will help the charity meet its objectives.

### FINANCIAL REVIEW

#### Unrestricted funds

During the year, there was income of £183,875 (2023: £90,808) and expenditure of £308,003 (2023: £263,569) resulting in net loss before investment and foreign exchange losses, of £124,128 (2023: Loss of £172,761).

Together with net investment gains of £305,536 (2023: Gain of £219,125) and FX gain of £4,831 (2023: Loss of £236,244), there is an overall surplus of £186,239 (2023: Deficit of £189,880) which has increased unrestricted funds to £2,920,320 (2023: £2,734,081).

#### Restricted funds

During the year, there was restricted income of £181,902 (2023: £1,276,231), of which £Nil (2023: £1,231,762) relates to a one off legacy and restricted expenditure of £93,225 (2023: £1,281,168) resulting in net restricted funds of £141,720 (2023: £53,043).

During the year there was income relating to donations in both restricted and unrestricted funds of £301,267 (2023: £1,311,936).

#### Reserves policy

The Trustees, in addition to the annual donations made to support its objects, wish to become established in academic circles as an important funder of scholarships for UK students to attend HBS. The trustees feel it is important to build up a cushion out of current income to ensure that the fund can meet commitments to students in future years if donations fall. As at 31 August 2024, total reserves stood at £3.06m (2023: £2.79m). In view of the volatility in equity markets, a larger fund will be required to maintain our scholarships should income from donations decrease. On that basis, the target level of reserves has been increased to \$5 million. Currently this converts to £3.81 million. The trustees' vision is that future surpluses will enable the charity to reach the target level of reserves which will be reviewed annually.

# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

## Report of the Trustees FOR THE YEAR ENDED 31 AUGUST 2024

### Principal funding sources

Funding comes from donations made by HBS alumni.

During 2021, the Trustees established a Gifts Acceptance and Grant-Making Committee, comprising at least three Trustees. This committee ensures that all significant donations (£501 or greater) to the charity meet the Charity Commission's "Know Your Donor" guidance, regarding source of funds and potential for reputational risk. Any proposed gifts that do not meet these criteria undergo further investigation and ultimately can be refused. Any proposed gift greater than £20,000 or which may have reputational implications must be approved by the whole Board.

### Investment policy and objectives

The Trustees' investment policy was revised in October 2019 and set a more ambitious target of US CPI inflation plus 3% p.a. net of fees. The majority of the portfolio is held in US equities and the balance in UK and overseas equities and fixed income or other investments, or cash. This target was not met in the current year.

Since awards are made in US dollars the trustees wish to hold most of the portfolio in that currency. The Trustees periodically review the Investment Policy and objectives.

During the year, the Investment Committee has been proactively involved in dealing with the fund managers through meetings and discussions.

### Grant making

Grants are awarded each year in the form of scholarships to advance the education of British students studying at HBS. The award provides tuition fees and living expenses to students. Applicants are chosen primarily on financial need and will normally be required to attend an interview as part of the selection process.

In addition, the charity makes grants to HBS in the form of donations from UK alumni wishing to promote the education of persons studying at HBS.

The Gifts Acceptance and Grant-Making Committee ensures that all grants made to HBS are in compliance with the objects of the charity and public benefit guidance.

### Plans for future periods

The aim of the trustees is to continue to attract donations from HBS alumni and provide scholarships and funding to support HBS. The trustees would like to encourage able students from financially disadvantaged backgrounds to apply, who would not normally have considered doing this.

### Fundraising

Fundraising is done through word of mouth amongst alumni, HBS development officers, and information circulated to UK alumni via the Harvard Business School Club's newsletters. There is also a dedicated website. There are no professionally paid fundraisers. The charity has not subscribed to any fundraising standards/schemes.

The principal fundraising activity held by the Trustees is an annual fundraising dinner with a distinguished speaker to which the alumni and affiliated members of the HBS are invited to attend. As this is the main fundraising activity of the Charity, and this is not open to the wider public, the Charity does not have a formal complaints procedure regarding the fundraising activities of the Charity. No complaints were received during the year.

# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

## Report of the Trustees FOR THE YEAR ENDED 31 AUGUST 2024

### Going concern

The trustees have assessed whether the use of the going concern basis is appropriate and have considered possible events or conditions that might cast significant doubt on the ability of the charity to continue as a going concern, including the current economic challenges. The trustees have made this assessment for a period of at least one year from the date of approval of the financial statements. In particular the trustees have considered the charity's forecasts and projections and have taken account of the potential pressures on voluntary income. After making enquiries the trustees have concluded that there is a reasonable expectation that the charity has adequate resources to continue in operational existence for the foreseeable future. The charity therefore continues to adopt the going concern basis in preparing its financial statements.

### STATEMENT OF TRUSTEES RESPONSIBILITIES

The Trustees are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

The law applicable to charities in England and Wales requires the Trustees to prepare financial statements for each financial year which give a true and fair view of the state of affairs of the charity and of the incoming resources and application of resources of the charity for that period. In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charities SORP
- make judgements and estimates that are reasonable and prudent
- state whether applicable UK Accounting Standards have been followed, subject to any material departures disclosed and explained in the financial statements;
- and prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charity will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy at any time the financial position of the charity and to enable them to ensure that the financial statements comply with the Charities Act 2011, the Charity (Accounts and Reports) Regulations 2008 and the provisions of the trust deed. They are also responsible for safeguarding the assets of the charity and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The Trustees are responsible for the maintenance and integrity of the charity and financial information included on the charity's website. Legislation in the United Kingdom governing the preparation and dissemination of financial statements may differ from legislation in other jurisdictions.

Approved by the order of the board of trustees on

And signed on its behalf by:

C Lazarevic B.Sc., M.B.A., F.C.A., M.A.E., B.F.P.  
Treasurer - Trustee

**THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL**  
**Independent Examiner's Report to the Trustees of The British Friends of Harvard**  
**Business School**

I report to the charity trustees on my examination of the accounts of the Charity for the year ended 31 August 2024.

**Responsibilities and basis of report**

As Trustees of the charity you are responsible for the preparation of the accounts in accordance with the requirements of the Charities Act 2011 ('the Act').

I report in respect of my examination of the charity's financial statements carried out under section 145 of the 2011 Act and in carrying out my examination I have followed all the applicable Directions given by the Charity Commission under section 145(5) (b) of the Act.

**Independent examiner's statement**

Since the charity's gross income exceeded £250,000 your examiner must be a member of a body listed in section 145 of the Act. I confirm that I am qualified to undertake the examination because I am a member of the Institute of Chartered Accountants in England and Wales, which is one of the listed bodies.

I have completed my examination. I confirm that no matters have come to my attention in connection with the examination giving me cause to believe:

- 1            accounting records were not kept in respect of the Charity as required by section 130 of the 2006 Act; or
- 2            the financial statements do not accord with those records; or
- 3            the financial statements do not comply with the form and content of accounts set out in the Charities (Accounts and Reports) Regulations 2008 other than any requirement that the financial statements give a 'true and fair view' which is not a matter considered as part of an independent examination; or

I have no concerns and have come across no other matters in connection with the examination to which attention should be drawn in this report in order to enable a proper understanding of the financial statements to be reached.

6th Floor  
9 Appold Street  
London EC2A 2AP

**Date:**

Adam Fullerton, FCA, ICAEW  
Independent Examiner  
For and on behalf of Moore Kingston Smith LLP

THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

STATEMENT OF FINANCIAL ACTIVITIES  
FOR THE YEAR ENDED 31 AUGUST 2024

	Notes	Unrestricted Funds £	Restricted Funds £	2024 Total Funds £	2023 Total Funds £
<b>Income from:</b>					
Donations and Legacies	3	119,365	181,902	301,267	1,311,936
Investments	4	64,510	-	64,510	55,103
<b>Total income</b>		<u>183,875</u>	<u>181,902</u>	<u>365,777</u>	<u>1,367,039</u>
<b>Expenditure on:</b>					
Raising funds	5	20,113	-	20,113	19,072
Charitable activities	6	287,890	93,225	381,115	1,525,665
<b>Total expenditure</b>		<u>308,003</u>	<u>93,225</u>	<u>401,228</u>	<u>1,544,737</u>
		(124,128)	88,677	(35,451)	(177,698)
Net gains/(losses) on investments		305,536	-	305,536	219,125
(Losses)/gains on foreign exchange movement		4,831	-	4,831	(236,244)
<b>Net movement in funds</b>		<u>186,239</u>	<u>88,677</u>	<u>274,916</u>	<u>(194,817)</u>
Funds as at 1 September 2023		<u>2,734,081</u>	<u>53,043</u>	<u>2,787,124</u>	<u>2,981,941</u>
<b>Fund balances carried forward as at 31 August 2024</b>	<b>13</b>	<u><u>2,920,320</u></u>	<u><u>141,720</u></u>	<u><u>3,062,040</u></u>	<u><u>2,787,124</u></u>

All activities in the year were attributable to continuing operations.

**THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL**

**BALANCE SHEET  
FOR THE YEAR ENDED 31 AUGUST 2024**

	Note	2024 £	2024 £	2023 £	2023 £
<b>Fixed assets</b>					
Investments	9		3,077,536		2,836,073
<b>Current Assets</b>					
Debtors	10	18,217		2,465	
Cash at bank and in hand		<u>156,420</u>		<u>47,421</u>	
		174,637		49,886	
<b>Creditors: Amounts falling due within one year</b>	11	<u>(190,133)</u>		<u>(98,835)</u>	
<b>Net Current Liabilities</b>			<u>(15,496)</u>		<u>(48,949)</u>
<b>Total assets less current liabilities</b>			3,062,040		2,787,124
<b>Net assets</b>			<u><u>3,062,040</u></u>		<u><u>2,787,124</u></u>
<b>Funds</b>	13				
Unrestricted funds					
General Funds			2,920,320		2,734,081
Restricted funds			<u>141,720</u>		<u>53,043</u>
<b>Total</b>			<u><u>3,062,040</u></u>		<u><u>2,787,124</u></u>

Approved and authorised for issue by the Board on .....

Signed on their behalf by:

.....

Trustee

**Charity Number: 1000531**

**THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL**

**CASH FLOW STATEMENT  
FOR THE YEAR ENDED 31 AUGUST 2024**

	<b>Note</b>	<b>2024</b>	<b>2023</b>
		<b>£</b>	<b>£</b>
<b>CASH USED IN OPERATIONS</b>	<b>12</b>	(19,584)	(148,657)
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>			
Investment income		64,510	55,103
Investment additions		(392,076)	(487,878)
Investment disposal proceeds		431,130	505,524
Change in investment cash		25,019	10,771
<b>NET CASH PROVIDED BY/(USED IN) INVESTING ACTIVITIES</b>		<u>128,583</u>	<u>83,520</u>
<b>NET INCREASE/(DECREASE) IN CASH AND CASH EQUIVALENTS</b>		<u>108,999</u>	<u>(65,137)</u>
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR</b>		47,421	112,559
<b>CASH AND CASH EQUIVALENTS AT END OF YEAR</b>		<u><u>156,420</u></u>	<u><u>47,421</u></u>

# THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL

## NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 AUGUST 2024

### 1 Accounting Policies

#### Charity information

The British Friends of Harvard Business School is an unincorporated charity registered in England and Wales (no. 1000531). Details of the principal office are given on page 2 of the financial statements.

#### Accounting convention

The financial statements have been prepared under the historical cost convention modified by the revaluation of investments. They are drawn up in accordance with the Charities Act 2011 and the Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102).

The financial statements have been prepared to give a 'true and fair' view and have departed from the Charities (Accounts and Reports) Regulations 2008 only to the extent required to provide a 'true and fair' view. This departure has involved following Accounting and Reporting by Charities preparing these accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS102) rather than the Accounting and Reporting by Charities: Statement of Recommended Practice effective from 1 April 2005 which has since been withdrawn.

The charity constitutes a public benefit entity as defined by FRS102.

The financial statements are presented in sterling which is also the functional currency of the charity. Monetary amounts in these financial statements are rounded to the nearest whole £1.

#### Going concern

These financial statements have been prepared on the basis of accounting principles applicable to a "going concern", which assume that the charity will continue in operation for the foreseeable future and will be able to realise its assets and discharge its liabilities in the normal course of operations. The charity holds significant liquid fixed asset investments which will meet any immediate shortfall in current assets held. The Trustees consider there are no material uncertainties about the Charity's ability to continue as a going concern.

#### Income

Income, including donations & legacies, is included on the Statement of Financial Activities when the charity is legally entitled to the income, there is sufficient probability of receipt and the amount can be quantified with reasonable accuracy.

#### Investment income

The charity recognises all investment income on the accruals basis.

#### Expenditure

Expenditure is accounted for on an accruals basis inclusive of irrecoverable VAT and has been classified under headings that aggregate all costs related to the category. Where costs cannot be directly attributed to particular headings they have been allocated to activities on a basis consistent with the use of resources.

Expenditure on raising funds includes costs incurred to increase the funds raised by the charity for distribution to its beneficiaries.

Governance costs include those costs associated with meeting the constitutional and statutory requirements of the charity. Governance costs are apportioned to charitable activities.

NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 AUGUST 2024

**Expenditure (cont.).**

Charitable expenditure comprises those costs incurred by the charity in the delivery of its activities and services for its beneficiaries. It includes both costs that can be allocated directly to such activities and those costs of an indirect nature necessary to support them.

**Grants and scholarships**

Grants and scholarships are recognised at the point they are paid or committed to be paid resulting in a legal or constructive obligation.

**Taxation**

The charity is exempt from tax on income and gains falling within section 466 to 493 of the Corporation Tax Act 2010 to the extent that these are applied to charitable objects.

**Fund accounting**

Unrestricted funds can be used in accordance with the charitable objectives at the discretion of the trustees. Restricted funds comprise monies where a restriction has been placed on their use by a donor (for a purpose which falls within, but is narrower than the general charitable objectives). Restricted funds are distributed in accordance with the terms of the applicable restriction.

**Foreign currencies**

Monetary assets and liabilities in foreign currencies are translated into sterling at the rates of exchange ruling at the balance sheet date. Transactions in foreign currencies are translated into sterling at the rate of exchange ruling at the date of transaction. Exchange differences are taken onto account in arriving at the operating result.

**Fixed asset investments**

Investments are a basic financial instrument and are included in the balance sheet initially at transaction value and subsequently recognised at their fair value at the end of the financial period which is the bid price quoted on a recognised stock exchange. Realised and unrealised gains and losses are credited or debited to the Statement of Financial Activities in the year in which they arise.

**2 JUDGEMENTS AND KEY SOURCES OF ESTIMATION UNCERTAINTY**

In the application of the charity's accounting policies, the Trustees are required to make judgements, estimates and assumptions about the carrying amount of assets and liabilities that are not readily apparent from other sources. The estimates and associated assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates.

The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised.

The Trustees do not consider there to be any key area of judgement or critical estimates that require further disclosure.

**THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL**

**NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 AUGUST 2024**

<b>3 INCOME FROM DONATIONS AND LEGACIES</b>	<b>Unrestricted 2024 £</b>	<b>Restricted 2024 £</b>	<b>Total 2024 £</b>	<b>Total 2023 £</b>
Donations	112,232	160,103	272,335	67,825
Legacies	-	-	-	1,231,762
Gift Aid	7,133	21,799	28,932	12,349
	<u>119,365</u>	<u>181,902</u>	<u>301,267</u>	<u>1,311,936</u>

The income from donations and legacies was £272,335 (2023: £1,299,587) of which £112,232 was unrestricted (2023: £29,842) and £160,103 was restricted (2023: £1,269,745).

<b>4 INCOME FROM INVESTMENTS</b>	<b>Unrestricted 2024 £</b>	<b>Restricted 2024 £</b>	<b>Total 2024 £</b>	<b>Total 2023 £</b>
Dividends and interest received	64,510	-	64,510	55,103
	<u>64,510</u>	<u>-</u>	<u>64,510</u>	<u>55,103</u>

The income from investments was all unrestricted in the current and prior year.

<b>5 EXPENDITURE ON RAISING FUNDS</b>	<b>Unrestricted 2024 £</b>	<b>Restricted 2024 £</b>	<b>Total 2024 £</b>	<b>Total 2023 £</b>
Investment manager fees	20,113	-	20,113	19,072
	<u>20,113</u>	<u>-</u>	<u>20,113</u>	<u>19,072</u>

The expenditure on raising funds was all unrestricted in the current and prior year.

<b>6 EXPENDITURE ON CHARITABLE ACTIVITIES</b>	<b>Unrestricted 2024 £</b>	<b>Restricted 2024 £</b>	<b>Total 2024 £</b>	<b>Total 2023 £</b>
Scholarships awarded	229,983	-	229,983	202,831
Donations to Harvard Business School	-	93,225	93,225	1,270,652
Support costs	37,132	-	37,132	25,309
Governance costs	20,775	-	20,775	26,873
	<u>287,890</u>	<u>93,225</u>	<u>381,115</u>	<u>1,525,665</u>

The expenditure on charitable activities was £381,115 (2023: £1,525,665), of which £287,890 was unrestricted (2023: £244,497) and £93,225 was restricted (2023: £1,281,168).

Scholarships were paid to 8 individuals (2023: 6). No grants were made to institutions other than the donation to Harvard Business School, as in the prior year.

NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 AUGUST 2024

6 EXPENDITURE ON CHARITABLE ACTIVITIES (cont.).

Support Costs	Unrestricted 2024 £	Restricted 2024 £	Total 2024 £	Total 2023 £
Bank charges	800	-	800	601
Insurance	954	-	954	951
Web Security	32,451	-	32,451	198
Legal and Professional	-	-	-	22,270
Trustee Expenditure	2,927	-	2,927	1,289
	<u>37,132</u>	<u>-</u>	<u>37,132</u>	<u>25,309</u>

Governance costs	Unrestricted 2024 £	Restricted 2024 £	Total 2024 £	Total 2023 £
Accountancy costs	12,825	-	12,825	15,083
Independent Examiner's Remuneration	7,950	-	7,950	-
Audit Fees	-	-	-	11,790
	<u>20,775</u>	<u>-</u>	<u>20,775</u>	<u>26,873</u>

7 EMPLOYEES

The charity did not employ any staff in the year (2023: nil).

The Trustees did not receive any remuneration nor other benefits for the year ended 31 August 2024 nor for the year ended 31 August 2023.

Total Trustee expenses incurred during the year £2,546 in relation to expenses for the scholars dinner (2023: £1,289).

8 KEY MANAGEMENT PERSONNEL

The key management personnel of the charity comprises the Trustees. The total employee benefits of the key management personnel of the charity were £nil (2023: £nil).

**THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL**

**NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 AUGUST 2024**

**9 FIXED ASSET INVESTMENTS**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
<b>FAIR VALUE</b>		
At 1st September 2023	2,779,056	2,810,074
Additions at cost	392,076	487,878
Disposals proceeds	(431,130)	(505,524)
Investment gains/ (losses) in the year	414,288	219,125
Exchange difference	(108,752)	(232,497)
	<u>3,045,538</u>	<u>2,779,056</u>
Cash held for investment	31,998	57,017
	<u>3,077,536</u>	<u>2,836,073</u>

**Analysis of investments between classes:**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Fixed Interest Securities - Non-UK	585,272	554,791
Equity Investment UK	108,414	99,126
Equity Investment Non-UK	2,351,853	2,125,138
Cash held within the investment portfolio	31,997	57,017
	<u>3,077,536</u>	<u>2,836,073</u>

Investments representing 5% or more of the portfolio are disclosed below:

	<b>Portfolio %</b>	<b>Market Value</b>
		<b>(£)</b>
<b>Ishares II Plc. TSY Bond 7-10Yr UCITS ETF USD</b>	<b>11%</b>	<b>338,658</b>

With respect to the next reporting period, the most significant area of uncertainty that affects the carrying value of the assets held by the Charity is the level of investment return and the performance of the investment markets. This has been detailed in the investment policy and objectives within the Trustees' Report.

**10 DEBTORS**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Gift aid recoverable	18,217	2,465
	<u>18,217</u>	<u>2,465.00</u>

**11 CREDITORS: AMOUNTS FALLING DUE WITHIN ONE YEAR**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Accruals	7,920	14,009
Scholarship Commitments	182,213	84,826
	<u>190,133</u>	<u>98,835</u>

**THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL**

**NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 AUGUST 2024**

**12 RECONCILIATION OF NET MOVEMENT IN FUNDS TO NET CASH USED IN OPERATIONS**

	<b>2024</b>	<b>2023</b>
	<b>£</b>	<b>£</b>
Net movement in funds	274,916	(194,817)
Adjustments for:		
Unrealised (gain)/ losses on investments	(414,288)	(219,125)
(Gains)/losses on foreign exchange on investments	108,752	232,538
Interest and dividends receivable (less not received by year end)	(64,510)	(55,103)
	<hr/>	<hr/>
Operating cash flow before movement in working capital	(95,130)	(236,507)
(Increase) / Decrease in debtors	(15,752)	(2,465)
Increase / (Decrease) in creditors	91,298	90,315
	<hr/>	<hr/>
Cash used in operations	<u>(19,584)</u>	<u>(148,657)</u>

**13 MOVEMENT IN FUNDS**

	<b>Brought forward 01-Sep-23</b>	<b>Net movement in funds</b>	<b>Carried forward 31-Aug-24</b>
	<b>£</b>	<b>£</b>	<b>£</b>
Unrestricted funds			
General fund	2,734,081	186,239	2,920,320
Restricted funds	53,043	88,677	141,720
	<hr/>	<hr/>	<hr/>
	2,787,124	274,916	3,062,040
	<hr/>	<hr/>	<hr/>

Net movement in funds included in the above are as follows:

	<b>Total Income</b>	<b>Total Expenditure</b>	<b>Gains and Losses</b>	<b>Movement in Funds</b>
	<b>£</b>	<b>£</b>	<b>£</b>	<b>£</b>
Unrestricted funds				
General Fund	183,875	(308,003)	310,367	186,239
Restricted funds	181,902	(93,225)	-	88,677
	<hr/>	<hr/>	<hr/>	<hr/>
	365,777	(401,228)	310,367	274,916
	<hr/>	<hr/>	<hr/>	<hr/>

**THE BRITISH FRIENDS OF HARVARD BUSINESS SCHOOL**

**NOTES TO THE ACCOUNTS  
FOR THE YEAR ENDED 31 AUGUST 2024**

**13 MOVEMENT IN FUNDS (cont.).**

Net movement in funds during the prior year are as follows:

	<b>Brought forward 01-Sep-22 £</b>	<b>Net movement in funds £</b>	<b>Carried forward 31-Aug-23 £</b>
Unrestricted funds			
General fund	2,923,961	(189,880)	2,734,081
Restricted funds	57,980	(4,937)	53,043
	<u>2,981,941</u>	<u>(194,817)</u>	<u>2,787,124</u>

Net movement in funds included in the above are as follows:

	<b>Total Income £</b>	<b>Total Expenditure £</b>	<b>Gains and Losses £</b>	<b>Movement in Funds £</b>
Unrestricted funds				
General Fund	90,808	(263,569)	(17,119)	(189,880)
Restricted funds	1,276,231	(1,281,168)	-	(4,937)
	<u>1,367,039</u>	<u>(1,544,737)</u>	<u>(17,119)</u>	<u>(194,817)</u>

Restricted funds comprise monies where a restriction has been place on their use by a donor to ensure the donation is transferred to a specific or named fund. Restricted funds are distributed in accordance with the terms of the applicable restriction.

**14 NET ASSETS**

	<b>2024 £</b>	<b>2023 £</b>
<b>Unrestricted funds</b>		
Investments	3,077,536	2,836,073
Current assets	32,917	49,886
Current liabilities	(190,133)	(98,835)
<b>Net assets</b>	<u>2,920,320</u>	<u>2,787,124</u>
<b>Restricted funds</b>		
Current assets	141,720	53,043
<b>Net assets</b>	<u>141,720</u>	<u>53,043</u>

**15 RELATED PARTY TRANSACTIONS**

There were no amounts due to or from the Trustees at the balance sheet date (2023: nil).

A total of £2,388 was received from five trustees and has been recognised in income (2023: £977, two trustees).